



DELIVERY PROGRAM
2025 - 2029
OPERATIONAL PLAN
2025/26

MID-WESTERN REGIONAL COUNCIL

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ACKNOWLEDGEMENT OF COUNTRY

Mid-Western Regional Council acknowledges the Wiradjuri people, the traditional custodians of the Wiradjuri Nation, we acknowledge people from other nations and language groups who have now made the Mid-Western Region their home, along with the descendants of the Wiradjuri Nation.

Mid-Western Regional Council

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Mayor **General Manager** Brad Cam

Councillor Des Kennedy

Message from the Mayor

I am pleased to present Mid-Western Regional Council's 2025/26 Operational Plan and 2025-29 Delivery Program. This budget accounts for \$102 million in capital expenditure, ranging from new and ongoing projects to maintenance of infrastructure and services.

This is a noticeably conservative budget as we make our best efforts to reserve expenditure for existing services. This is an intentional course of action, as a direct result of reduced funding from state and federal governments, and we will need to be fiscally prudent over the next few years.

We will continue to source funding wherever we can for roads and infrastructure, however to ensure our sustainability, we're being dynamic and diversifying our income streams to ensure we do not rely on a single source.

The Mudgee Solar Array at Mudgee Sewer Treatment Plant is just one example of our attempts to reduce Council's operating costs and support sustainable energy initiatives. Now complete, the solar array will save an estimated \$600,000 annually by supplying power directly to Council facilities.

The Mudgee Team Training Village is now complete and has already welcomed its

first guests after 18 months of construction. This premium sports training and accommodation centre, designed for athletes, corporate groups and school groups, can host up to 96 guests. All three levels of government contributed to see this facility come to fruition, with \$7.1 million from the NSW Government, \$2.7 million from the Federal Government and the remainder from Council. It is a commercial asset and will be marketed out of the region with the intention of generating revenue for Council.

Similarly, Council's owned and operated caravan parks provide Council with an alternate funding stream and will do for many years to come.

I look forward to reading the community's valuable feedback on the plan and projects outlined.



Message from the General Manager

This year's Operational Plan sets out a clear path of financial sustainability for the organisation, whilst still addressing the needs of our community.

As it does each year, Council called on the community to give feedback on the projects, services and infrastructure it would like to see improved, developed and maintained. Council received 128 Community Plan Proposals which have been considered and many adopted, including diving board replacements at Mudgee and Gulgong Pools at a cost of \$150,000 and the installation of a shade sail and agility equipment at Gulgong Dog Park for \$25,000 following 12 separate submissions.

Council has also committed to the following projects:

- \$242,000 for the replacement of public toilets at Lawson Park, including scoping to investigate the possibility of incorporating adult disability accessible bathroom facilities
- \$171,000 for playground equipment upgrades at Coomber Park Kandos
- \$80,000 for the Gulgong Memorial Hall including upgrades to change rooms and internal painting
- \$61,000 for the Mudgee Showground Woodworkers roof replacement and air-conditioning

We were lucky enough to be successful with three federal government grants recently including \$220,000 for upgrades

to Mudgee Airport's stormwater mitigation and drainage remediation, \$2 million for the development of plans for the Mortimer Street Precinct to activate the south-eastern section of the Mudgee CBD, and \$1.1 million for solar battery storage systems at four water treatment facilities. Each of these projects are due to commence this financial year.

Roads continue to be a major priority for Council and with 2460km to maintain, Council will invest \$21.8 million towards road projects, including \$1.36 million on Lue Road improvements across three locations.

To ensure we're acting on these commitments, Council will present quarterly budget review statements, six monthly Delivery Program progress reports and an annual report.



BRAD CAM
GENERAL
MANAGER



Welcome

More than 25,000 people call the Mid-Western region home.

One of the fastest growing centres in NSW, the region is the gateway to the Central and Far West areas of the state.

Just over three hours drive from Sydney and Newcastle, it is easily accessible and centrally located to other regional cities.

Gulgong, Kandos, Mudgee and Rylstone townships are alive with visitors and families. The region has open spaces, parks and sporting facilities for activities and a large number of events held each year. Local markets celebrate culture by way of local produce and artisan creativity.

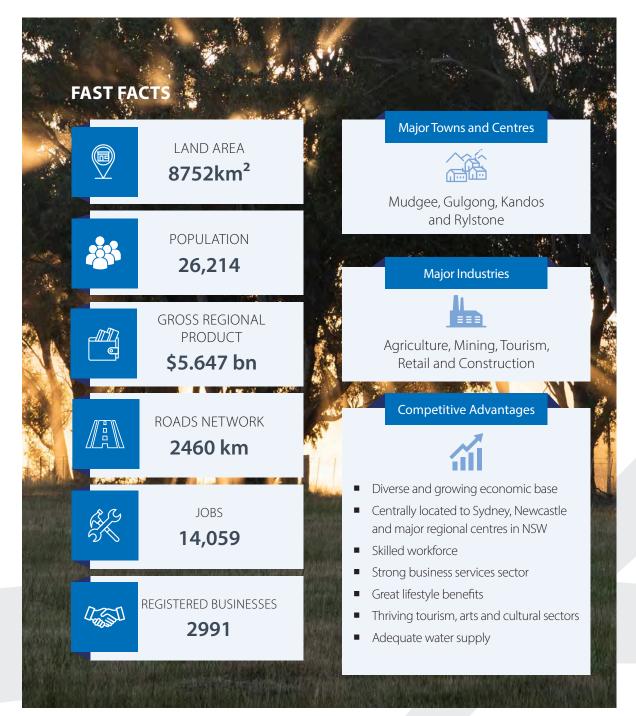
A key feature of the region's economy is its diversity. Business and investment is driven by five major industry sectors – agriculture, mining, construction, tourism and real estate.

Each of these industries continue to provide job opportunities. The quality and diversity of the local labour force provides the region with a competitive edge.

Whilst the current labour force provides access to a wide range of skills and education levels, the future growth expected in the region will continue to increase the demand for new skills and qualifications.

Skilled workers such as engineers, builders, tradespeople, childcare and health professionals are likely to be in highest demand in the next three to five years.

Visitors to the region experience a real country community with heart, soul and spirit. Locals love the place they call home and are happy to share the surroundings with 691,000 visitors each year.



Introduction of the Delivery Program and Operational Plan

TWO PLANS IN ONE

This document is Mid-Western Regional Council's combined 4 year Delivery Program 2025-2029 and annual Operational Plan 2025/26.

Delivery Program

The Delivery Program is a statement of commitment to the community from each newly elected Council and translates the long-term goals from the Community Strategic Plan (CSP) 2025-2035 into clear actions.

The Delivery Program describes the elected Council's commitment to deliver against the Community Strategic Plan over the 4-year term.

This program is designed to provide oversight of all services, sub-services, programs, projects and priorities in addition to the funding sources required to deliver on the four strategic goals to the community.

Operational Plan

The Operational Plan has been integrated into the Delivery Program and is Council's action plan for achieving the community priorities outlined in the Community Strategic Plan and the Delivery Program.

The Operational Plan identifies the actions that Council will conduct to achieve the commitments of the Delivery Program over the coming financial year, with measures, time-frames, and responsibilities identified.

RELATIONSHIP OF THE VARIOUS PLANS IN THE INTEGRATED, PLANNING AND REPORTING FRAMEWORK





Your Council

A Mayor and eight Councillors make up the elected Council.

Councillors represent residents and ratepayers, provide leadership and guidance to the community, and facilitate communication between the community and Council.

The elected Council meets every third Wednesday of the month from February to December.

Under the Local Government Act 1993, Councillors have a responsibility to:

- Provide effective civic leadership to the local community
- Ensure as far as possible the financial sustainability of Council
- Ensure as far as possible that the Council acts in accordance with the principles set out in Chapter 3 of the Act and the plans, programs, strategies and polices of Council
- Develop and endorse the Community Strategic Plan, Delivery Program and other strategic plans, programs, strategies and policies of Council
- Determine and adopt a rating and revenue policy and Operational Plans that support the optimal allocation of Council's resources to implement the strategic plans (including the Community Strategic Plan) of Council and for the benefit of the local area
- Keep under review the performance of Council, including service delivery
- Participate in the development of the documents of the IP&R framework



Councillor Des Kennedy MAYOR



Councillor Alex Karavas DEPUTY MAYOR



Councillor Marcus Cornish



Councillor Katie Dicker



Councillor Elwyn Lang



Councillor Robbie Palmer



Councillor Peter Shelley



Councillor Percy Thompson



Councillor Rod Pryor

Committees

Committees are established under Council's Code of Meeting Practice to provide advice to the elected Council on matters of strategic significance, and to provide advice to Council on implementation of relevant matters aligned to the Community Strategic Plan.

Advisory Committees may make recommendations to Council or a Committee of Council, but no functions are delegated to them by Council.

Advisory Committees

- Mid-Western Regional Youth Council
- Mid-Western Regional Access Committee
- Mudgee Sports Council
- Gulgong Sports Council
- Kandos and Rylstone Sports Council
- Seniors Week Planning Committee
- Gulgong Memorial Hall Committee
- Rail Committee

Consultative Committees

- Bowdens Silver Community Consultative Committee
- Inglenook and Charbon Community Consultative Committee
- Crudine Ridge Wind Farm Community Consultative
 Committee
- Moolarben Coal Community Consultative Committee
- Ulan Coal Mine Community Consultative Committee
- Wilpinjong Coal Community Consultative Committee
- Burrendong Wind Farm Community Consultative Committee
- Barneys Reef Wind Farm Community Consultative Committee

External Committees

- Cudgegong Bushfire Management Committee
- Western Joint Regional Planning Panel
- Mid-Western Local Traffic Committee
- Mudgee Region Tourism
- Arts Out West
- Public Libraries NSW
- The Local Emergency Management Committee (LEMC)

AUDIT RISK AND IMPROVEMENT COMMITTEE

Each council in NSW is required to have an Audit, Risk and Improvement Committee (ARIC) that continuously reviews and provides independent advice to the council on how it is functioning and managing risk.

The Audit, Risk and Improvement Committee keep under review a range of Council's operations including oversight of the implementation of the strategic plan, delivery program and strategies, service reviews as well as the collection of performance measurement data by Council.

Organisation Structure

Mid-Western Regional Community



Brad CamGENERAL MANAGER

- Executive Management
- Destination Experience



Leonie Van OosterumDIRECTOR CORPORATE SERVICES

- Financial Services
- Property and Revenue
- Procurement and Fleet
- Information Technology
- People and Performance



Julian Geddes
DIRECTOR OPERATIONS

- Roads, Footpaths, Bridges
- Infrastructure Planning and Assets
- Water and Sewer
- Waste Services
- Environmental Services



Simon Jones
DIRECTOR COMMUNITY

- Customer Service and Governance
- Recreation Services
- Major Projects
- Community and Cultural Services
- Library Services
- Internal Audit



Alina Azar
DIRECTOR DEVELOPMENT

- Economic Development
- Health and Building
- Statutory Planning
- Strategic Planning

The General Manager, Brad Cam, leads the administration of Council. Reporting to the elected Council, Brad Cam is responsible for the efficient and effective day to day operation of Council in accordance with the strategic plans, programs, strategies and policies of Council, and for ensuring the decisions of the elected Council are implemented.

The administration of the organisation is organised into 4 Directorates, each with a range of service responsibilities.

Vision and Values

Our values guide the day-to-day activities and behaviour of our staff and underpin the culture of our organisation.





A prosperous and progressive community we proudly call home.



RESPECT

We respect ourselves, our team mates and our organisation as a whole.

When we talk or write to each other we show respect by being positive, polite and truthful; really listening; responding politely; and providing honest feedback.

We never tolerate bullying and discrimination in the workplace.



INTEGRITY

We are all accountable for our own actions and also for assisting and supporting our fellow workers.

We seek solutions, we don't cast blame.

We work for the community and we are proud to show our care for the place in which we live.

We are committed to action – we do what we say we will do.

We are honest with each other in everything we say and do, and we are committed to open, two-way communication.



RECOGNITION

We are committed to a healthy, safe and constructive working environment where everyone's well-being is our major focus.

We work together to develop employment policies and practices that are adaptable to individual circumstances.

We celebrate our achievements and recognise that everyone's contribution is essential to this Council's success.

In supporting each other and working together we create the right environment in which we all can achieve our very best.

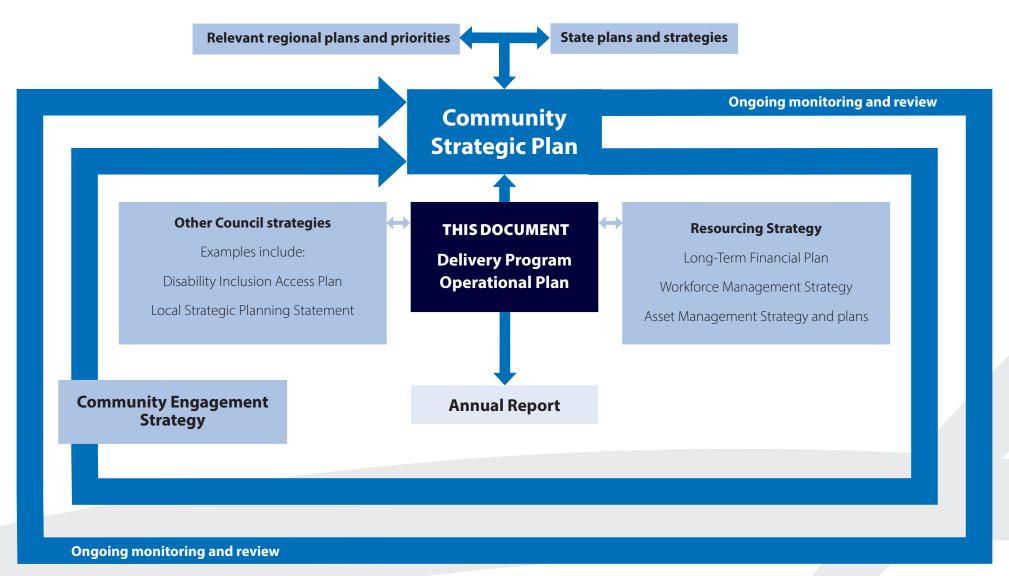
We seek continuous improvement both individually and collectively.

We admit our mistakes and focus on getting better.

We strive to achieve our personal best and be industry leaders.

Integrated Planning and Reporting

Integrated Planning and Reporting (IP&R) is a framework that allows councils to bring plans and strategies together in a way that supports a clear vision for the future for delivering community priorities and aspirations. The main components of the framework are outlined and summarised below:



Integrated Planning and Reporting Explained

Community Strategic Plan (CSP)

Highest level of strategic planning undertaken by a council. All other plans must support achievement of Community Strategic Plan objectives

Articulates community vision and reflects aspirations

Considers state and regional plans as they apply to the council

Contains, as a minimum, community vision, strategic directions and outcomes and a means of measuring progress

Based on social justice principles

Duration

10+ years

Review

In line with election cycle, generally every 4 years

Community Engagement Strategy (CES)

To support the development of all plans, policies, programs and key activities

Must demonstrate a commitment to genuine and inclusive engagement

Based on social justice principles

Duration

As required

Review

Within 3 months of the Local Government Elections

Resourcing Strategy (RS)

Demonstrates how work identified in the Delivery Program and Operational Plan will be resourced, as identified through:

- Long-Term Financial Plan
- Workforce Management Planning
- Asset Management Planning

Duration

4-10 years in line with Delivery Program and Operational Plan

Review

Continual monitoring to measure effectiveness and respond to change; the Long-Term Financial Plan, Asset Management Strategy and Plans need to be reviewed and updated annually to cover a minimum10 year period/ forecast. The Workforce Management Strategy is to be reviewed and updated every 4 years along with the, Delivery Program.

Delivery Program (DP)

Describes the elected Council's commitment to deliver against the Community Strategic Plan over a 4 - year term

Describes what can be delivered with the available resources as outlined in the Resourcing Strategy

Aligned with strategic directions and outcomes of the Community Strategic Plan

Duration

4 years

Review

Annual review with 6-monthly reporting

Operational Plan (OP)

Identifies annual projects and activities to deliver against Delivery Program outcomes

Includes Council's annual budget and Statement of Revenue Policy

Duration

1 year

Review

One plan each year for the 4 years of the Council term, in line with Delivery Program

Our Community Strategic Plan

A PLAN ON A PAGE

Looking After Our Community

OBJECTIVES

- A safe and healthy community
- Vibrant towns and villages
- Effective and efficient delivery of infrastructure
- Meet the diverse needs of the community and create a sense of belonging

STRATEGIES

- 1.1 Provide high quality, accessible services that meet community needs
- 1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention
- 1.3 Preserve and enrich the historic character and heritage of our region
- 1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages
- 1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all
- 1.6 Support programs that foster stronger relationships with community groups
- 1.7 Support arts and cultural development across the region

Protecting Our Natural Environment

OBJECTIVES

- Protect and enhance our natural environment
- Provide total water cycle management
- Live in a clean and environmentally sustainable way

STRATEGIES

- 2.1 Ensure management enhances and protects biodiveristy, natural and cultural heritage including the impacts of major developments across the region
- 2.2 Increase community awareness of environmental and biodiversity issues and implement measures to control invasive weed species
- 2.3 Identify and implement innovative water conservation and sustainable water usage management practices
- 2.4 Protect and improve catchments across the region by supporting relevant agencies
- 2.5 Manage waste-water quality to meet Environmental Protection Agency (EPA) legislative requirements
- 2.6 Work locally and regionally to educate, promote and support the community in managing waste
- 2.7 Consider technologies in Council's facilities, infrastructure and service delivery to reduce our ecological footprint

COUNCIL'S COMMUNITY VISION

A prosperous and progressive community we proudly call home.

Building a Strong Local Economy

OBJECTIVES

 A resilient and innovative region driving sustainable growth and a secure future

STRATEGIES

- 3.1 Support the attraction, retention and resilience of a diverse range of businesses and workforce
- 3.2 Attract and deliver events to increase the visitor economy
- 3.3 Support the expansion of essential infrastructure and services to match business and industry developments in the region
- 3.4 Develop and implement initiatives to enhance the regional workforce's skills and capabilities
- 3.5 Build and grow the visitor economy

Connecting Our Region

OBJECTIVES

- High quality road network that is safe and efficient
- Efficient connection of the region to major towns and cities
- An active travel network within the region

STRATEGIES

- 4.1 Provide traffic management solutions that promote safer local roads and minimise traffic congestion
- 4.2 Provide a roads network that balances asset conditions with available resources and community needs
- 4.3 Develop a regional transport network in partnership with government agencies that grows with the needs of residents and businesses
- 4.4 Create a communication network that services the needs of residents and businesses
- 4.5 Develop and enhance walking and cycling networks across the region

Good Government

OBJECTIVES

- Strong Civic Leadership
- Good Communications and Engagement
- An effective and efficient organisation

STRATEGIES

- 5.1 Provide clear strategic direction
- 5.2 Lead, govern and regulate in an ethical, equitable and transparent way
- 5.3 Provide strong representation for the community at Regional, State and Federal levels
- 5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making
- 5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery
- 5.6 Provide a safe, positive and supportive working environment for employees
- 5.7 Prudently manage risks associated with all Council activities

Council Strategies

Our strategic documents sit between the Community Strategic Plan (CSP) and the Delivery Program in the IP&R Framework. They provide specific and detailed guidance on strategic direction and, in some cases, actions linking to the identified objectives and strategies of the Community Strategic Plan.

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	THEME 1 Looking After Our Community		THEME 2 Protecting Our Natural Environment		THEME 3 Building a Strong \$ Local Economy THEME 4 Connecting Our Region		THEME 5 Good Government		
STRATEGIES	Recreation Recreation Strategy	Youth Youth Strategy	Strategic Planning Local Strategic Planning Statement Comprehensive Land Use Strategy Urban Release Strategy (Mudgee and Gulgong)	Sewer Strategic Business Plan for Sewerage Services Water Water Supply Strategic Business Plan	Waste Solid Waste Strategy	Tourism Tourism Wayfinding and Signage Strategy Economic Development Mid-Western Regional Economic Development Strategy	Walking and Cycling Walking and Cycling Strategy	Finance Long Term Financial Plan Resourcing Workforce Strategy Assets Asset Management Strategy	Community Engagement Community Engagement Strategy Community Participation Plan Technology IT Strategic Plan 2024/28
PLANS	Art and Culture Mid-Western Regional Council Public Art Plan Mudgee Arts Precinct Strategic Plan Mid-Western Regional Cultural Plan 2023-2033 Mid-Western Regional Council Library Strategic Plan Disability Disability Inclusion Action Plan (DIAP) Asset Management Building Asset Management Plan Open Space and Recreational Asset Management Plan	Statutory Planning Mid-Western Regional Local Environmental Plan 2012 Development Control Plan Developer Contribution Plan Masterplans Health Precinct Rylstone Caravan Park Glen Willow Flirtation Hill, Mudgee Red Hill	Plans of Management – Parks Combined generic plan of management for parks Glen Willow Plans of Management Mudgee Showground Cudgegong Waters Park	Plan of Management Putta Bucca Wetlands Reserve Mudgee Common Environment Pesticide Use Notification Plan Sewer Sewerage Development Servicing Plan On-site Sewage Management Plan	Water Development Servicing Plan for Mid-Western Regional Council Water Supply Asset Management Sewerage Systems Asset Management Plan Solid Waste Asset Management Plan Stormwater Asset Management Plan Water Supply Systems Asset Management Plan	Saleyards Saleyards Strategic Plan Masterplans Airport	Asset Management Roads Asset Management Plan	Rangers Companion Animals Management Plan Governance Privacy Management Plan Agency Information Guide Plan of Management Old Gulgong Fire Station	Innovation Smart Community Strategy Emergencies Adverse Event Plan Asset Management Plant and Equipment Asset Management Plan

Community Strategic Plan Engagement

The Towards 2040 Community Plan defines our shared vision for the year 2040, addressing four key questions: our current position, our desired future, the steps to achieve it, and how we will measure success. This plan fosters collaboration between Council and the community to strategically shape sustainable communities that reflect our local values and aspirations. It empowers residents to establish and align economic, social, cultural, and environmental goals for the region.

Community involvement was integral to developing the Towards 2040 Community Plan, with 4,380 individuals contributing through various consultation and engagement activities.

The key objectives identified are outlined here.

The results of extensive community consultation showed that we continue to value: our friendly community, the range of parks and facilities for all ages, activities for youth, ongoing improvements to our transport network and housing.

During consultation, the community was asked what they liked about the region. Further, they were asked what their priorities for the region were for the next four, ten and fifteen years.

Feedback was sought from the community on the range of services Council provides and satisfaction with existing service levels.

ENGAGEMENT RESULTS

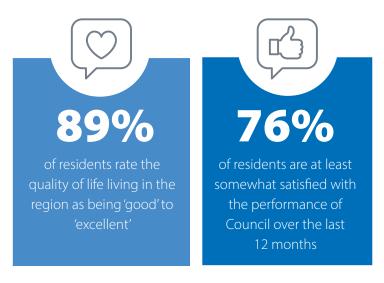
The community played a key role in shaping and reviewing the Towards 2040 Community Strategic Plan, with 4,380 people participating in a variety of consultation and engagement activities.

Council's Community Engagement Strategy, developed in accordance with the Local Government Act 1993, ensured the process was inclusive, accessible, and guided by the principles of equity, access, participation, and rights.

Between May 2024 and March 2025, community members contributed through:

- Telephone surveys
- Online surveys
- Focus groups
- Postcard exercises
- Youth engagement initiatives
- Direct mail campaigns
- Permanent public displays

The engagement approach had a dual purpose: to raise awareness of the Community Plan and to collect meaningful feedback. Participants were asked what they value about the region now, their vision for the future, and what priorities Council should focus on over the next 4 to 15 years.



MOST LIKED ABOUT THE REGION



IMPORTANT PRIORITIES FOR THE REGION



Delivery Program Explained

THE DELIVERY PROGRAM MUST:



Directly address the objectives and strategies of the Community Strategic Plan



Identify principal activities that Council will undertake to meet the objectives



Provide principal activities that cover the full range of Council functions and operations



Allocate high level responsibilities for each activity



Identify the role Council will have in the delivery of a service



Identify areas of service that Council will review during its term



Provide financial estimates



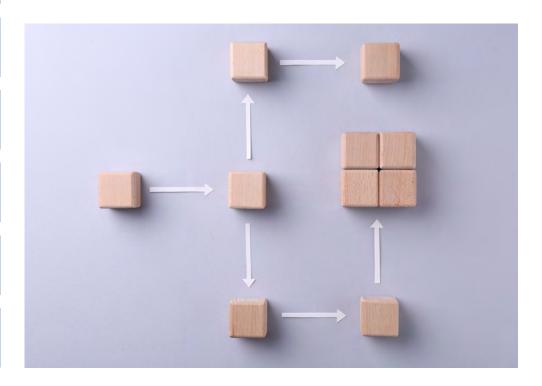
Report on progress

HOW PROGRESS IS MEASURED AND REPORTED

Progress reports from the General Manager are provided to the elected Council every 6 months. These provide an update on the principal activities of the Delivery Program through the progress of the projects, programs, strategies and business as usual (BAU) activities undertaken in the Operational Plan. These reports provide highlights for the service areas as well as status updates on projects.

In addition, Council will measure progress of the Delivery Program through six monthly performance reports.

The highlights and achievements from the performance reports are summarised at the end of the financial year in the Annual Report which also contains key statutory reports, audited financial statements and will include service review outcomes.



4 Year Major Projects



Highlights

- Mortimer Street Precinct Activation Project of \$2.5m
- Mudgee Waste Facility upgraded weighbridge and drop off zones, costing \$1m
- Mudgee Water Treatment Plant receiving \$11m worth of upgrades to cater to urban growth
- Battery Energy Storage System (BESS), \$2.1m

- Rylstone/Kandos Sewer Treatment Plant Upgrades of \$15m
- Flirtation Hill Adventure Playground, \$2.4m (grant required)
- Key Worker Housing,\$34 m (grant required)
- Riverside Caravan Park
 Upgrades of \$6.4m
- \$1.6m Extension of Lady Gowrie Childcare Facility

Resourcing Strategy

The Resourcing Strategy sets out how Council will achieve the Community Strategic Plan and resource the Delivery Program and Operational Plan. The Resourcing Strategy consists of 3 components:



01

Long Term Financial Plan



02

Workforce Management Strategy



03

Asset Management Strategy

Workforce Management Strategy

- Attract and retain skilled professionals
- Enhancetraining and development programs
- Strengthen performance management practices

Long Term Financial Plan

- Ensure financial sustainability
- Support effective infrastructure and service management
- Monitor performance and economic risk

Asset Management Strategy

- Grow asset management capability
- Improve asset management system and service process
- Develop effective cost benefit analysis for assets

Resourcing Strategy

THE LONG TERM FINANCIAL PLAN (LTFP)

The Long-Term Financial Plan (LTFP) is a 10-year plan that is updated annually and adopted by Council. It informs decision-making and demonstrates how the objectives of the Community Strategic Plan and commitments of the Delivery Program and Operational Plan will be resourced and funded

The LTFP captures financial implications of asset management and workforce planning as well as the Delivery Program and Operational Plan.

Building on the sound financial management principles as outlined in the Local Government Act:

- (a) Council spending should be responsible and sustainable, aligning general revenue and expenses.
- (b) Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.
- (c) Councils should have effective financial and asset management, including sound policies and processes for the following:
 - (i) performance management and reporting,

- (ii) asset maintenance and enhancement,
- (iii) funding decisions,
- (iv) risk management practices.

Building on these principles, Council has identified the three key strategies for long term financial planning to be:

- Ensure financial sustainability
- Support effective infrastructure and service management
- Monitor performance and economic risk

In addition, the LTFP Operating Performance Ratio, Own Source Operating Revenue Ratio and the Building and Infrastructure Asset Renewal Ratio are benchmarked and reported through the Quarterly Budget Review Statement (QBRS).

WORKFORCE MANAGEMENT STRATEGY

The Workforce Management Strategy (WMS) is a proactive, 4-year document that shapes the capacity and capability of the workforce to achieve Council's strategic goals and objectives. This document is endorsed by Council and implemented by the General Manager.

It clearly identifies how future staffing and skills requirements will be met, such as through recruitment, staff progression and development, internal redeployment, and succession planning.

Over the next 4 years Council will be focusing on the following three strategies:

- Attract and retain skilled professionals
- Enhance training and development programs
- Strengthen performance management practices

ASSET MANAGEMENT

Each council must account for and plan for all the existing assets under its control, and any new asset solutions proposed in its Community Strategic Plan and Delivery Program.

Asset Management at Mid-Western Regional Council comprises of 3 elements which are adopted by Council:

- Asset Management Policy 4 years
- Asset Management Strategy –10 years

 Asset Management Plans for asset management categories – 10 years

In accordance with the principles of the Local Government Act (the Act), Council will manage its assets so that current and future local community needs can be met in an affordable way and have sound policies and processes for asset maintenance and enhancement.

To support the principles of the Act, Council has developed 3 strategies for areas of focus for sound asset management:

- Grow asset management capability
- Improve asset management system and service processes
- Develop effective cost benefit analysis for assets

Service Delivery Reviews

To encourage continuous improvement across Council's operations, the Delivery Program has identified areas of service that the elected Council will review during its term, and how Council will engage with the community and other stakeholders to determine service level expectations and appropriate measures. In the Operational Plan, Council has specified the Service Delivery Reviews it will undertake annually.

For any Service Review it undertakes, Council will engage with the community and other stakeholders in accordance with the Community Engagement Strategy.

The Services that the elected Council has agreed to review over the course of the 4-year term are:

Service	2025/26	2026/27	2027/28	2028/29
Parks and Gardens	Χ			
Roads		Χ		
Pools			Х	
Water Supply				Х

Through the Annual Report, Council will report on how it has progressed on the delivery of the Service Delivery Reviews it has committed to undertake in that year, the results of those reviews and any changes made to levels of service in the areas under review.

For any Service Review it undertakes, Council will engage with the community and other stakeholders in accordance with the Community Engagement Strategy.

IDENTIFY AND MANAGING RISK

Council is committed to managing risks to the local community, area, and the organisation in a proactive and effective manner. Through comprehensive risk management strategies, Council aims to identify, assess, and mitigate potential risks, ensuring the safety and wellbeing of residents and Council workers, while safeguarding the integrity and operational efficiency of Council services.

By fostering a culture of resilience and preparedness, Council strives to minimise negative impacts, identify opportunities and ensure sustainable, resilient community development.



Council's Role

We undertake a range of roles and functions to support the needs and aspirations of community and achieve our vision and Community Strategic Plan. The Delivery Program must identify the role Council will have in the delivery of a service. These have been defined as follows:



PARTNER

Work with other stakeholders to achieve shared goals



EDUCATE

Share learnings to support broader understanding and action



FACILITATE

Assist others to undertake activities by bringing interested parties together



ADVOCATE

Promote the interests of our communities to influence decision makers



DELIVER

Plan, deliver services, programs and projects



REGULATE

Regulating activities and legislated responsibilities to deliver the service

Delivering Through Our Services

Council provides a range of services, infrastructure and resources to the community. Council plans strategically for the provision of effective and efficient services and regulation to meet the diverse needs of the Mid-Western Regional community through its 43 external and internal services and 73 sub-services.











THEME 1Looking After Our Community

- Building Services
- Community Services
- Cultural Services
- Health and Building
- Library Services
- Major Projects
- Pools
- Parks and Gardens
- Statutory Planning
- Strategic Planning
- Emergency Management
- Disability Enterprise

THEME 2

Protecting Our Natural Environment

- Environmental Services
- Waste Services
- Water Supply
- Sewerage Services

THEME 3

Building a Strong Local Economy

- Events
- Economic Development
- Accommodation Services
- Mudgee Airport
- Mudgee Regional Saleyards
- Destination Experience

THEME 4

Connecting Our Region

- Development Engineering
- Road Network Infrastructure
- Strategic Asset Management
- Road Safety

THEME 5

Good Government

- Audit
- Communications
- Customer Services and Records
- Executive Management
- Financial Services
- Fleet
- Governance
- Human Resources
- IT.
- Compliance Management
- Procurement and Contract Management
- Property Services
- Revenue
- Work Health and Safety
- Enterprise Risk Management
- Stores and Inventory Management
- Business Improvement
- Operations Admin

Operational Plan



The Operational Plan is Council's action plan for achieving the community priorities outlined in the Community Strategic Plan and Delivery Program.

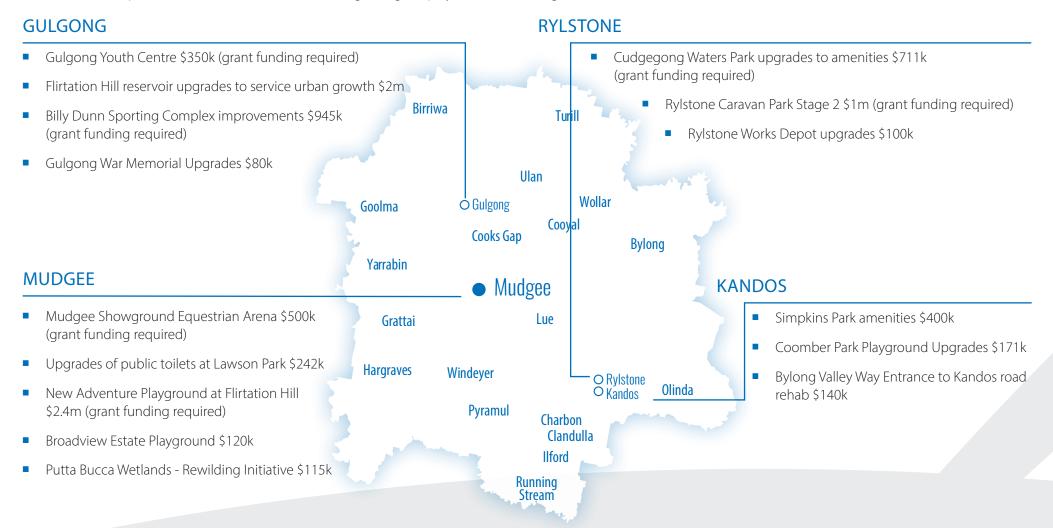
An Operational Plan is prepared each year and adopted. Each Operational Plan identifies the projects, programs and activities that Council will conduct to achieve the commitments of the Delivery Program.

THE OPERATIONAL PLAN MUST:

- Allocate responsibilities for each project, program or activity to be undertaken by council that year
- Specify each service review to be undertaken that year
- Include a detailed annual budget
- Include a Statement of Revenue Policy
- Identify suitable targets and measures to determine the effectiveness and efficiency of the projects, programs, services and activities outlined in the Operational Plan

2025/26 Operational Plan Highlights

For the 2025/26 Operational Plan, Council are undertaking a range of projects across the region



Investing in Our Services

CAPITAL WORKS TOTALS BY SERVICE

\$'000	2025/26	2026/27	2027/28	2028/29
Looking after our Community				
Building Services	1,957	1,034	824	845
Community Services	425	77	79	81
Cultural Services	151	38	39	40
Library Services	98	101	104	107
Pools	730	116	119	122
Parks and Gardens	4,407	1,761	568	479
Property Services	15	0	0	0
Total	7,783	3,127	1,733	1,674
Environmental Services Waste Services	132 763	303 1,114	56 324	21 55
Water Supplies	13,702	7,555	14,818	6,976
Sewerage Services	31,803	3,531	955	1,330
Road Network Infrastructure	346	357	366	375
Total	46,748	12,861	16,518	8,756
Building a Strong Local Econor	ny			
Building Services	61	0	120	0
Major Projects	711	0	0	0
Events	0	0	10	0
Economic Development	12,896	7,154	7,156	7,158
Accomodation Services	8,386	40	0	0

Total Capital Works Program	102,134	37,909	47,810	36,222
Total	13,321	3,690	11,491	7,658
IT	0	16	0	0
Fleet	9,504	3,228	11,034	7,190
Financial Services	2,130	0	0	0
Stores and Inventory Managemer	nt 100	0	0	0
Major Projects	500	0	0	0
Building Services	1,087	446	457	468
Good Government				
Total	10,831	10,425	10,769	10,962
Property Services	76	62	64	65
Road Network Infrastructure	10,568	10,363	10,706	10,897
Development Engineering	188	0	0	0
Connecting our Region				
iotai	23,430	7,800	7,290	7,171
Total	23,450	7,806	7,298	7,171
Property Services	1,300	600	0	0
Mudgee Regional Saleyards	97	12	12	13

\$'000	2025/26
Looking After Our Community	
Building Services	
Family Day Care - External Works	60
Public Toilets - Lawson Park Replacement	242
Public Toilets - Lawson Park Changing Places	177
Public Toilets - Simpkins Park Kandos Capital	398
Public Convenience Septic System Monitoring Upgrades	15
Hargraves Court House Building - External Works (Req Grant)	87
Capital Upgrade - Kildallon	30
Crudine Hall -Upgrade	20
Public Hall Furniture Replacement	75
Kandos Hall - Upgrades	29
Gulgong War Memorial Upgrades	40
Capital Upgrade - Community Bld-Budget Only	134
Town Hall - External Brickwork	100
Gulgong Memorial Hall Upgrades	80
Mudgee Town Hall Theater - Lighting Upgrades	50
Victoria Park Mudgee - Grandstand And Clubhouse Upgrades	50
Mudgee Tennis Courts - Changeroom Replacement	60
Glen Willow - Stadium Elevator Replacement	311
	1,957
Community Services	
Gulgong Youth Centre - Capital (Requires Grant)	350
Comm. Transport- Vehicle Purchase	75
	425
Cultural Services	
Sculptures Across The Region	37

\$'000	2025/26
Art Gallery Capital	114
	151
Library Services	
Library Books	98
	98
Pools	
Mudgee Pool - Waterpark Improvements	80
Mudgee Pool Heaters	80
Kandos Pool - Handrail Install & Amenities Steps Removal	25
Mudgee Pool Shade Sail	80
Mudgee And Kandos Pool - Filter Replacement	55
Lighting Upgrade - Pools	67
Pool Vacuum Replacement	48
Gulgong Pool - Concourse Repairs	40
Diving Board Replacement - Mudgee & Gulgong Pool	150
Gulgong Pool Heaters	105
	730
Parks And Gardens	
Cemetery Capital Program	18
Cemetery Expansion - Mudgee & Gulgong	41
Storage Shed - Gulgong Cemetery	41
Indoor Sports Centre Feasibility Study	40
Billy Dunn Sporting Complex Improvements (Requires Grant)	945
Mudgee Skate Park - Capital	168
Billy Dunn Grandstand - Change Rooms And Storage	100
Rylstone Showground - Pump Shed Replacement	20
Sammy's Flat Cricket Nets Roof	12

\$'000	2025/26
Victoria Park Mudgee - Sight Screens & Seating	80
Robertson Park - Equipment Upgrade	284
Protective Fence - White Crescent Kandos	20
Robertson Park Mudgee - Renewal	64
Street Scape Improvements	34
Mudgee Showground - Irrigation Renewal	66
Playground Equipment Upgrade - Coomber Park Kandos	171
Playground Shading Program	51
Playground Rubber Softfall Program	63
Flirtation Hill Adventure Playground (Requires Grant)	2,070
Playground - Broadview Estate	120
	4,407
Property Services	
Rural Fire Service - Land Matters	15
	15
Total	7,783



\$'000	2025/26
Protecting Our Natural Environment	
Environmental Services	
Putta Bucca Wetlands Capital	19
Putta Bucca Wetlands - Rewilding Initiative	113
	132
Waste Services	
Rural Waste Depot Upgrades	323
Mudgee Waste Depot Upgrades	171
Recycling Plant Upgrades	260
Streetscape - Street Bins	9
	763
Water Supplies	
Water New Connections	104
Water Augmentation - Mudgee Headworks	2,578
Water Distribution - Mudgee	6,361
Water Telemetry	300
Water Rylstone Dam Wall & Erosion Protection	370
Water Mains - Capital Budget Only	1,100
Water Pump Station - Capital Renewals	102
Water Reservoir - Flirtation Hill Gulgong	2,000
Water Reservoir - Flirtation Hill Mudgee	105
Raw Water Systems Renewals	23
Water Treatment Plant - Renewals	467
Water Treatment Rylstone Upgrades	193
	13,702
Sewerage Services	
Sewer New Connections	87

\$'000	2025/26
Sewer Augmentation - Gulgong	900
Sewer Augmentation - Rylstone & Kandos	12,350
Sewer Augmentation - Mudgee	14,405
Mudgee Sewerage Network & Treatment Plant Upgrade	2,993
Sewer Telemetry Sewer Telemetry	307
Capital Upgrades - Sewer Mains	600
Sewer Pump Station - Capital Renewals	94
Sewer Treatment Works - Renewals	67
	31,803
Road Network Infrastructure	
Drainage Capital Improvements	279
Causeway Improvements	67
	346
Total	46,748



\$'000	2025/26
Building A Strong Local Economy	
Building Services	
Mudgee Showground - Woodworkers Roof & Airconditioner	61
Inst	
	61
Major Projects	
Cudgegong Waters - Amenities And Kitchen (Requires Grant)	711
	711
Economic Development	
Signage Upgrade	88
Key Workers Housing Construction Mudgee (Requires Grant)	12,809
	12,896
Accommodation Services	
Mudgee Valley Park Expansion	1,000
Rylstone Caravan Park Stage 2 (Requires Grant)	1,060
Riverside Caravan Park Stage 1 Expansion	6,304
Riverside Caravan Park - Washing Machine & Dryers Purchases	22
	8,386
Mudgee Regional Saleyards	
Saleyards - Post And Rail Replacement	12
Saleyards - Reader And Air Conditioners Replacement	30
Saleyards - Boundary Fence Upgrade	15
Saleyards - Cattle Crush Replacement	20
Saleyards - Bull Pen & Loading Ramp	20
	97
Property Services	
Commercial Prop - Gowrie Childcare Centre Extension	1,300
	1,300
Total	23,450



\$'000	2025/26		
Connecting Our Region			
Development Engineering			
Urban Road - Hone Creek Drive Extension	188		
	188		
Road Network Infrastructure			
Urban Reseals - Worobil Street Gulgong Seg 10-30	22		
Urban Reseals - Tip Road Wollar Seg 10	14		
Urban Reseals - Mayne St Seg 20-90	32		
Urban Reseala - Bawden Road Mudgee	32		
Urban Reseals - Bell Street Segment 10 - 30	27		
Urban Reseals - Belmore Street Mudgee Seg 10	16		
Urban Reseals - Denison Street Seg 60	31		
Urban Reseals - Industrial Road Mudgee Seg 10	71		
Urban Reseals - Madeira Road Mudgee Seg 10	15		
Urban Reseals -Short Street Mudgee Seg 50-70	65		
Urban Reseals - Douro Street Mudgee Shoulder	44		
Urban Reseals - Canary Street Clandull Seg 10	28		
Urban Reseals - Tallawang Road Gulgong Seg 40-50	19		
Urban Reseals - Fisher Stret Gulgong Shoulder Seg 20-50	26		
Urban Reseals - Moonlight Street Gulgong Seg 10	14		
Urban Reseals - Railway Street Gulgong Seg 10	39		
Urban Reseals - Robert Hoddle Grove Bombira Seg 10	16		
Urban Reseals - Russel Road Kandos Seg 20	28		
Urban Road Rehabs - Budget Only	124		
Urban Roads Kerb & Gutter Capital	124		
Urban Heavy Patching	28		

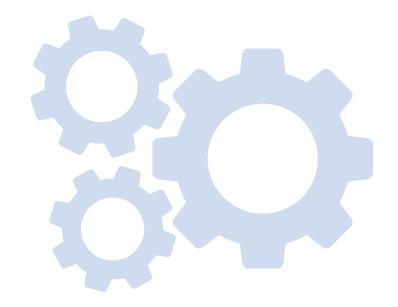
\$'000	2025/26
Resheeting - Urban Roads	13
Urban Rehab - Lions Drive Seg 10	353
Urban Rehab - Perry Street Seg 30 & Seg 20	75
Urban Rehab - Henry Bayly Drive Part Segment 90	40
Rural Reseal - Cudgegong Rd Seg 10	27
Rural Sealed Roads Reseals Budget Only	134
Rural Reseal - Yarrabin Rd Seg 10	52
Rural Reseals - Tip Rd Gulgong Seg 10	15
Rural Reseals - Whitehouse Road Seg 10	32
Rural Reseal - Lue Road Seg10,300 - 340	361
Rural Reseal - Henry Lawson Drive	96
Rural Reseal - Mebul Road	33
Rural Reseals - Mudhut Creek Rd Seg 10-70	295
Rural Reseals - Spring Ridge Rd	137
Rural Reseals - Beryl Rd	50
Rural Reseal - Windeyer Rd	73
Rural Reseals - Queens Pinch Rd	185
Rural Reseals - Brogans Creek Rd Seg 10	55
Rural Reseals - Spring Flat Road Seg 20	37
Rural Reseals - Upper Bylong Road Seg 20-45	180
Rural Sealed Road Rehab & Widening - Budget Only	327
Rural Rehab - Lue Road Segment 355, 150, 260	1,366
Rural Rehabs - Cudgegong Road Segment 50	389
Heavy Patching	58
Rural Reseals - Summer Hill Rd Nth Seg 30 & 40	92
Reg Rds Reseals - Bylong Valley Way Mr215	444

\$'000	2025/26
Reg Rds Reseals - Hill End Road Mr216	94
Reg Rds Reseals - Wollar Road Mr 208	376
Reg Rds Reseals - Bvw Seg 2115 Widening At Cox Ck Intersecti	100
Reg Rds Reseal - Mr215 Bylong Valley Way Part Seg 2073	140
Reg Rds Reseals - Maitland Street Mr208	13
Reg Rds Reseals - Phillip Street Mr208	29
Cope Road Audio Tactile Linemarking	702
Resheeting	2,366
Regional Road Bridge Capital	66
Ulan Road - Rehabs, Widening And Conforming Reseals - Budget	263
Ulan Road - Cope Rd To Ulan Wollar Rd Rehab	316
Footpath Replacement	153
Pedestrian Access And Mobility Plan Works	176
Carpark - South Mudgee Preschool Centre	40
	10,568
Property Services	
Urban Roads Land Matters Capital	16
Ulan Wollar Road - Stage 1	15
Rural Sealed Road Land Matters	14
Rural Sealed Regional Road Land Matters Capital	12
Unsealed Roads Land Matters Capital	19
	76
Total	10,831



\$'000	2025/26
Good Government	
Building Services	
Corporate Buildings Upgrade Budget Only	63
Capital Upgrade - Mwrc Depot	20
Old Police Station Capital	20
Buildings Master Key System	50
Mudgee Admin Building Extension	447
Mudgee Operations - Office Upgrades	165
It Office Upgrades	8
Mudgee Workshop And Store Amenities Replacement	40
Recreation Building - Security Upgrades	20
Stables Meeting Room - Flooring Replacement	15
Corporate And Community Working At Heights Upgrades	150
People And Performance Hvac Replacement	50
Council Carport	40
	1,087
Major Projects	
Solar Farm Initiative - Stage 3	500
	500
Stores And Inventory Management	
Capital Upgrade - Rylstone Depot	100
	100
Financial Services	
Battery Energy Storage System	2,130
	2,130

\$'000	2025/26
Fleet	
Plant Purchases	9,494
Plant Purchases - New	10
	9,504
Total	13,321
Total Capital Works Program	102,134



Unfunded Project Priorities

	Total Project Cost	2029 (000's)
Capital	34,000	-33,332
Capital	2,400	-1,200
Capital	1,060	-1,060
Capital	995	-995
Operating	927	-875
Capital	711	-711
Capital	500	-500
Operating	392	-156
Operating	352	-350
Capital	350	-350
	Capital Capital Capital Operating Capital Capital Operating Operating Operating	Capital 34,000 Capital 2,400 Capital 1,060 Capital 995 Operating 927 Capital 711 Capital 500 Operating 392 Operating 352



Operating Result

This table provides a summary of Council's budgeted income and expenditure for 2025/26 to 2028/29.

More detailed information on income and expenditure is provided in the following pages.

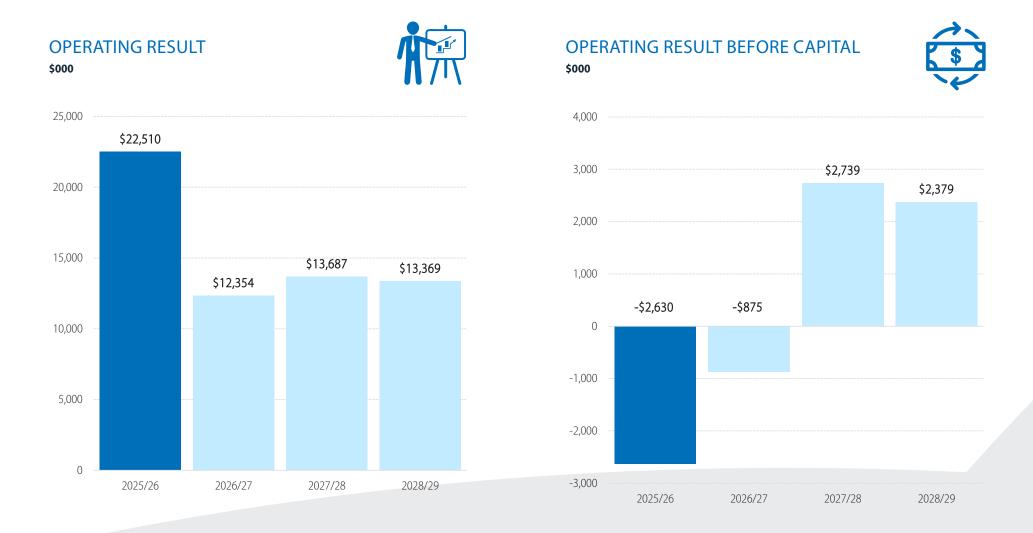
FINANCIAL ASSUMPTIONS

The 2025/26 budget projects total operating expenditure of \$115 million, and a capital works program of \$102 million. The operating result shows a short-term deficit, driven by increasing depreciation and employee costs linked to the prior expansion of Council's assets and services. A return to surplus is expected from the third year, supported by the commencement of operations of revenuegenerating assets which will improve ongoing financial sustainability.

The budget provides for a 3.8% increase in ordinary rates yield for the 2025/26 year, in line with the rate cap determined by the NSW Independent Pricing and Regulatory Tribunal (IPART).

\$'000s	2025/26	2026/27	2027/28	2028/29
Income				
Rates and Annual Charges	52,396	54,365	55,949	57,599
User Charges & Fees	26,675	24,623	26,018	26,901
Other Revenue	3,180	3,380	3,489	3,417
Grants & Contributions provided for Operating Purposes	23,586	19,430	19,596	19,644
Grants & Contributions provided for Capital Purposes	25,140	13,229	10,949	10,990
Interest & Investment income	5,423	3,848	3,469	3,565
Other Income	1,685	1,754	1,817	1,863
Total Income	138,085	120,629	121,287	123,980
Expenditure				
Employee Benefits & Oncosts	40,629	41,892	43,166	44,070
Materials & Services	41,843	32,666	32,899	34,013
Borrowing Costs	785	1,247	1,115	1,072
Depreciation, Amortisation & Impairment	27,880	27,765	27,664	27,622
Other Expenses	1,845	1,896	1,939	1,989
Net loss from the disposal of assets	2,592	2,809	817	1,846
Total Expenditure	115,574	108,275	107,600	110,611
Net Operating Result	22,510	12,354	13,687	13,369
Operating Result before Capital Grants & Contributions	-2,630	-875	2,739	2,379

Operating Result



Revenue

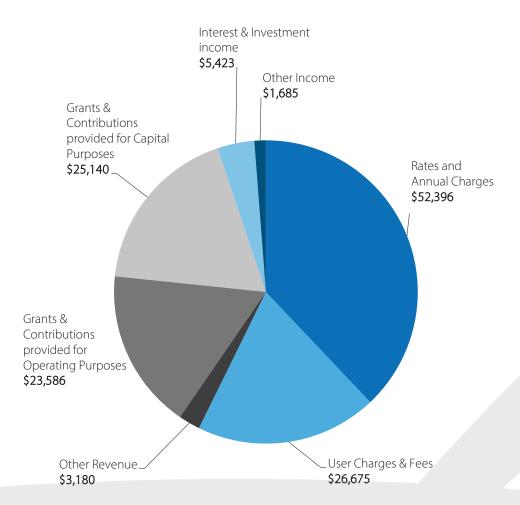
INCOME

Council receives money in the form of rates on residential, business, mining and farmland properties; interest on investment; government grants and subsidies; contributions from major industry; annual charges for services like water, sewer and waste; and user charges and fees.

Council's primary source of income is from Rates and Annual Charges of \$52 million or 38% of total income.

Council generates a significant portion of revenue from fees and charges associated with the provision of services and facilities such as swimming pools; contract works; planning and building regulation; water consumption; and waste management. This amounts to \$26 million or 19% of total revenue.

Grants and contributions from Government and Industry continue to be an important funding source for provision of services to, and maintenance and construction of infrastructure for the community. Council estimates to receive a total of \$49 million or 35% in grants and contributions for 2025/26.



Total Income 2025/26 = \$138,085 (000's)

Expenditure

EXPENDITURE

Council continues to invest as much money as possible into the renewal of existing infrastructure to ensure it is in a satisfactory and serviceable condition.

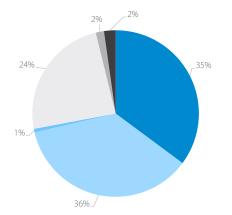
Council also continues to invest in new infrastructure to meet the demands of a growing community.

Council's major operating cash outflows include \$41 million (35%) employee benefits and oncosts for approximately 440 full time equivalent employees; materials and contractors \$42million (36%); and other expenses such as NSW RFS Levy \$1 million

ASSET MANAGEMENT

Council owns and maintains over half a billion dollars worth of infrastructure including roads, parks, buildings, swimming pools, sports grounds, stormwater drainage, water and sewer networks, footpaths, buildings, and waste management facilities. These assets, which are used by the community every day, deteriorate over time, and require ongoing maintenance and renewal or replacement to keep them in a satisfactory condition.

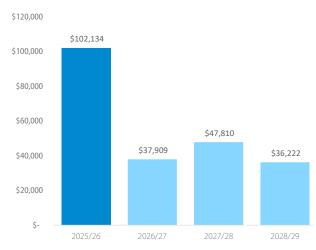
OPERATING EXPENDITURE BEFORE CAPITAL 2025/26



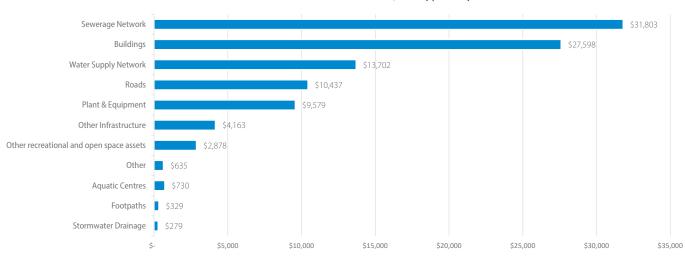
Total Expenditure = \$115m

- Employee costsDepreciation and amortisationMaterials and contractsOther expenses
- Borrowing costs Net loss from disposal of assets

CAPITAL EXPENDITURE (\$000)



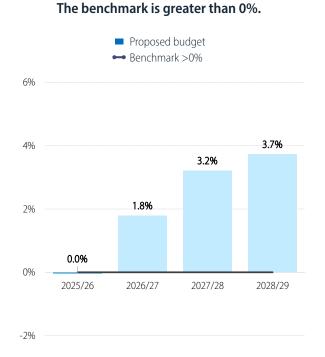
CAPITAL EXPENDITURE BY ASSET TYPE 2025/26 (\$000)



Performance Measures

OPERATING PERFORMANCE RATIO

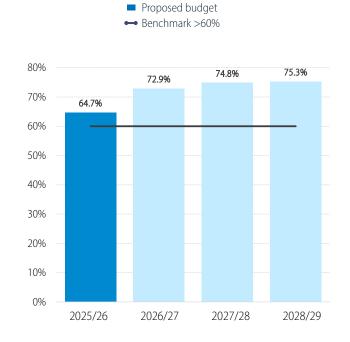
This ratio measures operating expenditure against operating revenue. It is important to distinguish that this ratio is focusing on operating performance and hence capital grants and contributions, fair value adjustments and reversal of revaluation decrements are excluded.



OWN SOURCE OPERATING REVENUE RATIO

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility is improved by a higher level of own source revenue.

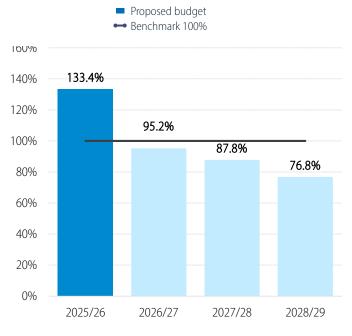
The benchmark is equal to or greater than 60%.



BUILDINGS AND INFRASTRUCTURE ASSET RENEWAL RATIO

This ratio assesses the rate at which assets are being renewed against the rate at which they are depreciating.

The benchmark is 100%.



Statement of Revenue Policy

RATES

The total income that can be raised from levying rates on property is capped by IPART, which has determined that NSW Council's may increase general income from rates by a maximum of 3.8% in 2025/26. The proposed rate model applies the full IPART capped increase of 3.8% evenly across all rating categories.

Rate assessments are based upon property valuations (ad valorem), with minimum amounts applied where appropriate. No base amounts apply to the proposed rate structure. Annual rate liability shall be calculated based on the latest valuations received from the NSW Valuer General. Upon registration of a new strata plan or deposited plan Council will re-rate the property(s) from the commencement of the following quarter of the rating year.

For rating purposes, land in the Mid-Western Region is categorised as Farmland, Residential, Business or Mining with further subcategories existing for Residential and Business.

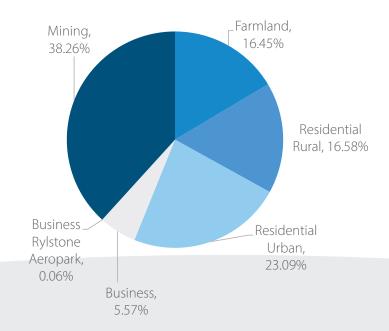
In February 2023 Council received from the NSW Valuer General updated land valuations with a base date of 1/7/2022 for all properties within our Local Government Area. The ad valorem amounts and the estimated yields cited in the table are compiled from these updated land values. After this time, Council may be issued with additional valuations as a result of objections or recent subdivision activity which could change the estimated yield from Ordinary rates.

		IVIIIIIIIIIIII	Au valorenn	LStiiriateu		
Category	Sub Category	Amount	(c in \$)	Yield		
Farmland		\$805.17	0.267552	\$5,612,696		
Residential		\$805.17	0.352241	\$5,673,112		
Residential	Urban	\$805.17	0.352241	\$7,918,070		
Business		\$805.17	0.595210	\$1,900,290		
Business	Rylstone Aeropark	\$264.32	0.205432	\$19,706		
Mining		\$805.17	1.055204	\$13,059,134		
Estimated Total Yield from Ordinary rates \$34,183,008						

Minimum

1d Valorom

Ectimated



Estimated total yield = \$34,183,008

Statement of Revenue Policy

SPECIAL RATES

Council will continue to levy a Special Rate for the Hunter Valley Catchment within the defined area.

	Minimum	Ad Valorem	Estimated
Special Rate	Amount	(c in \$)	Yield
Hunter Catchment Contribution	-	0.00657	\$73,028
Estimated Total Yield from Special Rates			\$73,028

CHARGES

Council will levy various charges which are incorporated in the attached Fees and Charges schedule.

Water Charges 1.2

This charge will be levied on all rateable and non-rateable properties where the service is available.

			Estimated
Charge Type	Detail	Amount	Yield
Service Availability	20mm meter	\$188	
	25mm meter	\$294	
	32mm meter	\$481	
	40mm meter	\$752	
	50mm meter	\$1,175	\$2,188,540
	80mm meter	\$3,008	
	100mm meter	\$4,700	
	150mm meter	\$10,575	
	200mm meter	\$18,800	
Usage - per kL	Residential	\$3.88	\$5,239,784
	Business	\$3.88	\$1,116,357
	Raw Water	\$1.60	\$179,367
	Standpipe	\$7.07	\$430,574

¹ In relation to any multi-unit residential development, including any strata development, each unit will be levied a 20mm service availability charge. In relation to vacant land where a water meter is not connected, each property will be levied with a 20mm service availability charge.

² Charges are developed in conjunction with the Water 30 Year Financial Plan, which is compliant with the requirements of the State Government Best Practice Guidelines.

Statement of Revenue Policy

DOMESTIC WASTE MANAGEMENT INCLUDING TOWN RECYCLING

This charge will be levied on all rateable and non-rateable properties where the service is available.

Charge Type	Detail	Amount	Estimated Yield
Service availability	All locations	\$358	\$3,119,712

Where there is more than one service, the annual charge will be multiplied by the number of services.

GENERAL WASTE DISPOSAL

This charge will be levied on all rateable and non-rateable properties. The charge is based on all waste management costs, less the cost of providing domestic waste management services and the cost of street and parks litter bins.

			Estimated	
Charge Type	Detail	Amount	Yield	
Service availability	All locations	\$270\$4,170,674		

Where there is more than one service, the annual charge will be multiplied by the number of services¹.

BUSINESS WASTE MANAGEMENT INCLUDING TOWN RECYCLING

This charge will be levied on all rateable and non-rateable properties where the service is available.

Charge Type	Detail	Amount	Yield
Service availability	All locations	\$277	\$205,351

Where there is more than one service, the annual charge will be multiplied by the number of services.

SEWERAGE CHARGES

This charge will be levied on all rateable and non-rateable properties where the service is available².

Charge Type	Detail	Amount	Estimated Yield	
Service availability	Residential	\$1,067	\$8,425,224	
	Non-Residential	\$596	\$438,227	
Usage - Non Residential	esidential Based on kLs of water that would reasonably be deemed to enter MWRC sewer schemes		\$787,833	
Liquid Trade Waste	Category 1 Discharger	\$118	\$4,602	
- Annual Charge	Category 2 Discharger	\$234	\$24,804	
	Category 3 Discharger	\$775	\$0	
	Re-inspection Fee	\$114	\$0	
Liquid Trade Waste - Category 1 without appropriate equipment	Per kilolitre	\$2.20	\$0	
Liquid Trade Waste - Category 2 with appropriate equipment	o , per kilolitre		\$39,642	
Liquid Trade Waste - Category 2 without appropriate equipment		\$19.30	\$0	

Ectimated

Except certain farmland property that can identify in the manner required by Council that they have a landholding that is comprised of multiple adjoining assessments, but with a lesser number of residences than assessments. They will be levied a charge for each residence on that holding.

² Charges are developed in conjunction with the Sewer 30 Year Financial Plan, which is compliant with the requirements of the State Government Best Practice Guidelines.

Borrowings

PROPOSED BORROWINGS

It is Council's intention to borrow money to support the following programmed works:

Project	Fund	2025/26	2026/27	2027/28	2028/29
Rylstone & Kandos Sewer Augmentation	Sewer	4,000,000	-	-	-
Mudgee Headworks Water Augmentation	Water	-	-	3,000,000	-
Mudgee Riverside Caravan Park	General	6,403,861	-	-	-
Gowrie Childcare Expansion	General	1,000,000	-	-	-
Total		11,403,861	-	3,000,000	-

Funds are to be sourced from lending authorities approved by the Office of Local Government in accordance with the Ministerial Order on Borrowings. Security is in the form of a charge over Council's consolidated funds and income from any source.

EXISTING BORROWINGS

								Principal Out-				
		Original	Drawdown			Annual Re-	Maturity	standing at 30	Proposed	Proposed	Proposed	Proposed
Purpose	Bank	Amount	Date	Rate	Term	payments	Date	June 2025	2025/26	2026/27	2027/28	2028/29
General Fund - Saleyards Lane Subdivision	TCorp	\$1,000,000	8/11/2019	2.02%	10 years	\$110,942	8/11/2029	\$474,935	\$373,074	\$269,145	\$163,108	\$54,916
Sewer Fund - Mudgee Augmentation	NAB	\$9,765,844	14/02/2013	2.68%	20 years	\$841,050	31/12/2031	\$5,103,066	\$4,431,039	\$3,741,261	\$3,033,122	\$2,305,629
General Fund - Mudgee Valley Park Stage 1	NAB	\$7,400,000	17/06/2022	5.02%	10 years	\$949,805	17/6/2032	\$5,552,795	\$4,872,401	\$4,158,797	\$3,406,962	\$2,617,496
General Fund - Mudgee Valley Park Stage 2	СВА	\$6,350,000	17/06/2022	5.53%	10 years	\$846,946	18/6/2032	\$5,859,119	\$5,340,717	\$4,793,251	\$4,217,141	\$3,606,025
Total	\$	524,515,844				\$2,748,743		\$16,989,914	\$15,017,231	\$12,962,454	\$10,820,332	\$8,584,067

Cash Reserves

INTERNALLY RESTRICTED RESERVES BALANCES

Internally Restricted Reserves are funds that Council has determined to use for a specific purpose. Council may resolve to change the purpose of these funds.

	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29		Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29
Internal Reserves					Waste Fund Unrestricted Cash	2,994	3,971	5,032	6,270
Employee Leave Entitlements	3,801	3,961	4,124	4,291	Sewer Fund Unrestricted Cash	3,320	2,360	2,511	2,913
Land Development	4,247	4,247	4,247	4,247	Water Fund Unrestricted Cash	3,099	3,314	342	2,913 792
Election	220	348	480	362					
Plant Replacement	3,112	4,958	1,192	421	Total External Reserves	24,751	22,732	17,902	22,189
Asset Replacement	3,432	4,211	4,904	5,718					
Capital Program	551	731	959	1,173	Developer Contributions				
Livestock Exchange	14	14	14	14	Developer Contributions	8,720	9,253	10,004	10,774
State Roads Warranty	388	388	388	388	Development Servicing Plan Water				
Future Fund	2,289	2,319	2,359	2,408	Supply	6,651	6,460	5,361	3,308
Community Plan	17	17	17	17	Development Servicing Plan				
Seal Extension Program	129	129	129	129	Sewerage	370	1,370	2,395	3,446
Commercial Reserve	223	451	704	981	Voluntary Planning Agreements	4,781	5,833	6,421	7,128
Unspent Loan	0	0	0	0					
Other Internal Restrictions	0	0	0	0	Total Developer Contributions	20,521	22,916	24,180	24,656
Total Internal Reserves	18,423	21,774	19,516	20,148					
					Unspent Funds				
External Reserves					Unspent grants	648	702	758	816
Waste	2,637	3,386	4,972	6,705	Contract liabilities	14,661	14,657	14,654	14,650
Sewer	801	372	1,521	2,299	Trust Deposits	1,100	1,100	1,100	1,100
Water	9,784	7,184	1,348	1,005	·				
Community Services	77	77	77	77	Total Unspent Funds	16,409	16,460	16,512	16,565
Community Tenancy Scheme - Walter									
& Denison St Units	428	479	532	586	Total Restricted Reserves	80,105	83,882	78,110	83,558
Family Day Care	94	81	66	50	iotal nestricted neserves	80,105	03,002	76,110	63,336
Bequest - Simpkins Park	0	0	0	0					
Community Transport Vehicle					Unrestricted Cash	12,274	11,577	11,722	11,710
Replacement	392	384	375	366		•	•		•
Public Road Closure Compensation	1,080	1,080	1,080	1,080					
Other	45	45	45	45					



Looking After Our Community

OUR OBJECTIVES

- A safe and healthy community
- Vibrant towns and villages
- Effective and efficient delivery of infrastructure
- Meet the diverse needs of the community and create a sense of belonging

- 1.1 Provide high quality, accessible services that meet community needs
- 1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention
- 1.3 Preserve and enrich the historic character and heritage of our region
- 1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages
- 1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all
- 1.6 Support programs that foster stronger relationships with community groups
- 1.7 Support arts and cultural development across the region



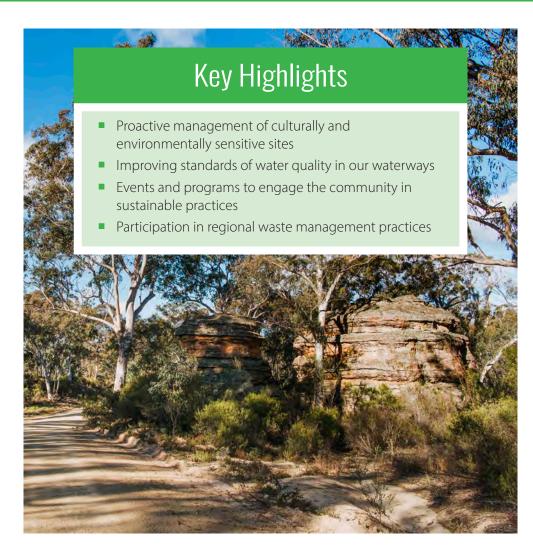


Protecting Our Natural Environment

OUR OBJECTIVES

- Protect and enhance our natural environment
- Provide total water cycle management
- Live in a clean and environmentally sustainable way

- 2.1 Ensure management enhances and protects biodiveristy, natural and cultural heritage including the impacts of major developments across the region
- 2.2 Increase community awareness of environmental and biodiversity issues and implement measures to control invasive weed species
- 2.3 Identify and implement innovative water conservation and sustainable water usage management practices
- 2.4 Protect and improve catchments across the region by supporting relevant agencies
- 2.5 Manage waste-water quality to meet Environmental Protection Agency (EPA) legislative requirements
- 2.6 Work locally and regionally to educate, promote and support the community in managing waste
- 2.7 Consider technologies in Council's facilities, infrastructure and service delivery to reduce our ecological footprint



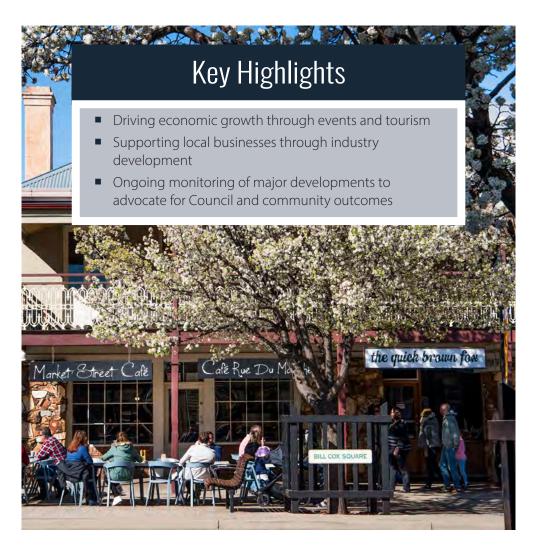


Building a Strong Local Economy

OUR OBJECTIVES

• A resilient and innovative region driving sustainable growth and a secure future

- 3.1 Support the attraction, retention and resilience of a diverse range of businesses and workforce
- 3.2 Attract and deliver events to increase the visitor economy
- 3.3 Support the expansion of essential infrastructure and services to match business and industry developments in the region
- 3.4 Develop and implement initiatives to enhance the regional workforce's skills and capabilities
- 3.5 Build and grow the visitor economy





Connecting Our **Region**

OUR OBJECTIVES

- High quality road network that is safe and efficient
- Efficient connection of the region to major towns and cities
- An active travel network within the region

- 4.1 Provide traffic management solutions that promote safer local roads and minimise traffic congestion
- 4.2 Provide a roads network that balances asset conditions with available resources and community needs
- 4.3 Develop a regional transport network in partnership with government agencies that grows with the needs of residents and businesses
- 4.4 Create a communication network that services the needs of residents and businesses
- 4.5 Develop and enhance walking and cycling networks across the region





Good **Government**

OUR OBJECTIVES

- Strong civic leadership
- Good communications and engagement
- An effective and efficient organisation

- 5.1 Provide clear strategic direction
- 5.2 Lead, govern and regulate in an ethical, equitable and transparent way
- 5.3 Provide strong representation for the community at Regional, State and Federal levels
- 5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making
- 5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery
- 5.6 Provide a safe, positive and supportive working environment for employees
- 5.7 Prudently manage risks associated with all Council activities



How to Read the Operational Plan

The icon indicates which theme the strategy relates to (looking after our community, protecting our natural environment, building a strong local economy or connecting our region)

The strategy indicates how Council's objectives will be achieved

United Nations Sustainable Development Goals (SDG)

These are the global blue print for achieving a better and more sustainable future for all



STRATEGY

1.3 Advocate for improved health services and collaborate with key partners to enhance community wellbeing, safety, and crime prevention

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Support and assist heritage preservation in the region	Maintain Council owned heritage buildings within the region	Sites maintained at agreed service levels	9 buildings per year		P () ()

Delivery Program (DP) Principle Activity

Identifies how Council will deliver against the Strategies of the Community Strategic Plan. This directly links the Delivery Program and Operational Plan

Operational Plan (OP) Action

Identifies how Council will deliver against the Strategies of the Community Strategic Plan. This directly links the Delivery Program and Operational Plan

Performance Measure

These are the quantifiable key measures for success that will be utilised to report on the success of Council's Operational Plan. Suitable targets and measures determine the effectiveness and efficiency of the projects, programs, BAU and activities outlined in the Operational Plan

Council's Role



Educate: Share learning to support broader understanding and action



Advocate: Promote the interest of our communities to influence decision makers



Deliver: Plan, deliver services, programs and projects



Regulate: Regulating activities and legislated responsibilities to deliver the service.



Partner: Work with other stakeholders to achieve shared goals



Facilitate: Assist others to undertake activities by bringing interested parties together

KEY



Educate



Advocate



Deliver



⇔ Regulate





Building Services

Manager Recreational Services

SERVICE DESCRIPTION

Building Services delivers Council's buildings infrastructure asset management for community facilities and operational buildings.

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

- 1.3 Preserve and enrich the historic character and heritage of our region
- 1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all
- 5.7 Prudently manage risks associated with all Council activities

- Graffiti Control Act 2008
- Inclosed Lands Protection Act 1901
- Roads Act 1993
- Environmental Planning and Assessment Act 1979
- National Construction Code

- Public Health Act 2010
- DLG Integrated Planning NSW
- Protection of the Environment Operations Act 1997
- Crown Lands Management Act 2016
- Heritage Act 1977



\$'000	2025/26
Income	
User Charges & Fees	26
Other Revenues	601
Grants & Contributions - Operating	79
Grants & Contributions - Capital	43
Other Income	130
Total Income	879
Expenditure	
Employee Benefits & Oncosts	373
Materials & Services	1,565
Depreciation, Amortisation & Impairment	869
Other Expenses	336
Total Expenditure	3,144
Net Operating Surplus (Deficit)	(2,266)



Building Services



1.3 Preserve and enrich the historic character and heritage of our region

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Support and assist heritage preservation in the region	Maintain Council owned heritage buildings within the region	Sites maintained at agreed service levels	9	Ald	©



STRATEGY

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide a range of buildings and local community centres and halls for community use	Provide access to community facilities	Facilities confirmation available through online booking system	Bookings confirmed within 72 hours	alda	©
	Manage the maintenance of Buildings and complete upgrades in accordance with Capital Works Program	Works completed on schedule and on budget	>85% budget expenditure	alda	©
	Public toilets maintained and refurbishment in accordance with Capital Works Program	Public toilet upgrades	1	A B C C C C C C C C C C C C C C C C C C	©
		Works completed on schedule and on budget	>85% budget expenditure	11	©
Ensure public facilities are accessible to all	Maintain Council's properties and buildings to safe operational standards	Inspections and maintenance undertaken in accordance with agreed levels of service	250	alda	©
		Days of planned maintenance as evidence of compliance with set standards	8000	alda	©



STRATEGY

5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Deliver strategic asset	Review, update and implement the	Plan revised and updated	By December	T) management cons	C
management plans underpinned	Building Asset Management Plan	within one year of the Council	2025	AB/Is	
by sound financial strategies		election			

KEY







Advocate



Deliver



⊖ Regulate







Community Services

Manager Community and Cultural Services

SERVICE DESCRIPTION

This service contributes to the creation of an inclusive, safe and resilient community through the availability and participation in programs and services for all sectors of our community.

SUB-SERVICES

- Meals on Wheels
- Community Transport
- Youth Services

- Family Day Care
- Community Development
- Housing

Health

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

- 1.1 Provide high quality, accessible services that meet community needs
- 1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention
- 1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all
- 1.6 Support programs that foster stronger relationships with community groups

- Local Government Act 1993
- Work Health Safety Act 2011
- National Disability Insurance Scheme
- Aged Care Act 1997
- NSW Disability Inclusion Act 2014
- Child Protection (Working with Children) Act 2012
- National Disability Strategy
- Children's Guardian Act 2019



2025/26
359
394
1,150
350
70
11
2,333
977
1,423
17
139
2,555
(222)



Community Services



STRATEGY

1.1 Provide high quality, accessible services that meet community needs

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide community support programs and services that embrace social justice, access and equity	Provide Meals on Wheels service Grant funding required	Number of meals delivered annually	9,500	2 = (((6
	Provide Community Transport service Grant funding required	Number of trips provided annually	5,700	A BOOK	© 400 0
	, ,	Number of places offered through scheme	28	10 *****	6 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
		Number of registered Family Day Care educators	7		
	Develop a homelessness policy	Policy endorsed	By 30 June 2026	1 ************************************	6



STRATEGY

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Explore funding opportunities for improved health services and programs	Liaise with Western NSW Local Health District and work with local Medical Services Organisations	Attend inter-agency meetings	2	3	
	Support programs which assist in attracting medical practitioners to the region	Number of programs supported	12	3	H)
Support networks, programs, facilities and infrastructure which promote health and wellbeing and encourage healthy lifestyles	Provide funding for Healthy Communities programs in accordance with service agreements	Delivery of agreed sessions for 2025/26	100%	3 mmm	
KEY Educate	Advocate	♂ Deliver ⊖ Reg	ulate 🧣	Partner	Facilitate

Community Services



STRATEGY

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide a range of buildings and local community centres and halls for community use	Provide subsidised community housing for a range of community needs	Community properties tenanted	95%	alda.	© * \$\int_0
Ensure public facilities are accessible to all	Deliver actions developed in the Disability Inclusion Action Plan	Number of DIAP actions implemented	10	10 mm. 	



STRATEGY

1.6 Support programs that foster stronger relationships with community groups

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Deliver a range of activities for youth across the region	Provide secretarial support for Youth Council	Number of meetings held	4	10 *****	4) 6 , 42, 6
	Provide funding for delivery of youth oriented initiatives	Number of in person activities delivered	100	10 mm. 4 = 1	
		Number of attendees	1,800		A A
Work with lead community agencies to ensure adequate provision of a range of services	Attend inter-agency meetings and work with lead agencies and funding bodies to deliver positive community outcomes across the region	Meetings attended by Council staff	12	alla.	41), (1) , (0)
Promote volunteering through Council's Community Services	Run community services programs that encourage volunteering Grant funding required	Number of volunteer hours	20	alds	

KEY Educat	Advocate	© Deliver	Θ Regulate	Partner	O Facilitate
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Cultural Services

Manager Community and Cultural Services

SERVICE DESCRIPTION

Cultural Services provide opportunities for our community to engage and participate in arts and cultural experiences through the delivery of high quality cultural and community activities. This includes public art, exhibitions and events at the Mudgee Arts Precinct and Mudgee Town Hall Theatre. This service also engages in art and cultural development programs and supports the creative industries.

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

- 1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages
- 1.6 Support programs that foster stronger relationships with community groups
- 1.7 Support arts and cultural development across the region

- Local Government Act 1993
- Local Government (General) Regulation 2021



\$'000	2025/26
Income	
User Charges & Fees	16
Other Revenues	42
Grants & Contributions - Operating	105
Total Income	163
Expenditure	
Employee Benefits & Oncosts	319
Materials & Services	317
Depreciation, Amortisation & Impairment	124
Other Expenses	21
Total Expenditure	781
Net Operating Surplus (Deficit)	(618)



Cultural Services



STRATEGY

1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Maintain and beautify civic open	Work in partnership with local groups	Number of new art pieces	2	T) minimum cons	C
space and street access scapes	to identify opportunities for public	installed		AB45	
areas within towns and villages	sculpture installations across the region				
in the region					



1.7 Support arts and cultural development across the region

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Promote cultural infrastructure for hire including the Mudgee Arts Precinct	Promote the use of Council's cultural facilities	Number of social media promotions	6	11	
	Provide a performance space at Mudgee Town Hall Theatre	Number of performance bookings	100	n ====	©
		Number of movie screenings	80		
	Implement the Mudgee Arts Strategic Plan	Number of measurables from strategic plan achieved	18	11	
Coordinate and facilitate cultural and arts projects throughout the region	Drive cultural and artistic projects at Mudgee Arts Precinct <i>Grant funding required</i>	Number of cultural events and activities instigated by MAP	4	11 ==== A II d ====	©
	Deliver and support arts events and programs in the region Grant funding required	Number of cultural and arts projects supported	12	n ======	















Health and Building

Manager Building and Development

SERVICE DESCRIPTION

This service safeguards and improves the health and safety of the community through regulating public health and building matters in accordance with relevant legislation.

SUB-SERVICES

- Public and Environmental Health
- Building Certification and Minor Development Assessment

COMMUNITY PLAN ALIGNMENT

1 Looking After Our Community

- 1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention
- 1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

- Biodiversity Conservation Act 2016
- Boarding Houses Act 2012
- Building and Development Certifiers Act 2018
- Building Products (Safety) Act 2017
- Contaminated Land Management Act 1997
- Environmental Planning and Assessment Act 1979
- Tattoo Parlours Act 2012
- Building Code of Australia

- Food Act 2003
- Home Building Act 1989
- Plumbing and Drainage Act 2011
- Protection of the Environment Operations Act 1997
- Public Health Act 2010
- Smoke-free Environment Act 2000
- Swimming Pools Act 1992
- Local Government Act 1993



\$'000	2025/26
Income	
User Charges & Fees	637
Other Revenues	72
Total Income	709
Expenditure	
Employee Benefits & Oncosts	1,417
Materials & Services	130
Other Expenses	190
Total Expenditure	1,737
Net Operating Surplus (Deficit)	(1,028)



Health and Building

STRATEGY

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Support and implement programs which aim to reduce anti-social behaviour	Manage Alcohol Free Zones in Town Centres	Number of lodged applications assessed for the suspension of AFZs	100%	A BAG	©
Work effectively with State agencies to deliver effective public health regulation and	Regulate, monitor, inspect and investigate food premises in partnership with the NSW Food Authority	Number of registered food premises inspected (once per year)	100%	3 - ₩	ANO P
education		Number of complaints investigated	100%		
	Continued support and promotion of Scores on Doors initiative	Number of participating businesses	100%	3 111111111	€
		Number of scores issued to participating businesses	100%		
	Onsite sewerage management (OSSM) registration and inspections	Number of lodged applications determined	100%	12 namerous commercial	© ¶
	Underground Petroleum Storage System (UPSS) registration and inspections	Number of UPSS's inspected (once per year)	100%	12 arrows compression COO	3 6 €
	Assess and determine Certificate of Compliance applications for public swimming Pools	Number of registered public swimming pools inspected	100%	-W∕ -	6 6 €
	Assess and determine Certificate of Compliance applications for private swimming Pools	Number of registered private swimming pools inspected	100%	3	6 6 €

ŒΥ	<>
	L .







(T)) Advocate



Deliver









Health and Building



STRATEGY

1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Application of appropriate	Deliver building regulation and	Number of Construction	>80%	11 manual con-	© •
building and development	certification functions in accordance	Certificate (CCs) applications		ABA D	
controls to protect and	with relevant legislation and adopted	determined within 20 days			
enhance the natural and built	planning instruments	Number of Complying	>80%		
environment in the region		Development Certificate			
		(CDC) applications determined			
		within 10 days			

KEY



Educate



(T)) Advocate











Library Services

Manager Library Services

SERVICE DESCRIPTION

Library Services provides the community with a comprehensive, up-to-date, and accessible library services that enables members to fulfill their information, leisure, learning, and cultural needs.

COMMUNITY PLAN ALIGNMENT

1 Looking After Our Community

1.1 A safe and healthy community

- Local Government Act 1993
- Copyright Act 1968
- Inclosed Lands Protection Act 1901
- Surveillance Devices Act 2007
- Work Health & Safety 2011
- Library Act 1939
- Library Regulation 2018
- Privacy and Personal Information Protection Regulation 2014



\$'000	2025/26
Income	
Other Revenues	24
Grants & Contributions - Operating	163
Total Income	187
Expenditure	
Employee Benefits & Oncosts	923
Materials & Services	261
Depreciation, Amortisation & Impairment	211
Other Expenses	7
Total Expenditure	1,402
Net Operating Surplus (Deficit)	(1,215)



Library Services

1.1 Provide high quality, accessible services that meet community needs

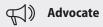
Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Deliver dynamic and innovative	Deliver adaptable services and safe and	Number of visits	70,000	4 manu	© ·
library services that inspire	welcoming spaces	Total membership	13,000		
lifelong learning		Number of connected hours for Wi-Fi and public PC usage	24,000		
		Public PC usage	7,000 uses		
	Provide a Mobile Library service	Number of loans	4,000	4 minum	©
		Number of visits	1,000		
	Provide inclusive and dynamic programs	Total attendees	5,000	4 man	©
		Programs delivered	400	₩ İ	
	Facilitate access to relevant resources	New items added	20,000	4 man	©
		Number of physical loans	50,000	₩ i	
	Collection Development Policy	eResource access	25,000		
	Implement the Library Strategic Plan	Number of actions completed	2	4 manus	©



KEY



Educate











Major Projects

Manager Major Projects

SERVICE DESCRIPTION

This service ensures the safe and efficient delivery of capital building and construction projects to meet the needs of the community as identified in Council's Capital Works Program

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

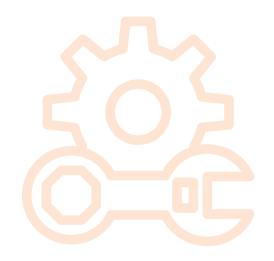
2 Protecting Our Natural Environment

2.7 Consider technologies in Council's facilities, infrastructure and service delivery to reduce our ecological footprint

- Building Code of Australia
- Work Health and Safety Regulation 2017
- Work Health and Safety Act 2011



\$'000	2025/26
Income	
Grants & Contributions - Capital	1,037
Total Income	1,037
Expenditure	
Employee Benefits & Oncosts	199
Materials & Services	67
Total Expenditure	265
Net Operating Surplus (Deficit)	771



Major Projects



STRATEGY

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide a range of buildings and	Deliver new Council building	Works completed on schedule	>85% budget	TT sectional con-	©
local community centres and	infrastructure in accordance with the	and on budget	expenditure	alla	
halls for community use	Capital Works Program				
	Manage Mudgee Valley Park expansion works	Works completed on schedule and on budget	100% budget expenditure or with savings	alda	©
Ensure public facilities are accessible to all	Deliver new Council public buildings that are accessible to all members of the community	Number of new Council public buildings that are accessible	100%	10 ===	©



STRATEGY

2.7 Consider technologies in Council's facilities, infrastructure and service delivery to reduce our ecological footprint

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Implement alternative energy	Consider opportunities for alternative	Alternative energy	1	7 through the control of the control	(C)
and sustainable technologies	energy and sustainable technologies as	opportunities identified		7	
in physical works and service	part of the Capital Works Program				
delivery					













Pools



Manager Recreation Services

SERVICE DESCRIPTION

The Pools Service provides the delivery, seasonal operation and asset management of Council's of three community heated swimming pools and a water park.

COMMUNITY PLAN ALIGNMENT

1 Looking After Our Community

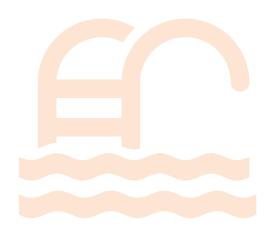
1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

5 Good Government

5.7 Prudently manage risks associated with all Council activities

- Inclosed Lands Protection Act 1901
- Public Health Act 2010
- Royal Lifesaving Operation Guidelines for safe pool operations
- Public Health Regulation 2012
- Work Act 2011

2025/26
327
10
45
2
384
1,050
732
288
218
2,288
(1,904)



Pools



STRATEGY

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role	
Maintain and operate swimming	Maintain and operate swimming	Number of attendances	60,000	T) minimum one.	©	
pool centres facilities across the region	pool facilities at Mudgee (including water park), Gulgong and Kandos in accordance with adopted service levels and Capital Works Program	water park), Gulgong and Kandos in	Number of seasonal tickets sold	3000	A 114	
		Number of operating days per season	160			
		Works completed on schedule and on budget	>85% budget expenditure			
	Investigate options for an indoor swimming pool, and prepare business case to conduct and operate a new facility	Completion of business case	By 30 June 2026	11	©	





(T)) Advocate









Parks and Gardens

Manager Recreation Services

SERVICE DESCRIPTION

Parks and Gardens provides the delivery, operation and asset management of Council's of sporting and recreational facilities and public open space across the region.

SUB-SERVICES

- Sporting Grounds and Showgrounds
- Recreation Facilities
- Glen Willow Regional Sporting Complex
- Parks and Gardens
- Cemeteries

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

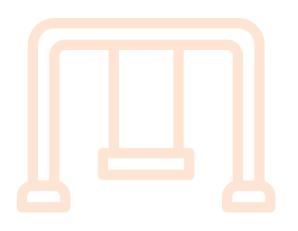
- 1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages
- 1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

- Crown Land Management Act 2016
- Inclosed Lands Protection Act 1901
- Graffiti Control Act 2008
- Pesticides Act 1999

- Roads Act 1993
- Surveillance Devices Act 2007
- Cemeteries and Crematoria Act 2022



\$'000	2025/26
Income	
User Charges & Fees	642
Other Revenues	331
Grants & Contributions - Operating	56
Grants & Contributions - Capital	2,247
Other Income	3
Total Income	3,280
Expenditure	
Employee Benefits & Oncosts	3,408
Materials & Services	3,153
Depreciation, Amortisation & Impairment	1,948
Other Expenses	907
Loss on Disposal of Assets	50
Total Expenditure	9,466
Net Operating Surplus (Deficit)	(6,186)



Parks and Gardens



1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Maintain and beautify civic open	Deliver the street beautification program	Delivery of works program on	>85% of budget	T) minimum cons.	હાં
space and street access scapes	including tree planting	schedule and on budget	expenditure	A L	
areas within towns and villages					
in the region					



STRATEGY

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide sportsgrounds, parks, reserves, and playgrounds and open spaces across the region	Maintain and operate public open space in accordance with Open Space and Recreational Asset Management Plan (AMP)	Complete maintenance works in accordance with the AMP levels of service	>85% budget expenditure	A B de	©
	Deliver Parks and Gardens and facilities upgrades in accordance with Capital Works Program	Works completed on schedule and on budget	>85% budget expenditure	A DE	©
	Deliver sporting grounds and showgrounds and facilities upgrades in accordance with Capital Works	Works completed on schedule and on budget	>85% budget expenditure	# 4 d	©
	Review, update and adopt the Glen Willow Masterplan	Council to review, update and adopt the new Glen Willow Masterplan	By 30 June 2026	11 11 11 11 11 11 11 11 11 11 11 11 11 11	©
Nanage and maintain emeteries throughout the egion	Maintain and operate town and rural cemeteries in accordance with adopted service levels and capital works program	Works completed on schedule and on budget	>85% budget expenditure	A B La	©
	Maintain accurate cemetery burial and reservation records	Update cemetery registers and make them publicly available on Council's Website in order to comply with Cemeteries Act	By 30 June 2026	A L	©



















Statutory Planning

Manager Statutory Planning

SERVICE DESCRIPTION

This service provides processes, assesses and determines development applications in accordance with state, regional and local planning policies and provides advice to Council and stakeholders in all aspects of the development assessment process.

COMMUNITY STRATEGIC PLAN ALIGNMENT

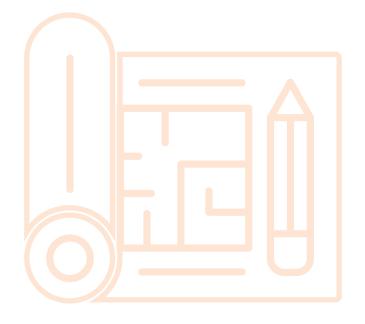
1 Looking After Our Community

1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

- Environmental Planning & Assessment Act 1979
- Mid-Western Regional Local Environmental Plan 2012
- Environmental Planning & Assessment Regulation 2021



\$'000	2025/26
Income	
User Charges & Fees	453
Total Income	453
Expenditure	
Employee Benefits & Oncosts	1,375
Materials & Services	438
Other Expenses	202
Total Expenditure	2,014
Net Operating Surplus (Deficit)	(1,561)



Statutory Planning



STRATEGY

1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Application of appropriate building and development	Prepare annual review of Development Control Plan (DCP)	Review completed & update as necessary	By 30 June 2026	A La	© €
controls to protect and enhance the natural and built	Assess Development Applications	Reduction in days lodgement	5%	alda	©
environment in the region		Reduction in processing times for assessment of	5%	A Do	
		development applications			





(T)) Advocate











Strategic Planning

Manager Strategic Planning

SERVICE DESCRIPTION

This service provides processes, assesses and determines development applications in accordance with state, regional and local planning policies and provides advice to Council and stakeholders in all aspects of the development assessment process.

COMMUNITY PLAN ALIGNMENT

1 Looking After Our Community

- 1.3 Preserve and enrich the historic character and heritage of our region
- 1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

5 Good Government

5.7 Prudently manage risks associated with all Council activities

- Environmental Planning & Assessment Act 1979
- Mid-Western Regional Local Environmental Plan 2012
- Environmental Planning & Assessment Regulation 2021



\$'000	2025/26
Income	
User Charges & Fees	39
Grants & Contributions - Operating	716
Total Income	755
Expenditure	
Employee Benefits & Oncosts	742
Materials & Services	932
Other Expenses	163
Total Expenditure	1,837
Net Operating Surplus (Deficit)	(1,081)



Strategic Planning



STRATEGY

1.3 Preserve and enrich the historic character and heritage of our region

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Support and assist heritage preservation in the region	Provide access to heritage funding through Local Heritage Grants Grant funding required	Grant funds spent	100%	11	Carlot Ca
	Provide access to Heritage Advisor to internal and external customers Grant funding required	Number of referrals	>50	A B do	(In)



STRATEGY

1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
growth and development actions in the Local Strategic Planning Statement (LSPS) and other strategies identified	actions in the Local Strategic Planning	Strategic planning statistic reports prepared for Executive half yearly	2	A A A A	©
	Implement the Housing Strategy actions identified for 2025/26	100%			
	Review and release land for development as required	Delivery of land supply monitor	By 30 June 2026	n ====	©
		Population projections review completed	1		
		Progressing assessment of planning proposals in accordance with Department of Planning Housing and Infrastructure guidelines and meet designated timelines	100%		
KEY Seducate	(Advocate	∂ Deliver ⊖ Reg	ulate 🖓	Partner	Facilitate

Strategic Planning

STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Enhance the information	Maintained, updated and accurate	Number of internal customer	>52	16 MAG. NETRO. METRODOS	C i
systems that support delivery of	Geographical Information System (GIS)	requests processed		16 normal semana.	
Council activities					





(T) Advocate





⊖ Regulate





Emergency Management

Director Operations

SERVICE DESCRIPTION

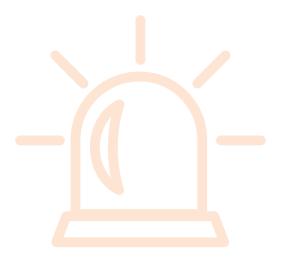
This service provides support in the planning, preparation, response and recovery from significant emergencies and natural disasters that may impact the safety and security of residents and visitors to the region. The Service also involves Council's operational response to support emergency service agencies during incidents and emergencies.

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

- State Emergency and Rescue Management Act 1989
- Local Government Act 1993.





\$'000	2025/26
Income	
Other Revenues	1
Grants & Contributions - Operating	437
Total Income	439
Expenditure	
Employee Benefits & Oncosts	142
Materials & Services	462
Depreciation, Amortisation & Impairment	319
Other Expenses	1,335
Total Expenditure	2,258
Net Operating Surplus (Deficit)	(1,819)

Emergency Management



1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Manage Emergency	Participate in review of Emergency	Coordinate the quarterly LEMC	4	n Edo	6. \$20 \\
Management preparedness and	Planning and preparedness for the	meetings		A田田田	○ ₩ ∨
response	community				
	Conduct a Practical dam safety	Exercise conducted in	By 30 June 2026	TI METANDALITAS	
	emergency exercise for Rylstone Dam	accordance with requirements		11 ==== A	
		of Dam Safety Emergency Plan			
		and Dam Safety Regulation			

Disability Enterprise

Manager Environmental Services

SERVICE DESCRIPTION

This service is responsible for providing meaningful employment to members of the community with a disability.

COMMUNITY PLAN ALIGNMENT

1 Looking After Our Community

1.6 Support programs that foster stronger relationships with community groups

- Essential Services Act 1988
- Waste Avoidance and Resource Recovery Act 2001
- Waste Avoidance and Resource Recovery (Container Deposit Scheme) Regulation 2017
- Food Act 2003 (NSW)
- Food Regulation 2015

- Protection of the Environment Operations Act 1997 and (General) Regulation 2009
- Protection of the Environment Operations (Waste) Regulation 2014
- Disability Inclusion Act 2014
- Disability Service Standards



\$'000	2025/26
Income	
Other Revenues	15
Grants & Contributions - Operating	519
Total Income	534
Expenditure	
Employee Benefits & Oncosts	470
Materials & Services	47
Other Expenses	11
Total Expenditure	529
Net Operating Surplus (Deficit)	6



Disability Enterprise



STRATEGY

1.6 Support programs that foster stronger relationships with community groups

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide meaningful employment	Manage the operations of Mudgee	Number of workers employed	>30	10 man (
to members of the community	Recycling, Ironed Out and the Empower	through Australian Disability		10 ===	O HI MI A
with a disability.	Cafe	Enterprise (ADE)			





(Advocate





Regulate





Environmental Services

Manager Waste and Environment

SERVICE DESCRIPTION

Environmental services is responsible for environmental management in the region through the provision of biosecurity weeds management on all Council roads, weeds inspection and compliance on all land in the region. It is also responsible for the management of Putta Bucca Wetlands, environmental programs and assessments and river regeneration projects along the Cudgegong River.

SUB-SERVICES

- Environmental Management
- Biosecurity and Weeds Management

COMMUNITY STRATEGIC PLAN ALIGNMENT

2 Protecting Our Natural Environment

- 2.1 Ensure management enhances and protects biodiversity, natural and cultural heritage including the impacts of major developments across the region
- 2.2 Increase community awareness of environmental and biodiversity issues and implement measures to control invasive weed species
- 2.4 Protect and improve catchments across the region by supporting relevant agencies





- Crown Land Management Act 2016
- Pesticides Act 1999
- Biodiversity Conservation Act 2016 and Regulations
- Biosecurity Act 2015
- Rural Fires Act 1997 and Regulations
- Protection of the Environment Operations Act 1997 and (General) Regulation 2022
- Environmental Planning and Assessment (EP&A) Act 1979

- Road Transport Act 2013
- Road Transport (General) Regulation 2013
- Road Rules 2014
- State Environmental Planning Policy (Biodiversity and Conservation) 2021
- Water Management Act 2000
- Inclosed Lands Act 1901
- Work Health and Safety Act 2011
- Related Regulations and Environmental Planning Instruments

2025/26
50
217
113
380
751
398
44
1,193
(814)

Environmental Services



STRATEGY

2.1 Ensure management enhances and protects biodiversity, natural and cultural heritage including the impacts of major developments across the region

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Manage environmental and cultural factors impacted by physical works on Council lands	Prepare Review of Environmental Factors (REF) for Council works and work with local Aboriginal groups or suitably qualified consultants to effectively plan works involving sites of cultural or environmental significance	Complete REFs to comply with part 5 of the EP&A Act	100%	A A A A A A A A A A A A A A A A A A A	©



STRATEGY

2.2 Increase community awareness of environmental and biodiversity issues and implement measures to control invasive weed species

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Deliver programs which work towards protecting biodiversity	Promote environmental awareness in the community through education and	Number of participants	600	15 ***	
and regeneration of native environment	events	Number of events	5		
Priority weeds management and control in accordance with the	Implement effective monitoring and management of priority weeds across	Percentage of properties complying upon reinspection	>95%	15 ==	
act region Grant funding required		Number of properties inspected and reinspected	750		
	Deliver ongoing community education on priority weeds	Activities conducted	2	15 ==	
	Undertake weed control on roadsides and Council land	Number of kilometres sprayed	3,500	15 ::	©

KEY \bigcirc Educate \bigcirc Advocate \bigcirc Deliver \bigcirc Regulate \bigcirc Partner \bigcirc Facilita	KEY	Educate	(T)) Advocate	O Deliver	⊖ Regulate	Partner	◯ Facilitate
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Environmental Services



STRATEGY

2.4 Protect and improve catchments across the region by supporting relevant agencies

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Continue riparian rehabilitation Program along waterways	Implement and maintain riparian protection projects and educational activities	Number of projects and activities	2	15 ::	©
	Maintenance and promotion of Putta Bucca Wetlands	Works completed on schedule and on budget	>85% of budget expenditure	15 ==	©

KEY







(T)) Advocate





⊖ Regulate



() Facilitate

Waste Services

NATURAL ENVIRONMENT



Manager Waste and Environment

SERVICE DESCRIPTION

This service is responsible for waste collection, disposal, resource recovery, recycling, waste management and education that maximises environmental sustainability through waste minimisation and recycling. This service also provides meaningful employment to members of the community with a disability.

SUB-SERVICES

- Waste Services
- Disability Enterprise
- Recycling

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

2 Protecting Our Natural Environment

2.6 Work locally and regionally to educate, promote and support the community in managing waste

5 Good Government

5.7 Prudently manage risks associated with all Council activities



- Inclosed Lands Protection Act 1901
- Biosecurity Act 2015
- Essential Services Act 1988
- Waste Avoidance and Resource Recovery Act 2001
- Waste Avoidance and Resource Recovery (Container Deposit Scheme) Regulation 2017
- Protection of the Environment Operations Act 1997 and (General) Regulation 2009
- Protection of the Environment Operations (Waste) Regulation 2014
- Surveillance Devices Act 2007
- Disability Inclusion Act 2014
- Disability Service Standards

\$'000	2025/26
Income	
Rates & Annual Charges	7,489
User Charges & Fees	4,187
Other Revenues	642
Interest & Investment Income	210
Total Income	12,529
Expenditure	
Employee Benefits & Oncosts	3,280
Materials & Services	3,980
Borrowing Costs	24
Depreciation, Amortisation & Impairment	444
Other Expenses	3,333
Total Expenditure	11,062
Net Operating Surplus (Deficit)	1,467

Waste Services



STRATEGY

1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Maintain and beautify civic open	Regular street cleaning and litter	Bins collected as per schedule	100%	TI minimum com	6. (1977)
space and street access scapes	collection in town centres			AB45	
areas within towns and villages		Street sweeping completed as	100%		
in the region		per schedule	10070		
		per scriedule			



2.6 Work locally and regionally to educate, promote and support the community in managing waste

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Promote waste minimisation and reuse	Provide education on waste minimisation	Number of waste educations sessions	60	12	
		Number of participants	1,800		
Provide a domestic recycling and waste services for all residents	Provide kerbside services and waste transfer facilities	Bins presented in the collection area are collected	100%	A La	©
through kerbside collection and rural waste transfer stations		Waste transfer stations serviced as per published schedule	100%		
Participate in regional procurement contracts and investigations for waste services	Reduce landfill tonnes through regional solutions	Participate in NetWaste steering committee meetings for strategic direction of the group	80%	12 ::::::::::::::::::::::::::::::::::::	6. (1)
and collaborative solutions that provided added value		Tonnes of waste diverted through regional solutions	3,000		



5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Deliver strategic asset	Review, update and implement the	AMP reviewed and updated as	By 30 June 2026	T) manufacture	C
management plans underpinned	Solid Waste Asset Management Plan	necessary		A do	
by sound financial strategies	(AMP)				

KEY





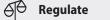


Advocate



Deliver











Water Supply

Manager Water and Sewer

SERVICE DESCRIPTION

The Water Supply service provides potable water to the urban community supporting the ongoing security of community public health. Non-potable water (chlorinated groundwater) is provided throughout the towns of Mudgee and Gulgong to irrigate opens spaces and sporting fields. The service consists of dams, water treatment plants, pump stations, reservoirs and network assets.

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

- 1.1 Provide high quality, accessible services that meet community needs
- 1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages
- 1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

2 Protecting Our Natural Environment

2.3 Identify and implement innovative water conservation and sustainable water usage management practices

- Dams Safety Act 2015
- Dam Safety Regulation 2019
- Fluoridation of Public Water Supplies Act 1957
- Fluoridation of Public Water Supplies Regulation 2022
- Public Health Act 2010
- Public Health Regulation 2022
- Local Government Act 1993
- Water Management Act 2000
- Local Government (General) Regulation 2021



\$'000	2025/26
Income	
Rates & Annual Charges	2,189
User Charges & Fees	7,740
Other Revenues	2
Grants & Contributions - Operating	120
Grants & Contributions - Capital	1,226
Interest & Investment Income	671
Total Income	11,948
Expenditure	
Employee Benefits & Oncosts	2,533
Materials & Services	3,083
Depreciation, Amortisation & Impairment	3,310
Other Expenses	2,080
Gain (Loss) on Disposal of Assets	75
Total Expenditure	11,081
Net Operating Surplus (Deficit)	867



Water Supply



STRATEGY

1.1 Provide high quality, accessible services that meet community needs

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Sustainable supply of safe	Drinking water supplied complies with	Quarterly report to Executive	4	G DAMA MATRIX	
drinking water to our urban communities	health-related criteria of Australian Drinking Water Guidelines	Annual report to Council	By 30 June 2026	À	
		Annual report to NSW Health	By 30 June 2026		-1
Align with NSW Government	Participate in the DCCEEW Town Water	Manager Water and Sewer, or	100%	6 MARIA WALLES	H) (15)
Regulatory and Assurance	Risk Reduction Program	their delegate, participates in		À	HID KATA
Framework for Local Water		each consultation processes			
Utilities		led by DCCEEW Water			



1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	Council's Role
Provide for sustainable land use growth and development	Revise Water Supply and Sewerage Development Servicing Plans (DSPs)	Draft DSPs produced, exhibited and adopted by resolution of Council	By 30 June 2026	













Water Supply



STRATEGY

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Operate, maintain and renew water supply infrastructure to meet health requirements of	Implement Backflow Prevention Management Policy	Draft Policy produced, exhibited and adopted by resolution of Council	By 30 June 2026	6 menun	
the Australian Drinking Water Guidelines		Commence compliance with Council backflow infrastructure compliant with policy	By 30 June 2026	_	



2.3 Identify and implement innovative water conservation and sustainable water usage management practices

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Encourage reduced water	Implement appropriate water supply,	Pricing aligns with	Meet the best	6 MANA WORK	©
consumption	sewerage and trade waste tariffs aligned	requirements of Regulatory	Meet the best practice pricing	Á	
	with the NSW Government Regulatory	and Assurance Framework	guidelines		
	and Assurance Framework for Local				
	Water Utilities				

(X) Advocate





⊖ Regulate





Sewerage Services

Manager Water and Sewer

SERVICE DESCRIPTION

Sewerage Services provides a safe and reliable sewerage system including collection, treatment and return of final effluent product to the environment. The service consists of gravity sewerage networks, low pressure sewerage systems, pump stations, rising mains, sewage treatment plants, and treated effluent disposal assets.

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

- 1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages
- 1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

2 Protecting Our Natural Environment

2.5 Manage waste-water quality to meet Environmental Protection Agency (EPA) legislative requirements

- Water Management Act 2000
- Protection of the Environment Operations Act 1997
- NSW Local Government Act 1993
- Local Government (General) Regulation 2021



\$'000	2025/26
Income	
Rates & Annual Charges	8,893
User Charges & Fees	879
Grants & Contributions - Operating	90
Grants & Contributions - Capital	107
Interest & Investment Income	791
Other Income	38
Total Income	10,797
Expenditure	
Employee Benefits & Oncosts	2,419
Materials & Services	2,370
Borrowing Costs	129
Depreciation, Amortisation & Impairment	3,155
Other Expenses	2,256
Gain (Loss) on Disposal of Assets	172
Total Expenditure	10,500
Net Operating Surplus (Deficit)	297



Sewerage Services



STRATEGY

1.4 Support strategic land use planning and development while preserving and enhancing the aesthetic appeal of towns and villages

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide for sustainable land use growth and development	Revise Water Supply and Sewerage Development Servicing Plans (DSPs)	Draft DSPs produced, exhibited and adopted by resolution of Council	By 30 June 2026	6 meaning	\$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\



STRATEGY

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Operate, maintain and renew sewerage infrastructure to meet critical community sanitation	Complete design and approvals for Kandos Sewer Treatment Plant (STP) Upgrade	Section 60 (LG Act) approval by DCCEEW received in Q1	By 30 September 2025	6 income	\$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
related health requirements	Deliver a revised Sewerage Strategy	Draft Strategy produced, exhibited and adopted by resolution of Council	By 30 June 2026	6 materials	©



STRATEGY

2.5 Manage waste-water quality to meet Environmental Protection Agency (EPA) legislative requirements

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
	•				Council's Noie
Improve and develop treatment	Develop Wastewater Quality Policy and	Draft Policy produced,	By 30 June 2026	6 MARIAN MARIA	
options to ensure wastewater	Management System	exhibited and adopted by		À	
effluent quality meets EPA		resolution of Council			
Licencing requirements	Following Section 60 approval,	Design and construction	By 30 June 2026	6 months	6. 4
	commence augmentation of Kandos	contract commenced		<u> </u>	(A) All III
	Sewer Treatment Plan (STP)	following s60 approval of			
		Kandos STP			

KEY \bigcirc Educate \bigcirc Advocate \bigcirc Deliver \bigcirc Regulate \bigcirc Partner \bigcirc Facil	KEY	Educate	(T)) Advocate	O Deliver	⊖ Regulate	Partner	Facilitate
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Events



Manager Economic Development

SERVICE DESCRIPTION

This service facilitates and manages major events and supports community events in the region.

COMMUNITY STRATEGIC PLAN ALIGNMENT

3 Building A Strong Local Economy

3.2 Attract and deliver events to increase the visitor economy

5 Good Government

5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making

- Defamation Act 2005
- Copyright Act 1968
- Local Government Act 1993



\$'000	2025/26
Income	
Other Revenues	506
Grants & Contributions - Operating	145
Total Income	651
Evranditura	
Expenditure	
Employee Benefits & Oncosts	97
Materials & Services	1,129
Other Expenses	383
Total Expenditure	1,609
Net Operating Surplus (Deficit)	(958)

Events



STRATEGY

3.2 Attract and deliver events to increase the visitor economy

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Deliver major events to drive economic value	Develop an Events Strategy for the region and meet strategy actions identified	Develop, exhibit and endorse including delivery actions	By 30 June 2026	8 and other controls	©
	Deliver 3 major events in the region p.a.	Economic value of events	>\$3m	8 *************************************	©



STRATEGY
5.4 Enhance co 5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Lead and engage civic events	Deliver annual Australia Day celebrations	Australia Day events held	1	10 minute	(C)
	regionally	annually		争	

(T)) Advocate





⊖ Regulate





Manager Economic Development

SERVICE DESCRIPTION

Economic Development promotes sustainable economic development across the Mid-Western Region through planning and partnerships, marketing activities and local business support. The service also contributes to a number of economic development programs and initiatives in partnership with business and government agencies.

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

2 Protecting Our Natural Environment

2.1 Ensure management enhances and protects biodiversity, natural and cultural heritage including the impacts of major developments across the region

3 Building A Strong Local Economy

- 3.1 Support the attraction, retention and resilience of a diverse range of businesses and workforce
- 3.2 Attract and deliver events to increase the visitor economy
- 3.4 Develop and implement initiatives to enhance the regional workforce's skills and capabilities

4 Connecting Our Region

- 4.3 Develop a regional transport network in partnership with government agencies that grows with the needs of residents and businesses
- 4.4 Create a communication network that services the needs of residents and businesses



APPLICABLE LEGISLATION

Local Government Act 1993

2025/26
923
275
12,141
13,339
1,275
983
352
2,610
10,729





STRATEGY

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Support and implement programs which aim to reduce	Participate in the Liquor Accord as required	Number of meetings attended	4	11 ==== A I	
anti-social behaviour					



STRATEGY

2.1 Ensure management enhances and protects biodiversity, natural and cultural heritage including the impacts of major developments across the region

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Work with key stakeholders to	Monitor SSDs in the region and make	Number of meetings attended,	>50	1) minimum cont.	(1)
address issues and manage	submissions to promote and ensure	and submissions raised		AB45	11.43
impacts associated with State	Council interests				
Significant Developments (SSDs)					



STRATEGY

3.1 Support the attraction, retention and resilience of a diverse range of businesses and workforce

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Ensure long term economic sustainability			By 30 June 2026	8 *************************************	©









Deliver









Educate



STRATEGY

3.1 Support the attraction, retention and resilience of a diverse range of businesses and workforce

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Promote the region to attract new businesses and workforce	Implement targeted initiatives to promote the region as an attractive destination to live work and invest	Reach of activities	>50,000	8	6. (10)
	Engage and support business investors coming to the region	Demonstrate contacts and activity through number of mass communications per annum	4	8	
		Maintain business page on the Council website (Number of regular updates)	12		
Provide support to local business and industry groups to grow and diversify	Support the business chambers and industry groups by attendance at meetings as required	Number of meetings attended	>10	8	©
	Collect and monitor relevant economic data to identify emerging opportunities, trends, and the needs of local businesses	Quarterly reports	4	8	©
	Work with MRT to increase visitation and visitor expenditure in the region	Visitor spend	>2024/25 spend	8	©
	Hold an annual Entrepreneurs Summit	Attendees	>50	B Marrier and Marr	©
	Conduct annual Think Tank forum to encourage business leaders to participate in local economic development	Forum held annually	By 31 May 2026	8	©

KEY 😭 Educate 🦪 Advocate 🕝 Deliver 🖗 Regulate 🍿 Partner 🔘 Facilitate



STRATEGY

3.2 Attract and deliver events to increase the visitor economy

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Attract a diverse range of events	Submit bids for new events and	Number of events supported	>10	8 state state and	©
to the region	conferences, and support event	by Council		m	
	proponents holding or seeking to hold				
	events in the region				



STRATEGY

3.4 Develop and implement initiatives to enhance the regional workforce's skills and capabilities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Build strong linkages with institutions providing education,	Work with key stakeholders in the region to identify opportunities for economic	Number of meetings attended	>12	8 Manufacture on.	CHEST STATE OF THE PARTY OF THE
training and employment	growth				·
pathways in the region					
Encourage the development of	Engage business and industry groups	Meetings held	>12	8 contraction	CHEETE STATE OF THE STATE OF TH
a skilled and flexible workforce	to identify the main skills shortage areas			8 Miller Hall San	Ellin.
to satisfy local industry and	and encourage business leaders to			_	
business requirements	provide feedback on skills issues				







⊖ Regulate







STRATEGY

4.3 Develop a regional transport network in partnership with government agencies that grows with the needs of residents and businesses

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Ongoing review of the needs for public transport in the region	Work with Transport for NSW to develop viable public transport options	Number of meetings	>4	A La	$(\mathbb{Z}_{p}\mathbb{Z})$



4.4 Create a communication network that services the needs of residents and businesses

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Fair and equitable internet and	Engage with providers for improved	Number of meetings held with	>4	B MONOTONION.	(M) (M)
mobile coverage across the	mobile and internet coverage	providers			An Als
region	throughout the region				













Accommodation Services

Manager Economic Development

SERVICE DESCRIPTION

Accommodation Services includes caravan parks and the Mudgee Team Training Village. These are commercial operations of Council that provide the region with short term accommodation to cater for holiday visitors, transient workers, sporting, school and corporate groups.

SUB-SERVICES

Caravan Parks

Mudgee Team Training Village

COMMUNITY STRATEGIC PLAN ALIGNMENT

3 Building A Strong Local Economy

3.1 Support the attraction, retention and resilience of a diverse range of businesses and workforce

- Local Government (Manufactured Home Estates, Caravan Parks, Camping Grounds and Movable Dwellings) Regulation 2021
- Residential (Land Lease)
 Communities Act 2010
- Child Protection (Working with Children) Act 2012 (NSW)
- Public Health Act 2010 (NSW)

- Public Health Regulation 2012 (NSW)
- Local Government Act 1993
- Residential Tenancies Act 2010
- Holiday Parks (Long-Term Casual Occupation) Act 2002
- Work Health and Safety Act 2011
- Food Act 2003 (NSW)
- Food Regulation 2015 (NSW)



\$'000	2025/26
Income	
User Charges & Fees	5,653
Grants & Contributions - Capital	1,060
Total Income	6,712
Expenditure	
Employee Benefits & Oncosts	1,598
Materials & Services	1,511
Borrowing Costs	585
Depreciation, Amortisation & Impairment	679
Other Expenses	330
Total Expenditure	4,703
Net Operating Surplus (Deficit)	2,010



Accommodation Services



STRATEGY

3.1 Support the attraction, retention and resilience of a diverse range of businesses and workforce

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide support to local business	Promote Council operated	Occupancy rate	>60%	8 CONSTRUCTION	©
and industry groups to grow and	accommodation facilities to provide			8 statement	
diversify	beds for visitors and identified				
	temporary workers				





(T)) Advocate





⊖ Regulate





Mudgee Airport

Manager Economic Development

SERVICE DESCRIPTION

Mudgee Airport is a commercial operation of Council that supports a passenger service between Mudgee and Sydney, general aviation facilities and critical aeromedical use. This service provides the management and operation of Mudgee Airport to enable the movement of people and goods into and out of the region to support, economic and environmental outcomes for residents and visitors

COMMUNITY PLAN ALIGNMENT

3 Building A Strong Local Economy

3.3 Support the expansion of essential infrastructure and services to match business and industry developments in the region

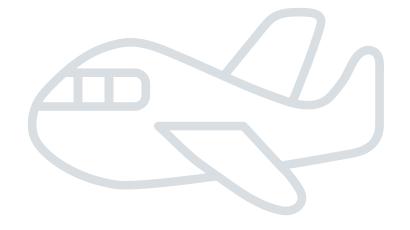
4 Connecting Our Region

4.3 Develop a regional transport network in partnership with government agencies that grows with the needs of residents and businesses

- Civil Aviation Safety Regulations 1998
- The Aviation Transport Security Act 2004
- Aviation Transport Security Regulations 2005
- CASR Part 139 MOS



\$'000	2025/26
Income	
User Charges & Fees	68
Other Revenues	3
Total Income	71
Expenditure	
Employee Benefits & Oncosts	164
Materials & Services	177
Depreciation, Amortisation & Impairment	225
Other Expenses	119
Total Expenditure	685
Net Operating Surplus (Deficit)	(614)



Mudgee Airport



STRATEGY

3.3 Support the expansion of essential infrastructure and services to match business and industry developments in the region

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Enhance airport infrastructure to support the growth and	Implement key initiatives outlined in the Airport Masterplan	Projects delivered on time and on budget	>85% of budget expenditure	8 Alleri relativa	©
operational needs of emerging	the Airport Masterplan	on budget	схрепакис		
industries					



4.3 Develop a regional transport network in partnership with government agencies that grows with the needs of residents and businesses

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Promote the development of	Undertake marketing activities to	Leads generated	>10	8 statement seem	C
infrastructure at the Mudgee	promote the airport			8 married married.	
Airport as an opportunity for					
business expansion in the					
aviation industry					





(T)) Advocate





⇔ Regulate





Mudgee Regional Saleyards

Manager Economic Development

SERVICE DESCRIPTION

The Mudgee Regional Saleyards is a commercial operation of Council. The Saleyards is a cattle and lamb selling facility and supports the local and regional cattle and sheep industry through the provision of a public sales facility, and holding yards. The Saleyards also offers a truck wash facility, stock impounding, stock stopovers for long haul carriers, and private kill sales.

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

3 Building A Strong Local Economy

3.1 Support the attraction, retention and resilience of a diverse range of businesses and workforce

- Surveillance Devices Act 2007
- Inclosed Lands Protection Act 1901
- Work Health and Safety Act 2011
- Prevention of Cruelty to Animals Act 1979
- Biosecurity Act 2015
- Public Spaces (Unattended Property) Act 2021



\$'000	2025/26
Income	
User Charges & Fees	304
Other Revenues	6
Total Income	310
Expenditure	
Employee Benefits & Oncosts	106
Materials & Services	133
Depreciation, Amortisation & Impairment	116
Other Expenses	125
Total Expenditure	480
Net Operating Surplus (Deficit)	(170)



Mudgee Regional Saleyards



STRATEGY

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
3	Undertake capital works in accordance with the Saleyards Strategic Plan	Works completed on schedule and on budget	>85% of budget expenditure	B manufactures and	©



STRATEGY

3.1 Support the attraction, retention and resilience of a diverse range of businesses and workforce

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide support to local business	Manage the operation of the Saleyards	Number of sales held per	36	8 state into one	© ;
and industry groups to grow and	to provide support to the agriculture	annum		and the second	
diversify	industry				











Destination Experience

Chief Marketing Officer

SERVICE DESCRIPTION

This service is responsible for the destination marketing, industry development and visitor servicing functions for the community. The service supports the growth of the visitor economy by encouraging visitors to our region, collaborating with local tourism operators and supporting visitors with information through visitor servicing.

COMMUNITY STRATEGIC PLAN ALIGNMENT

3 Building A Strong Local Economy

3.5 Build and grow the visitor economy

- Local Government Act 1993
- Destination NSW Act 2011
- Environmental Planning and Assessment Act 1979



2025/26
805
805
716
839
48
1,602
(797)



Destination Experience





STRATEGY

3.5 Build and grow the visitor economy

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Protect the future of tourism, hospitality and the experiences in the region	Lobby government agencies for investment, policy support, and strategic initiatives that strengthen tourism and enhance visitor appeal	Engagements undertaken	>4	17 Parameters	A)
Progress the service standard	Develop and deliver tourism industry	Number of industry events held	>4	8 state learn on	©
and quality of the tourism product in the region	education, growth strategies and tools	Number of resources or tools developed and distributed	>4	and a	
Promote the destination to ensure the region is ahead of	Develop new Destination Management Plan	Commencement of Destination Management Plan	By 30 June 2026	8 dimension	©
challenges, change and trends	Implement strategic marketing campaigns that promote the region and drive visitor growth	Increase visitor numbers	> 2024/25 visitors	8	© *
		Increase spend from Sydney/ Newcastle/Central-Coast regions	> 2024/25 spend	8	© ,
		Increase the share of voice for the Mudgee Region	> 2024/25 share of voice		
		Increase contribution to regional marketing from industry, product growth in the region	> 2024/25 industry investment		
Deliver high-quality visitor information services across the region	Provide face to face and digital visitor servicing at key touchpoints, including Visitor Information Centres, regional events, and online platforms	Number of visitors assisted	> 2024/25 visitors assisted	8	6 6 6
		Visitor satisfaction ratings	95% of customers satisfied or above	8 *************************************	©
		Identify new revenue streams in Visitor Servicing	>2		

Development Engineering

Manager Infrastructure Planning

SERVICE DESCRIPTION

This service safeguards and improves the health and safety of the community through regulating public health and building matters in accordance with relevant legislation.

COMMUNITY STRATEGIC PLAN ALIGNMENT

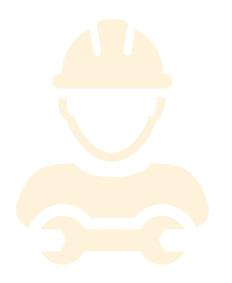
1 Looking After Our Community

1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

- Local Government Act 1993
- Environmental Planning and Assessment Act 1979
- Roads Act 1993
- Mid-Western Regional Local Environmental Plan (LEP) 2012
- Protection of the Environment Operations Act 1997
- State Environmental Planning Policy (Transport and Infrastructure) 2021
- Water Management Act 2000



\$'000	2025/26
Income	
User Charges & Fees	49
Other Revenues	95
Total Income	144
Expenditure	
Employee Benefits & Oncosts	669
Materials & Services	309
Depreciation, Amortisation & Impairment	711
Other Expenses	209
Total Expenditure	1,898
Net Operating Surplus (Deficit)	(1,754)



Development Engineering



1.5 Deliver infrastructure and services that meet the evolving needs of the community while ensuring equitable access to public spaces for all

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Identify and plan future maintenance, renewals and upgrades for Council's stormwater assets	Maintain existing drainage network including built infrastructure and overland drainage reserves in accordance with the Stormwater Asset Management Plan (AMP)	Works completed on schedule and on budget	>85% of budget expenditure		©
	Update Mudgee Flood Study and Flood Risk Management Plan	Specific stormwater catchment management plans delivered	Within adopted timeframes	ald:	©
	Deliver drainage renewal and new works undertaken in accordance with Capital Works Program	Works completed on schedule and on budget	>85% of budget expenditure	ald:	©
	Identify and undertake culvert replacement and causeway improvement program in accordance with Capital Works Program	Works completed on schedule and on budget	>85% of budget expenditure	A LA	©

5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Review, update and implement	Complete revision and update of the	Develop, exhibit and endorse	By 30 June 2026	11 manuscriptor	Ct.
the Stormwater Asset	Stormwater Asset Management Plan in	revised stormwater Asset		a l 45	
Management Plan	accordance with the fair value process	Management Plan			

KEY	
KEY	





(T)) Advocate





⊖ Regulate





Road Network Infrastructure

Manager Works

SERVICE DESCRIPTION

Road Network Infrastructure provides for the delivery and management of roads and road related infrastructure that is safe, efficient, effective and sustainable.

SUB-SERVICES

- Roads
- Footpaths and Bike Paths
- Roadside Drainage
- Bridges

COMMUNITY STRATEGIC PLAN ALIGNMENT

4 Connecting Our Region

- 4.1 Provide traffic management solutions that promote safer local roads and minimise traffic congestion
- 4.2 Provide a roads network that balances asset conditions with available resources and community needs

- State Environmental Planning Policy (transport Infrastructure) 2021
- Civil Liability Act 2002
- Roads Act 1993
- Heavy Vehicle National Law (NSW)
- Heavy Vehicle (Adoption of National Law) Act 2013
- Environmental Planning and Assessment Act 1979
- Local Government Act 1993
- Protection of the Environment Operations Act 1997
- Work Health Safety Act 2011



\$'000	2025/26
Income	
User Charges & Fees	8,329
Grants & Contributions - Operating	11,789
Grants & Contributions - Capital	1,018
Total Income	21,136
Expenditure	
Employee Benefits & Oncosts	3,964
Materials & Services	14,197
Depreciation, Amortisation & Impairment	10,912
Other Expenses	1,572
Gain (Loss) on Disposal of Assets	1,891
Total Expenditure	32,536
Net Operating Surplus (Deficit)	(11,400)



Road Network Infrastructure



STRATEGY

4.1 Provide traffic management solutions that promote safer local roads and minimise traffic congestion

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Work with Transport for NSW (TfNSW) to improve road safety	Manage Roads in accordance with the Roads Maintenance Council Contract	Delivery of works in accordance with the contract	>85% of required works	9 militari mencen	© €
including the highway network	(RMCC) and associated project works	RMCC contractor quarterly performance reports	Target acceptable level or above performance in the RMCC contractor quarterly performance reports		



STRATEGY

4.2 Provide a roads network that balances asset conditions with available resources and community needs

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Develop maintenance programs for roads assets in accordance with the Roads Asset Management Plan	Deliver the maintenance, renewal and upgrades of Regional Roads network and bridges Grant funding required	Works completed on schedule and on budget	>85% of budget expenditure	9	©
	Deliver the maintenance, renewal and upgrade of local road network and bridges Grant funding required	Works completed on schedule and on budget	>85% of budget expenditure	9 silver.manner	©
	Implementation of the Ulan Road Strategy in accordance with approved program	Works completed in accordance with approved program and on budget	>85% of budget expenditure	9 *************************************	© *
KEY Seducate	Advocate	∂ Deliver ⊖ Reg	ulate 🕏	Partner	© Facilitate

Road Network Infrastructure



STRATEGY4.5 Develop and enhance walking and cycling networks across the region

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Implement the Walking and	Upgrade, renewal and development of	Delivery of works on budget	>85% budget	11 manual care	<u> </u>
Cycling Strategy and consider	footpaths and cycleways in accordance	and on schedule	expenditure	11 ==== Allda	
the benefits alternate transport	with the Walking and Cycling Strategy				
modes					

KEY





(Advocate





⊖ Regulate





Strategic Asset Management

Manager Infrastructure Planning

SERVICE DESCRIPTION

Strategic Asset Management service supports the strategic planning and the whole of life asset management of Council's roads and drainage infrastructure and is responsible for the maintenance of Council's Asset Management System.

COMMUNITY STRATEGIC PLAN ALIGNMENT

4 Connecting Our Region

4.2 Provide a roads network that balances asset conditions with available resources and community needs

5 Good Government

- 5.1 Provide clear strategic direction
- 5.7 Prudently manage risks associated with all Council activities

- Local Government Act 1993
- Roads Act 1993



\$'000	2025/26
Income	
Other Revenues	326
Total Income	326
Expenditure	
Employee Benefits & Oncosts	379
Materials & Services	8
Total Expenditure	388
Net Operating Surplus (Deficit)	(61)



Strategic Asset Management



4.2 Provide a roads network that balances asset conditions with available resources and community needs

Delivery Program Principle Act	ivity Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Develop maintenance	Update data for the Roads Asset	Develop, exhibit and endors	se By 30 June 2026	9 масти неводи	
programs for roads assets	in Management Plan (AMP) In accord	Develop, exhibit and endors dance the revised Roads AMP			
accordance with the Roac	s Asset with Fair Value revaluation schedul	le			
Management Plan					



STRATEGY
5.1 Provide clear strategic direction

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Develop and implement a	Deliver the Asset Management Strategy	Number of improvement	100%	16 PALE LOUIS BECOMMEN	C*
robust Integrated Planning and	improvement actions	actions for 2025/26 complete		Y	©
Reporting (IP&R) Framework					
led by thorough community					
consultation					



STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Enhance the information systems that support delivery of Council activities	Maintain an Asset Management system	Number of system improvements implemented	1	9 *************************************	©
Courier activities		Assets recorded in system	100%		



(X) Advocate



Deliver



⊖ Regulate





Road Safety

Manager Infrastructure Planning

SERVICE DESCRIPTION

Road Safety assists Transport for NSW (TfNSW) in the rollout of their community campaigns to improve road safety with the LGA and provides support and advice to the Local Traffic Committee.

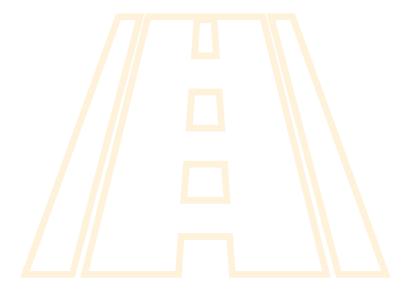
COMMUNITY STRATEGIC PLAN ALIGNMENT

4 Connecting Our Region

4.1 Provide traffic management solutions that promote safer local roads and minimise traffic congestion

APPLICABLE LEGISLATION

Roads Act 1993





59
349
408
71
410
481
(73)

Road Safety

STRATEGY

4.1 Provide traffic management solutions that promote safer local roads and minimise traffic congestion

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Work with Transport for NSW (TfNSW) to improve road safety including the highway network	Engage a road safety officer to implement road safety programs	Number of road safety programs delivered	4	n ————————————————————————————————————	
Participate in relevant regional transport committees and engage with stakeholders on strategic transport issues impacting the region	Facilitate the Local Traffic Committee	Number of recommendations delivered as adopted by Council	100%	A A A A A A A A A A A A A A A A A A A	©





(T)) Advocate





Regulate





Internal Audit

Director Community

SERVICE DESCRIPTION

This service overseas the delivery of Council's internal audit function and the administration of the Audit Risk and Improvement Committee (ARIC).

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

5.7 Prudently manage risks associated with all Council activities

- Local Government Act 1993
- Local Government (General) Regulation 2021
- Office of Local Government's Guidelines for Risk Management and Internal Audit





\$'000	2025/26
Income	
Total Income	0
Expenditure	
Materials & Services	47
Total Expenditure	47
Net Operating Surplus (Deficit)	(47)

Internal Audit

STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Monitor and review Council's risks and support an internal audit function	Coordinate the internal audit program	Audits delivered	2	16 PARE NOTES	©
		Meetings held	4	16 🚅	©
		Annual Attestation attached to the Council Annual Report	By 30 June 2026		
		ARIC Annual Report published to the website	By 30 June 2026		







(T)) Advocate





Regulate





Communications

Manager Economic Development

SERVICE DESCRIPTION

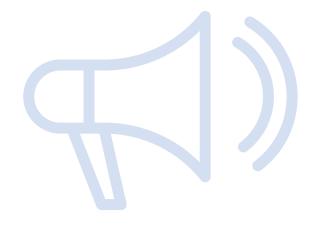
Communications is responsible for external communications and engages with the community in order to provide timely and relevant information on Council news, initiatives, events and emergency information. The provision of graphic design and corporate branding of the Council is also managed through this service.

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

- 5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making
- 5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery

- Defamation Act 2005
- Local Government Act 1993





\$'000	2025/26
Income	
Total Income	0
Expenditure	
Materials & Services	159
Total Expenditure	159
Net Operating Surplus (Deficit)	(159)

Communications

STRATEGY
5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Engage with the community in order to provide timely and relevant information	Community News distributed monthly to community	Number of Community News publications distributed to every household in the region	12	16 PARK NOTE OF THE PAR	©
and educate the community on Council's roles and responsibilities		EDM Community News subscribers	>1,200		
	Utilisation use of all media avenues including social media, radio and	Number of media releases issued	>50	16 PAGE ASSETS ASSESSED. SECTION.	©
	television to communicate Council initiatives	Media interviews conducted	>35		
		Social posts delivered	>1000		
		Video content produced	>20		
	Manage web content and ensure it is	Number of users	>170,000	16 PAGE, NEISEE MATTERIAL	©
	kept up to date and relevant	Number of page views	>650,000	4	
		Number of # internal update requests	>350		

5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Seek feedback on Policies, Budgets, Plans and Strategies	Utilise a range of formal and informal engagement tools to seek community	Number of projects on YourSay	>8	16 PAGE ARREST PROPERTY.	©
and local issues	feedback on matters of interest to the community in accordance with the	Number of Council website submissions to YourSay	>1400		
	Community Engagement Strategy, Policy and Procedure	Number of people engaged (on and offline)	>2000		
KEY SA Educate	Advocate (⊘ Deliver △ ☐ Rec	ulate 🛇	Partner	○ Facilitate

Customer Services and Records

Manager Customer Services and Governance

SERVICE DESCRIPTION

Customer Services is responsible for providing a first point of contact with the community, providing internal referral of customer enquiries, works requests and complaints. This service also provides the management of and public access to Council information and documents.

SUB-SERVICES

- Records Management
- Customer Services

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

- 5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making
- 5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery
- 5.7 Prudently manage risks associated with all Council activities

- Local Government Act 1993
- Government Information (Public Access) Act 2009
- Environmental Planning and Assessment Act 1979
- Privacy and Personal Information Protection Act 1998
- State Records Act 1998



\$'000	2025/26
Income	
User Charges & Fees	139
Other Revenues	386
Total Income	525
Expenditure	
Employee Benefits & Oncosts	1,332
Materials & Services	140
Depreciation, Amortisation & Impairment	1
Total Expenditure	1,473
Net Operating Surplus (Deficit)	(949)



Customer Services and Records

STRATEGY

STRATEGY
5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Engage with the community	Operate and promote use of the works	Process Works Requests within	>85%	16 PAIC REINS	
in order to provide timely	request through the "report a problem	14 days		16 PAGE NOTION SOCIOLARISMO CONTINUOS CO	©
and relevant information	system" on the Council website to				
and educate the community	enable the community to submit works				
on Council's roles and	requests				
responsibilities					



5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Ensure customers at the centre of service delivery	Register all incoming correspondence through counter, mail and council email	Registration rate within 2 business days	100%	16 PAGE AND THEM AND THEM AND THEM AND THEM AND THE AN	©
		Prepare annual statistics for emails received for Council	By 30 June 2026		
	Deliver an efficient, accurate and professional counter and call centre service	Number of formal customer service complaints received	0	16 MALAGE	<u>©</u>

5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide effective and efficient internal support functions	Adherence to State Records NSW FA450	Number of breaches under the State Records Act	0	16 PACK MINISTER AND THE SHAPE	© *
	Manage the effective capture and allocate and management of corporate records across the organisation	Number of breaches reported under the State Records Act	0	16 MAN-ACKET	<u>©</u>

KEY



Educate



Advocate



Deliver



⊖ Regulate





General Manager and Executive Team

SERVICE DESCRIPTION

Executive Management ensures that Council's legislative requirements are met, provides leadership, inspires and drives performance and provides strategic direction. The service also manages high level strategic projects and provides administrative support to the elected Council.

SUB-SERVICES

- Corporate Planning and Strategy
- Executive office, Mayoral and Councillor Support

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

2 Protecting Our Natural Environment

2.1 Ensure management enhances and protects biodiveristy, natural and cultural heritage including the impacts of major developments across the region

3 Building a Strong Local Economy

3.3 Support the expansion of essential infrastructure and services to match business and industry developments in the region

4 Connecting Our Region

- 4.1 Provide traffic management solutions that promote safer local roads and minimise traffic congestion
- 4.2 Provide a roads network that balances asset conditions with available resources and community needs
- 4.3 Develop a regional transport network in partnership with government agencies that grows with the needs of residents and businesses



5 Good Government

- 5.2 Lead, govern and regulate in an ethical, equitable and transparent way
- 5.3 Provide strong representation for the community at Regional, State and Federal levels
- 5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making
- 5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery
- 5.6 Provide a safe, positive and supportive working environment for employees

- Local Government Act 1993
- WHS Act 2011
- Public Health Act 2010
- EPA Act 2017

- POEO Act 1997
- State Emergency and Rescue Management Act 1989

\$'000	2025/26
Income	
Other Revenues	1,570
Grants & Contributions - Operating	199
Total Income	1,769
Expenditure	
Expenditure Employee Benefits & Oncosts	2,468
Employee Benefits & Oncosts	2,468 403
•	,



STRATEGY

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Work with key partners and the	Lobby government for funding	Number of demonstrated	12	3 interested	A))
community to lobby for effective	to provide essential services and	activities and meetings		-w\ -	11.43
health services in our region	supporting infrastructure for Mudgee				
	Hospital				
Support and implement	Maintain effective working relationship	Meetings held with Police	4	16 PAGE MEDICAL MEDICA	A))
programs which aim to reduce	with NSW Police			<u>Y</u>	11.43
anti-social behaviour					



STRATEGY

2.1 Ensure management enhances and protects biodiveristy, natural and cultural heritage including the impacts of major developments across the region

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Work with key stakeholders to	Make representations on behalf on	Meetings with relevant	>50	TI minimizer	M))
address issues and manage	Council with relevant stakeholders and	proponents		AB4s	•
impacts associated with State	various levels of government in relation				
Significant Developments (SSDs)	to SSD's				
	Attend quarterly Mine Managers	Meet with mine managers	4	11 minutes	(L)
	Meetings			ABG	1143



STRATEGY

3.3 Support the expansion of essential infrastructure and services to match business and industry developments in the region

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Lobby State and Federal Government for education services	Lobby government agencies and departments on the provision of education services to meet community needs	Engagements undertaken	4	4 more	L)
KEY Seducate	(Advocate	3 Deliver ⊖ Re	egulate 4	Partner	◯ Facilitate



STRATEGY

3.3 Support the expansion of essential infrastructure and services to match business and industry developments in the region

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Work with key stakeholders in various industries to improve local infrastructure and services	Lobby government agencies and departments on the provision of infrastructure to meet community needs	Engagements undertaken	4	9 marriage	L)



STRATEGY

4.1 Provide traffic management solutions that promote safer local roads and minimise traffic congestion

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Participate in relevant regional	Participate in Renewable Energy Zone	Number of meetings attended	4	9 магентиний	(M) (M)
transport committees and	(REZ) transport meetings			9 *************************************	Am II 1/2
engage with stakeholders					
on strategic transport issues					
impacting the region					



STRATEGY

4.2 Provide a roads network that balances asset conditions with available resources and community needs

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Advocate, promote and lobby for upgrading of roads infrastructure	Lobby for additional funding for roads	Activities demonstrated	4	9	©
	Ensure major developers contribute to local road upgrades for the impact of additional development	Major developments that contribute to road upgrades	100%	9 miles manuse Services	©

KEY	Educate	Advocate	O Deliver	6
	_,	u ·		





Partner



STRATEGY
4.3 Develop a regional transport network in partnership with government agencies that grows with the needs of residents and businesses

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Attract a commercial passenger service at to the Mudgee Airport	Work with operator to maintain regular passenger services to and from Sydney	Services engaged	1	A L	\mathbb{H})
Safe and efficient highway linkages to the region from major cities	Participate in stakeholders working groups for improved access from major cities to the region	Issues documented	1	**************************************	(C) (L)



5.2 Lead, govern and regulate in an ethical, equitable and transparent way

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide support for elected	Prepare and deliver the Business Paper	Ordinary Business Papers and	100%	16 PLACE RECORDS	© C
members to deliver their	and deliver the minutes in a timely	any extraordinary meeting		16 ANT THE ACTIONS ACTIONS	
legislated obligations	manner	business papers delivered in			
		accordance with the Code of			
		Meeting Practice			
		Draft minutes delivered	Within 7		
			business days		

STRATEGY

5.3 Provide strong representation for the community at Regional, State and Federal levels

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Advocate on current community issues to deliver on better outcomes for the future	Work with the Mayor to access Local Members and Ministers on relevant issues	Regular meeting with Local MPs	>6	16 Milani	\mathcal{H})
Create a conducive environment to maximise state and federal	Strengthen relationships with local State and Federal members	Regular meeting with Local MPs	>6	16 And American	A)
government services and outcomes	Engage with Regional Directors of State Government agencies	Regular meetings held	>6	16 Para Address	也)
KEY Educate	Advocate	Deliver ⊖ Reg	ulate 🖓	Partner	Facilitate

STRATEGY 5.4 Enhance co

5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Lead and engage civic events	Coordinate citizenship ceremonies	Number of requesting conferees	100%	10 ====	©
		Mayoral or delegate attendance at ceremonies	100%		
		Citizenship Ceremonies held (at least 1 on Australia Day)	>1		
Seek feedback on Policies, Budgets, Plans and Strategies and local issues	Ensure policies, strategies and proposals impacting the community are placed on public exhibition for public comment		100%	16 mark some secondary	A)

STRATEGY

5.6 Provide a safe, positive and supportive working environment for employees

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Monitor and continuously	Align workplace behaviour with	Staff engagement in the	>55%	8 state into the	E
improve the organisational	core values of Respect, Integrity and	Employee Opinion Survey		8 Million rate on	
culture	Recognition				





⊖ Regulate





Chief Financial Officer

SERVICE DESCRIPTION

Financial Services develops and supports reliable and accurate financial management, accounting as well as internal and external reporting. This involves the provision of financial management systems, taxation reporting and treasury management. In addition, Financial Services develops Council's strategic approach to sustainability and delivers the operational management of Council's Solar Array.

SUB-SERVICES

- Payroll
- Financial Planning
- Financial Operations
- Sustainability

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

2 Protecting Our Natural Environment

- 2.3 Identify and implement innovative water conservation and sustainable water usage management practices
- 2.7 Consider technologies in Council's facilities, infrastructure and service delivery to reduce our ecological footprint

5 Good Government

- 5.1 Provide clear strategic direction
- 5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery
- 5.7 Prudently manage risks associated with all Council activities



- Local Government Act 1993
- Local Government Code of Accounting Practice and Financial Reporting
- Other relevant employment law
- Superannuation Guarantee (administration) Act 1992 (Cth)
- Local Government (State) Award

- Australian Accounting Standards
- Fringe Benefits Tax Assessment Act 1986 (Cth)
- Payroll Tax Act 2007 (NSW)
- Goods and Services Tax Act 1999 (Cth)
- Pay as you go Act 1999 (Cth)

\$'000	2025/26
Income	
Rates & Annual Charges	34,072
Other Revenues	982
Grants & Contributions - Operating	5,794
Grants & Contributions - Capital	5,135
Interest & Investment Income	3,750
Internal Charges	669
Other Income	600
Total Income	51,002
Expenditure	
Borrowing Costs	9
Depreciation, Amortisation & Impairment	442
Other Expenses	213
Total Expenditure	664
Net Operating Surplus (Deficit)	50,338



STRATEGY

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

Deli	ivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Sup	oport networks, programs,	Provide financial assistance for local	Assess all received	4	TI management con.	C
fac	ilities and infrastructure which	and regional bodies in accordance with	applications and report to		AB4s	
pro	mote health and wellbeing	Community Grants Program Policy	Council quarterly			
and	d encourage healthy lifestyles					



STRATEGY

2.3 Identify and implement innovative water conservation and sustainable water usage management practices

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Encourage reduced water		Pricing aligns with	Meet the best	6 marketin	©
consumption	sewerage and trade waste tariffs aligned	,	practice pricing	¥	
	with the NSW Government Regulatory	and Assurance Framework	guidelines		
	and Assurance Framework for Local				
	Water Utilities				



STRATEGY

2.7 Consider technologies in Council's facilities, infrastructure and service delivery to reduce our ecological footprint

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Implement alternative energy	Work with Endeavour Energy to obtain	Demonstrated activities	1	7 Accounts from	©
and sustainable technologies	funds for LED Street Lighting Retrofit in			7	
in physical works and service	Kandos and Rylstone				
delivery					

STRATEGY

5.1 Provide clear strategic direction

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Develop and implement a	Implement improvement activities in	Complete the improvement	100%	16 PAGE AND PERSON. MERCENINA.	©
robust Integrated Planning and	the Long Term Financial Plan (LTFP) to	activities allocated for 2025/26		X	
Reporting (IP&R) Framework	deliver the LTFP strategies				
led by thorough community	Provide comprehensive Quarterly	Progress reports provided	4	16 PAGE RESIDE SAN CHEMICAL SAN	©
consultation	Budget Reviews against Operational	within two months of period		16 Pacit Assista	
	Plan	end			
	Prepare and endorse an Annual Report	Annual Report completed and endorsed	By 30 November 2025	16 Park Marie an cream and cream and cream	<u>©</u>

STRATEGY 5.5 Pursue effici

5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Monitor, measure and improve organisational performance	Desktop analysis of annual financial results and comparative data against other NSW councils	Analysis undertaken	By 30 June 2026	16 PARK MINE STREET STR	© *
	Participate in NSW LGPA, LGNSW and other industry body surveys and benchmarking exercises	Participation in industry benchmarking activities	1	16 PAGE ASSESS	©
Provide sustainable solutions that deliver efficiencies and benefit the community	Operate and maintain Council's Solar Farm in accordance with sound financial management	Prepare an annual operating profit and loss statement	Return an operating profit that is better or equal to the business case	7 immunition to the control of the c	©
		Amount of renewable energy needs met by Council generated source	100%		

STRATEGY
5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide sustainable solutions	Develop a sustainability framework	Develop Sustainability Policy	By 30 June 2026	7 Marian	C i
that deliver efficiencies and	throughout the organisation	and Strategy		○ ○	
benefit the community					



STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Monitor and review Council's risks and support an internal audit function	Develop a Fraud Control Framework	Deliver the Fraud and Corruption Control Procedure	By 30 June 2026	16 PARK NORTH OF THE PARK NORT	©
Provide long term financial sustainability through sound financial management	Monthly reporting against budget and schedule for major works programs/ strategic projects	Monthly Budget Reviews prepared for each council meeting	11	16 PARL MORE and ROOM	©
	Examine opportunities to raise additional revenue	Fees and Charges reviewed annually	By 30 June 2026	16 PAGA ANDRES	©
Achieve a high standard of financial management	Deliver a timely unqualified annual audit report	Unqualified Audit Report submitted to the OLG	By 31 October 2025	16 PAGA SERIES AND TRANSPORTED	©
	Meet external audit requirements	Number of high risk or extreme issues in the Management Letter	0	16 PARL MORE and ROOM.	©
	Prepare and deliver the annual asset revaluation project	Number of issues raised in annual external audit of asset revaluation	0	16 PARL NORTH OF THE PARL NORT	©

KEY	€
	_





(T)) Advocate





⊖ Regulate





STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Deliver strategic asset	Consider the full life cycle costs	Number of capital expenditure	100%	16 PAGE RESIDENT SAN SECURIORIS	©
management plans underpinned	associated with the investment in	reviews completed for assets		16 PAGE ADDRESS	
by sound financial strategies	new assets, with a focus on capital	that require it under the			
	investment and existing assets	expenditure review guidelines			
Enhance the information	Implement an electronic timesheet	Completion of project	By 30 June 2026	16 PEACE, NOTICE AND TRANSPORT	©
systems that support delivery of	system that improves workforce			Y	
Council activities	productivity				





(Advocate





Regulate





Fleet



Manager Procurement and Fleet

SERVICE DESCRIPTION

This service safeguards and improves the health and safety of the community through regulating public health and building matters in accordance with relevant legislation.

SUB-SERVICES

- Workshop
- Fleet

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

5.7 Prudently manage risks associated with all Council activities

- Local Government Act 1993
- Roads Transport Act 2013
- Work Health and Safety Act 2011
- Heavy Vehicle (Adoption of National Law) Act 2013 No 42

\$'000	2025/26
Income	
Other Revenues	9,669
Other Income	85
Total Income	9,754
Expenditure	
Employee Benefits & Oncosts	1,371
Materials & Services	4,155
Depreciation, Amortisation & Impairment	3,200
Other Expenses	104
Gain (Loss) on Disposal of Assets	416
Total Expenditure	9,246
Net Operating Surplus (Deficit)	507



Fleet

STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide effective and efficient internal support functions	Provide effective Workshop services for Council plant and fleet	Preventative maintenance undertaken that meets OEM and TfNSW specification	100%	16 PAGE MINISTER OF THE PAGE AND THE PAGE AN	
		Adherence to the OEM standard	100%	_	
	Replace plant and fleet in line with Council's plant replacement program	Quarterly reports to the Executive Team on the replacement progress completed	4	16 AND STREET	©
	Prepare fleet registrations for common expiry deadlines (CED) are met and conditional registrations completed	Registrations to align to 1 October	100%	16 NAT ARREST	<u>©</u>
		Conditional registrations completed	By 1 October 2025		

Governance

Manager Customer Services and Governance

SERVICE DESCRIPTION

Governance supports the organisation and elected body to operate within required legislative frameworks and perform statutory obligations. This service provides the internal controls for Council's operations to be conducted in an ethical and transparent manner and supports essential functions including legal assistance, insurance, claims management and corporate governance.

SUB-SERVICES

- Governance
- Insurance Management

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

- 5.2 Lead, govern and regulate in an ethical, equitable and transparent way
- 5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making
- 5.5 Pursue efficiencies, ongoing business improvement and customer focused service delivery
- 5.7 Prudently manage risks associated with all Council activities

- Civil Liability Act 2002
- Health Records and Information Privacy Act 2002
- Privacy and Personal Information Protection Act 1998
- Government Information (Public Access) Act 2009
- Local Government Act 1993
- Public Interest Disclosures Act 1994



\$'000	2025/26
Income	
Other Revenues	372
Total Income	372
Expenditure	
Employee Benefits & Oncosts	438
Materials & Services	1,063
Total Expenditure	1,501
Net Operating Surplus (Deficit)	(1,128)



Governance

STRATEGY
5.2 Lead, govern and regulate in an ethical, equitable and transparent way

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Continued review and enhancement of the governance framework	Develop and implement a governance framework	Governance framework complete	By 30 June 2026	16 MAC MORE MITTERS OF THE MITTERS O	© *
Provide a compliance and enforcement framework which supports consistency and transparency in decision making	Deliver effective compliance activities in accordance with relevant legislation and policies	Six monthly Executive report delivered	2	16 MAL KONT ON THE STATE OF THE	© *
Provide support for elected members to deliver their legislated obligations	Deliver awareness sessions for potential candidates in the six months prior to each Council election and ensure information packages are available	Awareness session program delivered	Six months prior to election day	16 max. NAME of the state of th	©
	Provide an onboarding program and access to professional development programs	Onboarding program delivered	Within 6 months after Councillor elections	16 "MAL ADAR" on District Control of District	<u>©</u>
		Number of Councillor training sessions	>6		
	Deliver Council meetings in accordance with the code of meeting practice	Number of Code of meeting practice breaches	0	16 PACA MINIST and Disson.	© *

KEY \longrightarrow Educate \bigcirc Deliver \bigcirc Regulate \bigcirc Partner \bigcirc Facilita	KEY	Educate	(1) Advocate	O Deliver	⊖ Regulate	Partner	S Facilitate
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Governance

STRATEGY
5.4 Enhance communication and transparency between Council and the community, fostering awareness of Council's roles and encouraging active community participation in decision-making

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Engage with the community in order to provide timely and relevant information and educate the community on Council's roles and responsibilities	Provide access to Council's documents on exhibition both through the website and Administration Centres	Documents available through website and admin centres within exhibition period	100%	16 PARK MINISTER STATE OF THE PARK MINISTER STAT	©
Provide opportunities and make it easy for the community to participate in and influence	Facilitate attendance at Council Meetings and the public forum in person	Track number of Public Forum speakers	100%	16 root word or room o	©
decision making	Provide a live Council Meeting webcast and have meeting recordings available	Availability of meetings live streamed	100%	16 PER TORS OF THE STATE OF THE	©
	with closed captions	Meetings recordings available online	100%		

STRATEGY 5.7 December 1

5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Monitor and review Council's strategies, plans and policies	Provide up to date strategy and policy register	Report quarterly to Executive Team on review compliance	4	16 PAGE, NATION OF THE PAGE AND	©
	Provide an effective Legislative Compliance function	Breach register maintained and reported to ARIC	4	16 Paris Marine and Transis Contraction	©
	Administer and report on public incident claims	Claim resolved within 28 days	100%	16 Paris series are removed and remove and r	©

KEY	₽
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Educate



(Advocate





⊖ Regulate



(C) Facilitate

Human Resources

Manager People and Performance

SERVICE DESCRIPTION

Human Resources delivers the entire employment lifecycle including recruitment and engagement, learning and development, industrial and employee relations, performance management as well as effective workforce strategic planning. As an employer of excellence, Human Resources supports an organisational culture rooted in Respect, Integrity, and Recognition (WES values). We strive to be a recognised competitive employer of excellence by fostering local and commercial relationships.

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

- 5.1 Provide clear strategic direction
- 5.6 Provide a safe, positive and supportive working environment for employees
- 5.7 Prudently manage risks associated with all Council activities

- Local Government Act 1993.
- Local Government (State) Award
- Fair Work Act 2009
- Industrial Relations Act 1996
- Anti-Discrimination Act
- Sex Discrimination Act

- Workers Compensation Act 1987
- Work Health and Safety Act 2011
- Workplace Injury Management and Workers Compensation Act 1998
- National Employment Standards



2025/26
0
878
610
1,488
(1,488)



Human Resources

STRATEGY
5.1 Provide clear strategic direction

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Develop and implement a	Develop and implement Council's 4-year	Complete the action plans for	100%	10 minutes	©
robust Integrated Planning and	Workforce Management Strategy	2025/26		10 ====	
Reporting (IP&R) Framework					
led by thorough community					
consultation					



5.6 Provide a safe, positive and supportive working environment for employees

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Attract, retain and develop a skilled workforce in accordance	Develop and deliver an annual Learning and Development program	Training program for 2025/26 delivered	100%	10 ************************************	©
with the objectives of the Workforce Management Strategy	Review and improve annual performance management process	Staff moved to the new performance management process (anniversary dates)	100%		



STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide effective and efficient	Conduct quarterly Council Staff Updates	Quarterly meetings held	4	16 PLACE, RECEIVED.	(C)
internal support functions	across all work sites			16 Article and reason	







(Advocate





⊖ Regulate





IT



Manager IT

SERVICE DESCRIPTION

This service supports Council to deliver its program of works and services to our community through the secure delivery and operation of information, systems and technology.

SUB-SERVICES

- IT Service Desk
- Corporate System Development/Management and Support
- Cyber Security

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

5.7 Prudently manage risks associated with all Council activities

- State Records Act 1998 and Regulation 2015
- Local Government Act 1993
- Spam Act 2003
- Privacy and Personal Information Protection Act 1998
- Work Health and Safety Act 2011

- Workplace Surveillance Act 2005
- Privacy Act 1988 (Cth)
- Health Records and Information Privacy Act
- 2002 (HRIP Act)

\$'000	2025/26
Income	
Other Revenues	1,297
Grants & Contributions - Operating	56
Total Income	1,353
Expenditure	
Employee Benefits & Oncosts	1,022
Materials & Services	3,410
Depreciation, Amortisation & Impairment	436
Total Expenditure	4,868
Net Operating Surplus (Deficit)	(3,515)



STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Monitor and review Council's	Provide a cyber security program that	Develop the Cyber Security	By 30 June 2026	16 rant book or transmit according to the control of the control o	© • • • • • • • • • • • • • • • • • • •
risks and support an internal	manages Council's risk and its risk	Strategy		X	
audit function	appetite				
Enhance the information	Provide ongoing investment in Council's	Works completed on schedule	>85% budget	16 PLACE RESIDES	©
systems that support delivery of	IT infrastructure to maintain availability	and on budget	expenditure	16 WALL MARKET	
Council activities	and ensure it is fit for purpose in				
	accordance with Capital Works Program				
	Deliver professional, effective, and timely	Number of requests in	95%	16 PANA, NEEDE AND STREET, AND	6 9 9
	IT support through an IT Service Desk	accordance with Service Level		16 WALL MARKET	
		Agreements			

Compliance Management

Manager Customer Services and Governance

SERVICE DESCRIPTION

Compliance Management delivers environmental and development compliance, animal control, unattended property and parking with the objective of improving the liveability of our places and community through the education and enforcement of statutory requirements and Council Policies.

SUB-SERVICES

- Animal Control
- Public Order and Safety

COMMUNITY STRATEGIC PLAN ALIGNMENT

1 Looking After Our Community

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

- Local Government Act 1993
- Roads Act 1993
- Protection of the Environment Operations Act 1997
- Biosecurity Act 2015
- Companion Animals Act 1998
- Fines Act 1996
- Public Spaces (Unattended Property) Act 2021

- Trees (Disputes between Neighbours) Act 2006
- Surveillance Devices Act 2007
- Civil Liability Act 2002
- Environmental Planning and Assessment Act 1979
- Inclosed Lands Protection Act 1901
- Plumbing and Drainage Act 2011



\$'000	2025/26
Income	
User Charges & Fees	19
Other Revenues	136
Total Income	155
Expenditure	
Employee Benefits & Oncosts	334
Materials & Services	132
Depreciation, Amortisation & Impairment	8
Other Expenses	2
Total Expenditure	477
Net Operating Surplus (Deficit)	(322)



Compliance Management



STRATEGY

1.2 Advocate for improved health services and work with key partners to enhance community wellbeing, safety, and crime prevention

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Deliver effective animal control regulation	Deliver proactive community education initiatives on responsible pet ownership	Ranger school program delivered	By 30 June 2026	16 PACA MINISTER AND THEMSE AND THEMSE AND THE	©
	Operate and manage an impounding facility	Number of unregistered animals impounded	< 500	16 PARA ANDRE AND THE ANDREASE ANDREASE AND THE ANDREASE ANDREASE AND THE ANDREASE ANDREASE AND THE ANDREASE ANDREASE AND THE ANDREASE ANDREASE AND THE ANDREASE ANDREASE AND THE ANDREASE ANDREASE AND THE ANDREASE ANDREASE AND THE ANDREASE ANDREASE AND THE ANDREASE ANDREASE AND THE ANDREASE ANDR	<u>©</u>
Provide sufficient parking to the	Undertake regular parking and restricted	Number of patrols completed	>150	16 HALL MINE MUTURNIA MUTURNI MUTURNIA MUTURNIA MUTURNIA MUTURNIA MUTURNIA MUTURNIA MUT	<u>©</u>
community	patrols and enforcement activities as required	Annual Rangers Executive Report delivered	By 30 June 2026	<u>¥</u>	

Procurement and Contract Management



Manager Procurement and Fleet

SERVICE DESCRIPTION

The Procurement and Contract Management service provides support and advice regarding procurement, tendering and contract management matters to ensure Council's activities reflect sound governance practices, transparency and achieves best value for the community, whilst maintaining compliance to legislative requirements.

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

5.7 Prudently manage risks associated with all Council activities

- Plastic Reduction and Circular Economy Act 2021
- Tendering Guidelines for NSW Local Government 2009
- Local Government Act 1993
- Work Health Safety Act 2011

\$'000	2025/26
Income	
Other Revenues	131
Total Income	131
Expenditure	
Employee Benefits & Oncosts	345
Materials & Services	14
Total Expenditure	358
Net Operating Surplus (Deficit)	(227)



Procurement and Contract Management

5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide effective and efficient internal support functions	Monitor and maintain the Procurement and Contract Management Framework	Framework delivered and reviewed	By 30 June 2026	16 Part Marie on prince accounts	© • • • • • • • • • • • • • • • • • • •
	to ensure continuous improvement	Contracts registered that meet GIPA requirements	100%		
		Reporting website pages updated as contracts awarded	100%		
		Contractors insurance obligations (CoC) maintained	100%		

KEY





(X) Advocate





⊖ Regulate





Property

Manager Revenue and Property

SERVICE DESCRIPTION

This service facilitates and delivers Council's property land administration functions and strategic property management. The service also has responsibilities for the maintenance of Council's Public Land Register and the provision of Native Title Manager's Advice.

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

5.7 Prudently manage risks associated with all Council activities

- Local Government Act 1993 and regulations
- Crown Land Management Act 2016 and regulation 2018
- Land Acquisition (Just Terms Compensation) Act 1991
- Office Local Government, Land Acquisition Information Guide, December 2014
- Roads Act 1993
- Native Title Act 1993
- Independent Commission Against Corruption, Guidelines for managing risks in direct negotiation, May 2006

- Conveyancing Act 1919
- Real property Act 1990
- Residential (Land Lease)
 Communities Act 2010
- Residential Tenancies Act 2010
- Local Government (manufactured Home Estates, Caravan Parks, Camping Grounds, and Moveable Dwellings) Regulation 2021
- Holiday Parks (Long-term Casual Occupation) Act 2002
- Work Health & Safety Act 2011



\$'000	2025/26
Income	
Grants & Contributions - Operating	1,456
Grants & Contributions - Capital	315
Other Income	764
Total Income	2,536
Expenditure	
Employee Benefits & Oncosts	379
Materials & Services	2,091
Borrowing Costs	38
Depreciation, Amortisation & Impairment	250
Other Expenses	49
Total Expenditure	2,806
Net Operating Surplus (Deficit)	(270)



Property

STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide long term financial sustainability through sound financial management	Identify opportunities to increase revenue from property related investments	Demonstrated opportunities	1	16 FIRE NOTE OF THE STREET	©
Provide effective and efficient internal support functions	Develop and manage Council's owned and managed land portfolio	Number of new Native Title assessments facilitated	100%	16 PAGE SANSEE	©
		Number of new Aboriginal Land Claims determinations facilitated	100%		
		Leases and licences recorded in Council's register	100%		
	Prepare and formalise all Plans of Management	Plans adopted for Crown Land categories	100%	16 perce services	<u>©</u>
		Number of key stakeholders consulted	100%		

Revenue



Manager Revenue and Property

SERVICE DESCRIPTION

This service delivers Council's Revenue functions relating to rating, water billing and sundry debtors. This includes the levying and collection of rates, annual charges and fees as identified in Council's annual Operational Plan and Statement of Revenue Policy. The service also maintains Council's property database including customer data management, property addressing and road, bridge and place naming.

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

5.7 Prudently manage risks associated with all Council activities

- Local Government Act 1993 and Regulation
- Valuation of Land Act 1916
- Fire and Emergency Services Levy Act 2017
- Roads Act 1993 and Regulation 2018
- Geographical Names Act 1966

\$'000	2025/26
Income	
User Charges & Fees	83
Other Revenues	808
Total Income	891
Expenditure	
Employee Benefits & Oncosts	660
Materials & Services	400
Total Expenditure	1,060
Net Operating Surplus (Deficit)	(169)



Revenue

STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide long term financial sustainability through sound financial management	Review Council's rating structure to identify opportunities to raise additional revenue and options to offset revenue loss	Rating structure reviewed and adopted	By 30 June 2026	16 max manu manu manu manu manu manu manu manu	©
	Manage the levying of Rates & Charges in accordance with the Local Government Act	Outstanding rate ratios at end of financial year	<10%	16 Mercani	©





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Regulate





Work Health and Safety

Manager People and Performance

SERVICE DESCRIPTION

Mid-Western Regional Council is committed to preventing work-related injury and illness by providing a safe and healthy working environment for all workers, and meeting its legislative obligations when an injury or illness occurs. This service fosters a safe and healthy workplace and provides support, advice and information to staff workers on work related, health and safety. This service also supports a return to work program and initiates and assists with workers compensation claims.

SUB-SERVICES

- Work Health and Safety
- Workers Compensation and Return to Work

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

5.6 Provide a safe, positive and supportive working environment for employees

- Work Health Safety Act 2011
- Workplace Injury Management and Workers Compensation Act 1998



\$'000	2025/26
Income	
Grants & Contributions - Operating	118
Total Income	118
Expenditure	
Employee Benefits & Oncosts	484
Materials & Services	109
Total Expenditure	593
Net Operating Surplus (Deficit)	(475)



Work Health and Safety

STRATEGY
5.6 Provide a safe, positive and supportive working environment for employees

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide a safe and healthy working environment	Develop and implement WHS Training, Health and Wellbeing Schedule and participate in SafeWork month	Complete the approved wellbeing schedule for 2025/26	By 30 June 2026	16 PARK NOTE OF THE PARK NOTE OF T	©
		Number of wellbeing initiatives offered to staff throughout the year	4		
		Number of all new employees inducted within 3 months of commencement	90%		
	Implement and embed a WHS Management System that reflects legislative requirements	Procedures due for review in 25/26 updated	By 30 June 2026	16 "MAL MORE on DIME"	©
	Implement the 3-yearly StateCover Self- Audit Program	Self-Audit and arising actions completed within Audit Program timeframes	100%	16 FIRST NOTE OF THE PARK NOTE OF THE PA	© *
	Review and update Council's Injury Management and Return to Work procedures	Procedures due in 2025/26 updated	By 30 June 2026	16 FIRST NOTE OF THE PARK NOTE OF THE PA	©

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Enterprise Risk

Manager People and Performance

SERVICE DESCRIPTION

This service ensures that risk is managed through a structured and consistent approach that enables risk-informed decision making aligned with Council's operational and strategic risk objectives.

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

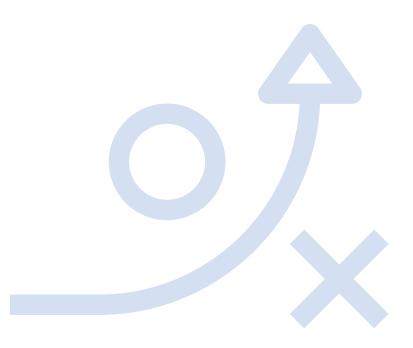
5.7 Prudently manage risks associated with all Council activities

APPLICABLE LEGISLATION

Local Government Act 1993



\$'000	2025/26
Income	
Total Income	0
Expenditure	
Employee Benefits & Oncosts	182
Total Expenditure	182
Net Operating Surplus (Deficit)	(182)



Enterprise Risk

STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Monitor and review Council's	Review and maintain an effective		By 30 June 2026		©
risks and support an internal audit function	Enterprise Risk Management Framework	Ensure the continuity of Council's critical services through annual testing of the Business Continuity Plan	By 30 June 2026		





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Stores and Inventory Management

Manager Procurement and Fleet

SERVICE DESCRIPTION

Stores and Inventory Management supports Council's activities by sourcing, managing, maintaining and consulting with relevant stakeholders to ensure the effective control of Council Stores Inventory and project specific assets.

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

5.7 Prudently manage risks associated with all Council activities

APPLICABLE LEGISLATION

- Local Government Act 1993
- Work Health Safety Act 2011
- Plastic Reduction and Circular Economy Act 2021





\$'000	2025/26
Income	
Internal Charges	543
Other Revenues	464
Total Income	1,007
Expenditure	
Employee Benefits & Oncosts	672
Depreciation, Amortisation & Impairment	167
Other Expenses	68
Total Expenditure	907
Net Operating Surplus (Deficit)	100

Stores and Inventory Management

5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide effective and efficient	Operate and maintain Council's works	Stocktakes completed	2	16 ratio some some some some some some some som	6. (10)
internal support functions	depots and stores	Stocktake error rate	< 5%		





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Business Improvement

Manager People and Performance

SERVICE DESCRIPTION

By using a whole of organisation approach and with strong organisational support, Business Improvement coordinates the delivery of projects, systems and processes aimed at enhancing Council's performance and service delivery.

COMMUNITY STRATEGIC PLAN ALIGNMENT

5 Good Government

5.1 Provide clear strategic direction

APPLICABLE LEGISLATION

Local Government Act 1993





\$'000	2025/26
Income	
Total Income	0
Expenditure	
Employee Benefits & Oncosts	144
Total Expenditure	144
Net Operating Surplus (Deficit)	(144)

Business Improvement

STRATEGY 5.1 Provide clear strategic direction

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Develop and implement a robust Integrated Planning and Reporting (IP&R) Framework	Deliver six monthly progress reporting against Delivery Program	Six monthly progress reports provided including one in the Annual Report completed	2	16 TOTAL MINES	©
led by thorough community consultation	Deliver a service review for the 25/26 financial Year on the Parks and Gardens service	Service Reviews completed per annum	1	16 MAN-MINI MAN	©
	Review and implement the Business Improvement Framework	Framework and annual program delivered	By 30 June 2026	16 April Audit Prince and Prince	©





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Operations Admin

Director Operations

SERVICE DESCRIPTION

This service safeguards and improves the health and safety of the community through regulating public health and building matters in accordance with relevant legislation.

SUB-SERVICES

- Public and Environmental Health
- Building Certification and Minor Development Assessment

COMMUNITY PLAN ALIGNMENT

5 Good Government

5.7 Prudently manage risks associated with all Council activities

APPLICABLE LEGISLATION

- Biodiversity Conservation Act 2016
- Boarding Houses Act 2012
- Building and Development Certifiers Act 2018
- Building Products (Safety) Act 2017
- Contaminated Land Management Act 1997
- Environmental Planning and Assessment Act 1979
- Tattoo Parlours Act 2012
- Building Code of Australia

- Food Act 2003
- Home Building Act 1989
- Plumbing and Drainage Act 2011
- Protection of the Environment Operations Act 1997
- Public Health Act 2010
- Smoke-free Environment Act 2000
- Swimming Pools Act 1992
- Local Government Act 1993



\$'000	2025/26
Income	
Other Revenues	1,337
Total Income	1,337
Expenditure	
Employee Benefits & Oncosts	1,011
Materials & Services	187
Total Expenditure	1,198
Net Operating Surplus (Deficit)	139

Operations Admin

STRATEGY
5.7 Prudently manage risks associated with all Council activities

Delivery Program Principle Activity	Operational Plan Action	Performance Measure	Target	United Nations SDG	Council's Role
Provide effective and efficient	Deliver Administration and process	Customer contacts addressed	100%	16 PAGE RETIRES	©
internal support functions	improvement services to the Operations	within 14 days		16 August Martines and Transmission and	
	Directorate	Invoices processed within	100%		
		contract terms			
		Deliver process improvements	>2		
		throughout the Operations			
		Directorate.			







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Regulate





Legislation Checklist - IP&R Guidelines 2021

Section	Essential Element	Included	Section	Essential Element	Included
4.1	Each council must prepare and adopt its Delivery Program by 30 June in the year following a local government ordinary election.	✓	4.7	The Delivery Program must allocate high-level responsibilities for each activity or set of activities. Where the council has an oversight	p47-149
4.2	The Delivery Program must demonstrate the council's commitment to the community to perform all of its functions (including implementing the strategies set out in the Community Strategic Plan) by outlining the activities for which it is responsible over	p47-149		role for a Community Strategic Plan strategy but is not the key delivery agent, the Delivery Program should include activities which reflect the role the council will play in relation to the strategy, and how it will monitor its delivery.	
	the term of the council, including how those activities will be prioritised, and how the council will measure and evaluate their		4.8	Financial estimates for council's budget position for the 4-year period must be included in the Delivery Program.	p32-36
4.3	implementation. To encourage continuous improvement across the council's operations, the Delivery Program must identify areas of service that the council will review during its term, and how the council will	p19	4.9	The general manager must ensure that progress reports are provided to the council, with respect to the principal activities detailed in the Delivery Program, at least every 6 months. Public exhibition requirements	
	engage with the community and other stakeholders to determine service level expectations and appropriate measures		4.10	A draft Delivery Program must be placed on public exhibition for a period of at least 28 days and submissions received by the council	/
4.4	The Delivery Program must address ongoing improvements to the efficiency, productivity, financial management and governance of	p107-149		must be considered by the council before the Delivery Program is adopted by the council.	
4.5	the council. When preparing its Delivery Program, the council must consider	p14	4.11	The council must post a copy of its Delivery Program on the council's website within 28 days after the plan is adopted.	
	the priorities and expected levels of service, expressed by the community during the engagement process.		4.12	The council must review its Delivery Program each year when preparing the Operational Plan.	/
4.6	The Delivery Program must:		4.13	Where an amendment to the Delivery Program is proposed, it must	
4.6.a	directly address the objectives and strategies of the Community Strategic Plan and identifies the principal activities that the council will undertake to meet the objectives and implement the strategies (councils must ensure that the principal activities cover the full range of council functions and operations)	p47-149		be included in a council business paper which outlines the reasons for the amendment. The matter must be tabled and resolved to be noted at that meeting, must be and considered by the council at its next meeting (i.e. time must be set aside for the amendment to be considered).	
4.6.b	include a method of assessment to determine the effectiveness of each principal activity detailed in the Delivery Program in achieving the objectives.	p47-149	4.14	Where significant amendments are proposed are proposed, the Delivery Program must be re-exhibited.	/

Legislation Checklist - IP&R Guidelines 2021

Section	Essential Element	Included	Section	Essential Element	Included
4.15	The Operational Plan must be prepared and adopted annually as a separate document that details the work that will be done in support of the Delivery Program. It must directly address the activities outlined in the Delivery Program and identify projects, programs or actions that the council will undertake within the financial year towards addressing these.	~	4.21.e	a statement of the council's proposed pricing methodology for determining the prices of goods and the approved fees under Division 2 of Part 10 of Chapter 15 of the Act for services provided by it, being an avoidable costs pricing methodology determined by the council	P40
4.16	The Operational Plan must allocate responsibilities for each project, program or action.	P47-149 (by service)	4.21.f	a statement of the amounts of any proposed borrowings (other than internal borrowing), the sources from which they are proposed to be borrowed and the means by which they	P37-38
4.17	With respect to service reviews identified in the Delivery	P19		are proposed to be secured.	
	Program (see Essential Element 4.3), the Operational Plan must specify each review to be undertaken in that year.		4.22	The Statement of Revenue Policy with respect to an ordinary or special rate proposed to be levied must include the	P37
4.18	The Operational Plan must identify suitable measures to	P47-149		following particulars:	
	determine the effectiveness of the projects, programs and actions undertaken.		4.22.a	the ad valorem amount (the amount in the dollar) of the rate	P37-38
4.19	The Operational Plan must include a detailed budget for the actions to be undertaken in that year.	P47-149	4.22.b	whether the rate is to have a base amount and, if so:	P37
4.20	The Operational Plan must include council's Statement of Revenue Policy for the year covered by the Operational Plan.	P37-39		the amount in dollars of the base amountthe percentage, in conformity with section 500 of the Act,	
4.21	The Statement of Revenue Policy must be included in an Operational Plan and must include the following statements:			of the total amount payable by the levying of the rate, or, in the case of the rate, the rate for the category or sub-	
4.21.a	a statement containing a detailed estimate of the council's income and expenditure	P32		category concerned of the ordinary rate, that the levying of the base amount will produce.	
4.21.b	a statement with respect to each ordinary rate and each special rate proposed to be levied	P38-39	4.22.c	the estimated yield of the rate	P37-38
4.21.c	a statement with respect to each charge proposed to be levied	Appendix	4.22.d	in the case of a special rate - the purpose for which the rate is to be levied	P38
4.21.d	a statement of the types of fees proposed to be charged by the council and, if the fee concerned is a fee to which Division	Appendix	4.22.e	the categories or sub-categories of land in respect of which the council proposes to levy the rate.	P37
	3 of Part 10 of Chapter 15 of the Act applies, the amount of each such fee		4.23	The statement with respect to each charge proposed to be levied must include the following particulars:	

Legislation Checklist - IP&R Guidelines 2021

Section	Essential Element	Included
4.23.a	the amount or rate per unit of the charge	P38-39
4.23.b	the differing amounts for the charge, if relevant	P38-39
4.23.c	the minimum amount or amounts of the charge, if relevant	Na
4.23.d	the estimated yield of the charge	P38-39
4.23.e	in relation to an annual charge for the provision by the council of coastal protection services (if any) - a map or list (or both) of the parcels of rateable land that are to be subject to the charge.	Na
4.24	The statement of fees and the statement of the pricing methodology need not include information that could confer a commercial advantage on a competitor of the council.	Na
4.25	The draft Operational Plan must be publicly exhibited for at least 28 days, and submissions received by the council in that period must be considered, before the final Operational Plan is adopted by the council.	~
4.26	Council must publish a copy of its Operational Plan on the council's website within 28 days after the plan is adopted.	/
4.27	A map showing those parts of the local government area to which the various rates will apply (including each category and sub-category of the ordinary rate and each special rate included in the Operational Plan) must be available on the council's website and available for public inspection at its office (and any other places it determines) during the exhibition of the Operational Plan.	
4.28	Where significant amendments are proposed to the Operational Plan, it must be re-submitted to council for adoption.	✓

Glossary

For each Function (Service), we have included a projected budget setting out the type of income and expenditure and funding expected for the next four years. A simple explanation of each line item contained in the budget summary for each theme is provided here.

Borrowing Costs represents the interest paid by Council on borrowings.

Capital Expenditure reflects the cost of purchasing or constructing new assets and renewing existing infrastructure. Those assets (excluding land) and are then depreciated over the course of their estimated useful life.

Contribution from General Purpose Funds is the total contribution required out of general purpose funds (such as financial assistance grants, ordinary rates, interest on investments) to support the activities undertaken in each theme. For the purposes of the Budgets by Service, this term can also be expanded to include contributions from "unrestricted" Water, Sewer and Waste Funds that would be externally restricted at a consolidated level.

Depreciation & Amortisation reflects the consumption of Council's infrastructure, property, plant& equipment (net of residual values) over the estimated useful life of the asset. Depreciation is calculated using the straight line method.

Employee Benefits & Oncosts incorporates the cost of staff including salaries and wages, superannuation, workers compensation, and training.

Gain or Loss on Disposal of Assets represents the surplus or shortfall of proceeds received from the disposal of assets over their written down value. This typically relates to the sale of land developed by Council or surplus to our needs, and the sale of plant at the end of its useful life.

Grants & Contributions – Capital encompasses the majority of developer contributions including Voluntary Planning Agreements; capital grants provided for specific purposes such as roadwork, water infrastructure, and sporting facilities.

Grants & Contributions – Operating includes both general purpose grants and contributions such as the Financial Assistance Grant and specific purpose grants for services such as bushfire and emergency, environmental Programs, aged & disabled services, noxious weeds management, and roads maintenance.

Interest & Investment Revenue encompasses interest charged by Council on overdue rates and charges, and interest earned on Council's investment portfolio. The majority of interest revenue will appear in Good Government as it forms part of General Purpose Revenue (treasury operations).

Internal Charges are transactions between the different funds and activities of Council, such as contributions from Water and Sewer Fund to General Fund for corporate support, internal plant hire charges, and employee oncosts.

Loan Repayments represents the principal component of loan repayments made by Council to service borrowings.

Materials & Contracts includes expenditure on materials, contractor and consultancy costs, payments for audit services, legal expenses, and operating lease payments. New Loan Borrowings represents new loan funding drawn down by Council.

Non Cash Entries is an adjustment made to the income statement to show the impact of noncash entries such as depreciation.

Glossary

Other Expenses include payments to other levels of government for the Rural Fire Service and town fire brigades, councillor fees, donations and contributions made to local and regional bodies, election expenses, electricity, insurance premiums, street lighting, and telephone & communications expenditure.

Other Revenues includes fines, insurance claim recoveries, sales income, and rental income from Council properties.

Rates & Annual Charges includes the income generated by Council from the levying of ordinary rates (Farmland, Business, Residential, Mining), and annual charges for the provision of water, sewer and waste management services.

Transfers from Reserves, Developer Contributions & Unexpended Grants represents a transfer from Council's restricted funds (internal and external restrictions), and is usually associated with a specific project for which funds have been set aside.

Transfers to Reserves, Developer Contributions & Unexpended Grants represents transfers made to Council's restricted accounts (internal and external restrictions). For example, all developer contributions received by Council are externally restricted and can only be spent in accordance with the relevant Contributions Plan.

User Charges & Fees includes user charges for water and sewer, statutory fees for planning and building regulation, and other fees and charges for a variety of Council services including aged care, Transport for NSW contracts, waste depot fees, cemeteries and swimming pools.



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Name	Ref No		Fee Unit	GST	Pricing Policy
		(incl. GST)			· oney

ADMINISTRATION

Administration Services

Photocopying and Printing

Black & White – A4	FC0001	\$0.20	Per page	Υ	DCR
Colour – A4	FC0002	\$0.50	Per page	Υ	DCR
Black & White – A3	FC0003	\$0.30	Per page	Υ	DCR
Colour – A3	FC0004	\$1.00	Per page	Υ	DCR

Scanning (to customer email)

Scanning	FC0006	\$1.00	per document (up to a maximum of 20	Υ	DCR
			pages)		

Laminating

Credit card size	FC0011	\$1.00	Per item	Υ	DCR
A4	FC0012	\$2.00	Per sheet	Υ	DCR
A3	FC0013	\$3.00	Per sheet	Υ	DCR

Processing of Companion Animal Forms

Change of Owner Form	FC0796	\$2.00	N	FCR
Permanent Identification Form	FC0797	\$4.00	N	FCR

Information Requests

All Other Requests for Information

Application Fee	FC0014 Open Forms GIPA	\$30.00		N	STAT
Processing Charge	FC0015 Open Forms GIPA	\$30.00	Per hour	N	STAT
All Other Administration Services Requests	FC0016 Open Forms GIPA	\$30.00	Per hour	N	SUB

Internal Review of Requests for Information

Request for Review	FC0017	\$40.00	N STAT

A reduction of up to 50% may be applied for financial hardship or public interest reasons. Refunds may apply as a result of successful internal reviews, and successful applications for amendment of records. Application fees may be waived for internal reviews in relation to the amendment of records.

	D (1)	Year 25/26		007	Pricing
Name	Ref No	Fee (incl. GST)	Fee Unit	GST	Policy
Maps & Plans					
Maps – Paper Prints					
Maps held by Council – Where Publicly Available	FC0018	As per plan printing charges below plus \$5 per map		N	DCR
Custom Maps	FC0019	\$160.00	Per map plus printing charges below	N	DCR
Plan Printing – Paper Prints					
Plan Printing – A2/A3 – Paper	FC0020	\$15.00	Per sheet for the first 5 sheets, plus \$11 per sheet thereafter	N	DCR
Plan Printing – A1 – Paper	FC0021	\$19.00	Per sheet for the first 5 sheets, plus \$15 per sheet thereafter	N	DCR
Plan Printing – A1 – Film	FC0022	\$28.00	Per sheet for the first 5 sheets, plus \$22 per sheet thereafter	N	DCR
Plan Printing – A0 – Paper	FC0023	\$54.00	Per sheet for the first 5 sheets, plus \$25 per sheet thereafter	N	DCR
Specialised Printing	FC0024	Quotations available upon request for specialised printing or drafting services		N	DCR
Law Enforcement					
Impounded Article					
Release Fee	FC0025 Plus ADMArt RFee	\$61.00	Per article	N	SUB
Impounding of Abandoned Vehicle	9				
Release Fee – Abandoned Vehicle	FC0026 Plus ADMVe hRFee	\$95 plus towing at cost to relocate vehicle to MWRC Impounding yard		N	DCR
AIRPORT					
Mudgee Airport					
Hangar Rental					
Casual Hangar Rental – weekly	FC0027 Plus AirHRnt Wk	\$141.00		Υ	SUB
Includes electricity	VVA				

continued on next page ... Page 6 of 68

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Hangar Rental [continued]					
Casual Hangar Rental – daily	FC0028 Plus AirHRnt Day	\$29.00		Y	SUB
Includes electricity					
Long Term Hangar Rental	FC0029	By individual lease agreement only		Υ	SUB
Landing Fees					
Landing Fee – Annual Charge greater than 2 tonne	FC0030	\$955.00		Υ	SUB
By agreement only, per aircraft per annum for MWR	C residents	s private use.			
Landing Fee – Aircraft weight greater than 2 tonne	FC0032	\$18.10	Per tonne	Υ	SUB
Weight measured by Maximum Take Off Weight.					
Landing Fee – Annual Charge less than 2 tonne For Mid-Western Regional Council residents only	FC0033	\$303.00	Per annum	Υ	SUB
Landing Fee - Aircraft weight less than 2 tonne	FC0867	\$7.10	Per tonne	Υ	SUB
Weight measured by Maximum Take Off Weight. Mi	nimum cha	rge of 1 tonne.			
Commercial Flying Schools - Aircraft less than 2 tonne	FC0034	\$2,500.00	Per aircraft, per annum	Υ	SUB
Flight schools may elect to pay either an annual fee	or per land	ing fee.			
Mudgee Aero Club	FC0035	\$840.00	Per annum	Υ	SUB
for up to five general aviation or ultralight aircraft.					
Passenger Fees	FC0036	\$8.50	Per passenger, per landing	Υ	SUB
RPT operators only					
Care flight, Child Flight, Sydney SLSA Helicopter, Air Ambulance, Angel Flight , Little Wings or RFS NSW or charity flights	FC0037	No charge		Υ	SUB
Other Aerodrome Fees					
Parking - Apron (non-hanger)	FC0908	24 hours free, then \$15/day		Υ	
Hire of aerodrome facility	FC0038 Plus AirAero Fac	\$1,395.00	Per day	Y	SUB
Hire of conference room	FC0039 Plus AIRAer oCon	\$29.00	Per hour	Y	SUB
Longer rate by negotiation					

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Name	Ref No	Fee (incl. GST)	Fee Unit	GST	Policy
Other Aerodrome Fees [continue	ed]				
Hire of terminal building office	FC0040 Plus AirAero Off	\$23.00	Per hour	Υ	SUB
Longer rate by negotiation					
Hire of terminal building function area	FC0041 Plus AirAero Fun	\$58.00	Per hour	Y	SUB
Longer rate by negotiation					
Operate Car Rental Business at Airport	FC0042	\$850.00	Per annum	Υ	SUB
Advertising and Sign Boards at Airport	FC0043	\$340.00	Per annum	Υ	SUB

Year 25/26

Pricing

ANIMAL & STOCK CONTROL

Companion Animals

Lifetime Registrations

Dog - Desexed (by relevant age)	FC0044	\$78.00	N	STAT
Registration fee for a dog desexed by six months of	age			
Dog - Desexed (by relevant age eligible pensioner)	FC0045	\$34.00	N	STAT
Dog owned by an eligible pensioner and desexed b	y six month	s of age.		
Dog - Desexed (sold by pound/shelter)	FC0046	\$0.00	N	STAT
Desexed dog sold by an eligible pound/shelter				
Dog - Not Desexed or Desexed (after relevant age)	FC0047	\$262.00	N	STAT
Combined registration fee and additional fee for a d	og not dese	exed by six months of age		
Dog - Not Desexed (not recommended)	FC0812	\$78.00	N	STAT
Dog with written notification from a vet that it should	not be des	exed		
Dog - Not Desexed (not recommended eligible pensioner)	FC1013	\$34.00	N	STAT
Dog with written notification from a cet that it hsould	not be des	exed.		
Dog - Not Desexed (recognised breeder)	FC0048	\$78.00	N	STAT
Dog not desexed and kept by a recognised breeder	for breedin	g purposes		
Dog - Working	FC0896	\$0.00	N	STAT
Dog - Service of the State	FC0897	\$0.00	N	STAT
Assistance Animal	FC0898	\$0.00	N	STAT
Cat - Desexed or Not Desexed	FC0871	\$68.00	N	STAT
Desexed or non-desexed cat				
Cat - Desexed (eligible Pensioner)	FC0872	\$34.00	N	
Desexed cat owned by an eligible pensioner				
Cat - Desexed (sold by pound/shelter)	FC0873	\$0.00	N	STAT
Desexed cat sold by an eligible pound/shelter				

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Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Lifetime Registrations [continued]					
Cat - Not Desexed (not recommended) Cat with written notification from a vet that it shoul	FC0874 d not be dese	\$68.00 exed		N	STAT
Cat - Not Desexed (not recommended eligible pensioner)		\$34.00		N	STAT
Cat with written notification from a vet that it shoul	d not be dese	exed.			
Cat - Not Desexed (recognised breeder) Cat not desexed and kept by a recognised breede	FC0875 r for breeding	\$68.00 purposes		N	STAT
Registration Late Fee	FC0899	\$22.00		N	STAT
Annual Permit Fees					
Cat not desexed by four months of age Cat not desexed by 4 months of age	FC0877	\$96.00		N	STAT
Dangerous Dog Dog declared to be dangerous	FC0878	\$230.00		N	STAT
Restricted Dog Dog declared to be a restricted breed or restricted	FC0879 by birth	\$230.00		N	STAT
Permit Late fee	FC0880	\$22.00		N	STAT
Animal Surrender Fees Small Dog or Cat	FC0050 Open Forms ANIMS UR	\$54.00	Per animal	N	SUB
Medium / Large Dog	FC0052 Open Forms ANIMS UR	\$87.00	Per animal	N	SUB
Greyhound / Commercial	FC0053 Open Forms ANIMS UR	\$87.00	Per animal	N	SUB
Collection Fee	FC0054 Open Forms ANIMS UR	\$21.00	per animal	N	SUB
Council ranger collection of animal for surrender					
Impound & Release Fees					
Release Fees – Second and Subsequent Release	FC0056	\$73.00		N	SUB
Within 12 months of first release					
Sustenance Fee	FC0057	\$27.00	Per day	N	SUB

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Trap Hire					
Cat Trap Hire Fee	FC0058 Plus TrapHir e	\$47.00	Per week	Y	SUB
Cat Trap Hire – Refundable Deposit	FC0059	\$150.00	per trap	N	BON D
Animal Adoption Fees					
Rehome/Adoption Fee – Cat or Dog	FC0063 Open Forms ADOPT	\$110.00	Each animal	Υ	SUB
Stock Impounding					
Stock Impounding					
Sale of impounded stock	FC0064	Impounded stock not claimed by owners will be sold at auction and sales proceeds, less any outstanding charges, will be returned to the stock owner if they can be identified		Y	REF
Impounding Fees – First Offence					
Sheep, Goats & Pigs	FC0065	\$11.00	Per head	N	DCR
All Other Animals	FC0066	\$44.00	Per head	N	DCR
Impounding Fees – Repeat Offend	ce (with	in 3 months of the fir	rst offence)		
Sheep, Goats & Pigs All Other Animals	FC0067	\$14.00	Per head	N	DCR
	FC0068	\$81.00	Per head	N	DCR
Impounding Travel & Labour		***			
Impounding Officer – Travel Impounding Officer – Labour	FC0069 FC0070	\$0.98 \$70.00	Per kilometre Per hour	N N	DCR DCR
After Hours Callout	FC0071	\$140.00	Per person, per hour.	N	DCR
Minimum charge of 4 hours			nour.		
Sustenance					
Sheep, Goats & Pigs	FC0072	\$11.00	Per head, per day	N	DCR
All Other Animals	FC0073	\$15.40	Per head, per day	N	DCR
Other Stock Impounding Fees					
Transport of Impounded Stock	FC0074	At direct cost, plus 10% admin recovery		N	FCR

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Name	Ref No		Fee Unit	GST	Pricing Policy
		(incl. GST)			

Other Stock Impounding Fees [continued]

Damage to Property by Trespassing Stock	FC0075	At direct cost, plus 10%	Y FCR
		admin recovery	

BUILDING APPROVALS & CERTIFICATES

Where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained, the fee to be applied is the total sum of each of the relevant building certificate fee, development application fee, complying development certificate fee, and construction certificate fee.

Construction Certificate & Complying Development Certificates

All Classes

For development in respect of which Council does not employ staff that are registered to the extent required to determine a construction certificate or complying development certificate application FC0943 Rams CCThir dPar	MWRC Construction Certificate / Complying Development Certificate Fee relevant to the development + Direct costs of all third parties engaged by Council to process the application	Y	DCR
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Building - Class 1

Class 1 fees also apply to Section 68 applications for transportable homes

Less than 100m2	FC0076 Rams CCClas s1	\$640.00		Y	ROR
Greater than 100m2	FC0077 Rams CCClas s1	\$905.00		Y	ROR
Alterations and additions to a Class 1 dwelling	FC0784 Rams CCClas s1AL	\$640.00		Y	ROR
Residential dual occupancies including construction of a secondary dwelling associated with a new dwelling	FC0785 Rams CCClas s1DU	\$1,205.00	Per development	Υ	ROR

Building – Class 2 to 9

Under 300m2	FC0080 Rams CClass 3569	\$1,135.00	Y	ROR
300 to 499m2	FC0081 Rams CClass 3569	\$2,205.00	Y	ROR
500 to 1,999m2	FC0082 Rams CClass 3569	\$3,060.00	Y	ROR

continued on next page ... Page 11 of 68

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Duilding Olean Ota O					
Building – Class 2 to 9 [continued]					
2,000m2 and over	FC0083 Rams CClass 3569	\$7,740.00		Y	ROR
Building – Class 10a					
Under 100m2	FC0084 Rams CCClas s10	\$401.00	Per application	Υ	ROR
Include the sum of multiple buildings					
100m2 and above	FC0085 Rams CCClas s10	\$590.00	Per application	Υ	ROR
Include the sum of multiple buildings					
Building – Class 10b					
Swimming Pool	FC0088 Rams CCPool s	\$505.00	Per Swimming Pool	Y	ROR
Other Structures such as fences, retaining walls, masts etc	FC0786 Rams CCOth Struc	\$227.00	Per Structure	Υ	ROR
Building – Class 10c					
Private Bushfire Shelter	FC0787 Rams CCClas s10c	\$635.00	Per Shelter	Y	ROR
General Development Code include	ding B&	B, Home Businesses	s, Tents or Mar	quee	S
CDC approval under Part 4A of the SEPP (Exempt and Complying Codes) 2008	FC0089 Rams CDCGe nDC	\$690.00		Υ	ROR
Note: additional inspection fees apply based on nun		ections required dependent on l	ouilding classification.		
Container Recycling Facilities Cod	de				
CDC approval under Part 5B of the SEPP (Exempt and Complying Codes) 2008	FC0090 Rams CDCCR F	\$690.00		Υ	ROR
Note: additional inspection fees apply based on nun	nber of insp	ections required dependent on	ouilding classification.		

Name	Ref No	Year 25/26 Fee	Fee Unit	GST	Pricing
Name	IVEL IVO	(incl. GST)	Tee one	031	Policy
Demolition Code					
CDC approval under Part 7 of the SEPP (Exempt and Complying Codes) 2008	FC0091 Rams CDCDe mC	\$690.00		Υ	ROR
Note: additional inspection fees apply.					
Fire Safety Code					
CDC approval under Part 8 of the SEPP (Exempt and Complying Codes) 2008	FC0092 Rams CDCFir eSC	\$750.00		Υ	ROR
Note: Inspection packages based on number of insp	pections req	uired dependent on building cla	ssification.		
Assessment of Alternative Fire Sc	lution				
Assessment of Performance Solution – up to 2 separate performance solutions per development	FC0093 Rams BACAs sFire	\$660.00		Υ	FCR
Assessment of Performance Solution – 3 or more separate performance solutions per development	FC0094 Rams BACAs sFir3	\$1,245.00		Υ	FCR
Modification of Construction Certif	icate or	Complying Develop	ment Certificate	9	
All classes	FC0095 Rams BACMo dAll	50% of original application fee		Y	FCR
Appointment of Principal Certific	er and E	Building Complianc	e Inspections		
Inspection Package Fees where C	Council i	s the Principal Certif	ïer		
Class 1 – Residential Dwelling under 100m2	FC0096 Rams CCPIDr nDwl	\$525.00	Per dwelling	Υ	REF
Class 1 Residential Dwellings 100m2 and above	FC0788 Rams CCPIDr nDwl	\$825.00		Υ	REF
Residential dwelling alterations/additions	FC0097 Rams BACIns	\$165.00	Per inspection	Υ	REF

\$1,165.00

Per Development

REF

pRes

FC0098

Rams CCPIDr nDO

To be determined on assessment of proposal at lodgement of CC and notification of PCA

Residential Attached Dual Occupancies

Includes mandatory inspections of both dwellings

		Year 25/26			Driging
Name	Ref No	Fee	Fee Unit	GST	Pricing Policy
		(incl. GST)			Folicy

Inspection Package Fees where Council is the Principal Certifier [continued]

mopositor r donago r oco miero e			[commonding		
Residential Detached Dual Occupancies	FC0099 Rams CCPIDr nDE	\$825.00	Per dwelling	Υ	REF
Class 10a buildings (less than 100m2)	FC0101 Rams CCPIDr nShd	\$332.00	Sum of all new buildings	Y	REF
Class 10a buildings (100m2 and above)	FC0789 Rams CCPIDr nShd	\$493.00		Y	REF
Sum of all new buildings					
All Swimming Pools	FC0102 Rams CCPIDr nSwm	\$498.00	Per swimming pool	Υ	REF
Class 10b structures (Fences, retaining walls)	FC0103 Rams CCClas s10b	\$338.00	Per structure	Υ	REF
Residential Units	FC0104 Rams CCPIDr nUnt	\$430.00	Per unit	Y	REF
Additional building inspections as required greater than 30km from MWRC Mudgee Administration Centre	FC0105 Rams CCPIDr nBI2	\$172.00	Per additional inspection	Y	REF
Commercial or Industrial Class 2, 3, & 4 – 2,000m2 and under	FC0106 Rams CCPICo m2-4	\$1,415.00	Per building	Y	REF
Commercial or Industrial Class 2, 3, & 4 – over 2,000m2	FC0107 Rams CCPICo m2-4	\$2,550.00	Per building	Y	REF
Additional inspections required for class 2, 3, &4	FC0108 Rams CCPIC m2-4A	\$382.00	Per inspection	Y	REF
Commercial or Industrial Class 5-9, 2,000m2 and under	FC0109 Rams CCPIC om5-9	\$1,515.00	Per building	Y	REF
Commercial or Industrial Class 5-9 over 2,000m2	FC0110 Rams CCPIC m5-90	\$2,725.00	Per building	Υ	REF
Additional inspections required for Class 5-9	FC0111 Rams CCPIC m5-9a	\$382.00	Per inspection	Υ	REF
Building Inspection for Approvals (older than 5 years)	FC0112 Rams CCPIDr nBI4	\$215.00	Per inspection	Υ	REF

Name	Ref No	Year 25/26 Fee	Fee Unit	GST Pricing
		(incl. GST)		Folicy

Major Projects Integrated Construction Certificate & Principal Certifying Service

Service includes pre Construction Certificate consultation; processing of Construction Certificate(s), progress inspections; consultations; and processing of Occupation Certificate(s)	FC0113 Rams BACMjr Prj	Cost + 10% + GST. Fee may be varied by up to 50% based on complexity and scale. Quotations	Υ	FCR
and processing or a cooperator constructor,	,	available upon request.		

Inspections required under the LG Act

Inspection Package Fees

Section 68 Transportable Home	FC0100	\$337.00	Per dwelling	N	REF
	Rams				
	S68Ins				
	pDwl				

Appointment of MWRC as the Principal Certifier to replace private certifier

Inspection Package Fees where Council is not the Principal Certifier

For Class 1 or 10 buildings	FC0114 Rams RPrivC ert1	\$895.00	Per appointment	Y	REF
For Class 2 to 9 buildings	FC0115 Rams RPrivC ert2	\$1,800.00	Per appointment	Y	REF

Other Building Approvals & Certificates

Application and Inspection Fees for Plumbing & Drainage

Section 68 Application – to be charged for any works involving plumbing and drainage when connecting to Councils reticulated networks	FC0116 Rams S68Cla ss1a	\$198.00		N	REF
Plus inspection fees as listed below:					
Residential Dwellings	FC0118 Rams S68Ins pDPD	\$660.00	Per dwelling	N	REF
Dual Occupancies	FC0119 Rams S68Ins pDPD	\$660.00	Per dwelling	N	REF
Units	FC0120 Rams S68Ins pUnt	\$660.00	Per unit	N	REF
Alterations and garages	FC0121 Rams S68Ins pshd	\$660.00	Per structure	N	REF
Fee based on extent of works	FC0790 Rams S68Ins pExt	\$165.00	Per inspection	N	REF

Where plumbing and drainage works require less or more than 3 inspections

		Year 25/26		CST Pricing
Name	Ref No	Fee	Fee Unit	GST Policy
		(incl. GST)		loncy

Application and Inspection Fees for Plumbing & Drainage [continued]

Commercial or Industrial Class 2 to 9	FC0122 Rams S68Ins pCom	\$785.00	Per unit	N	REF
Trade waste	FC0123 Rams S68Ins pTrW	\$111.00	Per inspection	N	REF

Building Information Certificates

Building Certificate Classes 1 and 10	FC0124 Certs 317AEF ee1	\$500.00	For each dwelling on the allotment	N	FCR
Building Certificate Classes 2 to 9 under 200m2	FC0125 Certs 317AEF ee2	\$500.00	Per building	N	FCR
Building Certificate Classes 2 to 9 200m2 to 2,000m2	FC0126 Certs 317AEF ee2	\$750 plus \$0.50/m2 over 200m2 Min. Fee: \$750.00		N	FCR
Building Certificate Classes 2 to 9 over 2,000m2	FC0127 Certs 317AEF ee2	\$2300 plus \$0.075/m2 over 2,000m2 Min. Fee: \$2,300.00		N	FCR
Building Certificate reinspection	FC0128 Certs BldCrtR ein	\$90.00		N	STAT
Copy of Building Certificate	FC0129 Certs BldInfC opy	\$13.00		N	STAT

Caravan Parks & Camping Grounds

Initial approval inspection fee	FC0130 Rams CampG rdIns	\$15.40	Per site	N	DCR
Initial approval inspection fee – minimum fee for development (less than 12 sites)	FC0131 Rams CampG rdIns	\$136.00	Per site	N	DCR
Approval renewal or continuation inspection fee	FC0132 Rams CampG rdIns	\$15.40	Per site	N	DCR
Approval renewal or continuation inspection fee – minimum fee for development (less than 17 sites)	FC0133 Rams CampG rdIns	\$136.00	Per site	N	DCR
Amended approval fee	FC0134 Plus Carava nPkA	\$87.00		N	DCR

Name	Ref No	Year 25/26 Fee	Fee Unit	GST	Pricing
		(incl. GST)			Policy
Drainage Diagrams					
Drainage Diagram (Council Sewer Mains)	FC0136 Certs/ Open Forms Drainag eCS/ DDCER T	\$40.00	Per certificate	N	FCR
Manufactured Home Estates					
Home inspection fee	FC0137 Rams MHEH mInsF	\$89.00	Per unit	N	DCR
Home reinspection fee	FC0138 Rams MHEH mRInsF	\$89.00	Per unit	N	DCR
Associated structure inspection fee	FC0139 Rams MHEAs rtFee	\$89.00	Per unit	N	DCR
Associated structure reinspection fee	FC0140 Rams MHEAs rtRfe	\$89.00	Per unit	N	DCR
Occupation Certificates					
Council registered Occupation Certificates – Class 10 Buildings/Structures	FC1027 Rams TBC	\$150.00	Per certificate	N	FCR
Council registered Occupation Certificates – Class 2 – 9 Buildings	FC1028 Rams TBC	\$450.00	Per certificate	N	FCR
Council registered Occupation Certificates - Class 1 Buildings	FC0141 Rams OccCer t1	\$255.00	Per certificate	N	FCR
Occupation Certificates for a change of use with no building works – Involving Class 1 or Class 10 buildings	FC0142 Certs NoBld1- 10	\$255.00	Per use	Y	FCR
Occupation Certificates for a change of use with no building works – Involving Class 2 – 9 buildings	FC0143 Certs NoBld2- 9	\$460.00	Per use	Y	FCR
Registration of privately issued Occupation Certificates	FC0144 Rams OccPriv C10	\$45.56	Per certificate	N	STAT
Construction Certificates					
Registration of privately issued Construction Certificates	FC0145 Rams OccPriv 1	\$45.56	Per certificate	N	STAT

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Other Building Services					
Building specification	FC0146 Rams OthBld Spec	At cost plus 10% plus GST		N	FCR
General Health & Building search fee	FC0147 Certs/ Open Forms HBSEA RCH/ BSEAR CH	\$160.00		N	FCR
Section 735A Certificate for Outstanding Health & Building Notices	FC0148 Certs/ Open Forms oustand hb/ 735AC ERT	\$111.00		N	REF
Supply of building statistics	FC0149 Rams OthSup Stat	\$412.00	Per annum	N	FCR
Amusements & Events					
Event inspection fees	FC0150 Plus Amuse. Ride	\$87.00	Per operator	N	ROR
Swimming Pools Act					
Application under s22 of the Swimming Pools Act for an exemption to swimming pool barrier requirements	FC0887	\$250.00		N	STAT
Inspection of Swimming Pools – First Inspection	FC0151 Certs/ Open Forms SWIMM ING/ POOLC OMP	\$150.00		Y	STAT
Inspection of Swimming Pools – Second Inspection	FC0152 Certs SwmIns pSec	\$100.00		Υ	STAT
Notice of Public Swimming Pool	FC0153 Plus SwmNt cePub	\$100.00		N	STAT

		Year 25/26		Driging
Name	Ref No	Fee	Fee Unit	GST Pricing Policy
		(incl. GST)		Folicy

CEMETERIES

Monumental / Lawn Cemeteries and Rural Cemeteries

Land - All Lawn & Monumental Sections

Purchase of Interment Right	FC0155 CemLn d	\$1,465.00		N	SUB	
Includes maintenance as per Council works program. No charge for infant under 6 months (childrens section only)						
Temporary marking fee	FC0157 CemFe eMark	\$67.00	Per site	Υ	SUB	

Interment – All Lawn & Monumental Sections

Administration transfer fee	FC0981	\$27.50	per transfer	Υ	SUB
Interment Services Levy for Cremation	FC1009	\$45.10	2680	Υ	DCR
Infant (under 6 months)	FC0158 CemIntI nfy	\$328.00		Y	SUB
Child (6 months – 17 years old)	FC0159 CemInt ChId	\$515.00		Y	SUB
Adult (over 18 years old)	FC0160 CemInt Adlt	\$1,035.00		Y	SUB
Weekends and Public Holidays	FC0161 CemInt WkPH	\$1,580.00		Υ	SUB
Fee to replace standard fees for all age categories.					
Interment Services Levy for Ash Interment	FC1010 CemInt LAsh	\$69.30		Υ	DCR
Interment Services Levy for burial	FC1011 CemInt LAsh	\$171.60		Υ	DCR

Interment – Memorial Tree Plot

Interment Fee- Single Plot	FC0162 CemInt FeeS	\$165.00		Υ	SUB
Purchase Interment Right – Single Plot	FC0163 Debtors CemLn d	\$252.00		N	SUB
Purchase of Interment Right – Family	FC0165 CemLn d	\$1,950.00	Includes 8 plots	N	SUB

Cremations

Purchase of Interment Right- Niche Wall	FC0166 \$14 CemLn d	3140.00	N	SUB
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Name	Ref No	Year 25/26 Fee	Fee Unit	GST	Pricing Policy
		(incl. GST)			Folicy
Cremations [continued]					
Ashes Interment	FC0167 Plus CemCr eAshG	\$165.00		Υ	SUB
Headstone – Monumental Sectior	only (F	Permits)			
Erect stonework around or on grave	FC0168 CemGe nX	\$81.00		N	SUB
Erect single monument	FC0169 CemGe nX	\$106.00		N	SUB
Erect double monument – 1 headstone	FC0170 CemGe nX	\$190.00		N	SUB
Erect double monument – 2 headstones	FC0171 CemGe nX	\$221.00		N	SUB
Plaques					
Design, proof and quote for plaque	FC0172 Plus CemPlq Desg	\$86.00		Y	DCR
Standard size 230mm x 160mm. Does not include	_	e			
Purchase of plaque	FC0173 Plus CemPlq Prch	At cost		Υ	DCR
Installation of plaque by Council	FC0174 Plus CemPlq Inst	\$106.00		Υ	DCR
Applies to all areas including memorial wall					
Exhumation					
Exhumed land maintenance	FC0175 Plus CemEx hLand	\$265.00		Y	SUB
Administrative, contractor and maintenance fee					
ACCOMODATION SERVICE	S				
Mudgee Valley Park					
Accomodation					
Cabins	FC0894	Prices are seasonal and available on the website mudgeevalleypark.com.au or by contacting Mudgee Valley Park.	Per cabin	Υ	ROR

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A variety of cabins including studio units, one-bedroom cabins and delux two-bedroom cabins.

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Accomodation [continued]					
Caravans and Camping	FC0895	Prices are seasonal and available on the website mudgeevalleypark.com.au or by contacting Mudgee Valley Park.	Per site	Y	ROR
Powered and unpowered sites for caravans and car	mping.	,			
Amenities & Miscellaneous					
Drying Fee	FC0906	\$5.00	Per 45 min drying cycle	Υ	REF
Merchandise and Food Sales	FC0975	Prices as marked on item	price as marked on item	Υ	REF
Washing Fee	FC0905	\$5.00	per wash	Υ	REF
Mudgee Riverside Park					
Accomodation					
Cabins	FC0973	Prices are seasonal and available on the website mudgeeriverside.com.au or by contacting Mudgee Riverside Park.	Per cabin	Υ	ROR
Caravans and Camping	FC0974	Prices are seasonal and available on the website mudgeeriverside.com.au or by contacting Mudgee Riverside Park	Per site	Υ	ROR
Amenities & Miscellaneous					
Drying Fee	FC0976	\$5.00	Per 45 min drying cycle	Υ	REF
Merchandise and Food Sales	FC0978	Prices as marked on item	price as marked on item	Υ	REF
Washing Fees	FC0977	\$5.00	PER WASH	Υ	REF
Mudgee Team Training Village					
Accommodation	FC1014	Prices vary based on configuration requirements and are available upon enquiry at mudgeevillage.com.au	Per room	Y	ROR
Amenities & Miscellaneous					
Activities	FC1041	Prices vary depending on requirements and are available upon enquiry at mudgeevillage.com.au	Per activity	Y	DCR
Catering	FC1026	Prices vary depending on requirements and are available upon enquiry at mudgeevillage.com.au		Y	DCR
Drying Fee	FC1015	\$5.00	Per Drying Cylce	Υ	REF

continued on next page ... Page 21 of 68

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
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Amenities & Miscellaneous [continued]

Hire of Facilities	FC1018	Prices vary based on configuration requirements and are available upon enquiry at mudgeevillage.com.au		Υ	ROR
Merchandise and Food Sales	FC1017	Prices as marked on item	Per Item	Υ	
Washing Fee	FC1016	\$5.00	Per Wash	Υ	REF

COMMUNITY BUILDINGS

<u>Cancellation Terms for Council Venue Hires</u>: If a booking is cancelled **30+ days** from hire then **100%** of fees will be returned, if cancelled **14-29 days** from hire then **50%** of hire fees will be returned & if cancelled **less than 14 days** from hire **0%** hire fees will be returned.

All Community Buildings

Business Hire – businesses, government agencies, and other for profit organisations

Private Hire - Weddings, parties, private functions

Community Hire - Schools, youth organisations, not for profit community groups

Local Artist status to be determined by MWRC Cultural staff

The hire and use of Council community buildings is subject to the relevant terms and conditions, which covers aspects such as access, payment terms, and cancellation fees. Prior to entering into a facility hire arrangement, users should review the applicable terms and conditions. A cancellation fee of 50% of the hire fee will apply when less that 14 days notice is provided of cancellation

Cleaning Fee

Cleaning fee (if additional cleaning is required	FC0887	\$47.00	Per hour	Υ	SUB
following a hire)					

Gulgong Memorial Hall, Rylstone Memorial Hall, Kandos Community Hall

All user groups to supply own materials, and clean facilities after use

Private or Business Hire

Hall hire – half day	FC0181 Bookabl e	\$158.00	Maximum of 4 hours	Υ	SUB
Hall hire – daily	FC0182	\$198.00		Υ	SUB
Hall hire – weekly	FC0183 Bookabl e	\$760.00		Υ	SUB

Community or Local Artist Hire

Hall hire – half day	FC0184 Bookabl e	\$86.00	Maximum of 4 hours	Υ	SUB
Hall hire – daily	FC0185	\$113.00		Υ	SUB
Hall hire – weekly	FC0186	\$324.00		Υ	SUB

Name	Ref No	Year 25/26 Fee	Fee Unit	GST	Pricing
		(incl. GST)			Policy
Gulgong Momorial Hall					
Gulgong Memorial Hall					
All user groups					
Kitchen Hire	FC0187 Bookabl e	\$39.00	Per day	Υ	SUB
Rylstone Memorial Hall					
Community or Local Artist Hire					
Twin Town Players – Rehearsals	FC0188	No charge		Y	SUB
Mudgee Library					
Private or Business Hire – Library	Meeting	g Room (large)			
Library Meeting Room (large) hire – half day	FC0190	\$108.00		Υ	SUB
Maximum of 4 hours Cancellation Terms for Library Event Zone Hire: If cancelled 3-7 days from hire then 50% of hire fees returned.					
Library Meeting Room (large) hire – daily	FC0191	\$207.00	Per day	Υ	SUB
Community Hire – Library Meeting	g Room	(large)			
Library Meeting Room (large) hire – half day	FC0192	\$54.00		Υ	SUB
Maximum of 4 hours Cancellation Terms for Library Event Zone Hire: If cancelled 3-7 days from hire then 50% of hire fees returned.					
Library Meeting Room (large) hire – daily	FC0193	\$97.00	Per day	Υ	SUB
Library Meeting Room (small)					
Private or Business Hire	FC0194	\$14.00	Per hour	Υ	SUB
Community Hire	FC0195	\$7.00	Per hour	Υ	SUB
Mudgee Town Hall Theatre					
Private or Business Hire – Audito	rium, Gr	een Room & Dressir	ng Room		
Upper floor and equipment hire – daily	FC0197	\$810.00	Per day	Υ	SUB
Upper floor and equipment hire – weekly Monday to Sunday	FC0198	\$2,835.00	Per week	Υ	SUB
Community Hire – Auditorium, Gr	een Roo	om & Dressing Room	1		
•					CLID
Upper floor and equipment hire – daily Upper floor and equipment hire – half daily	FC0199 FC0200	\$260.00 \$145.00	Per day Per half day	Y Y	SUB SUB
Maximum 4 hours	1 00200	ф143.00	1 Ci Hali day	Ī	306
Upper floor and equipment hire – weekly	FC0201	\$780.00	Per week	Υ	SUB

Name	Defai	Year 25/26	For Huite	207	Pricing
Name	Ref No	Fee (incl. GST)	Fee Unit	GST	Policy
Town Hall Cinema – Ticket Prices					
Adult	FC0202	\$15.00		Y	SUB
Concession Child Under 5	FC0203 FC0204	\$10.00 No charge		Y	SUB
Ciliu Officer 5	FC0204	ino charge		•	300
Rural Fire Service					
Brigade Buildings					
All user groups other than RFS	FC0205	\$32.00	Per day	Υ	SUB
Rylstone Amenities Building					
,					
Private or Business Hire					
Building hire – daily	FC0207	\$187.00	Per day	Υ	SUB
	Bookabl e				
Building hire – weekly	FC0208	\$715.00	Per week	Υ	SUB
	Bookabl e				
Community or Local Artist Hire					
Building hire – daily	FC0209	\$74.00	Per day	Υ	SUB
Building hire – weekly	FC0210	\$221.00	Per week	Υ	SUB
Mudgae Arte Presinct					
Mudgee Arts Precinct					
Private, Business or Government	Hire				
Community Gallery Space Hire - Weekly	FC0881	\$580.00	Per week	Υ	SUB
Conference/Seminar Room - Daily	FC0882	\$467.00	Per day	Υ	SUB
Conference/Seminar Room - Weekly	FC0883	\$1,395.00	Per week	Υ	SUB
Conference/Seminar Room and Community Gallery Space Package – Daily	FC0954	\$540.00	Per Day	Υ	FCR
Conference/Seminar Room and Community Gallery Space Package – Weekly	FC0953	\$1,675.00	Per Week	Υ	FCR
Entire Cultural Workshop Site – Daily	FC0950	\$550.00	Per Day	Υ	FCR
Entire Cultural Workshop Site – Weekly	FC0949	\$2,385.00	Per Week	Υ	FCR
Large Workshop with Technical Suites Access – Daily	FC0921	\$208.00	Per Day	Υ	

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FC0947

FC0913

FC0913

FC0915

FC0915

FC0917

FC0919

FC0919

FC1002

FC1003

\$825.00

\$208.00

\$825.00

\$99.00

\$394.00

\$46.00

\$228.00

Weekly

Per Day

Per Week

Per Day

per day

per week

Per Week

FCR

Υ

Υ

Υ

Υ

Large Workshop with Technical Suites Access -

Workshop (Large) Hire - Daily

Workshop (Large) Hire - Weekly

Workshop (Small) Hire - Daily

Workstation Hire - Daily

Workstation Hire - Weekly

Workshop (Small) Hire - Weekly

Weekly

Name	Def No	Year 25/26	Foo Unit	COT	Pricin
Name	Ref No	Fee (incl. GST)	Fee Unit	GST	Policy
Private, Business or Government	Hire [cd	ontinued]			
Workstation Hire – per hour or part thereof	FC1004	\$13.50	per hour	Υ	FCR
Community or Local Artist Hire					
Community Gallery Space Hire - Weekly	FC0884	\$291.00	Per week	Υ	SUB
Conference/Seminar Room - Daily	FC0885	\$234.00	Per day	Υ	SUB
Conference/Seminar Room - Weekly	FC0886	\$700.00	Per week	Υ	SUB
Conference/Seminar Room and Community Gallery Space Package – Daily	FC0956	\$272.00	Per Day	Υ	FCR
Conference/Seminar Room and Community Gallery Space Package – Weekly	FC0955	\$815.00	Per Week	Υ	FCR
Entire Cultural Workshop Site – Daily	FC0952	\$269.00	Per Day	Υ	FCR
Entire Cultural Workshop Site – Weekly	FC0951	\$1,105.00	Per Week	Υ	FCR
Large Workshop with Technical Suites Access – Daily	FC0920 FC0920	\$97.00	Per Day	Υ	
Large Workshop with Technical Suites Access - Weekly	FC0948	\$326.00	Per Day	Υ	FCR
Workshop (Large) Hire - Daily	FC0912	\$97.00	Per Day	Υ	
Workshop (Large) Hire - Weekly	FC0914 FC0914	\$326.00	Per Week	Υ	
Workshop (Small) Hire - Daily	FC0916	\$54.00	Per Day	Υ	
Workshop (Small) Hire - Weekly	FC0918	\$247.00	Per Week	Υ	
Workstation Hire - Daily	FC0910	\$23.00	Per Day	Υ	
Workstation Hire - Weekly	FC0911	\$114.00	Per Week	Υ	
Workstation Hire – per hour or part thereof	FC1005	\$7.30	per hour	Υ	FCR
Cultural Development - Workshop	ps and E	vents			
Commission on art sales	FC0958	To be negotiated		Υ	
Cultural Workshop Supplies	FC0922	Price as advertised for each event.	Price as advertised for each event.	Υ	
Rylstone Small Hall					
Hall hire – daily	FC0892	\$83.00	Per day	Υ	SUB
Hall hire – half day	FC0891	\$67.00	Maximum of 4	Y	SUB
Trail file flair day	Bookabl e	φον.σσ	hours	•	COD
COMMUNITY SERVICES					
Community Transport					
Car Transport – Outside of MWR	C Regio	n – Single Passenge	r		
Trip – Dubbo, Lithgow or Bathurst	FC0216	\$82.00		N	SUE
Trip – Orange	FC0217	\$116.00		N	SUE

Trip – Dubbo, Lithgow or Bathurst	FC0216	\$82.00	N	SUB
Trip – Orange	FC0217	\$116.00	N	SUB
Trip – Penrith	FC0218	\$140.00	N	SUB
Trip – Parramatta	FC0219	\$152.00	N	SUB
Trip – Sydney	FC0220	\$163.00	N	SUB

News	D. CN	Year 25/26	Establish	007	Pricing
Name	Ref No	Fee (incl. GST)	Fee Unit	GST	Policy
Car Transport – Outside of MWF	RC Regio	n – Multiple Passen	ger		
Trip – Dubbo, Lithgow or Bathurst	FC0221	\$58.00	Per client	N	SUB
Trip – Orange	FC0222	\$75.00	Per client	N	SUB
Trip – Penrith	FC0223	\$99.00	Per client	N	SUB
Trip – Parramatta	FC0224	\$105.00	Per client	N	SUB
Trip – Sydney	FC0225	\$116.00	Per client	N	SUB
Car Transport – Within MWRC F	Region				
Wellness Centre Program Participants (5km	FC0937	\$5.00	each way	N	SUB
radius)	FC0931	φ3.00	each way	IN	306
CHSP funded clients only					
Zone 1 – Single	FC0226	\$6.00	Town	N	SUB
Zone 1 – Return	FC0227	\$11.00	Town	N	SUB
Zone 2 – Single	FC0228	\$12.00		N	SUB
Zone 2 – Return	FC0229	\$20.00		N	SUB
Zone 3 – Single	FC0230	\$16.00		N	SUB
Zone 3 – Return	FC0231	\$29.00		N	SUB
Zone 4 – Single	FC0232	\$19.00		N	SUB
Zone 4 – Return	FC0233	\$36.00		N	SUB
Zone 5 – Single	FC0234	\$23.00		N	SUB
Zone 5 – Return	FC0235	\$42.00		N	SUB
Zone 6 – Single	FC0236	\$26.00		N	SUB
Zone 6 – Return	FC0237	\$49.00		N	SUB
Zone 7 – Single	FC0238	\$28.00		N	SUB
Zone 7 – Return	FC0239	\$54.00		N	SUB
Additional stops during local trips	FC0240	\$2.00	Per stop	N	SUB
Transport for NDIS Participants					
Booking fee	FC0241	\$2.00	Per booking	N	FCR
Kilometre rate	FC0242	\$0.77	Per kilometre	N	FCR
Transport for Full Cost Passenge					
Booking fee	FC0243	\$2.20	Per booking	Υ	FCR
Kilometre rate	FC0244	\$0.86	Per kilometre	Υ	FCR

Passengers not covered under Transport for NSW funding

Point to point levy	FC0245	\$1.32	Per passenger, per booking	Υ	STAT
			booking		

Family Day Care

Family Day Care

Fees range based on Educator qualifications and years of experience

Plus redPay transaction and dishonour fees

continued on next page ... Page 26 of 68

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Family Day Care [continued]					
Before and after school	FC1023	\$9.00 - \$11.50	Per hour	N	SUB
Casual booking (non-standard hours 6pm to 8am)	FC1022	\$10.50 - \$13.50	Per hour	N	SUB
Casual booking (Standard hours 8am to 6pm)	FC1020	\$9.50 - \$12.50	Per hour	N	SUB
Permanent Fees (non- standard hours 6pm to 8am)	FC1021	\$10.00 – \$12.50	Per hour	N	SUB
Permanent Fees (Standard hours 8am to 6pm)	FC1019	\$9.00 - \$11.50	Per hour	N	SUB
Public Holidays	FC1024	\$16.00 - \$25.00	Per hour	N	SUB
Re-registration fee	FC1026	\$20.00	Per family	N	SUB
Sundries eg laundry	FC1024	\$1.00 - \$3.00	Per item	N	SUB
Weekend Care	FC1025	\$10.00 - \$20.00	Per hour	N	SUB
Parents Administration Fee	FC0246	\$1.60	Per hour	N	SUB
Educators Levy	FC0247	\$18.50	Per week	N	SUB
New Family Registration One-off charge	FC0769	\$55.00	per family	Υ	SUB
Meals on Wheels Hot Meals					
Main Meal	FC0249	\$9.90		N	SUB
Soup	FC0250	\$5.00		N	SUB
Chilled Meals					
Sweets	FC0251	\$4.70		N	SUB
Frozen Meals					
Main Meal	FC0252	\$8.40		N	SUB
Roasts	FC0253	\$8.60		N	SUB
Sandwiches					
Sandwiches – Non Meat	FC0255	\$4.80		N	SUB
Sandwiches – Meat	FC0256	\$6.20		N	SUB
Meals on Wheels — NDIS Partic NDIS plans only cover costs of meal preparation and ngredients (one third of the total price per meal) will	d delivery (two th		eal).		
Hot Meals					
Main Meal	FC0258	\$10.80		N	DCR
Soup	FC0259	\$5.20		N	DCR
Chilled Meals					

FC0260

Sweets

DCR

\$5.20

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit GST	Pricing Policy
Frozen Meals				
Main Meal	FC0261	\$9.30	N	DCR
Roasts	FC0262	\$9.60	N	DCR
Sandwiches				
Sandwiches – Non Meat	FC0264	\$5.20	N	DCR
Sandwiches – Meat	FC0265	\$7.00	N	DCR
Meals on Wheels – Full (Hot Meals	Cost Recovery	1		
Main Meal	FC0266	\$15.60	N	DCR
Soup	FC0267	\$8.00	N	DCR
Chilled Meals				
Sweets	FC0268	\$8.20	N	DCR
Frozen Meals				
Main Meal	FC0269	\$10.80	N	DCR
Roasts	FC0270	\$11.40	N	DCR
Sandwiches				
Sandwiches – Non Meat	FC0272	\$8.50	N	DCR
Sandwiches – Meat	FC0273	\$10.00	N	DCR

ENVIRONMENTAL HEALTH

Onsite Sewage Management Systems

Inspection frequency: High risk -1 every 2 years; Medium risk -1 every 4 years; Low risk -1 every 5 years. Risk categories are determined at initial inspection.

Septic Systems

*Commercial – system servicing a building used for commercial, industrial or other non-residential purposes.

Inspection package for the installation of a new on-site sewage management system (total of 4 inspections)	FC0274 Rams S68Sep tic	\$610.00	N	ROR		
Application Fee for Installation of a Residential On-site Sewage Management System	FC1006 Rams InstRes Sew	\$595.00	N	REF		
For the assessment of residential on-site sewage management systems (no more than 10 persons)						
Application Fee for Installation of a *Commercial On-site Sewage Management System up to 5,000 litres per day (lpd) system treatment capacity (STC)	FC1007 Rams INSCo mSew2	\$1,195.00	N	REF		

continued on next page ... Page 28 of 68

(mon cor)	Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST Pricing Policy
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Septic Systems [continued]

Application Fee for Installation of a *Commercial On-site Sewage Management System greater than 5,000 lpd STC	FC1008 Rams INSCo mSew2	Standard Commercial Application Fee + \$10 for each 1,000 lpd above 5000 lpd + direct costs of all third parties engaged by Council to assess and/or peer review the proposal.		N	REF
Modification to a Section 68 approval to install	FC0275 Rams EnHSe pMod	\$198.00		N	DCR
Where the design of an approved system is modifie	d				
Septic Registration Fee	FC0276 Rams SepticR eg	\$30.00	Per assessment	N	DCR
Approval to Operate renewal for existing Onsite Septic systems	FC0277 Rams S68Ins pSep	\$165.00	Per assessment	N	DCR
Inspection of existing systems requiring a new Appr	oval to Ope	rate			

Other Environment

Bushfire Hazard Assessment

Bushfire Attack Level (BAL) Certificate for Complying Development Application (for either Council or Privately certified CDC's)	FC0279 Plus EnHBs hCDA	\$408.00	Y DCR
Bushfire Hazard Assessment for DA/CC/CDC	FC0280 Rams EnHBs hDACD	\$670.00	Y DCR

Public Health & Food Hygiene

Mortuaries & Undertakers

Registration of Mortuary	FC0281 Plus s609Re g	\$160.00	N	DCR
Inspection	FC0282 Plus s609Ins p	\$165.00	N	DCR
Approval to operate as an Undertaker	FC0283 Plus s609Ap prv	\$160.00	N	DCR
Exhumation	FC0284 Plus EnHMrt Exhm	\$387.00	N	DCR

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Name	Ref No	Year 25/26 Fee	Fee Unit	GST	Pricing
Hame	rter ite	(incl. GST)	r de Onit	00.	Policy
Mortuaries & Undertakers [continue	ed]				
Application for burial on private land	FC0285 Plus/ Open Forms EnHMrt Burl/ BURPR IV	\$172.00		N	DCR
Business Premises					
New registration – barbers, hairdresser, beauticians (Non skin penetration procedures)	FC0286 Open Forms RHAIR	\$100.00		N	DCR
New registration – skin penetration	FC0287 Plus/ Open Forms SkinPR eg	\$100.00		N	DCR
Inspections – Low Risk premises (barber, hairdresser, beautician)	FC0288 Plus CATCG ENRL	\$185.00	Per inspection	N	DCR
Inspections – High Risk premises (skin penetration, tattoo, waxing)	FC0289 Plus SkinPln sp	\$247.00	Per inspection	N	DCR
Inspections – street traders	FC0290 Rams sttrader	\$185.00	Per inspection	N	DCR
Food Inspections					
Food inspection charges – Low Risk premises (including Home Based Food businesses)	FC0292 Plus FoodRi skC	\$185.00	Per inspection	N	DCR
Food inspection charges – Medium Risk premises	FC0293 Plus FoodRi skB	\$247.00	Per inspection	N	DCR
Food inspection charges – High Risk premises	FC0294 Plus FoodRi skA	\$247.00	Per inspection	N	DCR
Inspections exceeding 1 hour	FC0295 Plus EnHFdI Exc1	\$92.00	For each additional half hour or part thereof	N	DCR
Reinspection fee due to unhygienic conditions	FC0297 Plus FoodRe insp	As per re-inspection, 50% of the original inspection fee based upon the property risk rating (low, medium or high)		N	DCR
Service of Food Premises Improvement Notice	FC0298 Plus FoodIm pNot	\$330.00	Per Improvement Notice	N	STAT

Name	Ref No	Year 25/26 Fee	Fee Unit	GST Pricing
		(incl. GST)		Policy

Mobile Vending Vehicles and Temporary Stalls in a Public Place

Section 68 application for Low Risk Food or non- food sales as a Temporary trader operating on Community land or in a Public Place (does not include registration fee) - one off event approval	FC0888 EnHFd Vs68	\$40.00	Per event	N	STAT
Section 68 application for a Temporary trader operating on Community land or in a Public Place (does not include registration fee) - annual approval	FC0296 Rams ENHFd Vs68	\$174.00	Per application	N	DCR

Other Public Health Fees

Cooling Towers - Inspection fee	FC0903 Plus CoolTo wlns	\$212.00	N	STAT
Cooling Towers - Notification fee	FC0902 Open Forms NCOOL	\$115.00	N	DCR
Public Swimming Pools & Spas - Inspection fee	FC0901 PLUS PoolSp alns	\$212.00	N	DCR
Public Swimming Pools & Spas - Notification fee	FC0900 NPOOL	\$100.00	N	DCR
Resuscitation chart	FC0299 Plus EnHPH FResC	\$38.00	Y	DCR
Accommodation overflow inspections	FC0300 Plus Overflo W	\$136.00	N	ROR

Business Use of the Footpath

New application	FC0302 Plus/ Open Forms FPathP R/ BUSFT P/ NM210 6	\$136.00		N	ROR
Area fee	FC0304 Plus/ Open Forms FPathN ew/ BUSFT P/ NM210 6	\$14.00	Per square metre of footpath used	N	ROR

Name	Ref No	Year 25/26 Fee	Fee Unit	GST	Pricing
		(incl. GST)			Policy
Enclosure of a Public Place					
Works with a duration of up to a week	FC0305 Plus EnHEP PW1wk	\$147.00		N	ROR
Works involving the construct or maintenance of a single dwelling or units	FC0306 Plus EnHEP PWSdU	\$221.00	For two months, then \$80 per month thereafter	N	ROR
All Other Works	FC0307 Plus EnHEP PWall	\$295.00	For two months, then \$106 per month thereafter	N	ROR
Inspection of Water Carts Drawing	g from T	own Water Supply			
Application Fee	FC0308 Rams EnHWtr Fee	\$305.00		N	ROR
Inspection Fee	FC0309 Rams EnHWtr Insp	\$167.00		N	ROR
Overgrown Blocks					
Administration Fee (when notice to enter is issued)	FC0310 Plus EnHOvr Admn	\$242.00		N	DCR
Clean-up Fee	FC0311 Plus EnHOvr ClnF	At cost		N	DCR
Weed Management					
Weed Spraying					
1 operator and vehicle	FC0312 Debtors	\$134.00	Per hour including travel from and to weeds depot.	N	DCR
Cost of chemical is not included in this rate. Chemic	al costs will	vary depending on target speci	·	costs.	
2 operators and vehicle	FC0313 Debtors	\$183.00	Per hour including travel from and back to weeds depot	N	DCR
Cost of chemical is not included in this rate. Chemic	cal costs will	vary depending on target speci	7	costs.	
1 operator and boom spray vehicle	FC0314 Debtors	\$196.00	Per hour including travel from and	N	DCR

Debtors

Cost of chemical is not included in this rate. Chemical costs will vary depending on target species, POA for chemical costs.

travel from and

back to weeds

depot

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Weeds Administration					
Biosecurity enforcement action - 2nd or greater reinspection	FC0316 Debtors	\$188.00	Per inspection	N	DCR
Environmental Protection					
Underground Petroleum Storage Systems (UPSS) - Inspection Fee	FC0904 Plus UPSSIn spe	\$212.00		N	DCR
Fee for clean-up, prevention and noise control notices	FC0301 Plus EnHPH	\$619.00		N	STAT

FCIn

FINANCIAL SERVICES

Certificates

Section 603 Certificates

Section 603 Certificate Fee FC031 Certs/ Open Forms 603fee 603CE RT	\$100.00 N S	STAT
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Aim to have 603 Certificates completed within 4 working days of receipt of 603 application

Refund Processing

Refund Processing Fee	FC0318	\$20.00	Per refund request	Υ	SUB
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One refund per financial year is free.

Subsequent requests for refund of a credit balance on rates, water usage and general debtor accounts will be charged the refund processing fee.

Debt Recovery

Interest on Overdue Rates & Annual Charges

Interest on Overdue Rates & Annual Charges Fee	FC0319	In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the 2025-26 rating year will be: 10.5% per annum.	N	STAT

Process Filing & Issue Fees

Debt recovery fees are based upon the Local Court Fees & Professional Costs structure, and will be charged in relation to the recovery of outstanding rates, fees or charges. Debt recovery fees are subject to change without notice in accordance with any changes made to the Local Court Fees & Professional Costs structure.

Filing Fee – Statement Liquidated Claim – \$0.01	FC0321	\$336.00	N	STAT
to \$20,000 – Corp				

Name	Ref No	Year 25/26	Fee Unit	GST	Pricing
name	Rei No	Fee (incl. GST)	ree onit	GSI	Policy
Process Filing & Issue Fees [conti	nued]				
Filing Fee – Statement Liquidated Claim – \$20,000.01 to \$100,000 – Corp	FC0322	\$694.00		N	STAT
Filing Fee – Examination Order – \$0.01 to \$100,000	FC0323	\$212.00		N	STAT
Filing Fee – Writ of Execution – \$0.01 to \$100,000	FC0324	\$104.00		N	STAT
Filing Fee – Warrant of Apprehension	FC0325	\$104.00		N	STAT
Service of Documents Fee	FC0326	\$81.00	Per defendant	N	STAT
Field Call Fee – Rural Areas	FC0327	\$60.00		N	STAT
Field Call Fee – Township Areas	FC0328	\$25.00		N	STAT
Preparation Fees – bankruptcy notice/winding up	FC0329	\$440.00		N	STAT
Preparation Fees – other documents	FC0330	\$300.00	Per hour	N	STAT
Miscellaneous Debt Recovery Fee					
Avdata Debt Management Fees	FC0980	\$50.00	No unit fee	N	STAT
Fee is to cover the cost of the preparation of a letter some via certified or registered post and relevant for		(or similar debt management/re	ecovery document) ar	nd the pos	stage of
Printing & Postage Costs – general debt management/recovery document and postage by Certified/Registered mail	FC0944	\$31.00		N	STAT
Certificate of Judgment	FC0331	\$66.00		N	STAT
On-line business or Company Searches	FC0332	\$90.00		N	STAT
Location Searches	FC0333	\$150.00		N	STAT
Title Searches	FC0334	\$80.00		N	STAT
		04 + 44 000			
Professional Costs – Amount of C	iaim \$0	.01 to \$1,000			
Issue Statement of Claim	FC0335	\$252.00		N	STAT
Default Judgment – Liquidated	FC0336	\$112.80		N	STAT
Professional Costs – Amount of C	laim \$1	,000.01 to \$5,000			
Issue Statement of Claim	FC0337	\$378.00		N	STAT
Default Judgment – Liquidated	FC0338	\$169.20		N	STAT
Drefessional Costs Amount of C	laim ¢E	000 01 to \$20 000			
Professional Costs – Amount of C		,000.01 (0 Φ20,000			
Issue Statement of Claim	FC0339	\$504.00		N	STAT
Default Judgment – Liquidated	FC0340	\$225.60		N	STAT
Professional Costs – Amount of C	laim \$2	0,000.01 to \$100,00	0		
Issue Statement of Claim	FC0341	\$630.00		N	STAT
Default Judgment – Liquidated	FC0342	\$282.00		N	STAT
Professional Costs – Enforcement \$100,000	t after J	udgement – Amount	of Claim \$0.0	1 to	
Writ of Execution	FC0343	\$253.00		N	STAT
Examination Order	FC0344	\$374.00		N	STAT
	. 50544	Ψ01-1100		. •	J 17 (1

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	Name	Ref No		Fee Unit	GST	Pricing Policy
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Professional Costs – Enforcement after Judgement – Amount of Claim \$0.01 to \$100,000 [continued]

Attend Examination	FC0345	\$273.00	N	STAT
Attend and Examination – Non-appearance	FC0346	\$199.00	N	STAT
Warrant of Apprehension	FC0347	\$199.00	N	STAT
Application to Set Aside Default Judgment	FC0348	\$165.00	N	STAT

Appearances on Behalf of Council

Objections to or Refusal of Instalment Order	FC0349	\$300.00	Per hour	N	STAT
Defended Hearings of Claim	FC0350	\$300.00	Per hour	N	STAT
Winding-Up Costs Lump Sum	FC0351	\$2,990.00		N	STAT
Winding-Up Costs in addition to Winding-Up Costs Lump Sum	FC0352	\$300.00	Per hour	N	STAT

Dishonoured Payments

Dishonour fees are recovered at cost, and are subject to change without notice in line with changes made by individual financial institutions	FC0353	Dishonour fees are recovered at cost, and are subject to change without notice in line with changes made by individual financial institutions	N	DCR
Dishonour Administration Fee	FC0354	\$32.00	Ν	DCR

This fee will be applied in addition to the dishonour fee that is charged to Council by individual financial institutions

LIBRARY

Library Borrowings

Library Services

Inter Library Loans – Universities, specialist libraries, non-participating libraries	FC0945	\$30.30	3581	Υ	REF
Replacement of lost items	FC0360	Replacement cost plus \$5		Ν	DCR
Replacement of lost Library Card	FC0361	\$2.00		N	DCR
Inter Library Loans – State and other Public Libraries	FC0363	\$7.50	Per item	Υ	SUB
Library Bag	FC0364	\$6.00	Per item	Υ	DCR

Other Library Fees

Disposable Headphones	FC0936	\$1.00		Υ	DCR
USB Sticks 8G	FC0935	\$9.00	Per Item	Υ	DCR

LIVESTOCK EXCHANGE

Mudgee Saleyards

Annual Agents Licence

Annual Agents Licence Fee	FC0365	\$4,545.00	Υ	SUB

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Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Annual Agents Licence [continued]					
Agents License Supplementary Fee	FC0366	0.25% of gross turnover per week		Υ	SUB
Regular Sales – Vendor Fees					
Sheep Sales	FC0367	\$0.75	Per head	Υ	SUB
Cattle Sales	FC0368	\$7.70	Per head	Υ	SUB
Scale Fees	FC0369	\$2.70	Per head	Υ	SUB
Regular Sales – Agent Fees					
Sheep Sales	FC0370	\$0.35	Per head	Υ	SUB
Cattle Sales	FC0371	\$0.75	Per head	Υ	SUB
Scale Fees	FC0372	\$0.53	Per head	Υ	SUB
Special Sales Booking Fees					
Special Sale Annual Booking Fee	FC0373	\$225.00	1 day per month	Υ	SUB
Special Sale Booking Fee	FC0374	\$135.00	,	Υ	SUB
Special Sales Turnover Fees					
Special Sale Turnover Fees	FC0375	\$9.90	Per animal	Υ	SUB
Sustenance					
Sheep, Goats & Pigs	FC0376	\$7.00	Per head per day	Υ	DCR
All Other Animals	FC0377	\$14.50	Per head per day	Υ	DCR
Other Saleyards Fees					
Casual Pen Hire - Horses	FC0979	\$8.50	per head	Υ	SUB
Emergency NLIS Tag - Sheep	FC1044	\$5.50	Per tag	Υ	DCR
After Hours Yard Callout	FC0378	\$348.00	Per call out	Υ	SUB
Carrier Use of Yard for Transaction of Sheep	FC0379	\$96.00	Per month	Υ	SUB
Casual Pen Hire – all animals excluding horses	FC0380	\$4.60	Per head	Υ	SUB
minimum charge of \$10					
Casual Weigh – all animals	FC0381	\$5.80	Per head	Υ	SUB
minimum charge of \$20					
Private Weighing – all animals	FC0382	\$4.60	Per head	Υ	SUB
minimum charge of \$20					
Saleyards Canteen Facility Hire	FC0383	\$0.00	Per week	Υ	SUB
Sand or Manure Mix	FC0384	\$28.00	Per tonne	Υ	SUB
Emergency Stock NILS tags	FC1042	\$11.00	Per tag	Υ	DCR
Sheep handling and Identification fee	FC1043	\$20.00	per head	Υ	DCR
Truck wash					
Truck wash Key	FC0385	\$40.00	Per key	Y	DCR
	. 20000	Ψ 10.00		•	· · ·

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Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST Pricing Policy
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Truck wash [continued]

	Truck wash Use	FC0386	\$0.80	Per minute	Υ	DCR
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PARKS - ACTIVE & PASSIVE

Cancellation: as per terms and conditions outlined on Council online booking system at time of booking. See online booking system at https://www.midwestern.nsw.gov.au/Community/Book-a-venue

Parks & Gardens

Council does not permit exclusive use of space or facilities at MWRC Parks & Gardens

MWRC Parks & Gardens

Event booking- MWRC Parks & Gardens	FC0388	\$176.00	Υ	SUB			
Fee for more than 50 in attendance excluding local schools, approved markets, RSL functions and not for profit events							
Bond- MWRC Parks & Gardens event booking	FC0389	\$550.00	N	BON D			
Access to power	FC0390	\$40.00 Per day	Υ	SUB			
Excludes markets and RSL functions							
Fitness trainer annual registration fee	FC0391	\$257.00 Per annum (pro- rata)	Υ	SUB			
Including but not limited to commercial fitness groups and personal trainers. Copy of insurance need to be provided. Bookings required through Councils online booking system.							
Bond- Fitness trainer access to amenities	FC0392	\$50.00	N	BON D			
Bond for the provision of a key to the amenities, Key needs to be returned week end 30 June.							
Key replacement	FC0393	\$38.00	Υ	FCR			
Replacement of lost key or purchase of additional keys for Mid-Western Regional Council residents, or key for out of local government area residents.							

Mid-Western Sports Groups

The below fees are applied to Financial Sports Advisory Group Members

Sports Advisory Membership

Yearly membership fee	FC0400 Debtors SptCncl Afl	\$29.00	Per registered club	Y	EXT
Junior Sport					
Junior Players	FC0394 Debtors SptCncl Fee SptCFe eRyl,Sp tCFeeG ul	\$19.00	Per player	Υ	SUB
18 years and under					

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Senior Sport – No Gate Takings					
Senior Players	FC0395 Debtors SptCncl Fee SptCFe eRyl,Sp tCFeeG ul	\$46.00	Per player	Y	SUB
Over 18 years					
Senior Sport – Gate Takings					
First Team	FC0396 Debtors SptCncl Fee SptCFe	\$2,825.00	Per team	Y	SUB

First Team	FC0396 Debtors SptCncl Fee SptCFe eRyl,Sp tCFeeG ul	\$2,825.00	Per team	Y	SUB
Second Team	FC0397 Debtors SptCncl Fee SptCFe eRyl,Sp tCFeeG ul	\$2,135.00	Per team	Y	SUB
Third and Subsequent Teams	FC0398 Debtors SptCncl Fee SptCFe eRyl,Sp tCFeeG ul	\$760.00	Per team	Y	SUB

Utilities

Electricity consumption on lighting towers used by Sporting Groups	FC0411	50% of cost as per consumption recorded by illuminators. Full cost of	Y	SUB
		lights will be charged after 11pm. Applies to all fields with		
		illuminators installed.		

Glen Willow Sports Complex

All bookings for Glen Willow, including bookings by Local Schools, require the relevant booking form found on Councils website.

School hire – field hire free of charge (stadium fees apply). Cleaning fees may apply. Use of canteen to be negotiated by hirer with local club.

Field Hire

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Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
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Field Hire [continued]

Glen Willow Junior League Fields 1, 2 and 3 - full day	FC0939	\$144.00	Per field for full day hire	Υ	SUB
Glen Willow Rugby Union Fields 1 and 2 - full day	FC0938	\$290.00	Per field for full day hire	Υ	SUB
Glen Willow Field 2 - full day	FC0402	\$290.00	Per field for full day hire	Υ	SUB
Glen Willow Fields 3,4,5,6,7,8 - full day	FC0403	\$144.00	Per field for full day hire	Υ	SUB

Glen Willow Grandstand

Clubs that elect to play their home games on the Glen Willow Main Field must play all home games on the Main Field. Such clubs will pay per game day fees as set out below, rather than the normal MWRC Team Fees (Junior/Senior).

Facility Hire

Hire of playing field, grandstand seating, ground level facilities and broadcast room. Includes cleaning fees.	FC0405	\$1,520.00	Per game day	Υ	SUB
Maximum of 4 games per day after 10am.					
Hire of level two facilities. Includes cleaning fee.	FC0407	\$760.00	Per game day	Υ	SUB

All Other MWRC Sports Complexes excluding Glen Willow

All bookings, including bookings made by Local Schools, for sporting fields require the relevant booking form found on Councils website.

• School hire - free of charge. Cleaning fees may apply.

Field Hire

Event – Gate Takings	FC0424	\$290.00	Per day	Υ	SUB
Event – No Gate Takings	FC0425	\$144.00	Per day	Y	SUB

Showground

Security Bonds

A cleaning fee will be deducted from bond if premises are not cleaned within 24 hours. All cleaning and restoration costs incurred by Council will be deducted from bonds at cost, and any shortfall in available funds will be recovered by Council from the Hirer.

Bond for Hire of Horse stables	FC0889	\$100.00	N	BON D
Showground Security Bond for parties and functions	FC0432	\$550.00	N	BON D

Horse Accommodation

Daily stable hire	FC0442	\$8.50	One stable per day	Υ	SUB
Daily day yard hire	FC0444	\$8.50	One yard per day	Υ	SUB

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Annual Building Occupancy					
Cudgegong Cruisers	FC0446	\$382.00	Per annum – plus electricity	Y	SUB
Mudgee Dressage Club Building	FC0448	\$382.00	Per annum – plus electricity	Y	SUB
Pony Club Building	FC0450	\$382.00	Per annum – plus electricity	Y	SUB
Poultry Club	FC0451	\$382.00	Per annum – plus electricity	Υ	SUB
Woodworkers Group	FC0452	\$382.00	Per annum – plus electricity	Y	SUB
Approved Regular Hirers					
Pony Club – special events held at Rylstone	FC0459	\$154.00	Per event	Υ	SUB
Rylstone Swap Meet	FC0460	\$154.00		Υ	SUB
Rylstone Showground Committee- show hire fees	FC0461	No charge		Υ	SUB
Riding for the Disabled-hire fees	FC0794	No charge		Υ	SUB
Mudgee Showground Hire Fees					
Animal Nursery	FC0462	\$122.00	Per day	Υ	SUB
Animal Stall	FC0463	\$122.00	Per day	Υ	SUB
Caravan Sites – Powered	FC0465	\$28.00	Per night	Υ	SUB
Available at Mudgee only					
Caravan Sites – Unpowered	FC0466	\$17.00	Per night	Υ	SUB
Available at Mudgee only			3 1		
Cattle Pavilion	FC0467	\$122.00	Per day	Υ	SUB
Equestrian Arena – hourly	FC0468	\$25.00	Per hour	Y	SUB
Equestrian Arena – daily	FC0469	\$177.00	Per day	Y	SUB
Grassed Areas – Douro Street, Nicholson Street and Madeira Road	FC0470	\$98.00	Per day	Y	SUB
Applies per day to each separate area designated a	as Douro Str	eet, Nicholson Street and Made	eira		
Main Arena	FC0471	\$185.00	Per day	Υ	SUB
Main Pavilion	FC0474	\$715.00	Per day	Υ	SUB
Main Pavilion – Chair hire	FC0478	\$1.50	Per chair	Υ	SUB
Main Pavilion – Table hire	FC0479	\$5.00	Per table	Υ	SUB
Main Pavilion - bar area only	FC0984	\$123.00	per day	Υ	SUB
Event Bond	FC0983	\$550.00		N	BON D
High Impact Event	FC0480	\$1,900.00	Per day	Υ	SUB
Over 1,000 participants, including rodeos and conce Entire Showground excluding stables, annual buildi Fee inclusive of camping and power (event camping	ng occupan		campground area.		
Low Impact Event	FC0481	\$1,110.00	Per day	Υ	SUB
Under 1,000 participants. Negotiated partial hire excluding stables, annual bu Inclusive of camping and power (event camping are			nd campground area.		
Poultry Pavilion	FC0484	\$119.00	Per day	Υ	SUB

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Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Mudgee Showground Hire Fees	[continued	1]			
Sheep Pavilion	FC0485	\$405.00	Per day	Υ	SUB
Local Schools – Ground hire only	FC0488	No charge		Υ	SUB
Grassed Sheepdog Trials area	FC0489	\$392.00	Per event	Υ	SUB
Rylstone Showground Hire Fees					
BBQ Area	FC0964	\$118.00	Per day	Υ	SUB
Cattle Yards	FC0965	\$118.00	Per day	Υ	SUB
Event Bond	FC0985	\$550.00		N	BON D
High Impact Event	FC0967	\$1,900.00	Per day	Υ	SUB
Over 1,000 participants, including rodeos and conce Entire Showground excluding stables and annual bu Inclusive of camping and power.		pancy sites.			
Local Schools – Ground hire only	FC0972	No Charge		Υ	SUB
Low Impact Event	FC0968 Bookabl e	\$1,110.00	Per day	Υ	SUB
Under 1,000 participants. Negotiated partial hire excluding stables and annual Inclusive of camping and power.	building od	ccupancy sites.			
Main Arena	FC0963	\$185.00	Per day	Υ	
Pony Club rally Day	FC0940	\$63.00	Per Day	Υ	SUB
Sheep Pavilion	FC0966	\$405.00	Per day	Υ	SUB
Bar Area	FC0464	\$122.00	Per day	Υ	SUB
Canteen	FC0476	\$122.00	Per day	Υ	SUB

PROPERTY SERVICES

Council Road Reserves

Roads Closures - Permanent

Application Fee (non-refundable) Road Closure – Council Road Reserve	FC0584 Open Forms S1RCL S	\$1,840.00	Per road reserve	N	DCR		
Processes include preliminary internal investigations, status search/report and report back to applicant with investigation result and may also include administration and submission of a report to Council to determine if a road closure application will be accepted or refused for progression to the next Stage of the process.							
Application Progress Fee (non-refundable) Road Closure – Council Road Reserve	FC0585	\$1,230.00	Per Road Reserve	N	DCR		

Process includes Council administration of notification requirements under S38B of the roads act, review of submissions, and compilation of final report to Council seeking approval or rejection of the application.

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Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Roads Closures – Permanent [co	ntinued]				
Formal Road Closure Processing Fee (non-refundable)	FC0586 Open Forms S3RCL S	\$3,995.00		N	DCR
Process includes Council administration, internal/exmanagement. Where actual costs exceed this fee, s, valuation/s, legal fees or value of the land which Policy, valuation and any other relevant consideration.	Council will is subject to	invoice for the balance. The fee	does not include the	costs for	
Processing Fee (non-refundable) Road Closure – Survey	FC0587	\$9,455.00	Per plan	N	DCR
Applicants will be requested to supply the survey pl actual costs exceed this fee, Council will invoice for negotiation in accordance with Council's Land Acqu	the balance	e. The fee does not include the v	alue of the land which	n is subje	ct to
Processing Fee (non-refundable) Road Closure – Valuation for formed road	FC0588	\$5,910.00	Per plan	N	DCR
Where actual costs exceed this fee, Council will inv subject to negotiation in accordance with Council's considerations.					is
Processing Fee (non-refundable) Road Closure – Legal/Transfer costs	FC0589	\$4,190.00		N	DCR
Where actual costs exceed this fee, Council will inv subject to negotiation in accordance with Council's considerations. Road Openings initiated by individual control of the control of	Land Acquis	sition and Disposal Policy, valua	tion and any other rele	evant	
Application Fee (non-refundable) Road Opening (compulsory acquisition) – Council Road Reserve	FC0770	\$1,840.00	Per Road Reserve	N	DCR
Processes include preliminary internal investigation opening (compulsory acquisition) application will be		t back to applicant with investiga	ation results and wheth	ner a roa	d
Application Progress Fee (non-refundable) Road Opening (compulsory acquisition) – Council Road Reserve	FC0771	\$3,995.00	Per Road Reserve	N	DCR
If the application is accepted, Application Progress administration costs, consultation with land owners			evolving around Coun	ıcil	
Processing Fee (non-refundable) Road Opening – Formal Road Opening (compulsory acquisition) Process	FC0772	\$1,230.00		N	DCR
Where actual cost exceeds this fee, Council will inv	oice for the	balance.			
Processing Fee (non-refundable) Road Opening (compulsory acquisition) – Acquisition Plan Survey	FC0773	\$9,455.00	Per plan	N	DCR
Applicants will be requested to supply the survey pl actual costs exceed this fee, Council will invoice for			ey plan, this fee is pay	yable. W	/here
Processing Fee (non-refundable) Road Opening (compulsory acquisition) – Valuation in accordance with Land Acquisition (Just Terms Compensation) Act 1991	FC0774	\$5,910.00		N	DCR
Where actual costs exceed this fee, Council will inv	oice for the	balance.			
Processing Fee (non-refundable) Road Opening (compulsory acquisition) – Legal/Solicitor costs	FC0775	\$4,190.00		N	DCR
Where actual costs exceed this fee. Council will inv	nice for the	halance			

Where actual costs exceed this fee, Council will invoice for the balance.

Name	Ref No	Year 25/26 Fee	Fee Unit	GST Pricing
		(incl. GST)		1 oney

Fee for consent s138-s139 & s233 Roads Act 1993 & s608 LG Act

Fee for consent – Part of road reserve at Bond Street Lue	FC0946	\$3,876.80	N	DCR
Fee for consent – Part of road reserve at Hill End Road Grattai	FC0945	\$3,876.80	N	DCR

Fee for processing Road Definition under Sec's 18-21 Roads Act 1993

Fee for processing Road Definition	FC1025	\$500.00	N	STAT
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Crown Reserves

Transfer of a Crown Road Reserve to Council Control

Application Fee – Transfer of a Crown Road Reserve to Council Control	FC0598	\$226.00		N	DCR
This fee does not include any fees payable to other	governmen	t authorities in relation to the roa	ad closure application		

Leases & Licences on Council Owned and Council Managed Crown Land

Leases & Licences on Council Owned and Council Managed Crown Land

Application for New Leases and Licences on Council Owned or Council Managed Crown Land	FC0599	\$358.00	Y	DCR
Plus legal fees at cost associated with the preparation	on of an ag	reement		

General Administration

General property or Road enquiry

Investigation fee for general property or road	FC0909	\$125.00	N
enquiries			

PLANNING & DEVELOPMENT

Development Applications

Development Applications

Class 1 dwelling valued up to \$100,000	FC0491 Rams DwellH ouse	\$605.93		N	STAT
Integrated Development – Fees when an application for development requires approval of a public / statutory authority under the integrated approvals of the EPA Act	FC0492 Rams Integrat ed	\$425.97	Per approval authority plus \$175.92 administration fee	N	STAT
Concurrence of a public / statutory authority to a Development Application as required under the EPA Act or an environmental planning instrument	FC0493 Rams PlnDAp pEPA	\$410.50	Per approval authority plus \$175.92 administration fee	N	STAT

		Year 25/26		Prioing
Name	Ref No	Fee	Fee Unit	GST Pricing Policy
		(incl. GST)		Policy

Development Applications Based on Estimated Cost of Development

All development valued up to \$5,000	FC0494 Rams DevApp Fee (with allocn to DevApp Levy)	\$146.93	N	STAT
All development valued between \$5,001 and \$50,000 excluding Class 1 dwelling with value ≤ \$100,000	FC0495 Rams DevApp Fee (with allocn to DevApp Levy)	\$225.50 plus \$3.00 for each \$1,000 or part of thereof over \$5,000	N	STAT
All development valued \$50,001 to \$250,000	FC0496 Rams DevApp Fee (with allocn to DevApp Levy)	\$469.20 plus \$3.64 for each \$1,000 or part thereof over \$50,000	N	STAT
All development valued \$250,001 to \$500,000	FC0497 Rams DevApp Fee (with allocn to DevApp Levy)	\$1,544.50 plus \$2.34 for each \$1,000 or part thereof over \$250,000	N	STAT
All development valued \$500,001 to \$1,000,000	FC0498 Rams DevApp Fee (with allocn to DevApp Levy)	\$2324.70 plus \$1.64 for each \$1,000 or part thereof over \$500,000	N	STAT
All development valued \$1,000,001 to \$10,000,000	FC0499 Rams DevApp Fee (with allocn to DevApp Levy)	\$3,483.00 plus \$1.44 for each \$1,000 or part thereof over \$1,000,000	N	STAT
All development valued over \$10,000,000	FC0500 Rams DevApp Fee (with allocn to DevApp Levy)	\$21145.50 plus \$1.19 for each \$1,000 or part thereof over \$10,000,000	N	STAT

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy

Development Applications Based on Estimated Cost of Development [continued]

No building, carrying out of work, subdivision or demolition	FC0501 Rams NoBld WrkFe	\$379.28	N	STAT
Application for Designated Development	FC0502 Rams DesDev Max	\$1,225.60 plus Development. Application fee will be calculated on the estimated cost of development using the above table	N	STAT

Development Applications for Advertisements

Advertisements	FC0503 Rams AdvSig	\$379.20 plus \$93 for each additional advertisement	1	٧	STAT
	n				

Development Consent Modifications

Modifications involving minor error, misdescription or miscalculation

Modification of consent under s4.55 (1) Environmental Planning & Assessment Act – minor error by applicant, miscalculation, incorrect description	FC0505 Rams MinMod	\$94.53	N	STAT
Modification of consent under s4.55 (1) Environmental Planning & Assessment Act – typographical error on notice of determination	FC0506	No charge	N	STAT

Modification of Consent under 4.55 (1A) or under 4.56 (1) of Environmental Planning & Assessment Act 1979

	50% of original N STAT whichever is the lesser
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If the modification is not of minimal environmental impact under Section 4.55(2) or 4.56(1) of Environmental Planning and Assessment Act

Original fee was for the erection of dwelling house with estimated cost ≤ \$100,000	FC0508 Rams PlnMod Org	\$252.85	N	STAT
If original fee less than \$100	FC0509 Rams PlnMod Fee	50% of original fee	N	STAT
If original fee \$100 or more and does not involve the erection of a building, carrying out of work, demolition of work or building	FC0510 Rams PlnMod NBld	50% of original fee	N	STAT
Estimated cost of development up to \$5,000	FC0511 Rams PlnMod Nmin	\$72.89	N	STAT

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If the modification is not of minimal environmental impact under Section 4.55(2) or 4.56(1) of Environmental Planning and Assessment Act [continued]

Estimated cost of development \$5,001 – \$250,000	FC0512 Rams PlnMod Nmin	\$112.80 plus \$1.50 for each \$1,000 or part thereof over \$5,000, plus S101 Advertising if required	N	STAT
Estimated cost of development \$250,001 – \$500,000	FC0513 Rams PlnMod Nmin	\$666.30 plus \$0.85 for each \$1,000 or part thereof over \$250,000, plus S101 Advertising if required	N	STAT
Estimated cost of development \$500,001 – \$1,000,000	FC0514 Rams PlnMod Nmin	\$948.80 plus \$0.50 for each \$1,000 or part thereof over \$500,000, plus S101 Advertising if required	N	STAT
Estimated cost of development \$1,000,001 – \$10,000,000	FC0515 Rams PlnMod Nmin	\$1,314.40 plus \$0.40 for each \$1,000 or part thereof over \$1,000,000, plus S101 Advertising if required	N	STAT
Estimated cost of development more than \$10,000,001	FC0516 Rams PlnMod Nmin	\$6,310.00 plus \$0.27 for each \$1,000 or part thereof over \$10,000,000, plus \$101 Advertising if required	N	STAT

Review of Determination under Division 8.2 of the Environmental Planning and Assessment Act

Original fee was for the erection of dwelling house with estimated cost ≤ \$100,000	FC0518 Rams DARev SmDwl	\$252.85	N	STAT
If original fee \$100 or more and does not involve the erection of a building, carrying out of work, demolition of work or building	FC0519 Rams DARev NoBld	50% of original fee	N	STAT
Estimated cost of development up to \$5,000	FC0520 Rams PlnDev Cost	\$72.89	N	STAT
Estimated cost of development \$5,001 – \$250,000	FC0521 Rams PlnDev Cost	\$113.90 plus \$1.50 for each \$1,000 or part thereof of the estimated cost	N	STAT
Estimated cost of development \$250,001 – \$500,000	FC0522 Rams PlnDev Cost	\$666.30 plus \$0.85 for each \$1,000 or part thereof over \$250,000	N	STAT
Estimated cost of development \$500,001 – \$1,000,000	FC0523 Rams PlnDev Cost	\$948.80 plus \$0.50 for each \$1,000 or part thereof over \$500,000	N	STAT
Estimated cost of development \$1,000,001 – \$10,000,000	FC0524 Rams PlnDev Cost	\$1,314.40 plus \$0.40 for each \$1,000 or part thereof over \$1,000,000	N	STAT
Estimated cost of development more than \$10,000,001	FC0525 Rams PlnDev Cost	\$6,310.00 plus \$0.27 for each \$1,000 or part thereof over \$10,000,000	N	STAT

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		Year 25/26			Driging
Name	Ref No	Fee	Fee Unit	GST	Pricing Policy
		(incl. GST)			roncy

Review of Determination under Division 8.2 of the Environmental Planning and Assessment Act [continued]

Review of rejection of development application – If estimated cost less than \$100,000	FC0526 Rams PlnRev Rejt	\$72.89	N	STAT
Review of rejection of development application – If estimated cost is more than \$100,000 and less than \$1,000,000	FC0527 Rams PlnRev Rejt	\$199.32	N	STAT
Review of rejection of development application – If estimated cost is more than \$1,000,000	FC0528 Rams PlnRev Rejt	\$332.58	N	STAT
Review of a Modified consent decisions d8.2 [Previously known as s96(AB)]	FC0529 Rams PlnRev 8.2	50% of fee that was payable for the application the subject of appeal	N	STAT

Subdivision Applications

Subdivision Development application under Environmental Planning & Assessment Act

Subdivision involving opening of a public road	FC0530 Rams SubRoa d	\$884.98	Plus \$65 per additional lot	N	STAT
Subdivision not involving opening of a public road	FC0531 Rams SubNo Road	\$439.64	Plus \$53 per additional lot	N	STAT
Strata Subdivision	FC0532 Rams SubStra ta	\$439.64	Plus \$65 per additional lot	N	STAT

Subdivision Certificates

Subdivision Certificate – exempt development	FC0533 Rams SubSub Cert	\$208.00		N	DCR
Subdivision Certificate – no road	FC0534 Rams SubCN oRoad	\$414.00		N	DCR
Subdivision Certificate – road	FC0535 Rams SubCR oad	\$1,040.00		N	DCR
Subdivision Construction Certificate	FC0536 Rams SubCon Cert	\$282.00	Plus \$50 per lot	N	DCR
Registration of privately issued Subdivision Certificate	FC0537	\$45.56	Per certificate	N	STAT

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Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Subdivision Certificates [continued]					
Subdivision Inspection Package	FC0538 Rams SubCln pPck	\$154.00	Per lot	N	DCR
Other Subdivision Applications & I	nspecti	ons			
Urban Subdivision Street Trees	FC0933 Rams SubStT ree	\$300.00	Per Tree	N	FCR
Compliance Certificate	FC0539 Rams PlnSAI CC	\$153.00		N	DCR
Repeat construction inspection	FC0540 Rams PlnSAI RptI	\$155.00	Per hour	N	DCR
Minimum charge of 1 hour					
Application to bond engineering works	FC0541 BAGS/ Open Forms AppBd EngWk/ DEVBO NDLOD G	\$102.00		N	DCR
Application for part release of bonded engineering works	FC0542 BAGS AppPR EngWk	\$102.00		N	DCR
Long Service Levy	FC0543 Rams LongSe rLv	Refer to Section 34 of the Building and Construction Industry Long Service Payments Act 1986. The current levy rate is 0.25% of the value of building and construction work where the cost of building is \$250,000 or more (inclusive of GST)		N	STAT
Re-inspection fee	FC0957	\$102.00		N	DCR
* Reinspection fees will be imposed for each subsec	quent inspe	ction carried out.			
Inspection Fees for Development	not Invo	olving Subdivision			
Road Works, Drainage, Gravity Sewer and Water Reticulation	FC0544 Rams EngIns p EngRoa d EngPip e	\$228 plus \$1/m road works, \$1/m piped drainage, gravity sewer and water reticulation		N	FCR

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Works Bonds					
Incomplete Works Bond	FC0545 BAGS IncWrks BkG IncWrks Bnd	Calculated at 135% of the estimated cost of works yet to be completed		N	BON D
Defects Liability Bond	FC0546 BAGS DefLiab BkG DefLiab Bnd	Either 5% of the value of constructed / completed works or \$2,000 whichever is the greater		N	BON D
Public Notification (Advertising)					
Statutory Advertising					
Designated Development	FC0547 Rams DesDev Adv	\$2,956.75		N	STAT
Nominated integrated development, threatened species development or Class 1 aquaculture development	FC0548 Rams PInStA ADev	\$1,471.55		N	STAT
Community Participation Plan Requirement	FC0549 Rams PlnStA PIRq	\$1,471.55		N	STAT
Prohibited Development	FC0550 Rams PlnStA PhbD	\$1,471.55		N	STAT
Advertising Review of Determination Division 8.2 [previously known as 82A]	FC0551 Rams PlnStA ARvw	\$825.75		N	STAT
Advertising as per Council Policy					
Newspaper advertisement	FC0552 Rams AdjOwn New	\$510.00		Υ	DCR
Neighbour notification	FC0553 Rams AdjOwn	\$94.00		N	DCR
Advertising – Section 4.55 [previo	usly kno	own as s96] Modifica	ation		
Newspaper advertisement	FC0554 Rams AdjOwn New	\$510.00		N	DCR
Neighbour notification	FC0555 Rams	\$94.00		N	DCR

Rams AdjOwn

Name	Ref No	Year 25/26 Fee	Fee Unit	GST Pricing
		(incl. GST)		Folicy

Developer Contributions

Section 64 Developer Contributions

Section 64 Sewer	FC0556 Rams DCSwr*	\$4,732.00	N	SUB			
Fee is for 1.00 Equivalent Tenement/Unit. Total Fee will be calculated in accordance with the DSP							
Section 64 Water	FC0557 Rams DCWtr*	\$10,366.00	N	SUB			

Fee is for 1.00 Equivalent Tenement/Unit. Total Fee will be calculated in accordance with the DSP

Section 7.11 – Residential Development (Mudgee Catchment) per Mid-Western Regional Contribution Plan

Secondary dwelling or self-contained seniors dwelling	FC0798 Rams DCM*	\$6,169.00	Per secondary dwelling or self- contained seniors dwelling	N	SUB
Studio or one bedroom dwelling	FC0799 Rams DCM*	\$6,169.00	Per studio or one bedroom dwelling	N	SUB
Separate lot	FC0800 Rams DCM*	\$10,273.00	Per separate lot	N	SUB
Two or more bedroom dwelling	FC0801 Rams DCM*	\$10,273.00	Per two or more bedroom dwelling	N	SUB

Section 7.11 – Residential Development (Outside Mudgee Catchment) per Mid-Western Regional Contribution Plan

Secondary dwelling or self-contained seniors dwelling	FC0802 Rams DCOM*	\$3,570.00	Per secondary dwelling or self- contained seniors dwelling	N	SUB
Studio or one bedroom dwelling	FC0803 Rams DCOM*	\$3,570.00	Per studio or one bedroom dwelling	N	SUB
Separate lot	FC0804 Rams DCOM*	\$5,947.00	Per separate lot	N	SUB
Two or more bedroom dwelling	FC0805 Rams DCOM*	\$5,947.00	Per two or more bedroom dwelling	N	SUB

Section 7.11 – Extractive Industries per Mid-Western Regional Contribution Plan

Transport Management	FC0806 Rams DCExtI ndst	\$0.78	Per tonne	N	SUB	
Per tonne of resource removed from the site per quarter by road transport						

Section 7.12 – Other Forms of Development per Mid-Western Regional Contribution Plan

Development valued up to \$100,000	FC0807 Rams DCOthe rDev	Nil	N	DCR
Development valued from \$100,000 – \$200,000	FC0808 Rams DCOthe rDev	0.5% of development costs	N	DCR
Development valued over \$200,000	FC0809 Rams DCOthe rDev	1.0% of development costs	N	DCR

Planning Enquiries & Documents

Enquiries

Planning enquiry	FC0566 Rams PlnEnq uiry	\$115.00	For up to one hour, plus \$100 for each additional hour or part thereof	N	DCR
Dwelling Entitlement Research/Investigation Fee	FC0567 Rams/ Open Forms PInEnq Dwl/ DWEL	\$362.00		N	FCR

Maps & Documents

Custom Map	FC1033 Rams	\$154.00	per hour per map	N	FCR
Plus printing charges					
Local Environment Plan Document	FC0568 Rams PlnMap Doc	\$42.00		N	DCR
Local Environment Plan Map – size A3 – set	FC0569 Rams PlnMap A3St	\$505.00		N	DCR
Local Environment Plan Map – size A3 – single	FC0570 Rams PlnMap A3Sg	\$11.00		N	DCR
Development Control Plan	FC0571 Rams PlnMap DvPl	\$42.00		N	DCR
Aus-spec	FC0572 Rams PlnMap Spec	\$50.00		Υ	DCR

Per discrete spec, licensed for single use. Quotations available for bulk purchase or full specification suite.

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		V 05/00			
Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Maps & Documents [continued]					
Certified copy of a plan or document	FC0573 Rams PlnMap Copy	\$70.62		N	STAT
Section 10.7 Certificates [previous	sly know	n as 149 certificate]			
Section 10.7 (2) Certificate	FC0574 Certs/ Open Forms 1492/ PLANC ERT	\$70.62		N	STAT
Section 10.7 (2) Certificate with Section 10.7 (5) Advice	FC0575 Certs/ Open Forms 1495Fe	\$177.68		N	STAT

Land Use Planning

Fees to offset the cost of preparing amendment to Local Environment Plan initiated by Developers (non-refundable)

PLANC

Basic - Pre lodgement	FC0988	\$943.54	per application	N	DCR
Basic - Lodgement and assessment	FC0989	\$3,775.21	per application	N	DCR
Basic - Final assessment and notification	FC0990	\$943.54	per application	N	DCR
Standard - Pre lodgement	FC0991	\$1,886.05	per application	N	DCR
Standard - Lodgement and assessment	FC0992	\$3,775.21	per application	N	DCR
Standard - Final assessment and notification	FC0993	\$1,886.05	per application	N	DCR
Complex - Pre lodgement	FC0994	\$5,665.40	per application	N	DCR
Complex - Lodgement and assessment	FC0995	\$11,327.69	per application	N	DCR
Complex - Final assessment and notification	FC0996	\$5,665.40	per application	N	DCR

Roads & Grids

Application under Section 138

Approval to undertake work within the Road/Road Reserve	FC0583 Rams S138Fe	\$280.00	Per application	N	DCR
	е				

PRIVATE WORKS

Private Works

Private Works

Advertising for Approval – Road Closing	FC0596	\$107.00	N	DCR
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Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Private Works [continued]					
Bond for approval of a private pipeline to be located in a public road reserve	FC0597	Price on application based on value of works, including but not limited to, trench excavation, backfill and re- establishment of pavement.		N	BON D
Charged in accordance with the Water Pipes Across	s and Along	Roads Policy			
Private Works Fee	FC0600	Available upon application for private works estimation. Council will provide an estimate for the works based on approved construction plans and site visit.		Y	ROR
Tourism Directional Signage					
Manufacture and installation of tourism directional signage	FC0601	Quotes will be provided upon request		Υ	DCR
SERVICES – OTHER Art Gallery Coffee Shop					
Art Gallery Coffee shop - various	FC1029	Prices as per menu		Y	FCR
Ironed Out Ironing					
Clothing	FC0602	\$3.10	Per Item	Υ	REF
Up to 4 items – Shirts, Blouses, Trousers, Jeans, Ju	ımpers, Skiı	rts, Sleepwear and Tee-Shirts			
Clothing – Basket More than 4 items – excluding Linen	FC0603	\$2.20	Per Item	Υ	REF
-					
Suits Dresses	FC0604 FC0605	\$12.80 Price on application – dependant on assessed difficulty	Per item	Y	REF
Linen – Sheets – Single	FC0606	\$5.00	Per item	Υ	REF
Linen – Sheets – Double	FC0607	\$5.50	Per item	Υ	REF
Linen – Sheets – Queen	FC0608	\$7.00	Per item	Υ	REF
Linen – Sheets – King	FC0609	\$7.00	Per item	Υ	REF
Linen – Pillow Slips	FC0610	\$0.50	Per item	Υ	REF
Linen – Serviettes	FC0611	\$0.30	Per item	Υ	REF
Doona Covers – Single	FC0612	\$6.00	Per item	Υ	REF
Doona Covers – Double	FC0613	\$6.50	Per item	Υ	REF
Doona Covers – Queen	FC0614	\$7.00	Per item	Υ	REF
Doona Covers – King	FC0615	\$8.00	Per item	Υ	REF
Table Cloths – Small	FC0616	\$3.00	Per item	Υ	REF
Table Cloths – Medium	FC0617	\$4.00	Per item	Y	REF
Table Cloths – Large	FC0618	\$5.00	Per item	Υ	REF

Name	Ref No	Year 25/26 Fee	Fee Unit	GST	Pricing
		(incl. GST)			Policy
Costume Hire					
Costume Hire – Deposit	FC0620	\$20.00		N	BON D
Refundable Deposit					Б
Costume Hire – Up to 3 consecutive days	FC0621	Price range \$15-50 per outfit – Price on application		Υ	DCR
Pre Loved Clothing Sales					
Various	FC0622	Prices as marked on item		Υ	SUB
Ironed Out / Mudgee Recycling	ı				
Labour Intensive Administrative S					
Cut Rags - Cotton	FC0931	\$2.60	Per Kg	Y	
Cut Rags - Mixed	FC0625	\$1.15 Bulk manual labour service	Per kg	Y	SUB
Labour Intensive Administrative Services	FC0626	Price on application		Υ	SUB
National Disability Insurance Sch	eme				
NDIS - Finding and Keeping a Job	FC0863	Price as per NDIS price guide		N	REF
These supports provide workplace assistance that or supported labour market.	enables a pa	articipant to successfully obtain	and/or retain employr	nent in th	e open
SEWERAGE SERVICES					
Sewerage Annual & User Char	ges				
Sewerage Service Availability Ch	arge				
Residential	FC0627	\$1,067.00		N	ROR
Business	FC0628	\$596.00		N	ROR
Sewerage Service User Charge					
Business – User charge	FC0629	\$3.41	Per kilolitre	N	ROR
Based on kilolitres of water used that would reaso	nably be dee	med to enter sewerage system			
Liquid Trade Waste - Annual Cha	arges				
LTW discharge strength charges	EC0864	Racad on strangth of	Der test	NI	ECD

LTW discharge strength charges	FC0864	Based on strength of pollution and the average amount of the volumetric discharge factor of 90% of water used.	Per test	N	FCR
Category 1 Discharger	FC0630	\$118.00		Ν	FCR
Category 2 Discharger	FC0631	\$234.00		N	FCR
Category 3 Discharger	FC0632	\$775.00		Ν	FCR
Re-inspection Fee	FC0634	\$114.00		Ν	FCR
Category 1 Discharger with appropriate equipment	FC0635	No charge		N	FCR

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		Year 25/26		Driging
Name	Ref No	Fee	Fee Unit	GST Pricing Policy
		(incl. GST)		Folicy

Liquid Trade Waste - Annual Charges [continued]

Category 1 Discharger without appropriate equipment	FC0791	\$2.20	Per kilolitre	N	FCR
Category 2 Discharger with appropriate equipment	FC0636	\$2.20	Per kilolitre	N	FCR
Category 2 Discharger without appropriate equipment	FC0792	\$19.30	Per kilolitre	N	FCR
Food Waste Disposal Charge	FC0793	\$35.00	Per bed	Ν	FCR
Application Fee for Class A & B	FC0637 Rams LTWAp pAB	\$239.00	Per application	N	FCR
Application fee LTW for Class C & S	FC0997 Rams LTWAp pCS	\$460.00	per application	N	REF
Renewal fee for Class A & B	FC0998 Rams LTWRe newAB	\$80.00	per application	N	REF
Renewal of LTW for Class C & S	FC0999 Rams LTWRe newCS	\$250.00	per application	N	REF

Liquid Trade Waste - Excess Mass Charges

Aluminium	FC0814	\$1.19	per kg	N	FCR
Ammonia (as N)	FC0815	\$3.52	Per kg	N	FCR
Arsenic	FC0816	\$117.94		N	FCR
Barium	FC0817	\$58.97	Per kg	N	FCR
Biochemical Oxygen Demand (BOD)	FC0818	\$1.19		N	FCR
Boron	FC0819	\$1.19	Per kg	N	FCR
Bromine	FC0820	\$23.82		N	FCR
Cadmium	FC0821	\$547.81	Per kg	N	FCR
Chloride	FC0822	No Charge		N	FCR
Chlorinated hydrocarbons	FC0823	\$58.97	Per kg	N	FCR
Chlorinated phenolics	FC0824	\$2,370.46	Per kg	N	FCR
chlorine	FC0825	\$2.39	Per kg	N	FCR
Chromium	FC0826	\$39.70	Per kg	N	FCR
Cobalt	FC0827	\$23.82	Per kg	N	FCR
Copper	FC0828	\$23.82	Per kg	N	FCR
Cyanide	FC0829	\$117.94	Per kg	N	FCR
Fluoride	FC0830	\$5.90	Per kg	N	FCR
Formaldehyde	FC0831	\$2.39	Per kg	N	FCR
Herbicide/defoliants	FC0833	\$1,185.23	Per kg	N	FCR
Iron	FC0834	\$2.39	Per kg	N	FCR
Lead	FC0835	\$58.97	Per kg	N	FCR
Lithium	FC0836	\$11.92	Per kg	N	FCR
Manganese	FC0837	\$11.92	Per kg	N	FCR
Mercaptans	FC0838	\$117.94	Per kg	N	FCR

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		Year 25/26			Driging
Name	Ref No	Fee	Fee Unit	GST	Pricing Policy
		(incl. GST)			Folicy

Liquid Trade Waste - Excess Mass Charges [continued]

Mercury	FC0839	\$3,946.97	Per kg	N	FCR
Methylene Blue Active Substance (MBAS)	FC0840	\$1.19	Per kg	Ν	FCR
Molybdenum	FC0841	\$1.19	Per kg	N	FCR
Nickel	FC0842	\$39.70	Per kg	Ν	FCR
Nitrogen (Total Kjeldahl - Ammonia) as N	FC0843	\$0.31	Per kg	N	FCR
Non-Compliance pH Charge	FC0893	Charge determined upon extent of non compliance in accordance with Liquid Trade Waste Policy.		N	FCR
Oil and Grease (total O&G)	FC0832	\$2.15	Per kg	Ν	FCR
Organoarsenic Compounds	FC0844	\$1,185.23	Per kg	Ν	FCR
Pesticides General (excludes organochlorines and organophosphates)	FC0845	\$1,185.23	Per kg	N	FCR
Petroleum hydrocarbons (Non-flammable)	FC0846	\$3.97	Per kg	Ν	FCR
Phenolic Compounds (non-chlorinated)	FC0847	\$11.92	Per kg	Ν	FCR
Phosphorous (total P)	FC0848	\$2.39	Per kg	Ν	FCR
Polynuclear Aroomatic Hydrocarbons	FC0849	\$23.82		Ν	FCR
Selenium	FC0850	\$83.93	Per kg	Ν	FCR
Silver	FC0851	\$2.21	Per kg	Ν	FCR
Sulphate (SO4)	FC0852	\$0.25	Per kg	Ν	FCR
Sulphide	FC0853	\$2.39	Per kg	Ν	FCR
Sulphite	FC0854	\$2.60	Per kg	Ν	FCR
Suspended Solids (SS)	FC0855	\$1.53	Per kg	Ν	FCR
Thiosulphate	FC0856	\$0.42	Per kg	Ν	FCR
Tin	FC0857	\$11.92	Per kg	Ν	FCR
Total Dissolved Solids (TDS)	FC0858	\$0.10	Per kg	Ν	FCR
Uranium	FC0859	\$11.92	Per kg	Ν	FCR
Zinc	FC0860	\$23.82	Per kg	Ν	FCR

Sewer Trade Waste

Septic Waste

LTW discharge booking fee	FC1001	\$28.00	per booking	Ν	FCR			
Non-refundable if booking is cancelled. Booking fee includes discharge of up to 1kL. Available only 7am – 3pm Monday – Friday. Subject to a Liquid Trade Waste Approval.								
Discharge of Septic Tank Waste and Portable Toilet Waste at Mudgee Sewage Treatment Works	FC0638	\$29.00	Per kilolitre	N	FCR			
Charged per load in excess of 1 kL, rounded up to the nearest kilolitre. Available only 7am – 3pm Monday – Friday. Subject to a Liquid Trade Waste Approval.								
After Hours fee Monday to Friday – Discharge of Septic Tank Waste and Portable Toilet Waste at Mudgee Sewage Treatment Works	FC0639	\$171.00	Per delivery	N	ROR			
In addition the discharge fee per kL will be charged								
Weekend & Public Holiday - Discharge of Septic Tank Waste and Portable Toilet Waste at Mudgee Sewage Treatment Works	FC1031	\$431.00	Per delivery	N	ROR			

		Year 25/26			Driging
Name	Ref No	Fee	Fee Unit	GST	Pricing Policy
		(incl. GST)			roncy

Sewerage Services Connections & Disconnections

Sewer Connections & Disconnections

E1 Pressure Sewer Units	FC0865	\$10,063.41	Per Unit	N	FCR
Sewer Connection Fee	FC0640 Rams DCSwC nFee	\$2,345.00		N	FCR

Junction and sideline up to 6m length if existing sewer main accessible outside of property boundary.

Sewer Extensions (all other connections excluding junction and sideline on existing main)	FC0641	Estimation upon application.	N	FCR
Sewer Disconnection Fee	FC0642 Rams/ Open Forms DCSwC nDscn// S2WSC ONN	\$1,215.00	N	FCR
Locating of Existing Sewer Junction	FC0643 Rams DCSW CnlCjn	\$348.00	N	FCR

SWIMMING POOLS

<u>Cancellation Terms for Council Venue Hires</u>: If a booking is cancelled **30+ days** from hire then **100%** of fees will be returned, if cancelled **14-29 days** from hire then **50%** of hire fees will be returned & if cancelled **less than 14 days** from hire **0%** hire fees will be returned.

Mudgee, Gulgong & Kandos Swimming Pools

Entry Fees

Adult	FC0644	\$7.00	Per adult	Υ	SUB
Concession	FC0645	\$5.00	Per entry	Υ	SUB
Children under 2	FC0646	No charge	Per child with paying adult	Υ	SUB
Spectators	FC0648	\$1.00	Per spectator	Υ	SUB
Swimming Lesson Participation Fee	FC0649	\$1.00	Per participant	Υ	SUB
Family	FC1040	\$20.00	Per Family	Υ	SUB

Season Tickets

Half Season Tickets are available from 1 January at 60% of the annual Season Ticket fees set out below.

Season Tickets - Adult	FC0650	\$140.00	Per adult	Υ	SUB
Season Tickets - Concession	FC0652	\$100.00	Per entry	Υ	SUB
Season Tickets - Family	FC0653	\$310.00	5 Persons (max 2 adults) plus \$15 for each additional child	Υ	SUB
Season Tickets - Family – Pensioners/Seniors	FC0654	\$220.00	2 x adults and 3 x children plus \$15 for each additional child	Υ	SUB

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		Year 25/26			
Name	Ref No	Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Season Tickets [continued]					
Replacement Card	FC0779	\$6.20	Fee for replacing lost season pass	Υ	DCR
Swimming Lessons					
Accredited Lifesaving Program participant	FC0656	\$1.00		N	SUB
Council swim lesson	FC0657	\$15.00	Per participant	Ν	SUB
Includes lesson and entry					
Facility Hire					
Local school-based activities	FC0658	No charge. Includes local school and pre-school facilitiy hire and participant entry.		Υ	SUB
Lane Hire	FC0661	\$18.00	Per hour plus normal entry fees for each participant	Υ	SUB
TOURISM & ECONOMIC DE	VELOF	PMENT			
Filming					
Filming Film Location Fees					
	FC0663	Individual estimates will be provided for direct cost recovery as per the Filming Related Legislation Amendment Act 2008		Y	DCR
Film Location Fees Film Location Fees	FC0663	provided for direct cost recovery as per the Filming Related Legislation		Y	DCR
Film Location Fees	FC0663	provided for direct cost recovery as per the Filming Related Legislation		Y	DCR
Film Location Fees Film Location Fees Events	FC0663 FC0664 Plus TsmStl Fee	provided for direct cost recovery as per the Filming Related Legislation		Y	DCR
Film Location Fees Film Location Fees Events MWRC Event Stallholder Stallholder Fee	FC0664 Plus TsmStl	provided for direct cost recovery as per the Filming Related Legislation Amendment Act 2008			
Film Location Fees Film Location Fees Events MWRC Event Stallholder	FC0664 Plus TsmStl	provided for direct cost recovery as per the Filming Related Legislation Amendment Act 2008	Price as advertised for each event.		
Film Location Fees Film Location Fees Events MWRC Event Stallholder Stallholder Fee Sales	FC0664 Plus TsmStl Fee	provided for direct cost recovery as per the Filming Related Legislation Amendment Act 2008 \$144.00 Prices as advertised for		Y	
Film Location Fees Film Location Fees Events MWRC Event Stallholder Stallholder Fee Sales Sponsorship of Event Activities	FC0664 Plus TsmStl Fee	provided for direct cost recovery as per the Filming Related Legislation Amendment Act 2008 \$144.00 Prices as advertised for each event.		Y	SUB
Film Location Fees Film Location Fees Events MWRC Event Stallholder Stallholder Fee Sales Sponsorship of Event Activities Merchandise Sales – Miscellaneous Items	FC0664 Plus TsmStl Fee FC0925 FC0665	provided for direct cost recovery as per the Filming Related Legislation Amendment Act 2008 \$144.00 Prices as advertised for each event. Prices as marked on item Prices as advertised for		Y Y Y	SUB

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Name	Ref No	Year 25/26 Fee	Fee Unit	GST Pricing
		(incl. GST)		lolloy

Sponsorship [continued]

Sponsorship of Council Assets	FC0923	Prices as advertised for	Price as advertised	Υ
		each asset.	for each asset	

WASTE MANAGEMENT

Only landfill waste originating from within the Mid-Western Regional Council LGA is accepted. Landfill waste from the construction and commissioning of projects in the Central West Renewable Energy Zone is not accepted.

Waste Annual Charges

Waste Annual Charges

3				
Business Waste Management Charge	FC0667	\$277.00	N	ROR
For collection of the following 240L bins: Weekly - landfill/general waste (red or dark green lid) - Recycling (yellow and blue lid) On alternate weeks				
Domestic Waste Management Charge	FC0668	\$358.00	N	FCR
For collection of the following 240L bins: Weekly - organics (light green lid) - landfill/general waste (red or dark green lid) - Recycling (yellow and blue lid) On alternate weeks				
Schools Waste Management Charge	FC0810	No charge	N	SUB
Available to schools actively participating in or deliver For collection of the following 240L bins: Weekly	ering waste	minimisation activities with students.		
: (1: 1 / 1: 1)				

- organics (light green lid)
- landfill/general waste (red or dark green lid)
- Recycling (yellow and blue lid)

On alternate weeks

OR for schools without a kerbside service access to their closest rural waste transfer Station.

Commercial or Additional Domestic FOGO FC0670 \$126.00 Per annum per N FCR Service	General Waste Management Charge	FC0669	\$270.00	Ν	ROR
		FC0670	\$126.00	N	FCR

service = 1 x 240 litre MGB per week on normal collection day. Other days by agreement only

Recycling

Business Recycling

Recyclables from Renewable Energy Zone Projects	FC1036	As quoted by Manager of Waste and Environment		N	FCR
Bulk Collection of Recycling Materials, Cardboard or Co-mingled – Level 1	FC0671	\$490.00	Per quarter	N	FCR

This level of service entitles you to: Two collections of up to 1 cubic metre (or two collections of up to 500kg of baled paper and cardboard) per week of cardboard or commingled recylcing as selected by you.

y .	Bulk Collection of Recycling Materials, Cardboard or Co-mingled – Level 2	FC0672	\$247.00	Per quarter	N	FCR
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This level of service entitles you to: One collection of up to 1 cubic metre (or 500kg of baled paper and cardboard) per week of cardboard or commingled recycling, as selected by you.

Name	Ref No		Fee Unit	GST	Pricing Policy
		(incl. GST)			· oney

Business Recycling [continued]

Bulk Collection of Recycling Materials, Cardboard	FC0673	\$126.00	Per quarter	N	FCR
or Co-mingled – Level 3					

This level of service entitles you to: Fortnightly collections of up to 1 cubic metre of cardboard (or 500kg of baled paper and cardboard) or commingled recycling as selected by you.

Bulk Collection of Recycling Materials, Cardboard	FC0674	\$63.00	Per quarter	N	FCR
or Co-mingled – Level 4					

This level of service entitles you to: One Collection of up to 1 cubic metre (or 500kg of baled paper and cardboard) per calendar moth of cardboard or commingled recycling as selected by you.

Kerbside Collection FC0675 \$255.00 N FCR

Avaiable in kerbside collection areas only - Collection of 1 x 240 litre recycling bin on normal collection day. (where BWMC cannot be applied to rates)

Special Recycling Collection FC0676 \$50.00 Per cubic metre N FCR

Charge for one off collection of up to 1m3 or cardboard or commingled recycling as selected by customer. By arrangement only and payment required in advance.

Bin Purchases

240 Litre Bins – Green, Red, Blue or Yellow (Delivery Not Included)	FC0677 Open Forms BINS	\$88.00	Per bin	N	ROR
Replacement Bin Lids (including 2 x pins) – Green, Red, Blue or Yellow	FC0678	\$25.00	Per lid	N	DCR
Bin Wheel – Suit Sulo Bin 240L	FC0679	\$16.00	Per Wheel	Ν	DCR
per wheel					
Bin Axle – Suit Sulo Bin 240L	FC0680	\$15.00	Per axle	Ν	DCR
Delivery of bin/s	FC0987	\$30.00	per delivery	Ν	DCR
Delivery of bin/s (delivery may take up to 2 weeks)					

Recycled Products Available for Sale

Second Hand Items

Various FCC	Items sold at the Recycle Shops located at Mudgee, Gulgong and Kandos Waste Facilities	Y	REF
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Business Waste Collection – Mudgee & Gulgong

Waste Removal Service

For customers with Waste Disposal debtor accounts, invoices will be issued monthly, and a minimum charge of \$15 applies unless there are no transactions during that month

Bin - 0.6 Cubic Metres	FC0868	\$59.00	Per Service	N	FCR
Bin - 1.1 Cubic Metres	FC0862	\$65.00	Per service	N	FCR
Bin – 3 Cubic Metres	FC0682	\$81.00	Per service	N	FCR

3 cubic metre bins available for long term use, greater than 12 months and at least 1 empty per month. Service available subject to suitable access for truck and in exisitng collection areas.

Supply and Delivery of bin POA

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	Name	Ref No		Fee Unit	GST	Pricing Policy
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Waste Removal Service [continued]

Additional waste removal service – Level 1	FC0704	\$425.00	Per quarter	N	FCR
Two collections/ week - 240 litre wheeled garbage	bin. This s	ervice is available in existing co	llection areas.		
Additional waste removal service – Level 2	FC0705	\$213.00	Per quarter	N	FCR
Weekly collection of 1 \times 240 litre waste bin. Bin mu existing collection areas.	st be placed	d in an area accessible by collec	ction truck. This service	e is avail	able in
Additional waste removal service – Level 3	FC0706	\$108.00	Per quarter	N	FCR
Collection of 1 x wheeled garbage bin per fortnight. available in existing collection areas.	Bin must k	oe placed in an area accessible	by collection trucks. T	his servi	ce is
Additional waste removal service – Level 4	FC0707	\$63.00	Per quarter	N	FCR
collection of 1 additional 240 litre wheel garbage bir available in existing collection area.	n per month	. Bin must be place in an area	accessible by the truck.	Service	;
Waste Collection 'One Off' pick up (payment in advance)	FC0708	\$61.00	Per 240 litre MBG	N	FCR
One off collection of 240 litre waste hin. Service av	ailahla in av	isting collection area Payment	t in advance required		

Waste Disposal

Asbestos (Mudgee only)

All asbestos must be wrapped in accordance with asbestos disposal guidelines and Council requirements. Specific requirements exist for unloading. Contact Council for information.

Residential – Ute or 6 x 4 Box Trailer. Max 10m2 or 100kg	FC0686	No charge		Υ	SUB
By appointment at Mudgee Waste Depot only					
Commercial – sorted asbestos products	FC0687	\$346.00	Per tonne	Υ	DCR
By appointment at Mudgee Waste Depot only. This disposal requirements	is for produ	cts manufactured containing asl	bestos. See council web	iste fo	
Asbestos contaminated building waste / Asbestos contaminated Soils / Mixed waste containing Asbestos	FC0688	\$413.00	Per tonne	Υ	DCR
All products contaminated with asbestos fibres. Muc	daee Waste	Depot only			

Animal Waste Disposal (Mudgee only)

Dead Animals – Large (Horse, Cattle, sheep, pigs)	FC0684	\$57.00	Each	Υ	FCR
By appointment at Mudgee Waste Depot only					
Dead Animals – Small/Medium (Dogs, Cats)	FC0685	\$19.80	Each	Υ	FCR
By appointment at Mudgee Waste Depot only					

Commercial Waste Disposal – Mudgee Waste Depot

Mattress Disposal Fee	FC0926	\$23.00	Per Item	Υ	
Waste Disposal - Weighbridge unavailable	FC0861	\$61.00	per cubic metre	Υ	DCR
Mixed Waste C&I including pallets – not mining related waste	FC0690	\$182.00	Per tonne	Υ	FCR
Sorted Bricks, Concrete and Tiles	FC0691	\$86.00	Per tonne	Υ	FCR
Mixed Construction and demolition Waste	FC0692	\$199.00	Per tonne	Υ	FCR

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		Year 25/26		Pricing
Name	Ref No	Fee	Fee Unit	GST Pricing Policy
		(incl. GST)		Folicy

Commercial Waste Disposal – Mudgee Waste Depot [continued]

Mining related waste – Loads containing belts/ vents/shafts/ non Hydraulic hoses and similar	FC0693	\$362.00	Per tonne	Υ	FCR				
Vineyard Dripper line no wire and rolled	FC0694	\$199.00	Per tonne	Υ	FCR				
Vineyard Dripper Line with wire must be rolled	FC0695	\$362.00	Per tonne	Υ	FCR				
Bio Solid (up to 25 tonnes per day)	FC0697	\$167.00	Per tonne	Υ	FCR				
Biosolids up to 25 toppes per day accepted. For add	Biosolids up to 25 tonnes per day accepted. For additional quantities requiring additional handling and blending at the waste facility a								

Biosolids up to 25 tonnes per day accepted. For additional quantities requiring additional handling and blending at the waste facility a quote will provided by the Manager of Waste and Environment.

Hydrocarbon Contaminated Soil (Complying with EPA Guidelines)	FC0698	\$323.00	Per tonne	Υ	FCR
Commercial E Waste	FC0699	\$120.00	Per tonne	Υ	FCR
Hydraulic Hoses	FC0700	\$362.00	Per tonne	Υ	FCR

Hydraulic hoses must be drained, must have fittings removed and must be cut into 1m lengths.

Clean fill VENM or ENM only (over 100 tonnes	FC0701	\$15.00	Υ	FCR
per day)				

Quantities over 100 tonnes accepted by arrangment only, subject to operational requirements.

Clean fill VENM or ENM only (100 tonnes or less per day)	FC1029	Free		Υ	FCR
Clean fill suitable for cover material (no contamination) Over 100 tonnes per day	FC0778	\$15.00		Υ	FCR
Clean fill suitable for cover material (no contamination) (100 tonnes or less per day)	FC1030	Free		Υ	FCR
Document Destruction Burial	FC0702	\$188.00	Per tonne	Υ	FCR
Document Destruction Recycling	FC0703	\$23.00	Per tonne	Υ	FCR
Commercial Green Waste	FC0717	\$77.00	Per tonne	Υ	FCR
Hospital Waste/ Clinical Waste	FC0718	\$323.00	Per tonne	Υ	FCR

By appointment at Mudgee Waste Depot only

Commercial Waste Disposal – Gulgong Waste Transfer Station and Kandos Waste Depot

Mattress Disposal Fee	FC0927	\$23.00	Per Item	Υ	
Mixed Waste – Single Axle Box Trailer	FC0710	\$53.00	Per load or pro rata rate for part loads	Υ	FCR
Mixed Waste – Double Axle Box Trailer	FC0711	\$87.00	Per load or pro rata rate for part loads	Υ	FCR
Commercial Green Waste – Single Axle Box Trailer	FC0712	\$41.00	Per load or pro rata rate for part loads	Υ	FCR
Commercial Green Waste – Double Axle Box Trailer	FC0713	\$54.00	Per load or pro rata rate for part loads	Υ	FCR
Green Waste – Small Truck Single rear axle	FC0714	\$81.00	Per load or pro rata rate for part loads	Υ	FCR
Large Green waste loads per cubic metre	FC0715	\$56.00	Per cubic metre	Υ	FCR
Large Trucks - Charged at per cubic metre rate.					

Residential Waste

Green Waste/Household Waste	FC0813	No charge	Υ	SUB
Loads from your own property sorted into drop off a	rea as direc	tedn(no landfill access)		

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
B 111 % B 2					
Recyclable Items - Domestic o	nly				
Community Recycling Centre - items	nly FC0986	No charge		Y	FCR
	_	No charge No charge		Y Y	FCR FCR
Community Recycling Centre - items	FC0986	_		·	

Event Bins

Event Bin Delivery – Rylstone/Kandos 15 Bins	FC0724	\$680.00	Delivery, collection and servicing of up to 15 bins	Y	FCR
Event Bin Delivery - Rylstone/Kandos 10 bins	FC1032	\$485.00	Delivery collection and servicing of up to 10 bins	Υ	FCR
Event Bin Delivery – Mudgee/Gulgong 15 Bins	FC0725	\$382.00	Delivery, collection and servicing of up to 15 bins	Υ	FCR
Event Bin Delivery - Mudgee/Gulgong 10 bins	FC1034	\$331.00	Delivery, collection and servicing of up to 10 bins	Υ	FCR
Event Bins Collected and returned by Event Coordinator from Mudgee and Kandos Waste Facility	FC1035	Waste disposal to be paid for at time of bin return as per fees and charges for mixed commercial waste		Y	FCR
Additional event bin servicing	FC0726	\$185.00	Per empty for up to 15 bins	Υ	FCR

Hard to Recycle Waste

These charges apply to all customers with the exception for tyre disposal.

Council accepts tyres at the Mudgee Waste Depot, Gulgong Waste Transfer Station and Kandos Waste Depot from Residential customers only.

Car & motorcycle Tyres with Rim	FC0928	\$11.40	Per Item	Υ	
Mattress	FC1028	\$23.00	Each	Υ	FCR
Tractor & Heavy Plant Tyres with Rim	FC0929	\$73.00	Per Item	Υ	
Truck Tyres with Rim	FC0930	\$37.00	Per Item	Υ	
Solar Panel Disposal	FC1039	\$11.00	Per Panel	Υ	EXT
Car & Motorcycle Tyres	FC0728	\$7.00	Each	Υ	FCR
Truck Tyres	FC0729	\$32.00	Each	Υ	FCR
Tractor & Heavy Plant Tyres	FC0730	\$70.00	Each	Υ	FCR

Waste Disposal - Waste Transfer Station

Access to locked rural waste transfer station for adjoining LGA residents	FC0869	\$359.00	Per annum, per household	Υ	ROR
Replacement/ Additional and out of LGA Key or Access Fob for Waste Transfer Station	FC0890	\$85.00		Υ	FCR

		Year 25/26		Driging
Name	Ref No	Fee	Fee Unit	GST Pricing Policy
		(incl. GST)		Folicy

WATER SUPPLY

Water Availability & Usage

Water Availability – Residential and Non Residential

Water Meter – 20mm	FC0731	\$188.00	Per annum	N	ROR
Water Meter – 25mm	FC0732	\$294.00	Per annum	N	ROR
Water Meter – 32mm	FC0733	\$481.00	Per annum	N	ROR
Water Meter – 40mm	FC0734	\$752.00	Per annum	N	ROR
Water Meter – 50mm	FC0735	\$1,175.00	Per annum	N	ROR
Water Meter – 80mm	FC0736	\$3,008.00	Per annum	N	ROR
Water Meter – 100mm	FC0737	\$4,700.00	Per annum	N	ROR
Water Meter – 150mm	FC0738	\$10,575.00	Per annum	N	ROR
Water Meter – 200mm	FC1009	\$18,800.00	Per annum	N	ROR

Potable Water Usage – Residential and Non Residential

Water Usage – Rural Water Filling Stations	FC0944	\$3.88	Per kilolitre	N	FCR
Water Usage – Standpipes Commercial Use	FC0739	\$7.07	Per kilolitre	N	FCR
Water Usage – Residential	FC0740	\$3.88	Per kilolitre	N	ROR
Water Usage – Business	FC0741	\$3.88	Per kilolitre	N	ROR

Non-Potable Water Usage – Residential and Non Residential

Water Usage – Standpipes	FC0742	\$2.13	Per kilolitre	N	FCR
Water Usage – Raw Water & Parks Irrigation	FC0743	\$1.60	Per kilolitre	N	FCR

Interest & Penalties on Overdue Water Accounts

Interest on Overdue Water Accounts	FC0744	In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the 2025-26 rating year will be: 10.5% per annum		N	STAT
Penalty for Restriction Action Notice	FC0745	\$163.00	Per notice	N	FCR

Other Water Availability & Usage Fees

Meter Check and Confirmation of Operation	FC0870	\$147.00	N	
Meter Reading – Transfers	FC0746 Certs/ Open Forms WtrMtr Read/ WMRC ERT	\$102.00	N	FCR
Meter Reading – Testing	FC0747	\$328.00	Ν	FCR

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Name	Ref No	Year 25/26 Fee	Fee Unit	Pricing Policy
		(incl. GST)		roncy

Other Water Availability & Usage Fees [continued]

Mains Pressure Testing	FC0748	\$246.00	N FCR
Fee is per test and includes up to 2 hydrants that are adjacent the subject property at the time of day requested. More than 2 hydrants or additional time will require a separate application.			sted. More than 2
Large Meter Cover Box	FC0932	\$260.00	N
Small Meter Cover Box	FC0750	\$99.00	N FCR
Existing services only. Pick up Mudgee D	epot Office.		
Standpipe Access Key	FC0751	\$42.00 Per key	N DCF

Water Service Connections & Disconnections

Excludes water meter maintenance

Water Service Connections – 20mm 'short'

New connection	FC0752 Rams/ Open Forms DCWtC nNew// S2WSC ONN	\$2,625.00	N	FCR
Fee is per 'short' water service connection up to 3m	in length			
Service Renewal/Relocation	FC0753 Rams DCWtC nRnwl	\$2,670.00	N	FCR
Meter Assembly	FC0754 Rams DCWtC nMA20	\$770.00	N	FCR

Water Service Connections – 20mm 'long'

New Connection Fee is per long connection where the length of serving the serving connection where the length of serving the serving connection where the length of serving the serving connection where the length of serving connection where the length connection where the length of serving connection where the length connection where t	FC1036 Rams/ Open Forms DCWtC nNew/ S2WSC ONN ce exceeds	\$3,714.00 3m in length.	N	FCR
Service Renewal/Relocation	FC1038 Rams/ Open Forms DCWtC nRnwl	Estimation upon Application	N	FCR

Name	Ref No	Year 25/26 Fee	Fee Unit GS	Pricing
		(incl. GST)		Policy
Water Service Connections – 25	mm 'shor	t'		
New Connection	FC0755 Rams/ Open Forms DCWtC nNew// S2WSC ONN	\$4,125.00	N	FCR
Fee is per 'short' water service connection up to 3	m in length.			
Service Renewal/Relocation	FC0756	\$4,125.00	N	FCR
Meter Assembly	FC0757 Rams DCWtC nMA25	\$865.00	N	FCR
Water Service Connections – 25	mm 'long	ľ		
New Connection	FC1037 Rams/ Open Forms DCWtC nNew/ S2WSC ONN	\$6,090.00	N	FCR
Fee is per long connection where the length of ser Fee is per long connection where the length of ser				
Service Renewal/Relocation	FC1038 Rams/ Open Forms DCWtC nRnwl	Estimation upon Application	N	DCR
Water Service Connections – 32	mm			
New Connection	FC0758 Open Forms S2WSC ONN	Estimation upon application	N	FCR
Service Renewal/Relocation	FC0759	Estimation upon application	N	FCR
Meter Assembly	FC0760	Estimation upon application	N	FCR
Water Service Connections – 40	mm			
New Connection	FC0761 Open Forms S2WSC ONN	Estimation upon application	N	FCR
Carrian Danawal/Dalacetian	FC0762	Estimation upon application	N	FCR
Service Renewal/Relocation				

Name	Ref No	Year 25/26 Fee (incl. GST)	Fee Unit	GST	Pricing Policy
Water Service Connections – 50m	ım				
Now Connection	EC0764	Cotimotion upon application		N.I.	FCD

New Connection	FC0764 Open Forms S2WSC ONN	Estimation upon application	N	FCR
Service Renewal/Relocation	FC0765	Estimation upon application	N	FCR
Meter Assembly	FC0766	Estimation upon application	Ν	FCR

Water Service Disconnections

Disconnections – All Meter Sizes	FC0768	\$610.00	N	FCR
	Rams/			
	Open			
	Forms			
	DCWtC			
	nDscn/			
	S2WSC			
	ONN			

Explanation Table

Classifications

Pricing Policy

BOND	Security Bond
DCR	Direct Cost Recovery
EXT	External Cost
FCR	Full Cost Recovery
REF	Reference
ROR	Rate of Return
STAT	Statutory
SUB	Subsidised/Partial Cost Recovery