

Business Papers 2025

MID-WESTERN REGIONAL COUNCIL

SEPARATELY ATTACHED ATTACHMENTS WEDNESDAY 16 JULY 2025 BOOK 2

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PLANNING PROPOSAL LAND REZONING

REZONING OF LAND AT GULGONG

LOT 415 DP755433, LOT 56 DP755433 AND LOT 129 DP755433 CANADIAN LEAD ROAD AND HENRY LAWSON DRIVE, GULGONG



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DATE: 8 MAY 2024

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1. INTRODUCTION, OBJECTIVES AND INTENDED OUTCOMES

1.1. PROJECT OVERVIEW

Address	2794 Henry Lawson Drive Gulgong NSW 2852 (Lot 415 DP755433) (northern site). 2787 Henry Lawson Drive Gulgong NSW 2852 (Lot 56 DP755433) (central site), and 94 Canadian Lead Road Gulgong NSW 2852 (Lot 129 DP755433) (southern site)		
Existing Structures	 2794 Henry Lawson Drive, Gulgong NSW 2852 (northern site) Lot 415 DP755433: Contains a dwelling house and farm buildings. Used for residential purposes and extensive agriculture (crops and livestock grazing). 2787 Henry Lawson Drive, Gulgong NSW 2852 (central site) Lot 56 DP755433: Contains a dwelling house and farm buildings. Used for residential purposes and extensive agriculture (crops and livestock grazing). 94 Canadian Lead Road, Gulgong NSW 2852 (southern site) Lot 129 DP755433: Contains a stand-alone shed. 		
Proponent / Landowner	Melinda Louise Westaway (2794 Henry Lawson Drive, Lot 415 DP755433) Nathan James Martyn and Stephanie Maree Martyn (2787 Henry Lawson Drive, Lot 56 DP755433) Sniper Mining Pty Limited (94 Canadian Lead Road, Lot 129 DP755433)		
Land Zone	RU1 Primary Production		
Land Area	73 hectares		

1.2. INTRODUCTION

A planning proposal is a document (including supporting information) that explains the intended effect of a proposed LEP or proposed amendments to an LEP. It describes the intended outcomes, identifies and assesses the potential impacts that the changes to the LEP may have, and provides justifications for making the LEP. The planning proposal describes how amendments to an LEP 'give effect' to strategic and site-specific planning outcomes. It is therefore the first step in making the statutory link with strategic plans and amending an LEP.

This planning proposal has been structured in accordance with Section 2 of the Department of Planning (DPE) Local Environmental Plan Making Guideline (LEP Making Guidelines) (DPE, 2023). The preparation of the planning proposal is for Gateway Determination in accordance with Division 3.4 of the Environmental Planning and Assessment Act 1979 (the EP&A Act).

1.3. PURPOSE

This planning proposal has been prepared on behalf of Melinda Westaway, Sniper Mining Pty Limited, Nathan Martyn, and Stephanie Martyn (the proponents) to accompany an application to Mid-Western Regional Council (Council) for the rezoning of land located at Lot 415 DP755433 and Lot 56 DP755433 Henry Lawson Drive and Lot 129 DP755433 Canadian Lead Road, Gulgong NSW 2852. The rezoning relates to changing the land use from RU1 Primary Production to R5 Large Lot Residential and includes an associated change in the minimum lot size from 100 hectares to 12 hectares.

1.4. OBJECTIVE

The objective of this planning proposal is to amend the Mid-Western Regional Local Environmental Plan (LEP) 2012 to rezone land at Lot 415 DP755433 and Lot 56 DP755433 Henry Lawson Drive and Lot 129 DP755433 Canadian Lead Road, Gulgong NSW 2852 (the site). This specifically involves the rezoning of the land from RU1 Primary Production to R5 Large Lot Residential, with a minimum lot size change from 100 hectares to 12 hectares. The objective is to increase the provision of rural lifestyle living lots in close proximity to Gulgong.



1.5. INTENDED OUTCOMES

The intended outcomes of this planning proposal are:

- To provide additional rural residential land: Rezoning the land to R5 Large Lot Residential will cater to the increasing demand for large lot residential purposes within and near the Gulgong urban area.
- To optimise land use: By changing the minimum lot size from 100 hectares to 12 hectares, the proposal aims to optimise land use and promote sustainable development in the region.
- To support rural lifestyle living: The rezoning will facilitate rural lifestyle living by
 providing unconstrained land suitable for large lot residential purposes.
- To contribute to community infrastructure: The proposal will ensure that the land is appropriately zoned to support large lot residential development, contributing to the enhancement of community infrastructure.
- To stimulate economic growth: Rezoning the land will encourage economic investment and create employment opportunities in the Mid-Western Regional Local Government Area (LGA).
- To improve land use compatibility: The rezoning will ensure that the land use is consistent with the surrounding areas, minimising potential land use conflicts.
- To maintain environmental integrity: The proposal aims to balance development needs with the preservation of the subject site's environmental features and surrounding area.

1.6. PRELIMINARY CONSULTATION

1.6.1. Pre-Lodgement Meeting with Mid-Western Regional Council:

The project commenced with a pre-lodgement meeting between Liberty Pannowitz from de Witt Consulting and Sarah Armstrong from Mid-Western Regional Council on May 20, 2024. This meeting was intended to discuss the initial proposal and outline the necessary planning processes. Following this, there was ongoing correspondence.

On June 27, 2024, further discussions took place via email between Liberty Pannowitz, Sarah Armstrong, and Sarah Goldsmith. The focus of these discussions was the Minimum Lot Size (MLS) for the proposed rezoning. The Council and the Department of Planning, Housing, and Infrastructure (DPHI) both indicated that the proposal, which suggested a reduction in MLS to 5 hectares, was inconsistent with the established and consistently applied MLS for rural lifestyle properties, which typically required larger lot sizes such as 10 or 12 hectares.

Despite this feedback, it was suggested that with adequate justification and adjustments, specifically considering the appropriateness of a 10-hectare lot size over a 12-hectare lot size regarding water supply and other factors, the proposal can be considered. Council was open to discussing potential rezoning beyond the identified extent of Area F if the site attributes supported orderly development and responded to the topography and attributes of the land.

ENVIRONMENTAL CONSIDERATION	SUPPORTING TECHNICAL DOCUMENT	REFERENCE	
Heritage - Aboriginal	Planning Proposal	Section 4.3.3.1	
Flora and fauna	Biodiversity Assessment Report	Appendix 11 – BAR; Section 4.3	
Services and utilities	Utility and Infrastructure Servicing Strategy	Appendix 2 - Utility and Infrastructure Servicing Strategy	
Concept subdivision	Concept Subdivision Plan	Appendix 1 - Concept Subdivision Plan	
Site contamination	Preliminary Contamination Assessment	Appendix 7 – Preliminary Contamination Assessment	
Soils and geotechnical	Planning Proposal	Section 4.3.2.3	

Table 1: Matters requiring further assessment

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ENVIRONMENTAL CONSIDERATION	SUPPORTING TECHNICAL DOCUMENT	REFERENCE
Social	Planning Proposal	Section 4.3.3.2
Economic	Planning Proposal	Section 4.3.3.3
Bushfire hazard	Planning Proposal	Section 4.3.2.4
Transport and traffic	Planning Proposal	Section 4.4
Flood hazard	Planning Proposal	Section 4.3.2.1
European Heritage	Planning Proposal	Section 4.3.3.1
Air quality	Planning Proposal	Section 4.3.2.6
Acoustic and vibration	Planning Proposal	Section 4.3.2.5
Visual impact	Planning Proposal	Section 4.3.2.8
Waste	Planning Proposal	Section 4.4

1.6.2. Gateway Determination

Gateway Determination for Planning Proposal PP-2024-2158 was issued by Department of Planning, Housing and Infrastructure (DHPI) on 14/02/2025 (Appendix 9). This Planning Proposal report (Version 2) has been amended to satisfy the Gateway conditions, including:

"Gateway Conditions

1. Prior to exhibition, the planning proposal is to be amended to:

- Remove references to Lot 264 DP755433.
- Update all references to the proposed amendment to the lot size map to reflect a change from 100ha to 12ha.
- Include the findings of a biodiversity assessment report."

An Alteration of Gateway Determination was issued by DPHI on 14/02/2025 (Appendix 10), which included the following alteration:

"1. Change the description of the planning proposal

from 94 Canadian Lead Road, 2787 and 2794 Henry Lawson Drive, Gulgong to Lot 415 DP755433, Lot 56 DP755433 and Lot 129 DP755433 Canadian Lead Road and Henry Lawson Drive, Gulgong."

Therefore, the following updates have been made to this Planning Proposal report:

- The Planning Proposal description has been changed in line with the DPHI request.
- Lot 264 DP755433 has been removed from the Planning Proposal.
- · A change from 100ha to 12ha minimum lot size is reflected in the Planning Proposal.
- A biodiversity Assessment Report (BAR) has been prepared by de Witt Ecology, with the report at Appendix 11. The findings of the BAR are incorporated in Section 4.3.1.1.
- The Concept Subdivision Plan (Appendix 1) has been updated.
- All associated mapping and figures (including lot size mapping, land use zone mapping, site plan and location plan) have been updated to reflect the above.



2. SITE AND SURROUNDING AREA

2.1. SITE DESCRIPTION

The subject site consists of multiple lots described as Lots 56, 129, & 415 in DP755433. The total site area is approximately 73 hectares (ha). The subject site is irregularly shaped and is located immediately east of the Gulgong township in the Mid-Western region of NSW. The combined lots have frontages to Henry Lawson Drive, Canadian Lead Road, and Snelsons Lane.

Topographically, the subject site is generally flat with some small areas of elevation in the northern and central lots. The subject site comprises predominantly cleared land with scattered remnant vegetation. Notably, mature trees screen parts of the central lot from Henry Lawson Drive, and there are some scattered trees around the existing dwelling sites on the northern and central lots. Small dams are scattered across the subject site, but there are no natural watercourses.

The northern lot (2794 Henry Lawson Drive) is bound by Snelsons Lane to the north, while Henry Lawson Drive runs along the southern boundary. The central lot (2787 Henry Lawson Drive) is bounded by Henry Lawson Drive to the north and Canadian Lead Road to the west. The southern lot (94 Canadian Lead Road) is bounded by Canadian Lead Road to the north.

The subject site supports existing structures, including dwelling houses and farm outbuildings, which are used for low-intensity agricultural purposes or residential living. The subject site is accessed via existing public roads, with formed driveway entrances from Henry Lawson Drive, Snelsons Lane and Canadian Lead Road.

The surrounding area includes other large land holdings, which consist of large lot and lifestyle living, and smaller agricultural pursuits. The subject site is located on the fringe of the Gulgong township, being 1 km from the outlying areas and within 1.8 km of the town centre. The Wallerawang-Gwabegar Railway forms part of the subject site boundary of the central lot. Notable features in the greater region include the Munghorn Gap Nature Reserve to the east, the Talbragar River to the north, and Lake Burrendong to the southwest. The Castlereagh Highway (State highway B55) runs north-south through Gulgong and connects to the Golden Highway.

A Site Plan is provided in Figure 1 overleaf.

2.2. LOCATION DESCRIPTION

The subject site is located within the suburb of Gulgong, in the Mid-Western region of New South Wales (NSW). The surrounding area primarily features rural-residential development, including larger rural living allotments and smaller agricultural pursuits, reflecting the region's agricultural heritage and rural lifestyle.

Situated on the fringe of the Gulgong township, the subject site is approximately 1 kilometre from the outlying residential areas and within 1.8 kilometres of the town centre. The Wallerawang-Gwabegar Railway forms part of the subject site boundary of the central lot, providing important transport connectivity.

Key features in the greater region include the Munghorn Gap Nature Reserve to the east, known for its biodiversity, the Talbragar River to the north, and Lake Burrendong to the southwest, which is a significant recreational and water storage area. The Castlereagh Highway (State Highway B55) runs north-south through Gulgong and connects to the Golden Highway, facilitating regional access.

Gulgong offers a range of services, including medical facilities, dining options, supermarkets, specialty stores, community and recreational facilities, and childcare centres. This infrastructure supports the needs of the local population and contributes to the town's viability as a rural residential area.



The surrounding region features a mix of residential areas, agricultural lands, and natural reserves. This combination supports a diverse local economy and lifestyle, blending residential living with agricultural activities and access to natural resources.

A Location Plan is provided in Figure 2 overleaf.

2.3. PROJECT AND SUBJECT SITE BACKGROUND

2.3.1. Land Use History

The subject site consists of multiple lots (Lots 56, 129, and 415 in DP755433) located immediately east of the Gulgong township in the Mid-Western region of NSW. Historically, the land has been used for low-intensity agricultural purposes and residential living. Aerial imagery and historical data indicate these uses have been consistent since the 1960s. Over time, demographic shifts and regional development have influenced changes in land use and demand for residential space.

2.3.2. Historic Consents

2.3.2.1. DA0242/2021

DA0242/2021 pertains to an approved Secondary Dwelling (Transportable) at 2787 Henry Lawson Drive, Gulgong NSW 2852 (the central site). This development application was approved on 10 March 2021, facilitating the placement of a secondary, transportable dwelling on the site.

2.3.3. Contamination

A Preliminary Site Investigation is provided at **Appendix 7**. The investigation aims to identify potential environmental contamination, assess the current site conditions and suitability for rezoning, and provide recommendations for further actions, if necessary. The investigation found that the site poses minimal risk of contamination due to historical low-intensity agricultural use. There is no immediate need for remediation, but ongoing monitoring and proper management of agricultural chemicals are recommended.







3. EXPLANATION OF PROVISIONS

The intent of the LEP amendment is to amend the Mid-Western Regional Local Environmental Plan 2012 as outlined in Table 2 below.

Table 2: Proposed map amendments

LEP	Proposed
Land Use Zone Map (Previously Sheet LZN_005E)	The current land zoning of RU1 Primary Production applies to Lots 56, 415, and 129 DP755433. The proposed amendment will rezone these lots to R5 Large Lot Residential.
Lot Size Map (Previously Sheet LSZ_005E)	A minimum subdivision lot size of 100 hectares currently applies to Lots 56, 415, and 129DP755433. The proposed amendment will reduce the minimum subdivision lot size for these lots to 12 ha.

It should be noted that Council has not adopted Clause 4.4 Floor Space Ratio (FSR). The Clause 4.3 Height of Buildings (HOB) map generally applies to Gulgong. However, similar to the R5 zoned land to the north, which does not have a height of building control, no height of building control is proposed for this area.

As such, no proposed HOB or FSR development standards are proposed to be applied as part of this rezoning proposal. *Figures 3 and 4* below provide a visual overview of the proposed changes to LEP 2012, with full maps provided in Section 5.



Figure 3: Existing and proposed land use zoning maps (de Witt Consulting)



Figure 4: Existing and proposed minimum lot size maps (de Witt Consulting)



3.1. LAND USE ZONING

The planning proposal seeks to rezone the subject land from RU1 Primary Production to R5 Large Lot Residential. This proposed zoning change aligns with the objective of amending the Mid-Western Regional Local Environmental Plan 2012 to facilitate the expansion of residential development in the area. This rezoning will enable the land to be used for rural lifestyle residential purposes, addressing the growing demand for large lot residential land in Gulgong.

3.2. MINIMUM LOT SIZE

The planning proposal seeks to amend the minimum lot size of the subject site from 100 hectares to 12 hectares. The proposed minimum lot size is consistent with the adjoining lot sizes and is generally aligned with the minimum lot size that corresponds with the R5 Large Lot Residential zoning.

The Concept Subdivision Plan is provided in **Appendix 1** (extracted below in Figure 5) which demonstrates the outcome and likely maximum number of lots.



Figure 5: Concept Subdivision Plan (Appendix 1) (source: de Witt Consulting)



4. JUSTIFICATION OF STRATEGIC AND SITE-SPECIFIC MERIT

This section of the report provides a detailed assessment of the proposals strategic and sitespecific merit. This section also integrates findings from the specialist studies, investigations and plans which support the rezoning. Strategic plans offer longer term visions for local and regional planning, and inform strategic planning as well as translating into local priorities and actions for development. On balance, the interaction of the strategic planning framework against the findings of the specialist input determines that the planning proposal should be supported and environmental, social and economic impacts are appropriate. Where mitigation measures are required, these are identified and included.

4.1. NEED FOR THE PLANNING PROPOSAL

4.1.1. Is the planning proposal a result of an endorsed LSPS, strategic study or report?

Yes. The Planning proposal aligns with several key regional and local planning documents, including the Central West and Orana Regional Plan 2041 (CWORP 2041) and the Mid-Western Regional Local Strategic Planning Statement (LSPS) 2040. These documents provide a comprehensive framework for sustainable development in the region, focusing on themes such as sustainability, community resilience, housing, and economic development. The proposal is consistent with the strategic directions and objectives outlined in these documents, ensuring that it supports broader regional and local goals. By adhering to the priorities and guidelines set forth in these plans, the proposal demonstrates a clear connection to endorsed strategic studies and reports, justifying its merit and necessity.

4.1.1.1. Central West and Orana Regional Plan 2041

The Central West and Orana Regional Plan 2041 sets the strategic framework for the region, to ensure the region's ongoing prosperity. It is a 20-year land use plan prepared under section 3.3 of the *Environmental Planning and Assessment Act 1979* (EP&A Act) and applies to the LGAs of Bathurst, Blayney, Bogan, Cabonne, Coonamble, Cowra, Dubbo, Forbes, Gilgandra, Lachlan, Lithgow, **Mid-Western**, Narromine, Oberon, Orange, Parks, Warren, Warrumbungle and Weddin.

CWORP 2041, focuses on themes such as sustainability, community resilience, housing, and economic development.

Key objectives relevant to the planning proposal include:

- Objective 5: Identify, protect, and connect important environmental assets.
- Objective 8: Secure resilient regional water resources.
- Objective 13: Provide well-located housing options to meet demand.
- Objective 15: Manage rural residential development.
- Objective 9: Ensure site selection and design embraces and respects the region's landscapes, character, and cultural heritage.

These objectives align with the planning proposal by promoting sustainable development and ensuring that new housing is well integrated into the existing environmental and infrastructure context.

Regarding region-wide objectives of CWORP 2041, the planning proposal displays compliance with key strategies. These include:

<u>Strategy 13.1</u>: to ensure an adequate and timely supply of housing, in the right locations, strategic and local planning should:

 Respond to environmental, employment and investment considerations, and population dynamics when identifying new housing opportunities.

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- Consider house proposed release areas could interact with longer term residential precincts.
- Provide new housing capacity where it can use existing infrastructure capacity or support the timely delivery of new infrastructure.
- Identify a pipeline of housing supply that meets community needs and provides appropriate opportunities for growth.

The Mid-Western region in particular is experiencing a wave of investment in energy production and storage, with development for solar farms, wind farms, battery energy storage systems, hydrogen stations, etc, which means that the region will need to account for increased dwelling demand of all types. The proposed rezoning will provide larger lifestyle lots for those who want a larger lot closer to town, but of a more manageable size and a transition between the larger rural properties and village of Gulgong.

Strategy 15.1: when planning for new rural residential development consider:

- Proximity to existing urban settlements to maximise the efficient use of existing infrastructure and services.
- Avoiding primary production zoned agricultural land and mineral resources and consider land use conflict when in proximity to such land.
- Avoiding areas of high environmental, cultural or heritage significance, or areas affected by natural hazards.
- Provision of a sustainable water supply through reticulated water supply roof catchment and/or accessing water from a river lake or aquifer in accordance with the Water Management Act 2000.
- Impacts on the groundwater system.
- Future growth opportunities of the closest local centre, nearby urban land uses and any across LGA-boundary land use compatibility issues.
- · Context in terms of supply and demand across the subregion.
- Cost effective service supply.

The proposed rezoning is located approximately 1km from the main urban settlement of Gulgong, located on the fringe of existing R5 zoned lands. This will ensure good access to existing infrastructure and services, such as roads, electricity and telecommunications. The proposed outcomes will ensure some transition between rural land uses and the urban settlement. The proposed rezoning is generally avoiding areas of high ecological or cultural or heritage significance. It is noted that the site is affected by Biodiversity Values (BV) mapping, but this takes up only small portion of the site such as boundaries where remnant vegetation tree stands exist. Importantly, the majority of the site is cleared land, mapped as Category 1 exempt land under the Local Land Services (LLS) Draft Native Vegetation Regulatory Map, and not mapped as BV. It is noted that part of the subject site is mapped on the Groundwater Vulnerability map from LEP 2012, however the proposed rezoning is unlikely to present significant adverse impacts, as only large lots are proposed.

At this early stage, the rezoning has considered opportunities to locate, design and construct new development to minimise impacts on groundwater resources and encourage the re-use of water and ability for sites to manage stormwater within their own boundaries. The intent of the future 12ha subdivision scale is to ensure that the lots are of a size sufficient where they may have individual bores for a domestic water source and rely upon rainwater as the source of primary potable water. This has been investigated further as part of this Planning Proposal. The intended future land uses (rural residential lifestyle living) are not associated with land uses that would harm surface and groundwater quality or lead to its overuse, with residential land uses being less intensive and any very small scale agricultural uses also consistent with what is currently permissible on the site and not intended to be an intensive commercial use

Poge 11



of the site. The proposed rezoning is commensurate with the existing constraints on the site and in the immediate surrounding area.

<u>Strategy 15.2</u>: Enable new rural residential development only where it has been identified in a local strategy prepared by the relevant council and endorsed by the department. Avoid unplanned or unsupported rezoning of rural land.

Reviewing other strategic documentation, such as the Mid-Western Regional Comprehensive Land Use Strategy, the proposed rezoning is located in Area F, identified as a medium-term opportunity area. As previously described, the Mid-Western area and Gulgong area are facing good levels of residential growth. As previously discussed, there is opportunity for the expansion of residential areas from the large growth and investment in renewable energy production and storage in the region.

4.1.1.2. Mid-Western Region Community Plan Towards 2040

The Towards 2040 Community Plan, developed with community input, mirrors the priorities of CWORP 2041, emphasising community goals and strategic growth. The consistency of the planning proposal with the CWORP demonstrates its alignment with the community's vision.

4.1.1.3. Mid-Western Regional Local Strategic Planning Statement 2040

The Mid-Western Regional Local Strategic Planning Statement (LSPS) 2040 sets a 20-year vision for land use within the LGA, supporting the objectives of CWORP 2041 at the local level.

Key priorities relevant to the proposal include:

- Planning Priority 2: Diverse, sustainable, adaptable, and affordable housing options.
- Planning Priority 4: Infrastructure and services to support current and future community needs.
- Planning Priority 5: Enhancement and protection of biodiversity and natural heritage.

4.1.1.4. Comprehensive Land Use Strategy 2011

The Comprehensive Land Use Strategy (CLUS) guides future land use changes in the Mid-Western Regional LGA, identifying land for long-term housing needs. The subject site falls within an identified opportunity area for rural lifestyle development, justifying the proposed rezoning from rural to residential use.

4.1.2. Is the planning proposal the best means of achieving the objectives or intended outcomes, or is there a better way?

To determine whether the planning proposal is the best approach to achieving the objectives or intended outcomes, we must review potential alternative approaches. This includes seeking to vary applicable development standards via Clause 4.6 of the relevant Local Environmental Plan (LEP), waiting for Council to finalise a study and/or separate planning proposal, or achieving the outcome through an amendment to a Development Control Plan (DCP). The assessment below will demonstrate that the proposed approach is the most effective, efficient, and timely method.

Alternative Approaches

1. Varying Development Standards via Clause 4.6 of the LEP

Clause 4.6 of the Mid-Western Regional LEP 2012 allows for variations to development standards where strict compliance would be unreasonable or unnecessary. This could theoretically include variations to minimum lot sizes or other controls.

 Feasibility: Varying development standards via Clause 4.6 is typically used for minor adjustments rather than substantial rezoning. It is unlikely to be supported for

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significant changes such as reducing the minimum lot size from 100 hectares to 12 hectares across multiple lots.

- Limitations: Clause 4.6 variations are assessed on a case-by-case basis and must demonstrate that compliance with the existing standard is unreasonable or unnecessary. The scale of change required for this proposal would not be suited to this mechanism.
- Efficiency: Using Clause 4.6 for such a substantial change would involve multiple applications, resulting in a fragmented and lengthy process without providing the comprehensive planning and strategic assessment that a rezoning application would offer.
- 2. Waiting for Council to Finalise a Study and/or Separate Planning Proposal

Another approach would be to wait for the Council to complete relevant strategic studies or initiate its own planning proposal.

- Current Status: The Council recently completed the Mudgee and Gulgong Urban Release Strategy 2023 Update. This report identifies the substantial demographic growth of the broader Mid-Western region due to large investment in renewable energy, coinciding with the implementation of the Central West-Orana Renewable Energy Zone (REZ). The subject site is outside of this urban release strategy framework area. Council has indicated that other similar strategies for rural lands are not on the horizon (referring to the pre-lodgement meeting).
- Uncertainty: Relying on the completion and outcomes of Council-led studies introduces significant uncertainty and potential delays. The timelines for these studies are not fixed, and their recommendations may not align precisely with the objectives of the current planning proposal.
- Opportunity Cost: Delaying the proposal could result in missed opportunities to address the current demand for rural residential land, potentially leading to ongoing housing shortages and economic impacts for the region.

3. Amendment to a Development Control Plan (DCP)

Development Control Plans provide detailed guidelines to support the LEP and can be amended to introduce new controls or standards.

- Scope: DCPs are supplementary documents that provide guidance on how development can occur within the framework established by the LEP. They cannot change zoning or fundamentally alter the permitted uses of land.
- Limitations: An amendment to the DCP could not achieve the objective of rezoning land from RU1 to R5. DCPs cannot override the land use zones and minimum lot sizes prescribed in the LEP.
- Effectiveness: Changes to a DCP would be ineffective in delivering the desired outcomes of this proposal, as the primary objective is to rezone the land, which requires an LEP amendment.

Assessment of Proposed Approach

The proposed planning proposal to rezone the land from RU1 Primary Production to R5 Large Lot Residential is assessed to be the most appropriate approach based on the following criteria:



1. Comprehensive and Strategic Alignment

- The planning proposal allows for a thorough strategic assessment and alignment with
 regional and local planning objectives, such as those outlined in the Central West and
 Orana Regional Plan 2041 and the Mid-Western Regional LSPS 2040.
- It enables a holistic consideration of the subject site's characteristics, infrastructure needs, environmental impacts, and socio-economic benefits.

2. Efficiency and Timeliness

- The planning proposal process is structured and provides a clear pathway for assessment and approval, including community and stakeholder consultation.
- Compared to the fragmented and uncertain nature of the alternative approaches, a
 planning proposal is more efficient in delivering the desired outcome within a
 reasonable timeframe.

3. Certainty and Robustness

- A planning proposal provides certainty and robustness to the rezoning process, ensuring that all necessary studies, consultations, and statutory requirements are addressed comprehensively.
- It offers a definitive resolution to the zoning and land use issues, providing clarity for future development and investment.

4. Best Use of Resources

- Initiating a planning proposal leverages the expertise and resources of both the proponent and the Council in a collaborative manner, facilitating a well-considered and supported rezoning application.
- It avoids the potential resource wastage associated with multiple Clause 4.6 applications or the lengthy wait for the completion of Council studies.

The assessment demonstrates that the proposed planning proposal is the best means of achieving the objectives or intended outcomes for rezoning 94 Canadian Lead Road (Lot 129/DP755433); 2787 Henry Lawson Drive (Lot 56/DP755433); 2794 Henry Lawson Drive, Gulgong, NSW 2852. It is more effective, efficient, and timely compared to the alternative approaches of varying development standards, waiting for Council studies, or amending the DCP. The planning proposal process provides a comprehensive, strategic, and robust framework to facilitate the rezoning, ensuring alignment with broader planning objectives and delivering clear benefits for the community and stakeholders.

Rezoning the subject site is the first option. The most prudent rezoning choice is R5, as it reflects adjacent land use zoning, and enables an appropriate density consistent with rural residential lifestyle of the area.

As demonstrated above, a planning proposal to rezone the subject site from RU1 Primary Production to R5 Large Lot Residential is the most appropriate option.

4.2. RELATIONSHIP TO THE STRATEGIC PLANNING FRAMEWORK

- 4.2.1. Will the planning proposal give effect to the objectives and actions of the applicable regional or district plan or strategy?
- Yes. Consideration of the Central West and Orana Regional Plan 2041 is provided below.

4.2.1.1. Central West and Orana Regional Plan 2041

The Central West and Orana Regional Plan 2041 has been considered. The planning proposal is consistent with the objectives of the CWORP 2041, which broadly identifies areas for more



economic expansion and associated housing opportunities throughout the region, including the Mid-Western Regional LGA.

Objective 4: Leverage inter-regional transport connections

This objective focuses on improving transport connectivity and regional accessibility by enhancing major road, rail, and air networks. The goal is to facilitate the efficient movement of people and goods, support economic growth, and improve access to services and employment opportunities across the region.

The subject site is strategically located near major roads and the Wallerawang-Gwabegar Railway, enhancing transport connectivity and supporting regional accessibility. The rezoning proposal will leverage these existing transport connections to ensure that the future development is well-integrated into the regional transport network. This will facilitate easier access for residents to employment, education, and services, thereby supporting regional economic growth and improving overall accessibility.

Objective 5: Identify, protect and connect important environmental assets

This objective aims to preserve and enhance significant environmental and ecological features within the region. It involves identifying key environmental assets, ensuring their protection from adverse impacts, and creating ecological corridors to connect habitats and support biodiversity.

The planning proposal has identified areas of ecological value on the subject site. It includes measures to preserve existing vegetation and ecological features. The identified ecological values are unlikely to be impacted by future development due to the extensive cleared land available for development. Additionally, it is considered that potential endangered ecological communities are not present on-site. The proposal aims to avoid impacting existing woody vegetation zones and promotes sustainable land use practices that minimize environmental impact. By maintaining and enhancing these environmental assets, the rezoning aligns with the objective of protecting and connecting important ecological features.

Objective 6: Support connected and healthy communities

This objective focuses on creating well-connected, healthy communities by promoting active transport, access to green spaces, and community facilities. The goal is to enhance the quality of life, support physical and mental well-being, and foster social cohesion.

Rezoning to R5 Large Lot Residential promotes rural lifestyle living, contributing to community health and connectivity. The proposal supports the development of a community that benefits from open spaces, opportunities for outdoor activities, and a connection to the natural environment. The subject site's proximity to Gulgong township ensures that residents will have access to essential services and community facilities, fostering a healthy and wellconnected community.

Objective 7: Plan for resilient places and communities

This objective aims to ensure that communities are resilient to natural hazards and climate change impacts. It involves planning for development in areas free from significant risks, such as bushfires and floods, and incorporating design principles that enhance resilience.

The rezoning does not include land that is within an area of bushfire risk or flood hazard. The proposal ensures that future development will not contribute to the heat island effect, as it is intended for rural lifestyle living with low-density development. This approach enhances community resilience by avoiding high-risk areas and promoting sustainable land use practice.



Objective 8: Secure resilient regional water resources

This objective focuses on implementing sustainable water management practices to ensure the availability and quality of water resources. It addresses the challenges of water scarcity, allocation, and quality by promoting efficient use and innovative water management solutions.

The rezoning provides opportunities to locate, design and construct new development to minimise impacts on groundwater resources and encourage the re-use of water and ability for subject sites to manage stormwater within their own boundaries. The intent of the future subdivision scale is to ensure that the lots rely upon rainwater as the source of primary potable water.

Objective 9: Ensure site selection and design embraces and respects the region's landscapes, character and cultural heritage

This objective aims to integrate natural landscapes and cultural heritage into development planning. It involves selecting sites and designing developments that respect and enhance the region's unique landscapes and cultural assets.

The subject site's location and design respect the natural landscape and cultural heritage, integrating seamlessly with the surrounding environment. The proposal ensures that the higher density of development is concentrated around rural centres, avoiding sensitive areas or highly visible locations. The subject site selection respects the region's landscapes and character, maintaining the region's cultural heritage by avoiding significant changes to natural features and ensuring development fits within the existing environment.

It is considered that the subject site is well suited for future rural lifestyle living. The subject site is within proximity to the Gulgong township and similar rural lifestyle living (particularly to the west). The subject site is not located within sensitive areas or highly visible locations such as on ridgelines or within areas that would require clearing or changes to the natural landscape to facilitate future development.

Objective 13: Provide well located housing options to meet demand

This objective addresses housing demand by providing strategically located housing options that are accessible and well-serviced. It aims to meet the needs of the growing population and ensure that housing developments are sustainable and integrated with existing infrastructure.

Rezoning addresses the demand for rural residential land by offering well-located housing options near the Gulgong township. The chosen subject site is predominantly within and includes logical extensions of the identified Opportunity Area F. The subject site is serviced by existing road infrastructure, promoting accessibility and supporting the development of housing options that meet the growing demand in the region. The proposed rezoning responds to evolving population dynamics by providing additional land for rural residential living as a response to unanticipated population increase in the region.

Objective 15: Manage rural residential development

This objective focuses on minimizing land use conflict and ensuring that rural residential development is compatible with surrounding land uses. It involves managing the scale and location of development to support sustainable rural living.

The proposal aligns with strategies to minimise land use conflict and ensure compatible development in rural residential areas. The subject site's proximity to Gulgong township maximizes the efficient use of existing infrastructure, particularly transport routes. The proposal ensures that future development is suitable for both rural residential living and agricultural pursuits, consistent with surrounding land uses. By providing large lots and



maintaining sustainable water and land use practices, the rezoning supports the objective of managing rural residential development effectively.

The subject site is ideal for rural residential development because it lacks significant environmental, cultural, or heritage constraints and is not prone to natural hazards like bushfires and floods. The groundwater system may be sustainably managed through roof catchment and bore water supply, in compliance with the Water Management Act 2000. The proposal aligns with the CLUS, being largely within and extending Priority Area F, and addressing the demand for R5 land identified in this report due to low uptake in other priority areas and changing population demographics. Additionally, the rezoning is unlikely to cause land use conflicts, as it supports both rural residential living and agricultural activities like cropping and grazing, like the surrounding areas, particularly to the east.

Objective 19: Protect agricultural production values and promote agricultural innovation, sustainability and value-add opportunities

This objective aims to support sustainable agricultural practices and innovation alongside residential development. It involves protecting agricultural land, promoting sustainable practices, and encouraging value-added agricultural opportunities.

The planning proposal allows for rural residential use alongside small-scale agriculture, supporting sustainable agricultural practices and innovation. The proposal ensures that the land can be used for hobby farming, horse riding, raising animals, and other agricultural uses, consistent with surrounding land uses. By maintaining the option for low scale agricultural activities and ensuring that future land uses do not conflict with existing agricultural practices, the rezoning aligns with the objective of protecting agricultural production values and promoting sustainability and innovation.

The proposed R5 zone and 12ha lot size have been carefully considered to align with the surrounding land uses. This rezoning is intended to support rural residential development on large, oversized lots, while allowing for suitably scaled agricultural pursuits. The surrounding area predominantly features large lot residential lifestyles, making the proposed land use for this subject site entirely consistent with existing patterns. Consequently, the rezoning will not impact agricultural productivity or create land use conflicts, ensuring harmonious integration with the current land uses.

The proposed 12ha lot size ensures that any necessary buffers can be accommodated within future subject site boundaries. Intensive plant and animal agriculture uses remain permissible in the R5 zone, ensuring that the land can be used for rural residential living and agriculture as required, subject to water availability and land capability. The rezoning of this land to R5 ensures that there will be reasonably good quality and usable land available for hobby farming, horse riding, raising animals, planting fruit trees, and other agricultural uses.

4.2.1.2. Mid-Western Regional Comprehensive Land Use Strategy

The Mid-Western Regional Comprehensive Land Use Strategy 2011 provides a framework for the Mid-Western Regional LGA to address long-term rural and urban growth needs. The CLUS emphasises the preference for rural lifestyle lots to be situated at the urban edge, close to services, and to minimise travel distances. The CLUS includes mapping to identify future development opportunities and specifies that rural lifestyle opportunities should be located within a 5km radius of urban centres like Gulgong. Council has identified 12-hectare rural lifestyle opportunities around urban centres, and within a 5km offset of Gulgong. This hardline radius assists in minimising travel distance and protecting agricultural land. Council also identifies that the minimum lot size for subdivision for rural lifestyle (R5) will be 12 hectares where reticulated water and sewer are not available. Additionally, the CLUS suggests that new rural lifestyle lots should be clustered around existing sealed roads.



The subject site is located within, and immediately adjoining, the medium-term Opportunity Area F and identified as 'Class 3 land (otherwise unconstrained)', reproduced below in *Figure* 6. A copy of this is provided in the Comprehensive Land Use Strategy Opportunities Map at **Appendix 4**.

Much of the adjoining land is also noted as Class 3 land. The subject site is located entirely within the 5km radius, being approximately only 1km from the urban fringe and approximately 2.5 km from the centre of Gulgong.

The subject site has direct access from existing sealed roads, specifically Henry Lawson Drive for the properties at 2794 Henry Lawson Drive (Lot 415-DP755433) and 2787 Henry Lawson Drive (Lot 56-DP755433). However, 94 Canadian Lead Road (Lot 129-DP755433) is accessed via the unsealed Canadian Lead Road. The proposed 12-hectare lot sizes and access to legal bores will promote more sustainable use of groundwater and surface water resources. This subject site logically extends Opportunity Area F and meets the distance criteria to Gulgong.



Figure 6: Extract from the CLUS Figure 4-4 Rural lifestyle opportunities – Subject site shown in pink outline (de Witt Consulting).

The CLUS includes criteria for considering land for rural lifestyle opportunities to be zoned R5 Large Lot Residential with a minimum lot size of 12 hectares. Responses are provided below:

- 1. Land Use Conflict Avoidance:
 - The proposal considers surrounding land uses, ensuring that large lot rural residential living will not conflict with neighbouring mixed rural residential and agricultural activities. Buffers within the subject site boundaries can be accommodated if required.



2. Flooding:

 The area is not affected by flooding and has unconstrained flood-free access out of the property and the locality generally.

3. Road Network Connection:

 The subject site benefits from direct access to sealed roads, including Henry Lawson Drive for the properties at 2794 and 2787 Henry Lawson Drive. 94 Canadian Lead Road is accessed via Canadian Lead Road, providing adequate connectivity.

4. Visual Intrusion:

 There is no impact on visual amenity or sensitive corridors identified in the CLUS on the Gulgong Town Structure Plan. The proposed uses align with current permissible uses, with a preference for rural residential living near urban centres over more remote locations.

5. Future Residential Land Opportunities:

 The land is more suitable for rural residential living than future general residential land, ensuring appropriate residential density.

6. Groundwater System Impact:

 Except for the northern lot, the proposal will include unreticulated development. Potable water will be sourced from roof catchments, minimising adverse impacts on the groundwater system. Each lot is capable of applying for a water supply work approval known as a basic landholder rights (BLR) bore approval. The lots are of sufficient for accommodating an appropriate On-Site Sewage Management System (OSSM).

7. Supply and Demand Justification:

 The discussion regarding population projections and forecasted land uptake within the Urban Release Strategy and the CLUS provides a justification for supply and demand.

8. Bushfire Hazard Management:

 The subject site is not affected by bushfire hazard. Regardless, future lots are large enough to implement appropriate asset protection zones (APZ) if required.

9. Avoidance of Biophysical Strategic Agricultural Land:

 The State Environmental Planning Policy (Resources and Energy) 2021 maps do not classify the subject site as Biophysical Strategic Agricultural Land (BSAL).

10. Sustainable Water Supply Access:

 The proposed concept lots demonstrate the provision of a sustainable water supply, including roof water catchment and access to a bore in accordance with the Water Management Act 2000.

In conclusion, the proposed rezoning aligns with the Mid-Western Regional CLUS by facilitating the development of additional rural residential land to meet community needs and promote sustainable development. The strategic location, minimal constraints, and comprehensive planning approach make this subject site ideal for rezoning to RS Large Lot Residential.



4.2.2. Is the planning proposal consistent with a Council LSPS that has been endorsed by the Planning Secretary or GCC, or another endorsed local strategy or strategic plan?

Yes. An assessment of Our Place 2040 - Mid-Western Regional Local Strategic Planning Statement 2040 is provided below.

4.2.2.1. Our Place 2040 - Mid-Western Regional Local Strategic Planning Statement 2040

The Mid-Western Regional Local Strategic Planning Statement 2040 outlines a comprehensive 20-year vision for land use planning within the Mid-Western Regional Council LGA. The document is designed to give effect to the CWORP 2041 by translating its directions and actions into local strategies and priorities. The LSPS emphasizes sustainable development, the preservation of natural and cultural heritage, the provision of diverse and affordable housing, and the enhancement of community infrastructure and services. It identifies 12 key planning priorities aimed at achieving balanced and resilient growth, which include promoting economic vitality, protecting biodiversity, ensuring infrastructure readiness, and fostering community identity.

This planning proposal for the rezoning and development of land in Gulgong aligns closely with the goals and priorities outlined in the LSPS 2040. By increasing the availability of large lot residential land, this proposal directly addresses the need for diverse and sustainable housing options, supporting Planning Priority 2. Additionally, the proposed approach to infrastructure ensures that new developments do not strain existing resources, aligning with Planning Priority 4. The proposal also considers environmental impacts and heritage preservation, adhering to Planning Priority 5. Overall, this planning proposal not only meets but also enhances the strategic objectives set forth in the LSPS 2040, contributing to the sustainable growth and resilience of the Mid-Western Regional LGA.

Key priorities are discussed further below.

Planning Priority 1: Respect and enhance the historic character of our Region and heritage value of our towns.

This priority emphasises the importance of preserving the historical and cultural significance of towns within the Mid-Western Region. It involves protecting heritage assets, ensuring new developments complement historical architecture, and maintaining the unique character of each town. Effective land use planning under this priority aims to conserve and enhance heritage values for future generations. This planning proposal does not inhibit Planning Priority 1.

Planning Priority 2: Make available diverse, sustainable, adaptable, and affordable housing options through effective land use planning.

This priority aims to increase the variety and affordability of housing to meet the needs of a growing population. It includes identifying opportunities for large lot residential developments and ensuring new housing is sustainable and adaptable to changing needs.

This proposal is consistent with Planning Priority 2 by increasing the amount of large lot residential land within the Gulgong area. This proposal addresses the noted need for increased supply of large lot residential land over the next 20 years. This planning proposal demonstrates the suitability of the proposed land for large lot residential living, considering its proximity to the township, access to the road network, and relatively unconstrained land, thereby meeting market demand. This proposal will help council achieve Planning Priority 2 and meet market demand for large lot residential properties.



Planning Priority 3: Support the ongoing vitality and growth of our centres, towns, and villages.

This priority focuses on strengthening the economic and social vitality of regional centres, towns, and villages. It includes enhancing local amenities, supporting local businesses, and ensuring sustainable growth that benefits the community.

This planning proposal supports Planning Priority 3 by providing additional housing options that will attract new residents to the Gulgong area. This influx of residents is expected to support local businesses and services, thereby enhancing the economic vitality of the town.

Planning Priority 4: Provide infrastructure and services to cater for the current and future needs of our community.

This priority emphasises the importance of adequate infrastructure and services to support community growth and well-being. It involves planning for sustainable water provisions, sewer management, transport routes, and other essential services to ensure they meet current and future needs.

This proposal aligns with Planning Priority 4 by ensuring that the development does not place undue burden on existing infrastructure. Future lots are designed to have sustainable water provisions through individual rainwater collection systems. Sewer management will be addressed with on-site sewage management systems, and stormwater can be managed within site boundaries. Additionally, the proposal ensures good connectivity to the local road network, enhancing the functionality and liveability of future lots.

The proposal is consistent with Planning Priority 4 because it does not seek to place undue burden on existing infrastructure servicing the region, such as water, sewer, and transport routes. For example, the proposal can provide sustainable water provisions and appropriate sewer management for each future lot without impacting existing Council assets. The intent is that the lots rely upon rainwater as the source of primary potable water. Similarly, the lots would be of an adequate size to cater for any OSSM. A similar outcome is intended for stormwater, in that it can be dealt with within site boundaries.

Regarding road access, 2794 Henry Lawson Drive (Lot 415-DP755433) and 2787 Henry Lawson Drive (Lot 56-DP755433) have direct access to the Henry Lawson Drive which is a sealed road. 94 Canadian Lead Road (Lot 129-DP755433) is accessed via Canadian Lead Road. These arrangements ensure the future lots will be functional and offer a high quality of living.

Planning Priority 5: Ensure land use planning and management enhances and protects biodiversity and natural heritage.

This priority focuses on preserving and enhancing the region's biodiversity and natural heritage. It includes protecting significant ecological areas, promoting sustainable land use practices, and avoiding impacts on natural habitats.

This proposal responds to Planning Priority 5 by including measures to preserve existing vegetation and ecological features on the subject site. The subject site is primarily open, cleared land with a long history of agricultural/rural residential use. No change is proposed to Biodiversity Value or Terrestrial Biodiversity maps which help identify, and ensure future development appropriately avoids ecology constrained land. Future subdivision plans can avoid the ecological constrained land.

Planning Priority 6: Strengthen our resilience to natural hazards and climate change.

This priority emphasises the need for planning and development that enhances the region's resilience to natural hazards such as bushfires, floods, and climate change impacts. It includes incorporating design principles that mitigate these risks and ensure sustainable development.



This proposal aligns with Planning Priority 6 by ensuring that future housing opportunities are located in an area free from high bushfire risk and flood hazards. The concept facilitates sustainable water and land use practices that minimise the environmental impact and enhance resilience to climate change. The large lot sizes also allow for effective management of potential risks, contributing to the overall resilience of the community.

Planning Priority 7: Foster a strong sense of place and community identity.

This priority focuses on creating vibrant, inclusive, and cohesive communities that have a strong sense of identity and place. It includes supporting community initiatives, enhancing public spaces, and promoting cultural and social activities to build strong community ties.

This proposal supports Planning Priority 7 by facilitating engagement with the local community as part of the Planning Proposal process, per the LEP making guidelines.

4.2.2.2. Mudgee and Gulgong Urban Release Strategy 2023 Update (URS)

The Mudgee and Gulgong Urban Release Strategy 2023 Update (URS 2023) was commissioned by Mid-Western Regional Council to assess and update the supply and demand for residential land in Mudgee and Gulgong. This update builds on the findings of the 2014 strategy and incorporates the latest demographic data, housing trends, and future projections up to 2041. The strategy aims to ensure a balance between residential land supply and demand, provide a framework for systematic land release, and address the housing needs of the growing population in these areas.

Key findings include:

- Mudgee and Gulgong are expected to experience significant population growth, driven by employment opportunities, particularly in renewable energy and mining sectors.
- Mudgee has a higher proportion of young families and children, while Gulgong has a slightly older population.
- There is a notable demand for detached dwellings and large-lot residential properties in both towns.
- Constraints such as environmental factors and infrastructure availability limit the immediate supply of developable land.
- Recommendations include progressing servicing investigations, enabling infill development, and planning for future zoning and servicing to accommodate projected growth.

This proposal to increase large lot residential land in the Gulgong area aligns closely with the objectives outlined in the URS 2023. The strategy emphasizes the need to manage residential land supply to meet the growing population's demands, particularly focusing on detached dwellings and large lots, which are key components of this proposal.

The URS 2023 highlights the importance of providing zoned and serviced land to ensure timely and efficient residential development. This proposal supports this by identifying suitable land for large lot residential use, which aligns with the strategy's goals of addressing housing supply shortfalls and catering to future demand.

This proposal complies with the URS 2023 by:

- Contributing to the identified need for additional large lot residential properties in the Gulgong area.
- Ensuring that the proposed lots are designed to be sustainable and self-sufficient, particularly in terms of water provisions and sewage management.



- Demonstrating the suitability of the proposed land for residential development, considering proximity to the township, road access, and minimal environmental constraints.
- Supporting the systematic release of residential land, as recommended in the strategy, to balance supply and demand effectively.

This planning proposal aligns with the URS 2023 by addressing key housing needs, supporting strategic planning goals, and contributing to the sustainable growth of the Gulgong area.

4.2.3. Is the planning proposal consistent with applicable SEPPs?

Table 3: Consistency	y with SEPPs
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SEPP	Applicable?	Discussion
SEPP (Biodiversity and Conservation) 2021 Chapter 2 Vegetation in non- rural areas Chapter 3 and 4 Koala habitat protection 2021	Yes	The planning proposal intends to rezone the subject site currently zoned RU1 Primary Production in the Mid-Western Regional Council, listed in Schedule 2 without an asterisk. Since the current zoning is RU1 and the area is not marked with an asterisk, Chapter 3 is applicable. If rezoned to RS Large Lot Residential, any future development must consider potential vegetation loss and comply with Chapter 4 requirements for koala habitat protection, as the subject site falls under the Northwest Slopes koala management area. There was no koala habitat or koala species recorded at the site or nearby, during the ecological assessment (Appendix 11).
SEPP (Resilience and Hazards) 2021 Chapter 4 Remediation of Land	Yes	Consideration of potential contamination and site suitability for residential purposes is discussed in the Preliminary Site Investigation is provided at Appendix 7 . An analysis of historical land use and input from property owners indicates that the site poses minimal contamination risk. The site's long- standing use for low-intensity agriculture, primarily grazing and cropping, is considered low-risk for contamination. While the risk of contamination is minimal, future development of the subject site will also consider the provisions outlined in Chapter 4 of this SEPP to ensure compliance with environmental standards. This includes incorporating any necessary measures to maintain the safety and suitability of
SEPP (Primary Production) 2021 Chapter 2 Primary production and rural development	Yes	the site for residential use. The planning proposal involves rezoning land from RU1 Primary Production to R5 Large Lot Residential. Part of the lots are mapped as State Significant Agricultural Land (SSAL). This mapping is in an early draft stage and covers only parts of the lots in an irregular manner. The proposal is not considered to cause land fragmentation, urban encroachment, or other competing land uses. The planning proposal is consistent with the SEPP as it



		will not adversely impact the orderly economic use and development of lands for primary production.
		The planning proposal aligns with the goals of minimizing land use conflict and supporting sustainable rural development. By rezoning to RS Large Lot Residential, the proposal will support the rural lifestyle living while maintaining compatibility with surrounding agricultural activities. This ensures that the rezoning will not disrupt existing primary production but rather complements it by providing opportunities for low-density rural residential development.
SEPP (Transport and Infrastructure) 2021 Chapter 2 Infrastructure	No	The proposal involves rezoning to R5, which may lead to residential development. If the development includes 75 or more dwellings, it would be considered traffic-generating and would need to be referred to Transport for NSW (TfNSW). If the development involves the subdivision of land with 50 or more allotments, it would also be considered traffic-generating and require referral to TfNSW.
		The proposal will not result in either of the potential dwellings or allotments and therefore does not qualify as traffic-generating development under Schedule 3. Future development will not require referral to TfNSW.
SEPP (Planning Systems) 2021 Chapter 2 State and regionally	Yes	Schedule 6 of this SEPP identifies the triggers for regionally significant development.
significant development		Future development would not trigger regionally significant development.

4.2.4. Is the planning proposal consistent with applicable Ministerial Directions?

Table 4: Consistency with s9.1 Ministerial Directions

Direction	Applicable?	Discussion
Focus Area 1: Planning Systems		
1.1 Implementation of Regional Plans	Yes	Section 4.1.1.1 and Section 4.2.1 discusses how the planning proposal is consistent with the Central West and Orana Regional Plan 2041.
1.2 Development of Aboriginal Land Council land	No	This Direction is not applicable to the planning proposal.
1.3 Approval and Referral Requirements	Yes	The objective of this direction is to ensure that LEP provisions encourage efficient and appropriate assessment of development. The planning proposal is a map-only amendment and therefore does not contain provisions pertaining to concurrence, consultation, or referral requirements, nor does it identify development as designated development. Thus, the planning



		proposal is substantially consistent with this direction.
1.4 Site Specific Provisions	Yes	The planning proposal proposes a change of zoning from RU1 Primary Production to RS Large Lot Residential. No Additional Permitted Use (APU) is being proposed, meaning no unnecessary restrictions will be imposed upon the land beyond existing restrictions as set out in the land use zone within the existing EPI.
1.4A Exclusion of Development Standards from Variation	No	The planning proposal does not propose to introduce or alter an existing exclusion to Clause 4.6 of LEP 2012.

Focus Area 1: Planning Systems – Place-based

Directions 1.5 to 1.22 are not relevant to the geographical area concerned by this planning proposal.

Focus Area 2: Design and Place

This Focus Area was blank when the Directions were made.

3.1 Conservation Zones	Yes	The planning proposal does not currently relate to any conservation zones and will not impact environmentally sensitive land. Further discussion of any environmental impacts is provided within Section 4.3 of this report.
		The subject site is identified as containing Biodiversity Values areas. However, these are areas are primarily located at lot boundaries, and are capable of being avoided by any future development. Further, areas of terrestrial biodiversity mapping or and areas of treed native vegetation are capable of being avoided, as are any ecological communities. The planning proposal will not reduce the conservation standards of the land and future development can be suitably located to avoid impacts, particularly if located within areas of Category 1-exempt land.
3.2 Heritage Conservation	Yes	The planning proposal will give regard to the cultural heritage of the subject site. Heritage is considered in Section 4.3.3.1 of this report. The planning proposal itself will not harm Aborigina objects or sites, however future development or the subject site will need to give regard to current policy.
3.3 Sydney Drinking Water Catchments	No	This Direction is not applicable to the planning proposal.
3.4 Application of C2 and C3 Zones and Environmental	No	This Direction is not applicable to the planning proposal.



Overlays in Far North Coast LEPs		
3.5 Recreation Vehicle Areas	No	This Direction is not applicable to the planning proposal.
3.6 Strategic Conservation Planning	No	This Direction is not applicable to the planning proposal as the land is not Avoided Land or a Strategic Conservation Area.
3.7 Public Bushland	No	This Direction is not applicable to the planning proposal as the Mid-Western Regional Counci area is not listed as an applicable area.
3.8 Willandra Lakes Region	No	This Direction is not applicable to the planning proposal.
3.9 Sydney Harbour Foreshores and Waterways Area	No	This Direction is not applicable to the planning proposal as it is not identified as land within the Foreshores and Waterways Area of the Biodiversity and Conservation SEPP 2021.
3.10 Water Catchment Protection	No	This Direction is not applicable to the planning proposal as it will not affect land within a regulated catchment.
Focus Area 4: Resilience and Ha	zards	
4.1 Flooding	No	This Direction is not applicable to the planning proposal as the land is not identified as floor prone. Refer to Section 4.3.2.1 of this proposal for more information.
4.2 Coastal Management	No	This Direction is not applicable to the planning proposal as it is not coastal use, coasta environment, coastal wetland or littoral rainfores area.
4.3 Planning for Bushfire Protection	Yes	This Direction is not applicable to the planning proposal as it is not bushfire prone land.
4.4 Remediation of Contaminated Land	Yes	A Preliminary Site Investigation is provided a Appendix 7.
		An analysis of the historical land use supplemented by input from property owners indicates that the site has a minimal risk of contamination. The land has been used predominantly for low-intensity agricultura activities such as grazing and cropping, which are generally regarded as low-risk for contamination. Regarding the SEPP (Resilience and Hazards) 2021
		Chapter 4 Remediation of Land, the potential for contamination and the site's suitability for residential purposes have been considered.
		Although the contamination risk is minimal, any future development on the site will still need to



		adhere to the provisions outlined in Chapter 4 of this SEPP. Despite this, there are no obvious signs of contamination which will obstruct the typical DA requirements for subdivision or residential use.
4.5 Acid Sulfate Soils	No	This Direction is not applicable to the planning proposal as it not mapped within a probability area, per the eSPADE 2.2 service.
4.6 Mine Subsidence and Unstable Land	No	This Direction is not applicable to the planning proposal as it is not located within a proclaimed mine subsidence district.
Focus Area 5: Transport and Inf	rastructure	
5.1 Integrating Land Use and Transport	Yes	The aim of this direction is to enhance access to housing, jobs, and services via public and active transport and facilitate the efficient movement of people and goods. The planning proposal supports this by rezoning land from RU1 Primary Production to R5 Large Lot Residential. The subject site's proximity to major transport routes, including Henry Lawson Drive and the Wallerawang- Gwabegar Railway, ensures good connectivity and regional accessibility. This rezoning will integrate future development into the regional transport network, making it easier for residents to access employment, education, and services, thus supporting regional economic growth. The proposal aligns with Objective 4 of the Central West and Orana Regional Plan 2041, promoting development in areas with existing transport infrastructure and reducing the need for new investments.
5.2 Reserving Land for Public Purposes	No	This Direction is not applicable to the planning proposal as it does not relate to public land.
5.3 Development Near Regulated Airports and Defence Airfields	No	This Direction is not applicable to the planning proposal as it does not relate to airports or defence airfields.
5.4 Shooting Ranges	No	This Direction is not applicable to the planning proposal as it does not relate to a shooting range or adjoining shooting ranges, of which there are none.
Focus Area 6: Housing		
6.1 Residential Zones	Yes	The planning proposal is consistent with this direction as it will provide additional residentially zoned land and facilitate a form of development that will serve existing and future residential development in the immediate surrounding area. The proposal seeks to rezone the land from RU1 Primary Production to R5 Large Lot Residential, addressing the growing demand for rural



		residential properties within the Gulgong area. This rezoning will enable the land to be used for residential purposes, aligning with the region's housing needs and strategic planning objectives. Future development can be appropriately managed under the existing Mid-Western Regional Development Control Plan (DCP) 2013, which is appropriate for facilitating new residential development on R5 zoned land. The current DCP provides comprehensive guidelines to ensure that future development is sustainable, well-designed, and integrates seamlessly with the existing urban fabric. By increasing the supply of large lot residential land, the planning proposal supports the goals of the Central West and Orana Regional Plan 2041 and the Mid-Western Regional Local Strategic Planning Statement 2040.
6.2 Caravan Parks and Manufactured Home Estates	No	This Direction is not relevant as it does not relate to an existing or future caravan park or manufactured home estate.

Focus Area 7: Industry and Employment

Directions 7.1 to 7.3 are not relevant to the planning proposal.

Focus Area 8: Resources and Energy		
8.1 Mining, Petroleum Production and Extractive Industries	No	This Direction is not relevant as it does not relate to mineral land, production or extraction.
Focus Area 9: Primary Production	m	
9.1 Rural Zones	Yes	The planning proposal is inconsistent with the terms of Direction 9.1 as it seeks to rezone land from RU1 Primary Production to R5 Large Lot Residential. However, there is merit in this proposal. It aligns with the Central West and Orana Regional Plan 2041 and the Mid-Western Regiona Local Strategic Planning Statement 2040 which consider the objectives of protecting agricultural production while accommodating residential growth.
		The subject site is not of high agricultural value and is more suitable for residential development due to its proximity to transport infrastructure and existing residential areas. The proposal is consistent with the Central West and Orana Regional Plan 2041, which supports the strategic framework for sustainable growth and housing development in the region. The subject site has not been used for significant agricultural and rezoning this land will not disrupt the overall agricultural production value of the region. Therefore, while inconsistent with



		Direction 9.1, the proposal is justified due to its strategic alignment with approved plans and minimal impact on agricultural production
9.2 Rural Lands	Yes	The planning proposal is inconsistent with Direction 9.2 as it seeks to rezone land from RU1 Primary Production to R5 Large Lot Residential and change the minimum lot size from 100 hectares to 12 hectares. However, there is merit in this proposal. It aligns with the Central West and Orana Regional Plan 2041 and the Mid-Western Regional Local Strategic Planning Statement 2040, which consider the objectives of protecting agricultural production while accommodating residential growth.
		The subject site is not of high agricultural value and is more suitable for residential development due to its proximity to transport infrastructure and existing residential areas. The proposal is consistent with the Central West and Orana Regional Plan 2041, which supports the strategic framework for sustainable growth and housing development in the region.
		The planning proposal reflects the environmental values and addresses the natural and physical constraints of the land. The proposal does not reduce the potential for sustainable rural economic activities in the area. The proposal aligns with broader strategic planning goals. The proposed rezoning ensures that the new residential development will be appropriately located considering the availability of services, infrastructure, transport, and proximity to existing centres. This minimises the risk of land fragmentation and land use conflicts, preserving the viability of existing and future rural land uses.
		Any inconsistency with Direction 9.2 is justified by the strategic alignment with approved regional and local plans. The proposed rezoning aligns with broader strategic planning goals, supporting sustainable development while addressing the needs and interests of the community. Therefore, while the proposal is inconsistent with the terms of Direction 9.2, its strategic alignment and minimal impact on agricultural production justify the proposed rezoning and lot size amendment.
Section 9.3 Oyster Aquaculture	No	This Direction is not relevant to the planning proposal as it does not relate to priority oyster aquaculture areas.
9.4 Farmland of State and Regional Significance on the NSW Far North Coast	No	This Direction is not relevant to the planning proposal as it does not relate to LGAs outlined in the Direction.

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4.3. ENVIRONMENTAL, SOCIAL AND ECONOMIC IMPACT

4.3.1. Is there any likelihood that critical habitat or threatened species, populations or ecological communities, or their habitats, will be adversely affected because of the proposal?

No. The subject site is identified on the Biodiversity Values map, which indicates areas with threatened species or communities with potential for serious and irreversible impacts. An extract of the subject site and Biodiversity Values map is shown by Figure 7.

For 2794 Henry Lawson Drive, Gulgong (Lot 415-DP755433), both the northwest side and the southwest front corner are marked with biodiversity values. At 2787 Henry Lawson Drive, Gulgong (Lot 56-DP755433), the area to the north along Henry Lawson Drive and the south border, primarily on a separate property, also show biodiversity values. 94 Canadian Lead Road, Gulgong (Lot 129-DP755433) does not have any areas mapped with biodiversity values.

The subject site is also identified on the Terrestrial Biodiversity Map under the Mid-Western Regional Local Environmental Plan 2012. An extract of the subject site and Terrestrial Biodiversity Map is shown by *Figure* 8.

The Terrestrial Biodiversity Map generally reflects the Biodiversity Values map described above. For 2794 Henry Lawson Drive, Gulgong (Lot 415-DP755433), both the northwest side and southwest front corner are marked as 'high biodiversity'. At 2787 Henry Lawson Drive, Gulgong (Lot 56-DP755433), the north area along Henry Lawson Drive and the south border, mainly on a separate property, are also classified as 'high biodiversity'. In contrast, 94 Canadian Lead Road, Gulgong (Lot 129-DP755433), does not have any areas mapped as high biodiversity.

Much of the area is not classified, primarily consisting of non-native vegetation or grasslands. The classified vegetation is mostly found in pockets, with the predominant type being Western Grey Box - cypress pine shrub grass shrub tall woodland. This type of vegetation is categorised under Grassy Woodlands and falls within the Floodplain Transition Woodlands category. An extract of the Plant Community Types (PCT) Map is shown in Figure 9.

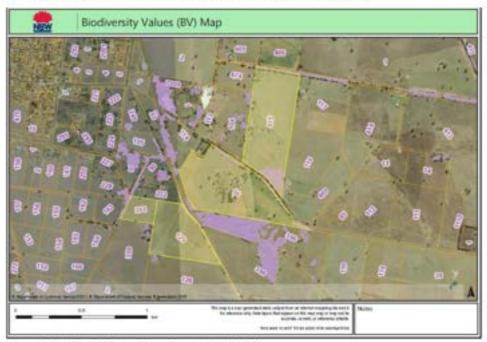


Figure 7: Biodiversity Values Map (source: SEED Map)



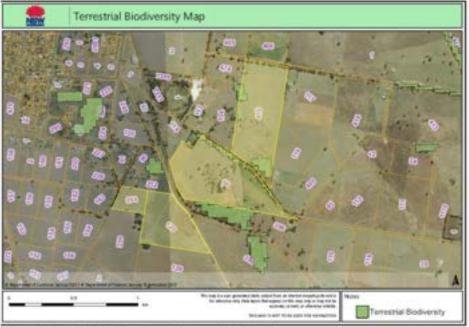


Figure 8: Terrestrial Biodiversity Map (source: SEED Map)

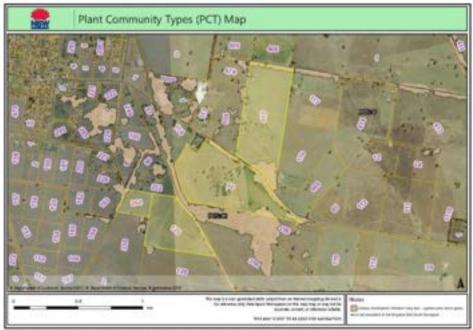


Figure 9: Plant Community Types (PCT) Map (source: SEED Map)



4.3.1.1. Additional results of Biodiversity Assessment Report - April 2025

Further to the above, a Biodiversity Assessment Report (BAR) has been prepared by de Witt Ecology, appended at **Appendix 11**. The BAR findings support a rezoning as described within this Planning Proposal, and indicate that it is appropriate from a biodiversity perspective. Importantly, there are no significant ecological constraints or regulatory triggers (e.g. BOS, TECs, or BV Map, etc) that prevent progression of the Planning Proposal.

PCTs. The BAR confirms that the afore-mentioned Western Grey Box PCT occurs across the site. Within the study area, this PCT occurs in two separate conditions. Low condition areas consist of native grassland with occasional remnant and regrowth Eucalypt trees. Moderate-Good condition areas consist of isolated grassy woodland with a more intact tree canopy layer. The BAR also notes that the Yellow Box grassy tall woodland PCT occurs across the site in three separate conditions, Poor condition areas occur in currently or recently grazed paddocks lacking trees. Low condition areas consist of native grassland with occasional remnant and regrowth Eucalypt trees. Moderate-Good condition areas consist of isolated grassy woodland with a more intact tree canopy layer. We consider that building and other works, such as roads, services, fences and the like, would be located outside the moderate-good condition of both PCTs. Based on the Concept Subdivision, this is entirely achievable.

Flora and Fauna. Furthermore, no threatened flora species were recorded during the field surveys, however, two suspected nests of Greycrowned Babbler (Vulnerable; BC Act) were recorded within the study area. Seven hollow-bearing trees were recorded within or fringing the study area, providing potential breeding habitat for fauna. A future subdivision and any future building footprints are entirely capable of avoiding all hollow-bearing trees and nests identified in the BAR.

The BAR found four (4) priority weeds within the study area, and noted that equivalent or better-quality areas of habitat occur outside of the site in the surrounding locality.

Therefore, we can conclude that areas of BV mapping, terrestrial biodiversity mapping or areas of moderate-good treed native vegetation will not be impacted in future works, and will be designed and located so as to:

- Avoid impacts to any BV Mapping
- Retain hollow-bearing trees and nests
- Limit impacts to native vegetation (where PCTs are mapped)
- Limit impacts to areas of Critically Endangered Ecological Communities (CEECs) and Endangered Ecological Communities (EECs), particularly where treed moderate-good condition occurs.

Furthermore, if future works seek to avoid triggering entry into the Biodiversity Offset Scheme (BOS), future impacts should be focused towards areas of Category 1-exempt land that are not mapped as CEECs, as these areas will not contribute to the 1ha of native vegetation impact trigger. Based on the Concept Subdivision, this is entirely achievable

The planning proposal is unlikely to cause significant impact to biodiversity. Future development on the subject site will consider environmental impacts and vegetation removal and future subdivision can avoid areas of moderate and good condition vegetation, as outlined in the supplied BAR.

4.3.2. Are there any other likely environmental effects of the planning proposal and how are they proposed to be managed?

4.3.2.1. Flooding

The subject site is not identified as flood-prone land. The proposed rezoning will not intensify land use on flood-prone land.



4.3.2.2. Contamination

A Preliminary Contamination Investigation (Appendix 7) confirms that the subject site appears to have been used for low-intensity agricultural purposes (grazing and cropping) since at least 1964. No known contamination or contaminating activities have occurred on the subject site.

4.3.2.3. Geotechnical

The subject site is not identified as having acid sulfate soils. No significant geotechnical constraints are identified that cannot be managed by future development.

4.3.2.4, Bushfire

The subject site is not identified as bushfire prone land.

4.3.2.5. Noise and Vibration

No noise and vibration constraints are identified. Future development must consider noise and vibration impacts. At 2794 Henry Lawson Drive future development can maintain a setback of more than 200 meters from both Henry Lawson Drive. At 2787 Henry Lawson Drive, development can maintain a setback of more than 200 meters from both Henry Lawson Drive and the Wallerawang Gwabegar Railway. Similarly, at 94 Canadian Lead Road, development can maintain a setback of more than 200 meters from the Wallerawang Gwabegar Railway. This ensures appropriate noise and vibration buffers.

4.3.2.6. Air Quality

The subject site is adjacent to a rural residential area with large lot zones and some extensive agriculture. No high-intensity agricultural uses are nearby. The proposed rezoning will not negatively impact existing or future developments on the subject site and surrounding areas. Future development must consider air quality impacts on the surrounding development.

None of the roads are major roads (classified, a State Highway, or Goolma Road – per the DCP). The Development Control Plan allows for the following setbacks for R5 zoned land greater than 5 hectares: a 60-meter street setback and a 20-meter side/rear setback.

At 2794 Henry Lawson Drive future development can maintain a setback of more than 200 meters from both Henry Lawson Drive. At 2787 Henry Lawson Drive, future development can maintain a setback of more than 200 meters from both Henry Lawson Drive and the Wallerawang Gwabegar Railway. At 94 Canadian Lead Road, development can maintain a setback of more than 200 meters from the Wallerawang Gwabegar Railway. This ensures appropriate air quality buffers.

4.3.2.7. Agricultural Capability

No significant constraints related to agricultural capability are identified for the subject site. The land is primarily open farmland, historically used for low-intensity agriculture and grazing. The proposed rezoning to R5 Large Lot Residential is consistent with nearby land uses and does not impact agricultural productivity. Future development must consider maintaining the existing agricultural potential, such as hobby farming, small-scale crop production, and grazing. The land's capability supports the proposed rezoning without compromising its current or potential agricultural uses.

4.3.2.8. Visual Impacts

The subject site is located on the fringe of the Gulgong township and is characterised by its rural landscape with scattered residential and agricultural structures. The proposed rezoning to R5 Large Lot Residential will introduce more residential development to the area, potentially altering its visual character. However, the visual impact of this rezoning is expected to be minimal for several reasons:



Natural Screening: Existing vegetation and pasture around the subject site will provide natural screening for new developments. This will help blend new structures into the landscape, reducing their visual prominence.

Low-Density Development: The R5 zoning allows for large lot residential development, which results in low-density housing. This type of development is consistent with the rural character of the area and will not lead to high-density urbanisation. The rezoning is not introducing a minimum lot size that would result in a noticeable amount of new dwellings.

Design Guidelines: Future development will be assessed against the objectives of the R5 Large Lot Residential Zone, including:

- Providing residential housing in a rural setting while preserving and minimising impacts on environmentally sensitive locations and scenic quality.
- Ensuring large residential lots do not hinder proper and orderly urban development in the future.
- Preventing unreasonable increases in demand for public services or facilities.
- Minimising conflict between land uses within this zone and adjoining zones.

Additionally, development will be subject to the Mid-Western Regional Development Control Plan 2013 (or as amended), ensuring buildings are sympathetic to the rural aesthetic.

Setbacks and Buffers: Adequate setbacks from property boundaries and existing roads will be enforced to maintain open spaces and minimise visual intrusion. These buffers will help maintain the rural feel of the area and provide space for landscaping.

Elevation and Topography: The subject site's generally flat topography will limit the visual impact of new structures. Any small elevations in the northern and central lot already contain dwelling houses, and therefore development will not impact visual impact upon these areas.

Assessment: Overall, while the rezoning is anticipated to result in increased residential development, it will be a barely noticeable amount, and the visual impact can be mitigated through careful planning and design, ensuring that the rural character and scenic quality of the area are preserved. Future developments will be integrated into the landscape in a way that maintains the visual integrity of the Gulgong township and its surroundings.

4.3.3. Has the planning proposal adequately addressed any social and economic effects?

4.3.3.1. Heritage

No Aboriginal heritage items or areas have been identified on or around the subject site. The proposal is not likely to result in any heritage impacts. AHIMS Search Results are provided at **Appendix 3**. No Aboriginal sites or places have been observed within a 1km radius. There are no known impacts to Aboriginal Heritage that require consideration.

The site at 2794 Henry Lawson Drive, Gulgong NSW 2852 (Lot 415 DP755433) is approximately 350 meters from Lot 1 DP1062193 (2862 Henry Lawson Drive, Gulgong NSW 2852), which is mapped as a heritage item (Old Railway Dam and Pump Shed, Significance: Local). The site at 94 Canadian Lead Road, Gulgong NSW 2852 is approximately 485 meters from Lot 249 DP755433 (10 Canadian Lead Road, Gulgong NSW 2852), which is mapped as a heritage item ('Tarrawonga', House, Significance: Local). There are no known impacts to non-Aboriginal Heritage that require consideration.

4.3.3.2. Social Impacts

The planning proposal aims to enhance the social fabric of the Gulgong community by providing additional rural residential housing options. This will help to accommodate the growing population and attract new residents, contributing to the vitality and diversity of the



local community. The proposal ensures that development is sympathetic to the existing rural character, preserving the area's scenic and environmental qualities.

Furthermore, the increase in residential housing will support local amenities and services, including schools, healthcare, and recreational facilities, by boosting their utilization and viability. By planning for sustainable growth, the proposal aims to foster a sense of community and improve the overall quality of life for residents.

4.3.3.3. Economic Impacts

The rezoning of the land from RU1 Primary Production to R5 Large Lot Residential is expected to stimulate economic growth in the Mid-Western Regional LGA. The proposal will create new opportunities for local businesses and services, as an increase in the residential population will drive demand for goods and services, contributing to local economic development.

The proposal also supports the construction industry by creating jobs during the development phase and providing long-term employment opportunities in the local area. Additionally, the increase in housing supply will help to address the current demand for rural residential properties, potentially stabilising property prices and making the area more attractive for investment.

By promoting sustainable development and preserving environmental integrity, the proposal ensures that economic growth is balanced with the need to protect the natural and cultural heritage of the area. This balance will help to maintain the region's appeal and support longterm economic stability.

4.4. INFRASTRUCTURE (LOCAL, STATE AND COMMONWEALTH)

4.4.1. Is there adequate public infrastructure for the planning proposal?

4.4.1.1. Traffic and Transport

The planning proposal has considered the current and future traffic and transport needs of the area. The proposed rezoning to R5 Large Lot Residential will likely result in a very minor increase in local traffic due to additional residential development. The existing road network, including Henry Lawson Drive and Canadian Lead Road, is considered to provide adequate connectivity to support this.

Henry Lawson Drive is a sealed road that provides direct access to both 2794 Henry Lawson Drive (Lot 415-DP755433) and 2787 Henry Lawson Drive (Lot 56-DP755433). Snelsons Lane is an unsealed road that bounds the northern side of 2794 Henry Lawson Drive (Lot 415-DP755433). Canadian Lead Road transitions from sealed to dirt at the intersection with Ridout Lane, which is approximately 400 meters from Lot 129 DP755433.

The proposal leverages these existing transport connections, ensuring that future development will integrate well with the transport network. This will facilitate access for residents to employment, education, and services.

The proposed rezoning is not expected to generate traffic volumes that would classify it as a traffic-generating development under Schedule 3 of the SEPP (Transport and Infrastructure) 2021. Therefore, no referral to Transport for NSW is required at this stage. Future development will be assessed for traffic impact.

The existing traffic and transport infrastructure is considered adequate to support the planning proposal.

4.4.1.2. Public Facilities and Services

The planning proposal will enable development that is likely to increase the demand for public facilities and services. An assessment of existing infrastructure has been undertaken to determine its adequacy to meet the needs of the proposed development.



The existing infrastructure, including roads, utilities, and public services, has been reviewed and found to be generally adequate to support the proposed rezoning.

A specific local contributions plan is not considered necessary. The Mid-Western Regional Contributions Plan is considered appropriate for facilitating the provision of future development. The planning proposal is likely to place minor additional demands on public infrastructure. It is considered that the existing Mid-Western Regional Contributions Plan ensures all requirements are met and that the development proceeds in a way that supports the community's needs and infrastructure capabilities.

4.4.1.3. Utilities

The planning proposal and the proposed lot sizes have been developed considering the need to provide adequate water, sewer, and power services. This includes evaluating the relevant utilities in proximity to the subject site and ensuring sustainable and efficient service provision.

4.4.1.3.1. Sewer

Effluent disposal on the subject site is currently managed through onsite sewage management systems (OSSMS). Future development is anticipated to also utilise OSSMS, being of a suitable size. Any new systems will require approval from the Council under Section 68 of the Local Government Act 1993.

4.4.1.3.2. Water Supply

For future development, the northern lot is currently serviced by a reticulated water system, providing a reliable water source for future development. For the other lots, water supply is anticipated to rely on individual bores and rainwater harvesting systems. Each lot is large enough to support these sources sustainably. Future development can include individual bores through a basic landholder rights (BLR) bore water supply work approval under section 92 of the Water Management Act 2000, allowing groundwater extraction for domestic use and stock watering.

An assessment of potential for BLR bores is provided at **Appendix 8**. Future lots will align with the requirements for BLR bores under the Water Management Act 2000 and the Water Sharing Plan for the NSW Murray Darling Basin Fractured Rock Groundwater Sources. The site's compliance with the relevant standoff distances, including those related to on-site sewage management systems, ensures that future water supply works can be approved without significant environmental or public health concerns. The assessment confirms that the proposed development will not negatively impact groundwater sources or other environmental factors, including compliance with wastewater OSSMS restrictions by maintaining adequate separation distances or implementing necessary construction methods such as cement grouting. As such, the proposed rezoning and subsequent bore installations are expected to proceed without significant obstacles.

4.4.1.3.3. Electricity Supply

Regarding electricity infrastructure, supply will be provided as part of any application for future development. Given the scale of the anticipated development, no adverse impact on the existing electricity infrastructure is expected. The existing infrastructure is considered capable of supplying the proposed development. However, the lots are of sufficient scale to allow for alternative electricity sources such as off-grid solar if required.

4.5. STATE AND COMMONWEALTH INTERESTS

- 4.5.1. What are the views of the State and federal public authorities and government agencies consulted in order to inform the Gateway determination?
 - 4.5.1.1. Department of Planning and Environment



4.5.1.1.1. Council

The Scoping Proposal (where a MLS of 5ha was proposed initially) was referred to Department of Planning, Industry, and Environment (DPHI) as part of the Pre-Lodgement phase.

Mid-Western Regional Council and DPHI held the position that the proposal, as submitted with a 5ha MLS, was inconsistent with the established and consistently applied MLS for rural lifestyle. This inconsistency made it unlikely to gain support.

- · Council did not find it necessary to engage with other agencies at this stage.
- Council indicated that if the MLS achieves 12 hectares, the proposal would be considered consistent.
- If reduced to 10 hectares with adequate justification regarding water supply, the proposal could also be considered consistent.

As a result of the above consultation, the planning proposal has been amended to have a MLS of 10 hectares, where adequate consideration of water supply was provided in Section 4.4.1.3.2 and Section 4.5.1.2 below. Note that following the Gateway determination, the Planning Proposal has been amended to have a MLS of 12 hectares.

4.5.1.1.2. SEPP (Primary Production and Rural Development) 2021

The State Environmental Planning Policy (Primary Production and Rural Development) 2021 is administered by the Department of Planning and Environment. Consideration of the SEPP is provided in Section 4.2.3. The planning proposal is considered consistent with the SEPP (Primary Production) 2021 objectives by ensuring that it does not adversely affect the economic use of the land for primary production and aligns with goals of minimising land use conflict while supporting sustainable rural development. Consideration of the land's current use, potential economic impacts, and alignment with regional planning strategies ensures that the proposal supports both the local economy and sustainable development objectives.

The support of Department of Planning and Environment is sought.

4.5.1.2. WaterNSW

The northern lot is currently serviced by a reticulated water system, providing a reliable water source for future development. For the other lots, future domestic water supply is anticipated to be managed through roof catchment and bore water supply. Each lot is large enough to support these sources sustainably. Water NSW is the applicable authority for the water supply work approval under section 92 of the Water Management Act 2000, allowing future lots to individually bore and use groundwater for domestic use and stock watering.

The subject site is located in the central inland-draining catchments harvestable rights area. In this area, up to 10% of the average annual regional rainfall runoff may be captured and used for any purpose, including domestic consumption, stock watering, and extensive agriculture. Dams for harvestable rights can be located on non-permanent minor streams, hillsides, and gullies, but they cannot be located within 40 metres of a third-order or higher-order stream or within 3 kilometres upstream of a Ramsar-listed wetland. For a landholding area of 10 hectares, the maximum volume of water that can be captured as a harvestable right is approximately 0.7 megalitres, which equals 700,000 litres.

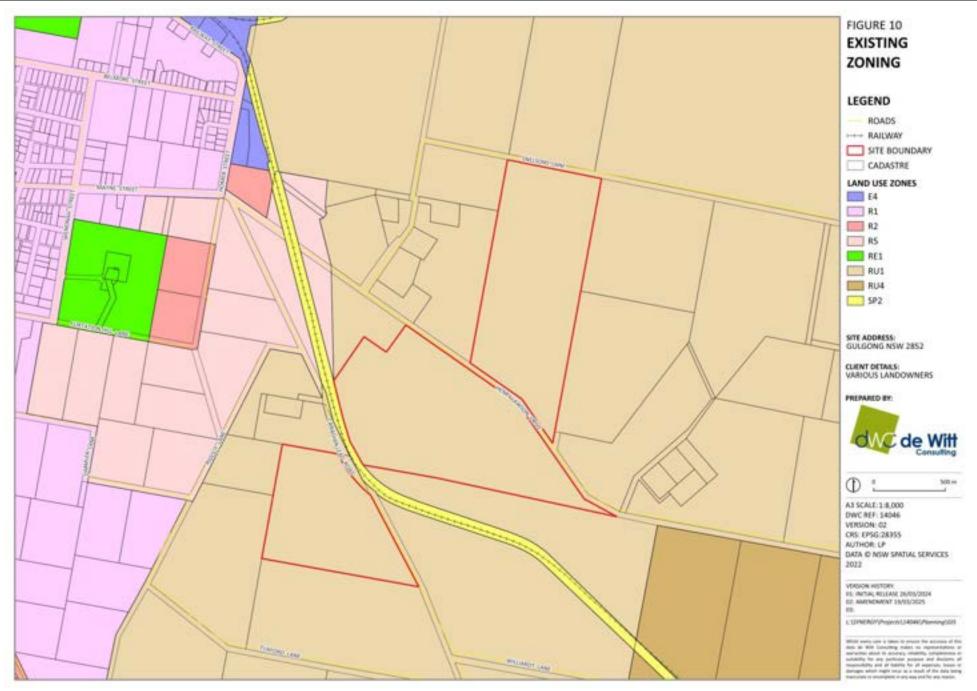


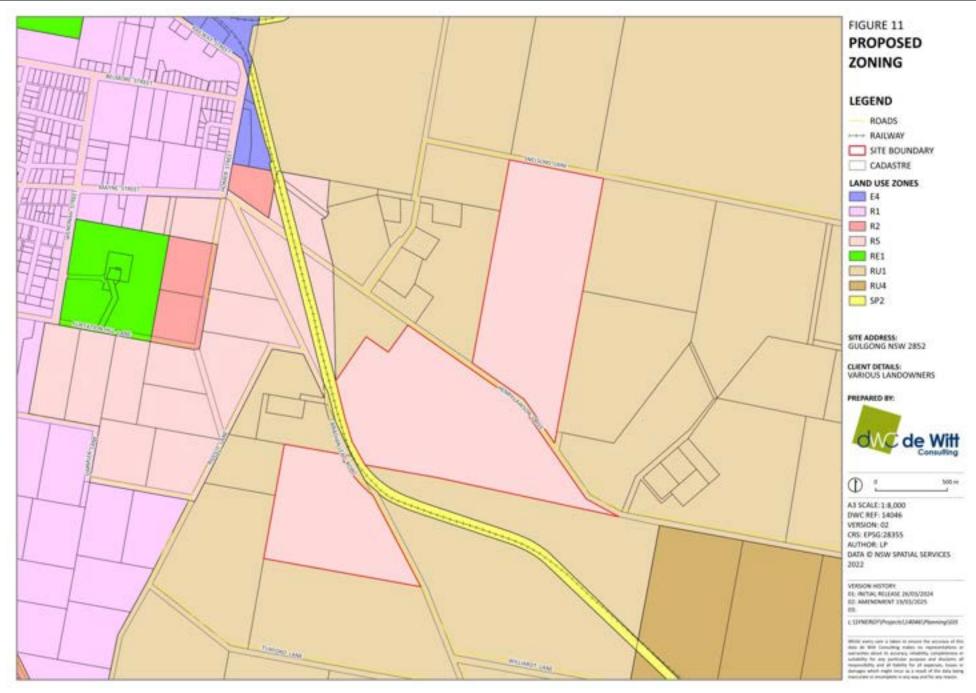
5. MAPS

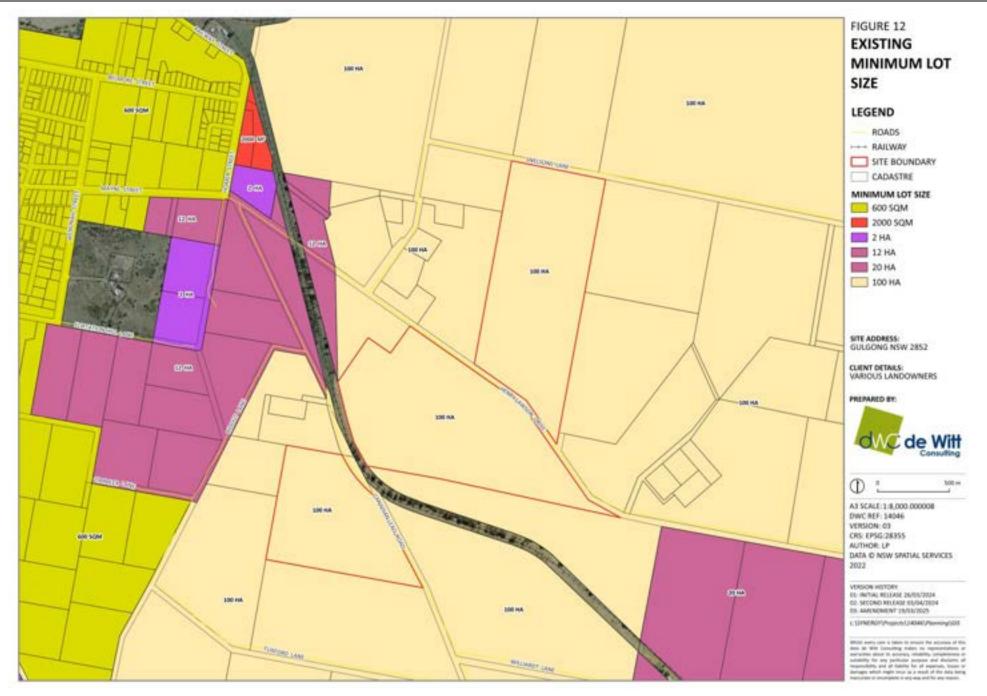
Mapping of existing land use development controls and those proposed to be implemented through the LEP amendment in Part 3 of this report are provided below (Figures 10, 11, 12 and 13). These maps have been updated to reflect a MLS of 12 hectares and the removal of Lot 264, following the Gateway determination (March 2025).

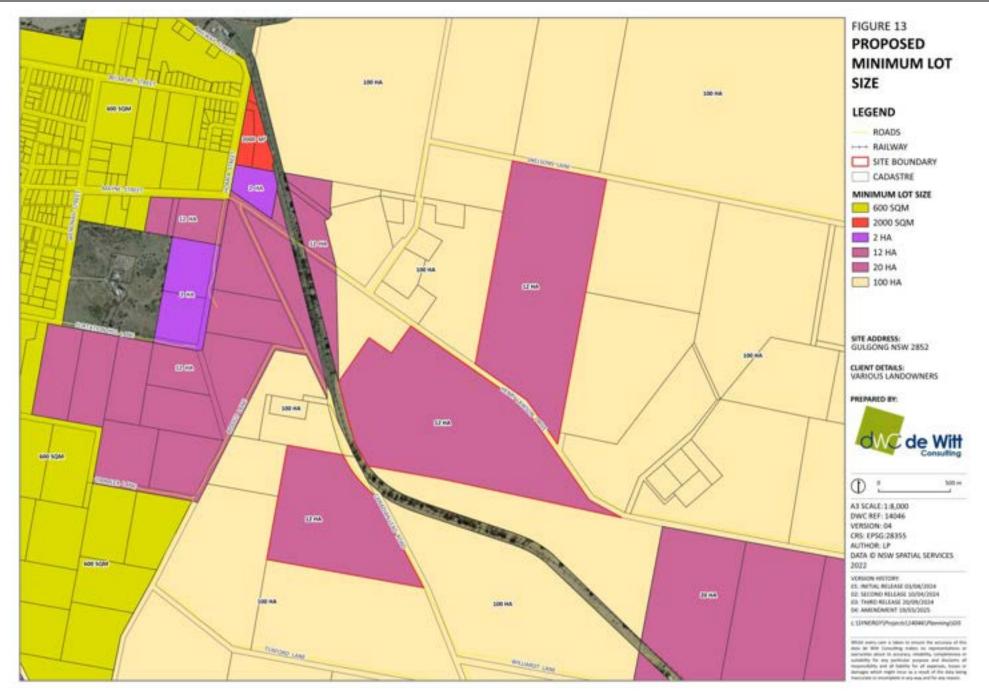
The rezoned land would not be subject to maximum height development controls (Clause 4.3 Height of Buildings) and will remain as existing. Council has not adopted Clause 4.4 Floor Space Ratio and there are no proposed FSR development standards to be applied as part of this rezoning proposal.

GIS files can be supplied to Council for the preparation of amended LEP maps as required.













6. COMMUNITY CONSULTATION

Formal community consultation has not yet been undertaken. The LEP making process does not require formal community consultation prior to a proponent submitting a planning proposal to council.

The most appropriate time for community consultation for planning proposals is after a Gateway determination is issued and all relevant reports have been completed. This ensures the community has clear and evidence-based information available to help them make informed comments on the proposal.

Public exhibition will be undertaken in accordance with the Gateway determination issued on 14/02/2025 (and as altered on 7/03/2025). The Gateway determination specifies:

"2. Public exhibition is required under section 3.34(2)(c) and clause 4 of Schedule 1 to the Act as follows:

- a) the planning proposal is categorised as standard as described in the Local Environmental Plan Making Guideline (Department of Planning and Environment, August 2023) and must be made publicly available for a minimum of 20 working days; and
- b) the planning proposal authority must comply with the notice requirements for public exhibition of planning proposals and the specifications for material that must be made publicly available along with planning proposals as identified in Local Environmental Plan Making Guideline (Department of Planning and Environment, August 2023).

3. Consultation is required with the Department of Climate Change, Energy, the Environment and Water (DCCEEW) under section 3.34(2)(d) of the Act. DCCEEW is to be provided with a copy of the planning proposal and any relevant supporting material and given at least 30 working days to comment on the proposal.

4. A public hearing is not required to be held into the matter by any person or body under section 3.34(2)(e) of the Act. This does not discharge Council from any obligation it may otherwise have to conduct a public hearing (for example, in response to a submission or if reclassifying land)."

Once the above is completed, the PPA should evaluate and assess any comments and address any concerns, ensure all conditions of the gateway determination are met, and if there are no outstanding objections, determine that the LEP should be completed.

Regarding delegation, the Gateway determination states:

"The Council as planning proposal authority is authorised to exercise the functions of the local plan-making authority under section 3.36(2) of the Act subject to the following:

- a) the planning proposal authority has satisfied all the conditions of the gateway determination;
- b) the planning proposal is consistent with applicable directions of the Minister under section 9.1 of the Act or the Secretary has agreed that any inconsistencies are justified; and
- c) there are no outstanding written objections from public authorities.

The LEP should be completed on or before 20 November 2025."





7. PROJECT TIMELINE

The timeframe for the completion of the planning proposal will depend on the planning proposal category, the complexity of the matter, the nature of any additional information that may be required and the need for agency and community consultation. The timeframes for which an LEP is made will be determined by the Department at the Gateway stage and set out in the Gateway determination.

A project timeline is provided below in *Table 5* which outlines the anticipated stages and dates for the planning proposal. Each stage is defined to ensure a systematic and transparent process.

Stage	Benchmark Timeframes (Standard)	Date
Pre-lodgement	50 days	Complete
Planning Proposal	95 days	October 2024 - January 2025
Gateway Determination	25 days	January 2025 – February 2025
Post-Gateway	50 days	February 2025 - May 2025
Public Exhibition & Assessment	95 days	May 2025 – July 2025
Finalisation	55 days	July 2025 - August 2025
Total Timeframes (End to End)	320 days	August 2025

Table 5: Anticipated timeline based on Standard Benchmark Timeframes

We note that timeframes are estimates and may change over the life of the proposal. The project timeline to Gateway determination is accurate, with Gateway determination issued on 14/02/2025. The Planning Proposal has been amended to satisfy Gateway conditions, including works associated with a Biodiversity Assessment Report.

DPHI have advised that "The LEP should be completed on or before 20 November 2025".

The project timeline is expected to be reasonably complied with, to provide the necessary level of confidence that the LEP will be finalised within a reasonable timeframe.



8. CONCLUSION

The Planning Proposal to rezone land at Gulgong, NSW 2852 (Lots 56, 129, and 415 DP755433) from RU1 Primary Production to R5 Large Lot Residential aligns with regional and local planning frameworks. This proposal aims to meet the growing demand for large lot residential properties in the Gulgong area, fostering sustainable development, economic growth, and enhanced community infrastructure.

The rezoning will provide additional rural residential land, optimizing land use and supporting rural lifestyle living. By changing the minimum lot size from 100 hectares to 12 hectares, the proposal promotes sustainable and efficient development in the region. It aligns with the objectives of several key planning documents, including the Central West and Orana Regional Plan 2041, which supports sustainable growth, housing, and economic development. It also aligns with the Mid-Western Regional Local Strategic Planning Statement 2040, addressing housing needs, infrastructure development, and the preservation of environmental and cultural heritage, and the Mudgee and Gulgong Urban Release Strategy 2023, which provides a framework for systematic land release and addresses housing needs. Importantly, it is consistent with the Mid Western Comprehensive Land Use Strategy, specifically the priority rezoning areas and development of unconstrained lands.

The planning proposal addresses environmental, social, and economic impacts. The subject site is not prone to significant environmental hazards such as flooding or bushfires. The proposal promotes rural lifestyle living, enhancing the quality of life for residents and supporting community health and connectivity. It supports local economic growth by attracting new residents and encouraging investment.

The planning proposal includes a detailed project timeline with estimated dates for key stages such as Gateway determination, infrastructure studies, public exhibition, and finalisation. The site plan (Figure 1) and location plan (Figure 2) prepared by de Witt Consulting provide a clear representation of the proposed rezoning area. The existing and proposed land use zoning maps (Figures 10 and 11) and lot size maps (Figures 12 and 13) demonstrate the changes in zoning and lot sizes. The concept subdivision plan (Appendix 1) illustrates the potential layout of the proposed development, while the utility and infrastructure servicing strategy (Appendix 2) outlines existing infrastructure and utilities. The AHIMS search results (Appendix 3) ensure that the proposal considers heritage. The subject site's suitability for residential use is supported by historical land use analysis, which considers the potential for site contamination.

In conclusion, the proposed rezoning of land at Gulgong to R5 Large Lot Residential is a wellconsidered proposal that supports strategic regional and local planning objectives. It addresses the growing demand for rural residential land, optimizes land use, enhances community infrastructure, stimulates economic growth, and preserves environmental integrity. The proposal has been prepared to assist the Mid-Western Regional Council in the Gateway determination process and to facilitate the sustainable development of Gulgong, ensuring a balanced and resilient future for the community. This planning proposal is recommended for approval, subject to the conditions and assessments outlined in this report.



APPENDICES



Concept Subdivision prepared by de Witt Consulting





Utility and Infrastructure Servicing Strategy prepared by de Witt Consulting



AHIMS Search Result





Comprehensive Land Use Strategy Opportunities Map prepared by de Witt Consulting



Deposited Plans



Certificate of Titles



Preliminary Contamination Assessment





Assessment of Potential for Basic Landholder Rights (BLR) Bores



Gateway Determination for PP-2024-2158 issued by DPHI





Alteration of Gateway Determination for PP-2024-2158 issued by DPHI



Biodiversity Assessment Report prepared by de Witt Ecology

MID-WESTERN REGIONAL COUNCIL | ORDINARY MEETING - 11 DECEMBER 2024 REPORT 8.3

8.3 Planning Proposal - Henry Lawson Drive, Gulgong

REPORT BY THE STRATEGIC PLANNING CO-ORDINATOR

TO 11 DECEMBER 2024 ORDINARY MEETING GOV400105, LAN900190

RECOMMENDATION

That Council:

- receive the report by the Coordinator, Strategic Planning on the Planning Proposal at Henry Lawson Drive, Gulgong (Lot 56, Lot 129, Lot 264, and Lot 415 DP755433) for the rezoning of land and reduction in the minimum lot size;
- remove Lot 264 DP755433 from the Planning Proposal;
- increase the minimum lot size from 10 hectares to 12 hectares of the Planning Proposal, to better align with the objectives of the R5 Large Lot Residential zoning;
- 4. provide initial support for the Planning Proposal to amend Mid-Western Regional Local Environmental Plan 2012 and submit to the NSW Department of Planning, Housing and Infrastructure via the NSW Planning Portal seeking a Gateway Determination, in accordance with Section 3.34 of the Environmental Planning and Assessment Act 1979; and
- undertake community consultation as outlined in any future approved Gateway determination.

Executive summary

A Planning Proposal has been submitted to Mid-Western Regional Council seeking an amendment to Mid-Western Regional Local Environmental Plan 2012 (LEP) to rezone Lot 56, Lot 129, Lot 264, and Lot 415 DP755433 from RU1 Primary Production to R5 Large Lot Residential and reduce the Minimum Lot Size from 100 hectares to 10 hectares.

The Planning Proposal has been prepared by De Witt Consulting Pty Ltd on behalf of the proponents, Melinda Westaway, Nathan and Sephanie Martyn, and Sniper Mining Pty Ltd.

The intended outcome of the Planning Proposal is to provide additional rural residential land within and near the Gulgong urban area. A concept subdivision plan has been prepared to demonstrate the lot layouts that may be achieved on site.

The Planning Proposal provided as Attachment 1 has been prepared in accordance with the structure outlined in the NSW Department Planning, Housing and Infrastructure (DPHI) Local Environmental Plan Making Guideline (August 2023). The report outlines the context, intended outcomes, explanation of provisions and justification for the Planning Proposal.

The majority of the subject site is located within Area F on Figure 4-4 Rural Lifestyle Opportunities – 5m offset area surrounding Gulgong of the Mid-Western Comprehensive Land Use Strategy (CLUS). 2

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Accordingly, the Planning Proposal is consistent with the CLUS. Further, the Planning Proposal is generally consistent with State and Regional strategic plans and strategies.

The minimum lot size for Area F (and all rural lifestyle opportunities) stipulated in the CLUS is 12 hectares. Following staffs assessment of the Planning Proposal, it is recommended the minimum lot size be increased from 10 hectares to 12 hectares. Council staff are not satisfied with the justification provided for the proposed reduction from 10 to 12 hectares. Staff and are of the opinion that a 12 hectare Minimum Lot Size better aligns with the objectives of the R5 Large Lot Residential zoning.

Further, a Biodiversity Assessment is required to be prepared by the proponent prior to public exhibition given portions of the site as identified as containing high biodiversity.

The staff recommendation is to provide initial support for the Planning Proposal and forward to the Department of Planning, Housing and Infrastructure (DPHI) with a request for a Gateway Determination to allow for community consultation to be undertaken. If the staff recommendation is supported, the Planning Proposal along with the Council resolution will be forwarded to the DPHI.

Disclosure of Interest

Nil

Detailed report

Planning Proposals

Planning Proposal is a term used to describe the process of rezoning or making an amendment to a Local Environmental Plan (LEP). A Planning Proposal application is a document that explains the intended effect of the LEP amendment and provides a strategic justification for doing so. DPHI has issued the Local Environmental Plan Making Guideline, to provide guidance and information on the process for preparing Planning Proposals and making the amendment to the LEP.

The Gateway Process

DPHI is responsible for assessing Planning Proposals through the Gateway Process. Details of the Gateway Process are outlined in the Local Environmental Plan Making Guideline (August 2023).

Gateway Timeline

The following table summarises the key components of making an amendment to the Mid-Western Regional Local Environmental Plan (LEP) and the progress of the current Planning Proposal through the various stages. The below table demonstrates the Planning Proposal is within the initial stage of the process.

Stage	Completed	Comment
Preparation of a Planning Proposal		
Planning Proposal prepared by Proponent and submitted to Council	~	November 2024
Council Decision to Support Proposal	(in progress)	The Planning Proposal is being reported to the December 2024 meeting for Council's decision
Issue of Gateway Determination		
Council Requests Gateway Determination		
DP&E Issues Gateway Determination		
Gateway Conditions Satisfied		
Consultation		10 C
Consultation with Relevant Agencies		
Public Exhibition		
Post-Exhibition Report to Council		
Finalisation of the Planning Proposal		
Council Exercises Delegation to Prepare LEP	1	

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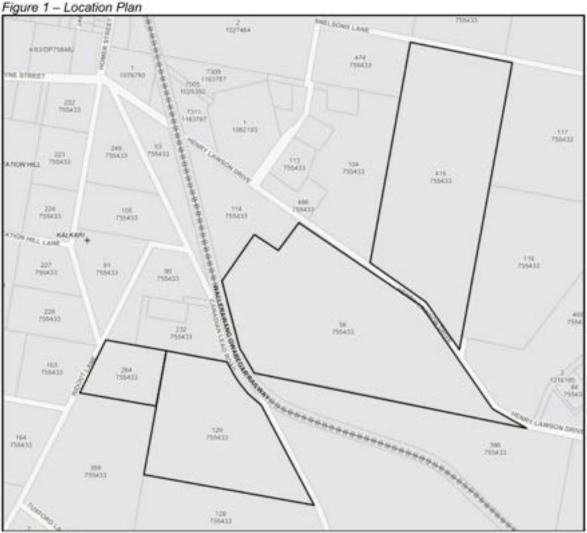
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Draft LEP by Parliamentary Council		
Opinion Issued and LEP Made		

PROPOSAL CONTEXT

The Planning Proposal seeks to rezone the site from RU1 Primary Production to R5 Large Lot Residential (LZN_005E) and reduce the Minimum Lot Size from 100 hectares to 10 hectares for each lot (LSZ_005E).

The below map demonstrates the area subject to the Planning Proposal. Access to Lot 129 DP755433 is via Canadian Lead Road, access to Lots 56 and 415 is via Henry Lawson Drive, and access to Lot 264 is via Ridout Lane.



Source: MWRC

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The map below highlights the relation with the Mid-Western Comprehensive Land Use Strategy, which identifies Lots 56, 129, and 415 of DP 755433 as opportunity area 'F'. Lot 264 is located outside of the opportunity area and therefore it is recommended that a future condition of Gateway Determination resolves to exclude Lot 264 from this Planning Proposal. Further, the same lot yield can be achieved when excluding Lot 264 DP755433.

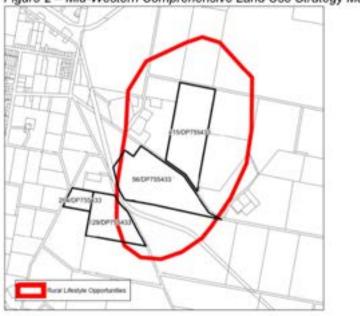


Figure 2 – Mid-Western Comprehensive Land Use Strategy Mapping

The maps below highlight the existing and proposed land use zoning.



Figure 3 - Existing & Proposed Land Use Zoning

Existing - Zoning (Source: MWRC)

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Proposed - Zoning (Source: MWRC)

The maps below highlight the existing and proposed minimum lot size.

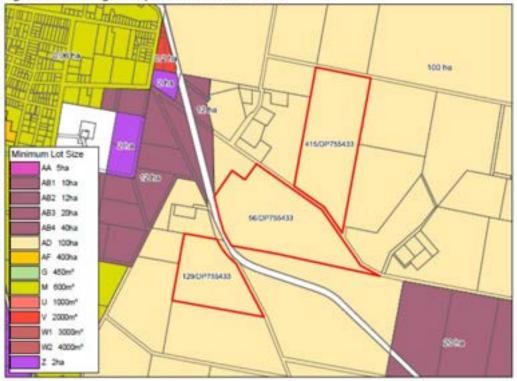
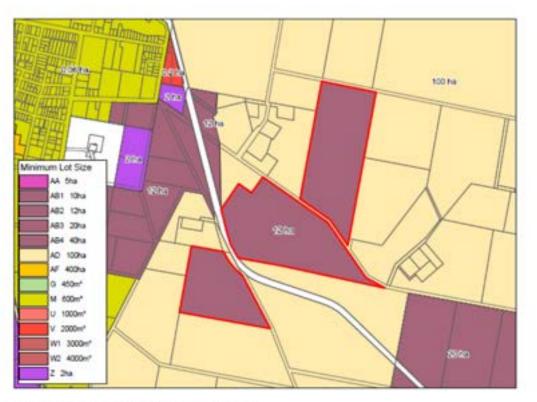


Figure 4 - Existing & Proposed Minimum Lot Size

Existing - Minimum Lot Size (Source: MWRC)

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Proposed – Minimum Lot Size (Source: MWRC)

INTENDED OUTCOMES

The intended outcomes of the Planning Proposal are to:

- Amend the Land Use Zone Map to rezone the site from RU1 Primary Production to R5 Large Lot Residential, and
- amend the Lot Size Map for all lots from 100 hectares to 12 hectares.

EXPLANATION OF PROVISIONS

The Planning Proposal details how the objectives and intended outcomes will be achieved by:

 Amending the zoning from RU1 Primary Production to R5 Large Lot Residential as indicated on LZN_005E and amend the Lot Size Map from 100 hectares to 12 hectares on LSZ_005E.

JUSTIFICATION

The DPHI Local Environmental Plan Making Guideline (August 2023) outlines questions to consider when demonstrating the justification. The questions most pertinent in consideration of this Planning Proposal are discussed below.

Is the planning proposal a result of an endorsed local strategic planning statement, strategic study or report?

The Planning Proposal is supported by Council's endorsed Local Strategic Planning Statement (LSPS) and the Mudgee and Gulgong Urban Release Strategy (2023 Updates).

Our Place 2040 – Mid-Western Regional LSPS supports the planning proposal through Planning Priority 2; make available diverse, sustainable, adaptable and affordable housing options through effective land use planning. The planning proposal supports this priority by contributing to housing MID-WESTERN REGIONAL COUNCIL | ORDINARY MEETING - 11 DECEMBER 2024 REPORT 8.3

stock and diversity which in turn, will ensure existing or future residents have a choice of housing that suits their needs as their circumstances change.

The site is predominately located within opportunity area 'F' which is categorised as a medium-term priority of Class 3 (otherwise unconstrained) land within the Mid-Western Comprehensive Land Use Strategy. These lots are also identified as 'Class 3 Land (otherwise unconstrained)' within the Comprehensive Land Use Strategy. As noted earlier in this report, Lot 264 is located outside of the opportunity area and it is staff's recommendation to not include this Lot within the scope of this Planning Proposal.

Council's recommendation is for the Minimum Lot Size for this Planning Proposal be increased from 10 to 12 hectares and an updated concept subdivision plan be provided prior to public exhibition. Council staff are not satisfied at the level of justification provided as to why 10 hectares is a more appropriate lot size than 12 hectares and are of the opinion that a 12ha Minimum Lot Size better aligns with the objectives of the R5 Large Lot Residential zoning.

With a Minimum Lot Size of 12 hectares, the Planning Proposal will meet the identified need for large lot residential development within proximity to Gulgong, and demonstrate the land is suitable for residential development.

Is the planning proposal the best means of achieving the objectives and intended outcomes, or is there a better way?

A Planning Proposal is the best means of achieving the objectives and intended outcomes, since the proposal involves rezoning the site and amending the minimum lot size, subsequently resulting in required amendments to the Land Use Zone Map and the Lot Size Map contained within the MWLEP.

Is the planning proposal consistent with applicable State Environmental Planning Policies and Ministerial Directions (Section 9.1 Directions)?

The Planning Proposal is generally consistent with the applicable Ministerial Directions and State Environmental Planning Policies. Theses have been addressed in the submitted Planning Proposal.

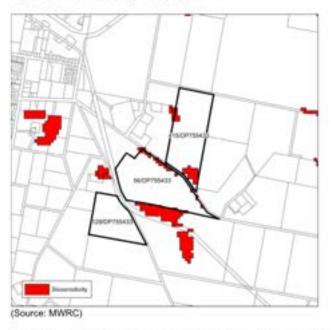
Is there any likelihood that critical habitat or threatened species, populations or ecological communities or their habitats, will be adversely affected because of the proposal?

Multiple lots contain scattered mapped biodiversity, which is generally located on the perimeter of the lots. It is noted that a Biodiversity Assessment has not been prepared to support the Planning Proposal, and instead, future subdivision and/or development on site would be required to consider the impacts of the mapped biodiversity area. However, it is Council's recommendation that this technical report is to be provided as part of the Planning Proposal process, prior to any public exhibition as a condition of the Gateway Approval.

It is unlikely that there will be any direct adverse impacts on critical habitat or threatened species, populations or ecological communities, or their habitats as a result of the proposed amendments to the LEP. Site specific constraints will be considered during the assessment of any future development applications within the subject area. 8

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Has the planning proposal adequately addressed any social and economic effects?

The social and economic effects of the Planning Proposal are positive for the Mid-Western LGA and the local and future residents. The planning proposal will facilitate the future development of additional rural housing opportunity within close proximity to Gulgong, contributing to additional housing supply and diversity. The site is within proximity of the Gulgong town centre, which features may amenities including schools, childcare, retail and commercial services.

Further, there are opportunity for future residents to contribute to Gulgong's local economy through employment opportunities.

What are the views of state and federal public authorities and government agencies consulted in order to inform the Gateway determination?

The views of authorities and government agencies will be sought post Gateway. The Gateway determination will stipulate which authorities or government agencies are required to consult with.

Mapping

The Planning Proposal is a map only amendment. Maps submitted to the Department post Gateway determination will be consistent with the Department's *Standard Technical Requirements for Spatial Datasets and Maps*.

Community Consultation

Community consultation has not been carried out prior to the preparation of the Planning Proposal.

The Planning Proposal is considered 'standard' in accordance with the Department's Local Environmental Plan Making Guideline (August 2023) and requires a minimum public exhibition period of 20 days.

Public exhibition will be undertaken in accordance with any issued Gateway Determination and

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Council policy.

Recommended Gateway conditions

It is recommended that, at a minimum, the following condition are imposed by DPHI as conditions of their Gateway Determination:

a) A biodiversity assessment report is to be prepared prior to community consultation.

Conclusion and Next Steps

The purpose of this report is to provide Council's initial assessment of the Planning Proposal lodged in relation to the subject site to determine if Council supports progression of the Planning Proposal to the NSW Department of Planning, Housing and Infrastructure (DPHI) for a Gateway Determination to enable public exhibition of the planning proposal.

If Council supports the recommendation, the next step will involve forwarding the Planning Proposal and a Council resolution of initial support to the DPHI seeking a Gateway Determination.

Community Plan implications

Theme	Looking After Our Community Vibrant towns and villages		
Goal			
Strategy	Make available diverse, sustainable, adaptable and affordable housing options through effective land use planning		

Strategic implications

Council Strategies

Mid-Western Regional Comprehensive Land Use Strategy. Mid-Western Regional Local Strategic Planning Statement, Our Place 2040.

Council Policies

The forwarding of the Planning Proposal will not require any change to relevant policies.

Legislation

The Planning Proposal has been considered in accordance with Division 3.4 Environmental Planning Instruments - LEPs (previously Division 4) Local Environmental Plans of the Environmental Planning and Assessment Act 1979 and the Mid-Western Regional Local Environmental Plan 2012.

Financial implications

Nil

Associated Risks

If Council does not wish to provide initial support for the Planning Proposal, Council may resolve not to proceed with the Planning Proposal.

ZOE GLEESON STRATEGIC PLANNING CO-ORDINATOR ALINA AZAR DIRECTOR DEVELOPMENT

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15 November 2024

Attachments: 1.

- s: 1. Planning Proposal Henry Lawson Dr, Gulgong. (separately attached)
 - Attachment 1 to Planning Proposal Concept Subdivision Plan Henry Lawson Dr, Gulgong. (separately attached)
 - Attachment 2 to Planning Proposal- Utility and Infrastructure Report -Henry Lawson Dr, Gulgong. (separately attached)
 - Attachment 3 to Planning Proposal AHIMS Search Henry Lawson Dr, Gulgong. (separately attached)
 - Attachment 4 to Planning Proposal Comprehensive Land Use Strategy Opportunities Map - Henry Lawson Dr, Gulgong. (separately attached)
 - Attachment 5 to Planning Proposal DPs & PP Henry Lawson Dr, Gulgong. (separately attached)
 - Attachment 6 to Planning Proposal Certificates of Title Henry Lawson Dr, Gulgong. (separately attached)
 - Attachment 7 to Planning Proposal Preliminary Contamination Investigation - Henry Lawson Dr, Gulgong. (separately attached)
 - Attachment 8 to Planning Proposal Assessment of Potential for Basic Landholder Rights - Henry Lawson Dr, Gulgong. (separately attached)

APPROVED FOR SUBMISSION:

BRAD CAM GENERAL MANAGER



Department of Climate Change, Energy, the Environment and Water

Our ref: DOC25/406019 Your ref: PP-2024-2158

Zoe Gleeson Coordinator, Strategic Planning Mid-Western Regional Council Council@midwestern.nsw.gov.au

Dear Zoe

Planning proposal – 2794 Henry Lawson Drive, Gulgong

Thank you for your e-mail dated 19 May 2024 to the Conservation Programs, Heritage and Regulation Group (CPHR) of the NSW Department of Climate Change, Energy, the Environment and Water (NSW DCCEEW) inviting comments on the planning proposal at 2794 Henry Lawson Drive, Gulgong.

We understand that the proposal will rezone land from 'RU1 Primary Production' to 'R5 Large Lot Residential' in the *Mid-Western Regional Local Environmental Plan 2012* (Mid-Western LEP) and includes an associated change in the minimum lot size (MLS) from 100 hectares to 12 hectares.

Biodiversity

The Biodiversity Assessment Report (BAR) indicates that the site contains two Plant Community Types (PCT) associated with a threatened ecological community (TEC):

- PCT 81 Western Grey Box cypress pine shrub grass shrub tall woodland in the Brigalow Belt South Bioregion is associated with the Biodiversity Conservation Act 2016 (BC Act) listed Endangered Ecological Community Inland Grey Box Woodland in the Riverina, NSW South Western Slopes, Cobar Peneplain, Nandewar and Brigalow Belt South Bioregions and the Environment Protection and Biodiversity Conservation Act 1999 (EPBC Act) listed Grey Box (Eucalyptus microcarpa) Grassy Woodlands and Derived Native Grasslands of South-eastern Australia.
- PCT 276 Yellow Box grassy tall woodland on alluvium or parna loams and clays on flats in NSW South Western Slopes Bioregion is associated with the BC Act listed Critically Endangered Ecological Community White Box - Yellow Box - Blakely's Red Gum Grassy Woodland and Derived Native Grassland in the NSW North Coast, New England Tableland, Nandewar, Brigalow Belt South, Sydney Basin, South Eastern Highlands, NSW South Western Slopes, South East Corner and Riverina Bioregions (Box Gum Woodland) and the EPBC Act listed White Box-Yellow Box-Blakely's Red Gum Grassy Woodland and Derived Native Grassland.

The BAR does not provide enough information to determine whether derived native grassland of the TECs is present. While the proposal will result in lots of 12 ha, which may allow the siting of the development to avoid biodiversity, uncertainty exists in relation to the location and extent of development footprints, including internal fencing. Figures 1 and 2 of the BAR clearly indicate that large areas of the proposed land is native vegetation, contradicting the statement that "any infrastructure (i.e. fences) within this area will not require clearing of native vegetation, and therefore not trigger the BOS through this pathway".

Future subdivision

The assessment of the proposed subdivision's likelihood to trigger the Biodiversity Offsets Scheme (BOS) threshold is incorrect; as it is based on the current RU1 zoning and 100ha minimum lot size, instead of the proposed future R5 zoning and 12ha minimum lot size. If the proposed rezoning is approved, the land will no longer be rural zoned land and will be mapped as excluded land on the draft NVR map. This means all current Category 1 – exempt land provisions will be removed, and the entire subdivision will be subject to assessment under the BOS. Therefore, it is considered likely that the cumulative clearing activities proposed for the subdivision will exceed the future area clearing threshold of 0.5ha and a BDAR will be required.

Should the planning proposal be approved, the BC Act and *Biodiversity Conservation Regulation* 2017 (BC Reg)(section 7.1) will apply to the subdivision. When assessing subdivisions, the consent authority must consider the clearing of native vegetation required, or likely to be required, for the purpose for which the land is to be subdivided.

Native vegetation includes trees, understorey plants, groundcover and plants occurring in a wetland that are native to New South Wales, not just trees. If, in the opinion of Council, any clearing associated with the subdivision is likely to exceed the thresholds in Part 7 of the *Biodiversity Conservation Regulation 2017* or otherwise result in a significant impact, a Biodiversity Development Assessment Report (BDAR) will be required.

Any BDAR must adhere to the "avoid, minimise and offset" hierarchy of the BC Act, assess residual impacts on biodiversity and calculate the biodiversity offset credit requirement. Biodiversity offsets are calculated and secured in accordance with the *Biodiversity Conservation Act 2016* for the subdivision. Once this is done, no further offsets are required for subsequent development of the land that is within the approved subdivision.

Serious and irreversible impacts

Council should note that the BC Act listed Box Gum Woodland includes the derived native grassland component of this community and is a candidate for Serious and Irreversible Impact (SAII). It is councils' responsibility, as the decision maker, to decide whether an impact is likely to be serious and irreversible. This decision is to be made in accordance with the principles set out in clause 6.7 of the Biodiversity Conservation Regulation 2017. The decision maker will also consider the *Guidance to help a decision maker to determine a serious and irreversible impact*, which includes criteria and supporting information to assist with applying these principles.

The decision maker must not grant approval if they determine the proposal is likely to have a serious and irreversible impact on biodiversity values.

Flooding

CPHR notes that the subject site is located outside of the extent included in the most recent flood investigation undertaken in 2009 (Gulgong Stormwater Drainage Study, Mid-Western Regional Council), hence the existing flooding behaviour is mostly unknown, although the risk of flooding is expected to be low. The planning proposal acknowledges the existence of dispersed small dams with no identified natural watercourses.

In March 2025 CPHR reviewed the Draft Mid-Western Regional Council Housing Strategy and recommended that Council apply to undertake a flood study for Gulgong in the NSW Government's Floodplain Management Program to improve land use planning decisions. North West Branch of CPHR is available to assist Council with such an application if required.

If you have any questions about this advice, please contact David Geering, Senior Conservation Planning Officer, via david.geering@environment.nsw.gov.au or (02) 6885 0335.

Yours sincerely,

Liz Mazzer A/Senior Team Leader Planning, North West Conservation Programs, Heritage and Regulation Group 16 June 2025

rog.nw@environment.nsw.gov.au | dcceew.nsw.gov.au | 2



Department of Planning, Housing and Infrastructure

Gateway Determination

Planning proposal (Department Ref: PP-2024-2158): Rezone land at 94 Canadian Lead Road, 2787 and 2794 Henry Lawson Drive, Gulgong from RU1 Primary Production to R5 Large Lot Residential and amend the minimum lot size from 100ha to 12ha.

I, the Acting Director Southern, Western and Macarthur Region at the Department of Planning, Housing and Infrastructure, as delegate of the Minister for Planning and Public Spaces, have determined under section 3.34(2) of the *Environmental Planning and Assessment Act 1979* (the Act) that an amendment to the Mid-Western Regional Local Environmental Plan 2012 to amend the zoning and minimum lot size mapping at 94 Canadian Lead Road, 2787 and 2794 Henry Lawson Drive, Gulgong should proceed subject to the following.

The Council as planning proposal authority is authorised to exercise the functions of the local plan-making authority under section 3.36(2) of the Act subject to the following:

- (a) the planning proposal authority has satisfied all the conditions of the gateway determination;
- (b) the planning proposal is consistent with applicable directions of the Minister under section 9.1 of the Act or the Secretary has agreed that any inconsistencies are justified; and
- (c) there are no outstanding written objections from public authorities.

The LEP should be completed on or before 20 November 2025.

Gateway Conditions

- 1. Prior to exhibition, the planning proposal is to be amended to:
 - Remove references to Lot 264 DP755433.
 - Update all references to the proposed amendment to the lot size map to reflect a change from 100ha to 12ha.
 - Include the findings of a biodiversity assessment report.
- Public exhibition is required under section 3.34(2)(c) and clause 4 of Schedule 1 to the Act as follows:
 - (a) the planning proposal is categorised as standard as described in the Local Environmental Plan Making Guideline (Department of Planning and Environment, August 2023) and must be made publicly available for a minimum of 20 working days; and
 - (b) the planning proposal authority must comply with the notice requirements for public exhibition of planning proposals and the specifications for material that must be made publicly available along with planning proposals as identified in Local Environmental Plan Making Guideline (Department of Planning and Environment, August 2023).

- Consultation is required with the Department of Climate Change, Energy, the Environment and Water (DCCEEW) under section 3.34(2)(d) of the Act. DCCEEW is to be provided with a copy of the planning proposal and any relevant supporting material and given at least 30 working days to comment on the proposal.
- A public hearing is not required to be held into the matter by any person or body under section 3.34(2)(e) of the Act. This does not discharge Council from any obligation it may otherwise have to conduct a public hearing (for example, in response to a submission or if reclassifying land).

Dated 14 February 2025

lehor

Chantelle Chow Acting Director, Southern, Western and Macarthur Region Local Planning and Council Support Department of Planning, Housing and Infrastructure

Delegate of the Minister for Planning and Public Spaces

PP-2024-2158 (IRF25/109)



Department of Planning, Housing and Infrastructure

Alteration of Gateway Determination

Planning proposal (Department Ref: PP-2024-2158)

I, the Manager Southern, Western and Macarthur Region at the Department of Planning, Housing and Infrastructure, as delegate of the Minister for Planning and Public Spaces, have determined under section 3.34(7) of the *Environmental Planning and Assessment Act 1979* to alter the Gateway determination dated 14 February 2025 for the proposed amendment to the Mid-Western Regional Local Environmental Plan 2012 as follows:

1. Change the description of the planning proposal

from 94 Canadian Lead Road, 2787 and 2794 Henry Lawson Drive, Gulgong

to Lot 415 DP755433, Lot 56 DP755433 and Lot 129 DP755433 Canadian Lead Road and Henry Lawson Drive, Gulgong

Dated 7th day of March 2025.

Apliand

Jessica Holland Manager Southern, Western and Macarthur Region Local Planning and Council Support Department of Planning, Housing and Infrastructure

Delegate of the Minister for Planning and Public Spaces

AFFORDABLE HOUSING DEVELOPMENT









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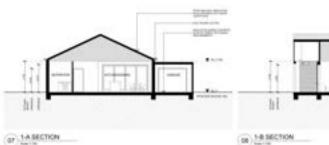
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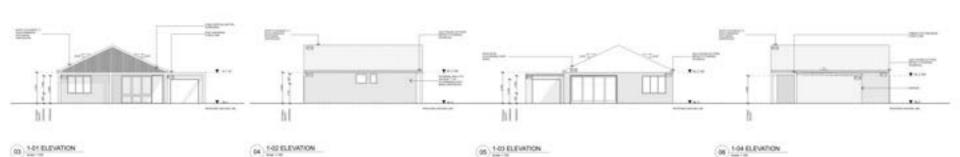


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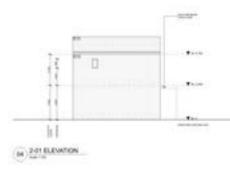














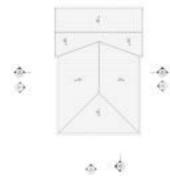
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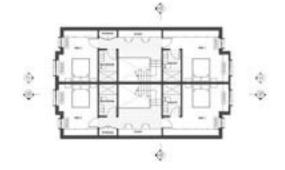


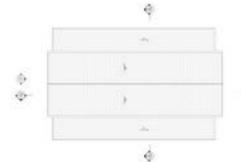


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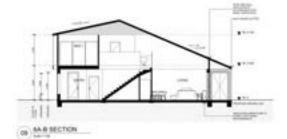


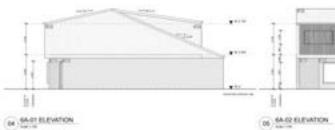
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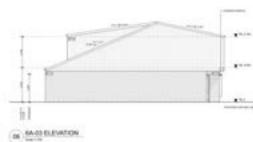








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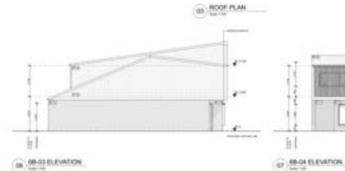
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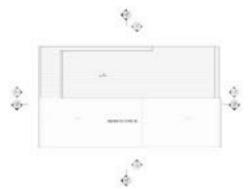








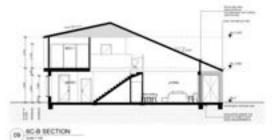


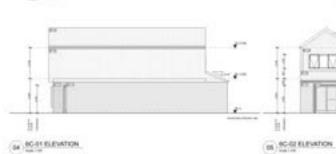


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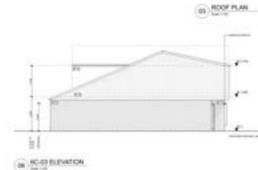
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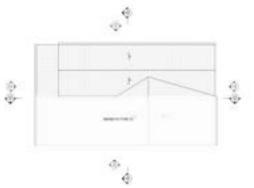








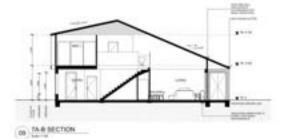


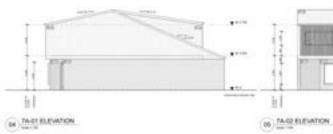


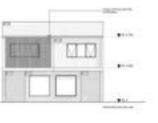


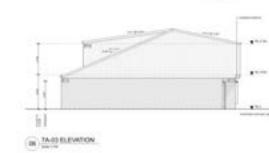
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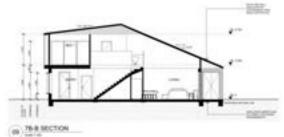


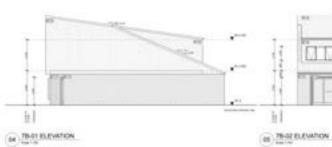
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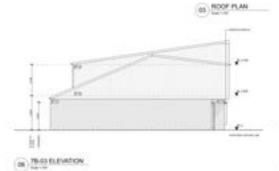
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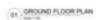






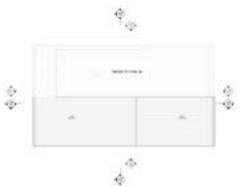






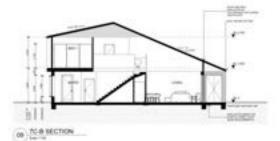


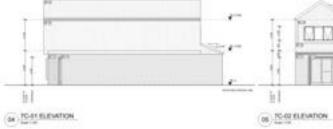




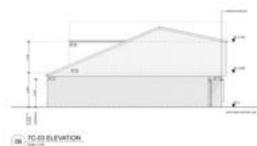
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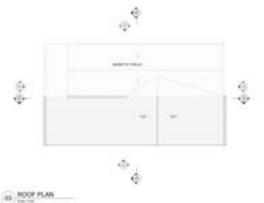




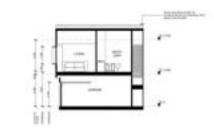


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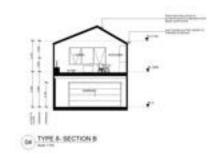




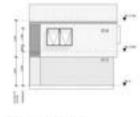


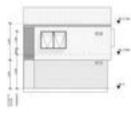


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MID-WESTERN REGIONAL COUNCIL

MID-WESTERN REGIONAL COUNCIL | ORDINARY MEETING – 16 JULY 2025 REPORT 9.3 – ATTACHMENT 1

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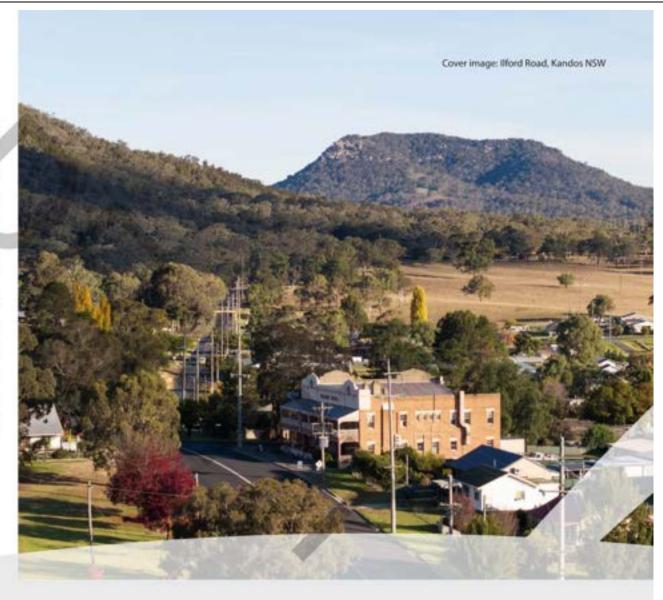
ACKNOWLEDGEMENT OF COUNTRY

Mid-Western Regional Council acknowledges the Wiradjuri people, the traditional custodians of the Wiradjuri Nation, we acknowledge people from other nations and language groups who have now made the Mid-Western Region their home, along with the descendants of the Wiradjuri Nation.

Mid-Western Regional Council

86 Market St, Mudgee, NSW 2850 Address Email council@midwestern.nsw.gov.au

LONG TERM FINANCIAL PLAN 2026-35



02 6378 2850 Telephone 02 6378 2815

Fax

Mayor Brad Carn **General Manager**

Councillor Des Kennedy

MID-WESTERN REGIONAL COUNCIL 2 OF 23

Welcome

More than 25,000 people call the Mid-Western region home.

One of the fastest growing centres in NSW, the region is the gateway to the Central and Far West areas of the state.

Just over three hours drive from Sydney and Newcastle, it is easily accessible and centrally located to other regional cities.

Gulgong, Kandos, Mudgee and Rylstone townships are alive with visitors and families. The region has open spaces, parks and sporting facilities for activities and a large number of events held each year. Local markets celebrate culture by way of local produce and artisan creativity.

A key feature of the region's economy is its diversity. Business and investment is driven by five major industry sectors – agriculture, mining, construction, tourism and real estate.

Each of these industries continue to provide job opportunities. The quality and diversity of the local labour force provides the region with a competitive edge.

Whilst the current labour force provides access to a wide range of skills and education levels, the future growth expected in the region will continue to increase the demand for new skills and qualifications.

Skilled workers such as engineers, builders, tradespeople, childcare and health professionals are likely to be in highest demand in the next three to five years.

Visitors to the region experience a real country community with heart, soul and spirit. Locals love the place they call home and are happy to share the surroundings with 691,000 visitors each year.



Introduction

The purpose of the Long Term Financial Plan for Mid-Western Regional Council (Council) is to provide a framework to assist future decision making that will secure the economic sustainability of the organisation and ensure adequate funds are generated into the future to achieve desirable outcomes for the community.

The Integrated Planning and Reporting (IPR) Framework has been developed as part of the NSW Local Government Reform Program to support a strong and sustainable Local Government system. The structure requires at least a 10 year strategic business planning framework relative to the Local Government Area and the activities of the Council. The Long Term Financial Plan (the plan) forms part of Mid-Western Regional Council's Resourcing Strategy. The Resourcing Strategy underpins Council's Community Strategic Plan and consists of three components: The Workforce Management Plan; Asset Management Policy, Strategy and Plan; and Long Term Financial Plan. These interrelated documents focus in detail on how Council will utilise its resources to deliver on objectives and strategies in the Towards 2040 Community Plan. The documents both inform and are informed by the four year Delivery Program which has been created to outline the activities and programs to deliver on the Community Plan. Each of these individual documents should be viewed as integral elements of an overall strategy and will be under continuous review and adjustment as annual budgets and operational plans are developed.

The Long Term Financial Plan is a decision making tool and addresses areas that impact on Council's ability to fund services and capital works, while living within its means and ensuring financial sustainability. This plan focuses on Council's long-term goal of financial sustainability and delivering quality services, infrastructure and outcomes for the community. The plan will be dynamic in nature and subject to continual review to ensure changing community expectations are met.



LONG TERM FINANCIAL PLAN 2026-35

How to Read This Plan

The Long Term Financial Plan includes:

FINANCIAL PERFORMANCE INDICATORS

Financial performance indicators present a measure against the industry benchmark for a particular area of the forecasted financial result. It must be appreciated that there is no single indicator that demonstrates a local government's financial sustainability. If the Council falls short of a benchmark for a specific indicator in a given year it does not necessarily mean that there is financial concern. The circumstances leading to the calculation of an indicator value must be understood to ensure that it is interpreted in context.

PLANNING ASSUMPTIONS USED TO DEVELOP THE PLAN

In preparing the financial forecasts Council must make assumptions on what will occur in the future. Each of the key areas where assumptions are made are described in this document. When reading this long-term financial model, it is important to understand this limitation to the outputs of the model. In particular the longer the planning horizon, the more general the plan becomes.

METHODS OF MONITORING FINANCIAL PERFORMANCE

The Long-Term Financial Plan is required to be reviewed in detail as part of the 4 yearly review of the Community Strategic Plan. It is also reviewed annually in line with the Operational Plan. In accordance with the Office of Local Government guidelines Council must also prepare a Quarterly Budget Review Statement. The annual financial statements present the results for the year and must be prepared within 4 months of the end of financial year.

FINANCIAL MODELLING FOR DIFFERENT SCENARIOS

Financial modelling during the Long-Term Financial Plan development provides an opportunity for the council to identify financial issues at an earlier stage and gauge the effect of these issues in the longer term. This plan includes a Base Case (planned or most likely), Scenario 1 Negative plan and Scenario 2 Positive plan and Scenario 3 Capital Overrun.

SENSITIVITY ANALYSIS

(Factors/assumptions most likely to affect the plan)

LTFPs are inherently uncertain and based on a range of assumptions. The LTFP could be affected by a variance in some planning assumptions more than others. Further information is provided in this document about sensitivities.

FORECASTED FINANCIAL STATEMENTS

Including an income statement, balance sheet, cash flow statement and equity statement

Income Statement

The Income Statement includes estimates of all revenues and expenditures that are required in the operating (normal day-to-day) activities of Council. This includes interest payments on loans and non-cash items such as depreciation but excludes repayments of loan principal and capital expenditure items.

Balance Sheet

The Balance Sheet demonstrates Councils' assets, liabilities and the equity. It provides a snapshot of what Councils owns and owes.

Cash Flow Statement

The cash flow statement provides information on the cash inflows and outflows of the Council and is classified by different types of cashflows – operating activities, investing activities and financing activities.

Equity Statement

This shows the changes in Council's net wealth for the year.

66 'A council's long-term financial performance and position is sustainable where planned long-term service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services' – Australian Local Government Association

For councils to meet the service and infrastructure needs of their communities, they need to be financially sustainable. The NSW Treasury Corporation (TCorp) defined a financially sustainable council as one that, over the long term, is able to generate sufficient funds to provide the level and scope of services and infrastructure agreed with its community through the Integrated Planning and Reporting process.

When assessing Council's financial performance and sustainability a number of indicators/ratios are considered relevant and have been used to assess the scenarios proposed. The NSW Office of Local Government provides a benchmark for each indicator in the annual Financial Statements. These benchmarks have been applied to assist in reviewing the Long Term Financial Plan forecasts and assess indications of the future financial health of the organisation.

The following page describes each indicators and the benchmarks, followed by Council's current and forecast performance.



Financial Performance Indicators

SUSTAINABILITY

That Council can generate sufficient funds over the long term to provide the agreed level and scope of services and infrastructure for communities as identified through the Integrated Planning and Reporting Process.

OPERATING PERFORMANCE RATIO



Measures Council's achievement in containing operating expenditure within operating revenue

Benchmark: > or equal to break-even (0%)

OWN SOURCE OPERATING REVENUE RATIO



Measures fiscal flexibility and the degree of reliance on external funding sources such as grants and contributions

Benchmark: >60%

BUILDING AND INFRASTRUCTURE ASSET RENEWAL RATIO

Assesses the rate at which these assets are being renewed against the rate at which they are depreciating

Benchmark: >100%

LONG TERM FINANCIAL PLAN 2026-35

EFFECTIVE INFRASTRUCTURE AND SERVICE MANAGEMENT

That Council can maximise the return on resources and minimise unnecessary burden on the community and business, while working strategically to leverage economies of scale and meet the needs of communities as identified in the Integrated Planning and Reporting process.

INFRASTRUCTURE BACKLOG RATIO

Indicated the proportion of backlog against the total value of Council's Infrastructure assets Benchmark: <2%

ASSET MAINTENANCE RATIO

Reflects the actual asset maintenance expenditure relative to the required asset maintenance

Benchmark: >100%

DEBT SERVICE COVER RATIO

Measures the availability of operating cash to service debt

Benchmark: greater than 2 times

LIQUIDITY

Liquidity is a key factor in the viability of any organisation, regardless of whether it is in the commercial or government sectors. The ability to meet short term funding requirements and obligations is equally relevant to a Council as it is to any business.

Council monitors the short term funding requirements weekly and monitors cashflow levels through the Quarterly Budget Review. This monitoring and forecasting informs Council's investment strategies and decisions to ensure that adequate liquidity is maintained. Council will also, as part of the reserves strategy, continue to provide for adequate levels of reserves to fund less predictable outlays, such as major employee leave entitlement payments.

UNRESTRICTED CURRENT RATIO

Reflects Council's ability to meet debt payments as they fall due Benchmark: >than 1.5

RATES AND ANNUAL CHARGES OUTSTANDING



Assesses the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts

Benchmark: <5%

Financial Performance Measurement

The Long Term Financial Plan currently has the below forecast performance. Council is a Group 4 Council.

Mid-Western Regional Council has identified unique challenges in meeting the benchmarks, including its large area; large road network and infrastructure requirements from multiple town centres; and its smaller rate base. Council has implemented business improvement programs resulting in improved performance ratios, and continues to work towards further improving benchmark ratios in infrastructure management and sustainability.

INCREASING ASSET MANAGEMENT MATURITY

A significant contribution to the deficit result is increasing depreciation from Council's infrastructure assets. The impact stems from increasing asset values from the comprehensive revaluation (fair value) process and the expansion of infrastructure by constructing new assets. Review of asset useful lives, values and renewal treatment will continue with the revaluation of assets and asset management plan review process.



The Long Term Financial Plan highlights Council's improved sustainability through the financial indicators. Council is forecast to meet most of the benchmarks over the next 10 years from a consolidated perspective. For years 5-10 in the plan some infrastructure asset ratios are not met. These years include an increasing balance in the Asset Replacement Reserve that can be allocated when further asset management planning is completed.

The ongoing operating deficit before capital revenue in General Fund represents a challenge which Council needs to take action on over time. The proposed actions are:

SERVICE REVIEWS

Council's business improvement program includes service reviews. As part of this any opportunities for cost savings, revenue increase and efficiencies will be considered.



LONG TERM FINANCIAL PLAN 2026-35

Financial Performance Measurement

SUSTAINABILITY

Measure	Actual 2023/24 performance	Benchmark	Forecast performance 2025/26	Forecast performance 2026/27
Operating Performance Ratio	3.10%	>0%	0.22%	1.76%
Own Source Revenue Ratio	51.50%	>60%	64.83%	73.03%
Building and Infrastructure Asset Renewal Ratio	142,21%	≥100%	148.13%	102.15%

LIQUIDITY

Measure	Actual 2023/24 performance	Benchmark	Forecast performance 2025/26	Forecast performance 2026/27
Unrestricted current ratio	3.8x	>1.50x	2.42x	2.88x
Rates and Annual Charges Outstanding	3.32%	<10,00%	3.13%	3.13%

INFRASTRUCTURE AND SERVICE MANAGEMENT

Measure	Actual 2023/24 performance	Benchmark	Forecast performance 2025/26	Forecast performance 2026/27
Infrastructure Backlog Ratio	5.13%	<2%	2%	2%
Asset Maintenance Ratio	100.91%	>100%	95%	95%
Debt Service Cover Ratio	11x	>2.00x	10.25x	7,18x

Levels of Service

428

Council has previously undertaken a process of engagement with the relevant stakeholders to inform the Community Strategic Plan and the Delivery Program. This in turn has driven the direction that has been taken in the Asset Management Policy, Strategy and Plan.

It is important to note that the community engagement conducted, confirmed that Council currently provides the services and functions that the community wants.

The plan assumes the levels of service and operations remain stable. Council will maintain, subject to available funding, its operational and capital high priority programs, as well as basic service provision, while seeking efficiency improvements in-line with appropriate benchmarks.

For more information about Council's services, functions, programs and activities, see the <u>Delivery Program</u>, NON HIGH PRIORITY PROGRAMS SHOULD BE CONSIDERED IN TERMS OF:

Can Council afford to maintain the program in the long term?

Is it required as part of an adopted strategy, policy or plan?



Should Council be involved and to what extent?



Is the program supported by the Community Strategic Plan?



Is it a statutory obligation?



What is the cost and benefit given the level of priority?

Performance Monitoring

In accordance with the Local Government Act 1993 and relevant Local Government (General) Regulation 2021 Council is required to establish and maintain a system of budgetary control that will enable Council's income and expenditure to be monitored each month and to be compared to the estimates.

The mechanism by which this requirement is achieved is the monthly budget report provided to Council which highlights any material budget changes required. Management are also provided with detailed fortnightly reports comparing budget to actuals to use as a tool to track performance.

At the end of each quarterly period, a Quarterly Budget Review Statement is prepared in accordance with the Office of Local Government guidelines which represents the mechanism whereby Councillors and the community are informed of Council's progress against the Operational Plan, Original Budget and the last Revised Budget. Variations to Budget are identified and proposals made as part of the Review.

As part of our annual preparation of the Operational Plan, we will undertake a review of the LTFP. This will include an assessment of the previous year's performance in terms of the accuracy of projections made in the LTFP compared to the actual results. The assumptions used may need to be adjusted to improve the accuracy of the LTFP over the longer term. Material variations between actual and estimated results are documented and discussed in Council's audited annual financial reports.

Council will also assess the impact of any major financial decisions made during the course of the year on the LTFP, as part of the Quarterly Budget Review process.



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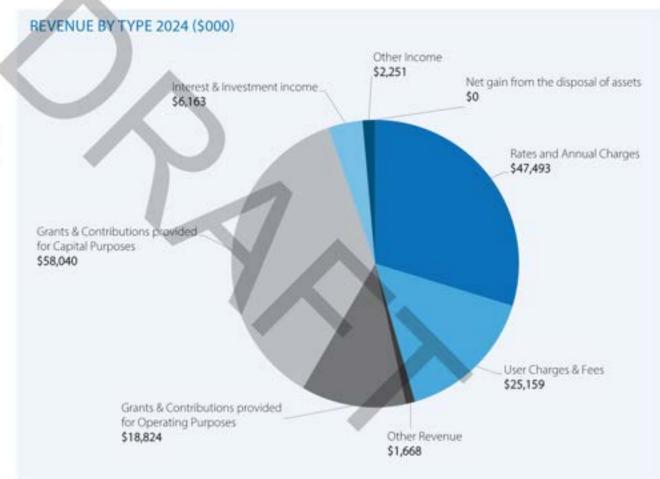
Our Current Position

Council has historically maintained a sound financial position evidenced by acceptable key financial performance indicators.

We maintain a cash and investments portfolio in the vicinity of \$130 million; with sufficient levels of unrestricted cash to service obligations as and when they fall due. Council's unrestricted Current Ratio at 30 June 2024 was 3.8%.

Our total borrowings as at 30 June 2024 were \$18.956 million, with a debt service ratio of 11x.

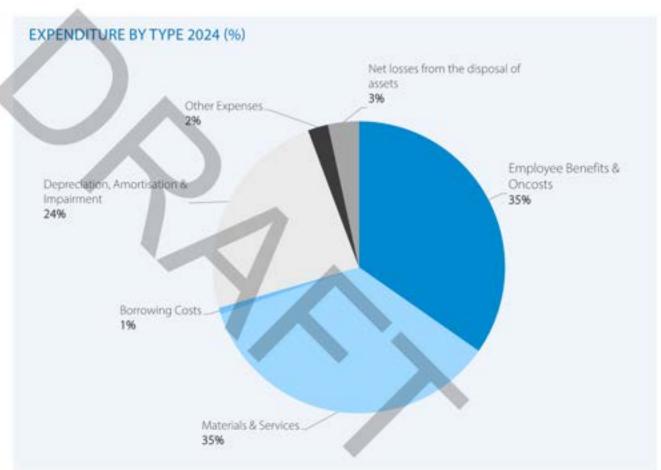
Council typically relies on Rates and Annual Charges for around 30-40% of its annual revenue. We have a strong track record of attracting substantial grant funding to provide services and facilities to our community. Total revenue in 2024 was \$159 million.



Our Current Position

In a continuing cycle, Council has undertaken a program of revaluation of all classes of Infrastructure, Property, Plant & Equipment (IPPE) in accordance with Office of Local Government requirements.

As a result, depreciation expense is now based upon the written down current replacement cost of our IPPE, and has increased from \$7.9 million in 2006 to more than \$24 million in 2024. The impact of these ongoing revaluations on our Operating Results has been unmistakable, and is a primary contributing factor to the net results before capital grants and contributions in the first few years of the Long Term Financial Plan.



Our total operational expenditure in 2024 was \$100.9 million. Our biggest expenditure items are typically employee costs, materials, services and depreciation.

Planning Assumptions

Council's base scenario model assumes current service levels continuing across future years. This includes both operational and capital expenditure programs.

As further work is undertaken on long term strategic asset management planning over the next few years, we will have a better estimate of key asset replacement points, and minimum maintenance expenditure levels, and their impact on our long term financial sustainability.

RATES

Council's ability to align rating revenues with the increased cost of providing local government services has been restrained for a number of years by rate pegging, a legislative instrument whereby the maximum increase in rating revenues is set by IPART NSW.

The rate peg is set and announced by IPART each year and from 2025/26 takes into account:

- Base Cost Change by council group, which measures the average costs experienced by NSW Councils and,
- Superannuation increase adjustment and,
- A population factor which is based on each council area's population growth.

The rate peg is announced by December each year for the following financial year and councils can adopt the rate peg or apply to IPART for a higher increase under a Special Rate Variation (SRV). The forecasted budgets do not include any additional general rate increases beyond rate pegging as determined by the NSW Independent Pricing & Regulatory Tribunal.

The rate cap set for 2025/26 is 3.8%. Mid-Western Regional Council's budget is based on the full IPART increase. Estimated rate pegging amounts used in future years of the LTFP are set at amounts in line with expected consumer price index.

Rates do represent a high proportion of Council's annual income, and our annual planning processes will continue to assess the community's capacity and willingness to pay rates, and whether there is a potential for increased rates yield. However, we will continue to seek alternative revenue streams where possible.

FEES AND CHARGES

Many of the facilities and services provided by Council are offered on a full or partial user pays basis. In planning future years budgets, we have assumed that these full or partial user pays arrangements will continue, with annual increases typically limited to inflation estimated at 3.5%.

A number of fees and charges imposed by Council are prescribed by other levels of government. Changes in the amount of those fees and charges are determined by other bodies. We have assumed increases of less than CPI.



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Planning Assumptions

GRANTS AND SUBSIDIES

Each year, Council receives a Financial Assistance Grant allocation from the Federal Government. In addition, a number of services provided by Council to the community are only possible because of specific grant funding from State and Federal Government. In preparing future year financial plans, we have assumed that Council will continue to receive such grants. Should the level of grants and subsidies be reduced, Council's ability to provide the related services will be impacted.

CAPITAL GRANTS AND CONTRIBUTIONS

The budget for 2025/26 is forecast to receive over \$24.8 million in capital grants and contributions. This is a reflection of many successful grant applications and will see Council improving and providing new infrastructure for the growing community and industry. Some of the larger projects include Key Worker Housing Construction, and the Battery Energy Storage System.

INTEREST INCOME

Investment return has been modelled based on an average rate of 3.5%. The

LONG TERM FINANCIAL PLAN 2026-35

current average return on Council's investment portfolio over the year is 4.9% Interest income has also been modelled dependant on levels of cash holdings, including restricted and unrestricted funds,

Council's Investment Policy sets out Council's investment strategy, approved investments and policy limits. A copy can be found on Council's website.

BORROWINGS

Council plans to borrow money to fund some major projects over the next ten years. A summary of planned borrowings are included in the Financial Reporting. Council will continue to review the need for borrowings for major infrastructure projects, to allow the cost of these projects to be spread over a number of years in order to create a greater degree of inter-generational equity. Borrowings are restricted to long-lived assets, and are useful in smoothing long-term expenditure peaks and troughs.

Interest rates on borrowing are assumed to be 5.08% in 2025/26, 4.75% in 2026/27 and 4% in 2027/28.

Council's current level of borrowings is within acceptable debt service ratio parameters across the life of the LTFP, with capacity for additional borrowings. Council has a Borrowings Policy to guide decision making. A copy of the policy is available on our website.

EMPLOYEE COSTS

Employee costs are Council's single biggest area of expenditure each year with approximately 344 Full Time Equivalent (FTE) staff.

This LTEP has factored in known and predicted award increases and continued increased superannuation contributions. Budgeted staff numbers are based on the approved organisational structure and any known proposed changes. Projections for overtime, allowances and casual staff are included in estimates. The Local Government (State) Award increase is 3% from 1 July 2025. Beyond this period it is estimated at 3%.

As per government legislation the Superannuation Guarantee Levy will be 12% from 2025/26 onwards.

CASH RESERVES

An alternative to borrowing for funding of major projects is to build up cash reserves for planned works in future years. Council maintains a number of internally restricted cash reserves, such as the Plant Replacement, Asset Replacement and Capital Program Reserves. The purpose and guiding financial parameters for these Reserves is set out in Council's Financial Reserves Policy, available on Council's website.

OTHER EXPENDITURE FORECASTS

In preparing expenditure forecasts, we have considered not only new expenditure items, but also Council's ongoing commitments. This includes costs for capital and recurrent expenditure programs, and the input mix required to achieve the objectives of each of these programs, such as materials and contracts, employee costs, and other expenses.

Council's ongoing financial sustainability is strongly linked to constraining annual increases in expenditure items to the corresponding amount of increases in its revenue streams. For example, annual increases in expenditure is set at the same rate as rates revenue increase.

Service levels have been largely maintained throughout the LTFP.

BUDGETING YEARS 5 TO 10

Whilst the first 4 years of the long term financial plan are based on the forward estimates presented in the delivery program, the following 6 years are based on the best forecast of the Council and what is most likely to occur. As the time frame extends longer the forecast is inherently less certain. Generally it is assumed programs will continue at their existing service level.

SCENARIO MODELLING

Over the past 10 years, Council has been focusing on improving its long term financial sustainability. This has included exploring new ways to raise additional revenue to support Council's continued service delivery to the community. It was clearly recognised that it is not sustainable for Council to continue to rely heavily on State and Federal Government grants, and increased rates from ratepayers in the long term. Council created an Improvement Action Plan to the NSW Office of Local Government to identify actions it would pursue to achieve long term financial sustainability. One of the key actions in generating own source revenue was to pursue opportunities to raise additional revenue.

These projects listed over the page are aimed not only at creating own source revenue and future financial sustainability but also addressing community priorities such as housing supply, economic diversity and environmental sustainability.

In addition, recent years have seen significant increases in expenditure costs. On occasion, capital projects have required variations to the Operational Plan to request additional funding. These cost overruns can have a substantial negative impact on Council's unrestricted cash position and present an important additional scenario that must be carefully considered as part of Council's longterm financial planning.

The planning process has involved developing financial models for a negative, a positive scenario and a capital overrun scenario. These models assist Council to understand the impact of certain risks to the financial results. This knowledge provides an opportunity to identify issues earlier and formulate strategies to mitigate risk.

The assessment of risk in this plan has focused on 7 key projects. The projects as described over the page all fall with Council's General Fund, therefore the scenarios have only presented financial reports mostly for that area.



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Project	Description	Base Case Plan	Negative Scenario	Positive Scenario	Capital Overrun Scenario
Mudgee Team Training Village	Mid-Western Regional Council is designing and constructing a training camp facility alongside Glen Willow Regional Sporting Complex. Sleeping over 90 people, the facility will be a base for visiting sporting teams, their athletes and staff, for professional events as well as student athletes for school carnivals. It can also be utilised as emergency housing in times of natural disaster soch as bushfires. The facility includes two accommodation buildings, plus a third community building with a gym, recovery centre, conference room, laundry, dining and kitchen facilitier.	The current budget proposed that the training camp starts generating net income in 2025/26 of \$188,000 and building up to \$780,000 in 2028/29.	This model tests the assumption that revenue will be at 70% of the expected result. This resulted in a revenue reduction of \$90,000 in 2026/27 and \$143,000 from 2027/28 onwards.	This model tests the assumption that revenue will be at 200% of the expected result. This resulted in a revenue increase of \$267,000 from 2025/26 and increasing onwards.	No changes are proposed.
Solar Array	In 2019 Council commenced planning for a 5 MW (battery ready) solar array on site at the Mudgee Sewer Treatment Plant as part of its Renewable Energy Action Plan. The intention of this asset is to offset Council's electricity consumption to its owned facilities and eventually provide any additional supply to local business. Stage One of this project, including detailed design, community consultation, capital expenditure reporting. Development Application, engineeting and grid connection approval, and construction tender process was completed in 2021. Construction of this facility has commenced with operations expected to commence in 2026.	The current budget proposed that the array comes priline in 2025/26 and that the results in electricity savings of 5604,000 per annum and revenue from Liege-Scale Generation Certificates (LGCs) of \$234,000 decreasing overtime.	This scenario models a 12 month delay in the commencement of the operations resulting in a loss of 5604,000 in electricity savings and \$234,000 in LGC income for 2025/26. This model also includes 20% reduction in the electricity savings and 75% reduction in LGCs which is a decline of \$511,000 per annum from 2026/27 onwards.	The positive scenario models a 20% increase in Revenue LGCs and electricity savings. This is a \$210,000 increase per annum from 2026/22.	No changes are proposed.
Mudgee Valley Park Expansion	A major project to expand Council's owned and managed caravan park has recently been completed with the installation of 31 modular cabins. This provides 55 additional beds to this important commercial asset that supports local jobs and the region's tourism industry. The next stage which is currently underway includes installation and additional 20 cabins. This stage is near completion and is expected to be complete early in 2025/26.	The current budget, anticipates that the net profit for Mudgee Valley Park will be \$900,000 in 25/26.	This model tests the assumption that revenue will be at 70% of the expected result. This resulted in a revenue reduction of \$380,000 in 2025/26 per annum.	This model tests the assumption that revenue will be at 120% in 2025/26 and 130% in 2026/27 of the expected result. This resulted in a revenue increase of \$341,000 in 2025/26 and \$392,000 per annum from 2026/27.	No changes are proposed.

Project	Description	A	Base Case Plan	Negative Scenario	Positive Scenario	Capital Overrun Scenario
Riverside Caravan Park Stage 1 Expansion	6 of the oldest cabins identified install 12 new 2-bedroom cabin Short Street. Stage 1 will also in infrastructure works necessary s	mently serves as the office, implace as priority for replacement and is at the front of the park on clude augmentation and part of		This model tests the assumptions in the businets case plus a 12 month delay in the project. This resulted in a revenue reduction of \$233,000 in 2025/26, \$381,000 in 2026/27 and \$124,000 in 2027/28.	This model tests the assumptions in the business case. This resulted in a revenue increase of \$125,000 per annum from 2027/28.	This models tests 20% overrun of capital costs for the expansion of the caravan park resulting in an increase in expenditure of \$1.3 million for the expansion.
Key Worker Housing Project	The proposed development of 1 develop the Old Mudgee Bowlin town of Mudgee into 47 new at have the capacity to deliver up accommodation types ranging bedroom houses.	ng Club site in the regional fordable dwellings, which will to 103 beds across a range of	No changet are proposed.	No changes are proposed.	No changes are proposed.	This models tests 20% overrun of capital costs for the construction of the Key Worker Housing resulting in an increase in expenditure of \$2.6 million for the construction.
Commercial Prop - Gowrie Childcare Centre Extension		ums to Council, supporting stainability. Additionally, the na successful registered charity, den their services and extend	No changes are proposed.	No changes are proposed.	No changes are proposed.	This models tests 20% overrun of capital costs for the expansion of the childcare centre resulting in an increase in expenditure of \$250,000 for the extension.
Battery Energy Storage System	The Battery Energy Storage Syst 4 load sites to provide the multi batteries in regional distribution the battery will deliver network peak shaving, FCAS, solar soakin responsiveness to conditions in connection agreement, Commu power quality, reduced operatin transparency and control, assoc leadership in green energy tech	ple benefits of AC connected in networks. At each child site benefits including demand ing, disaster resilience and inposed by the DNSP in a dynamic unity benefits include improved ing costs, better site energy lated load control and strong	No changes are proposed.	No changes are proposed.	No changes are proposed.	This models tests 20% overrun of capital costs for the construction of the Battery Energy Storage System resulting in an increase in expenditure of \$425,000 for the construction.

LONG TERM FINANCIAL PLAN 2026-35

NEGATIVE SCENARIO RESULT

The negative model includes the impact of the modelled projects plus a 1% decrease in interest rates. The total impact of the modelled projects is an average decline in General Fund revenue of an \$1.5 million per annum from 2025/26 onwards compared to the base case. This results in key financial indicators changing to below the benchmark for the Operating Performance Ratio and will cause a Council's unrestricted cash to decline over the 10-year period to a deficit of \$2.7 million in 2034/35. If the scenario were to eventuate, corrective action would need to occur during that period would ensure unrestricted cash remains at an acceptable level.

POSITIVE SCENARIO RESULT

The positive model includes the impact of the modelled projects plus a 0.5% increase in interest rates. The total impact of the modelled projects is an average increase in General Fund revenue of \$1.3 million per annum 2025/26 compared to the base case. This results in key financial indicators improving and for 2026/27 Operating Performance Ratio will change from below to above the benchmark. Council's unrestricted cash would continue to increase each year to end with \$26 million in 2034/35. As the financial indicators all meet benchmark, an appropriate action could be to invest further in infrastructure assets renewals with the aim to improve the infrastructure backlog ratio.

CAPITAL OVERRUN SCENARIO RESULT

The Capital Overrun result model includes impact of the modelled projects. The total impact of the modelled projects is an average increase in Capital Expenditure by a total of \$8.9 million over 4 years starting 2025/26 compared to the base case. Council's unrestricted cash will have a major decline resulting in a deficit unrestricted cash of \$344,000 in 2030/31 and \$583,000 in 2031/32.



Sensitivity Analysis

The modelling assumes there is a stable economic environment. It also assumes there is no major deviation from Council's current strategic direction as set out in our Community Strategic Plan. The Long Term Financial Plan has assumed that the full range of services Council currently provides to the community have been included and funded.

Key areas that could impact the plan:

ORDINARY RATES

Council's ordinary rates make up between 38% and 49% of the total consolidated income. The maximum rate increase is determined by the IPART each year, with one of the main factors considered being base cost change for council's by group. To minimise sensitivity to variation in the rate peg we assume that the rate peg will be in line with expense increases like employee costs and materials and contracts over the term of the plan.

SPECIAL RATE VARIATION

A Special Rate Variation (SRV) can be applied for which allows councils to increase their general rate income above the annual rate peg set by the Independent Pricing and Regulatory Tribunal (IPART). As the Base Case and the Negative Scenario have resulted in a deficit for the Net Operating Result before Grants and Contributions provided for by Capital Purposes. models has been complete to determine the required rate increase if Council were to apply for an SRV. For the Base Model Council, to improve these results to a breakeven point Council would need an additional 4% increase in 2029/30 Council Rates (6.5% including the already budgeted CPI increase). For the Negative Scenario, to improve these results to a breakeven point Council would need an additional 7.5% increase in 2028/29 Council Rates (10% including the already budgeted CPI increase). In our Actions and Targets we

have included the consideration of an SRV as well as other alternatives to improving these results.

INVESTMENT INCOME

Council's investment revenue makes up a small part of total income however if will be impacted by the economic environment and interest rate market. Our planning assumption is that on average investment earning would reduce over time from the current average of 4.9% to 3.5% from 2028/29 onwards. Council's investment portfolio does include some longer-term investments and diversification to assist in managing short term risk of a decline in interest rates.

GRANT FUNDING

The plan budgets for the continued receipt of key grant program funds such as Financial Assistance Grant, Roads to Recovery and Regional Road Block Grant.

As Financial Assistance grant currently provides \$9 million in untied funding in a year, any reduction or change to scope could have a significant impact on the financial position of Council. We expect the likelihood that this occurs to be very unlikely. Programs like Roads to Recovery and Regional Road Block Grant provide much needed funding to supplement Council's contribution to the road network maintenance and renewal. Should this funding be altered, it could have a material impact on the level of service that Council can afford to deliver for the Roads, Bridges and Footpath network.

Other capital grants are not typically recurrent, and the amounts, timing and targeted assets vary and are uncertain. To minimise risk of reliance on these external funds we have not allowed for continuation of these grants.

BORROWING COSTS

Council's existing loan portfolio is under fixed rates interest agreements and will not be impacted by interest rate changes. Future borrowings are proposed in the Water and Sewer funds. Changes to the expected interest rate are modelled each year and would be factored into the user charges raised by these areas.

OTHER REVENUE

Other revenues generated in a commercial environment are exposed to operational financial risk. The scenario modelling considers the potential impacts on Council's financial position. In addition to this modelling, Council has created an internal reserve called the Commercial Reserve to set aside surplus cash for the purpose of smoothing out variable results.

Actions and Targets

Council's key objective is to remain financially sustainable over the short, medium, and long term to continue meeting the needs of the community. This Long-Term Financial Plan outlines the strategies Council will take to manage financial challenges and support long-term sustainability. The proposed actions and targets that follow form part of the overall strategy to achieve these objectives.

Key Objective	Action	Performance Measure	Target
Ensure business cases are financially sustainable and accurate.	Any new initiatives with an operating impact over \$100,000pa need to be modelled in the Long Term Financial Plan for the impacts over the 10 years to ensure that anything with a material deficit has a source of funding for its operations, including: • Firitation Hill Adventure Playground • Cudgegong Waters Amenities • Rystone Caravan Park expansion • Billy Dunn Sporting Complex upgrades	Funding source identified for deficit movements in Council Reports for new or expanded service levels.	100% by 30 June 2026
Ensure business cases are financially sustainable and accurate.	Completion of Capital Expenditure Reviews for projects as required under the CER Guidelines, including: Key Worker Housing BESS Mudgee Administration Building Mortimer Street Complex (Full)	CER completed.	100% by 30 June 2026
Ensure business cases are financially sustainable and accurate.	Develop, implement, and continuously review, business plans for Council's commercial enterprises.	Review and/or implement business plans (POM) for Council's commercial enterprises.	50% by 30 June 2026
Ensuring appropriate unrestricted cash balances.	Ensure UR cash meets required operating expenditure minimums and report in the QBR	Operating weeks expenditure.	6 weeks
Identify financial issues at an earlier stage and gauge the effect of these issues in the longer term.	Incorporate the waste, sewer and water funds into the QBR for income statement and balance sheet.	Updated OBR templates.	By 30 June 2026
Identify financial issues at an earlier stage and gauge the effect of these issues in the longer term.	Incorporate detailed financial review for Executive Management Team on a quarterly basis.	Financial reports delivered to EMT.	4 by 30 June 2026

Actions and Targets

Key Objective	Action	Performance Measure	Target
Identify financial issues at an earlier stage and gauge the effect of these issues in the fonger term.	Cross functional sustainable teams will be formed to address specific risks to Council's financial sustainability.	Project team set up and risks identified.	By 30 June 2026
Improving asset maintenance and renewals.	Review and update overdue Asset Management Plans for Buildings, Open Space and Rec, Plant and Equipment, Roads and Stormwater.	Project team set up and schedule of works identified.	By 30 June 2026
Increasing Revenue sources to Improve Council's Operating Results.	Consider and undertake consultation for special rate variation (SRV).	Consider requirement of SRV.	By 30 June 2026
Increasing revenue sources to improve Council's Operating Results.	Continue to lobby government agencies for funding in areas including roads, tourism and health.	Activities demonstrated.	4 by 30 June 2026
Increasing Revenue sources to Improve Council's Operating Results.	Look for revenue generating opportunities and services using existing infrastructure or new infrastructure.	Revenue raised.	\$50,000 pa by 30 June 2027
Reducing Costs by identifying service levels.	Asset rationalisation program in line with Fair Value program.	Review of utilisation of Other Assets category for under-utilisation and hationilisation opportunities.	By 30 June 2026
Reducing Costs to Improve Council's operating results.	Identify operating Budget expenditure reductions.	Savings	\$100,00 by 30 June 2026
Reducing Costs to Improve Council's operating results.	Undertake productivity improvements and initiatives and define the existing levels of service and costs of providing those service.	Productivity improvements.	\$50,000 by 30 June 2026

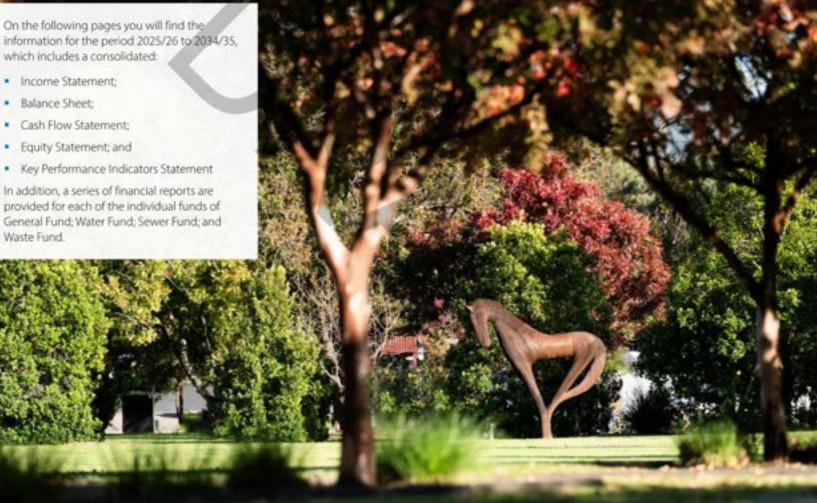
Financial Reports

information for the period 2025/26 to 2034/35, which includes a consolidated:

100

- Income Statement;
- Balance Sheet;
- Cash Flow Statement;
- · Equity Statement; and

In addition, a series of financial reports are provided for each of the individual funds of General Fund; Water Fund; Sewer Fund; and Waste Fund.



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Appendix One **Base Case Plan**

NCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecter	t Years				
Scenario: Base Case	2023/24	2004/25	2025/26	2026/27	2827/26	2828/29	202930	2038/31	3031/32	2032/53	2033/34	2034/35
ncome from Continuing Operations												
Revenue:												
Rates & Annual Charges	47,494,500	55,191,691	52,402,173	54.372.842	58,957,003	57.806.717	55 b62 b86	00.554.59F	82,060,205	#3,803,453	65.185.282	86.806.855
Jeer Charges & Fees	25.159.000	21,786,551	27,154,934	25,103,281	28,496,841	27.376.874	28,137,554	28,926,286	29,649,444	30,390,680	31.150,447	31.829.208
Other Revolues	1.668.000	3.341.632	3,818,096	4.037,218	4.120.380	4.003.900	4,181,730	4,303,317	4.428.795	4.558.306	4,001,004	4,830,011
Granta & Contributions provided for Operating Purposes	16.824.900	17,189,859	25,856,614	19,396.568	19.598.234	10.844.258	20.128.808	20.625.628	21,134,604	21,656,172	22,190,642	22.738.336
Grants & Contributions provided for Capital Purposes	58.040.000	17.947.882	24,870,108	13,262,529	10.948.573	10.090.225	4,024,629	4,125,245	4,228,376	4,334,085	4,442,437	4,553,498
iderest & Investment Revenue	6.161.000	6.505.954	5,422,809	3,848,178	3,469,475	3.488.994	3,212,947	3,228,964	3,502,142	3.637,412	3.884.988	4,190,825
Other Inclome:												
let Gains Nore the Disposal of Assets	100000	439.645.0	S. 5.42			+ 2 C	1.000			- C.+	1.2	
air value increment on investment properties	148.000		- · · · · · ·		1		· · · · · · · · · · · · · · · · · · ·			· · · · · · · · · · · · · · · · · · ·		
Other Income	2.105.000	1.000.949	1.040.459	1.098.407	1.137.234	1.186.122	1.168.123	1,186,123	1,106,123	1,106,123	1,166,123	1.166.123
cent Ventures & Associated Entities - Gain	2010 CONTRACT	1000 MP		1.000	10000734		0.000.000			10.100 A	- 10 C	
Total Income from Continuing Operations	158,598,899	118,272,564	138,565,851	121,111,017	111710744	124.321.120	119,914,007	122,930,179	126,160,689	129,348,230	132,711,911	134,214,857
Expenses from Continuing Operations			1 4									
Imployee Benefits & On Costs	35.513.000	37.485,300	41123505	1.41.801.589	43,188,114	44,005,551	45.171.288	will 300.572	47,458,088	48,844,538	48.861.812	81.107.188
formwing Costs	711.000	LOI 300	782 540	8.254,729	5,512,965	1.090.570	943,201	294.625	621.097	468.902	354,704	248,795
Asteriais & Contracts	35,396,000	41,890,505	42,324,115	33,347,716	33,337,623	34,440,776	35.354.005	36,291,043	37,252,535	38,238,138	39,251,540	40,290,441
Depreciation & Amortination	23.624.000	25,894,677	27 174305	27,784.948	27.063.533	27.625.000	28.454.470	29.877.320	30,906,738	31.815.253	32.851.232	33 853 822
impailment of receivables	15.000	20.094	21.838	27.684	28,376	29-045	29.085	29.085	29.085	29.065	29.065	29.045
Other Excertses	2,269,000	1.906.382	1.015.000	1.068.211	1.910.792	1,059,406	2,008,422	2.058.633	2,110,099	2.162.851	2,214,822	2,272,346
4et Losses from the Disposal of Assets	3.437.000	1000 C	2 592 230	2,899,371	816,768	1.846.125	2,294,574	2.634.574	2 294 574	2 294 574	2,306,574	1.861.826
levaluation decrement impairment of IFPE	202.000							a				
Total Expenses from Continuing Operatione	108.847.000	108,049,896	116,033,147	108,856,218	108,043,176	111,368,573	114,385,585	117,000,101	120,674,208	125,612,242	126,875,709	129.845.485
Operating Result from Continuing Operations	58,732,000	9,222,040	22,532,784	12,298,798	13.684.588	13,278,557	5,626,922	4,544,028	5,495,480	5,693,988	5,541,202	6,348,172
	58,732,000	8,222,668	22,532,764	12,216,709	13,684,568	13.276.557	5.428.922	4,844.028	5,495,490	5,680,988	1.641.202	6.348.172
Net Constanting Result for the Tear			10120002-001	14,477,128	10,000,0110	Trainer.		100110000	351995199		PORT GROOM	100100-000
set Operating Result for the Year												

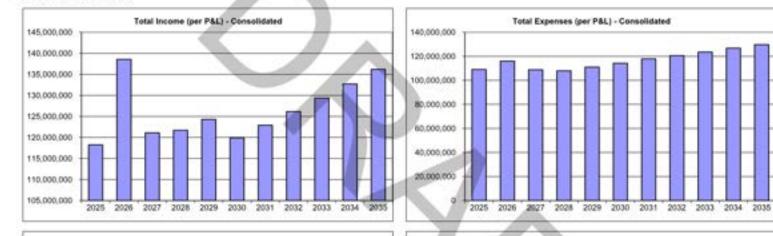
Investments Received assets and contract cost assets Corbuit Total Current Assets Rec.Current Assets Rec.Current Assets Rec.Current Assets	2852334 1 15, 142, 100 109, 154, 200 109, 154, 200 109, 154, 200 102, 200 101, 200 101, 200 101, 200 101, 200 204, 200 2	1024291 103947,848 86,200,794 96,200,794 96,200,794 114,864,356 22,211,710 114,864,356 22,509,041 114,864,356 128,425 1446,867,366 128,425 1446,365,142 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1363,148,448 1364,148 13		2626437 10.054.633 85.337.8748 8.525.748 8.525.748 1.704.427 2.2171.750 1.12.634 85.456.637 24.2198.654 65.250 1.627.637 1.627.65 5.245.000 1.627.517.948 5.245.000 1.647.737.544		2028629 8 53,579,802 8,565,800 1,790,802 2,271,750 1,514,390 62,220 1,515,754,988 9,280,000 15,95,754,988 9,280,000 15,546,955,255 1,546,955,255 1,546,955,255 1,546,955,255 1,546,955,255 1,546,955 1,546	11.205.863 62.872.902 8.400.512 2.271.750 2.271.750 8.7778.554 27.152.469 05.250 1.544.118.861 8.263.800 102.975 206.000	23,588,322 65,570,498 8,759,774 1,878,380 2,371,350 1,159,154 67,587,589 23,492,675 85,250 1,554,319,554 5,283,000 87,875 260,000	2019/122 12.538,721 73,729.600 8.964.605 1.544.055 2.237,784 120.521,968 24.825,198 65.250 1.590,395.578 9.24.825,198 52.250 1.590,395.578 9.240,005 1.590,005	\$ 14.055,141 17,742,550 8,575,500 1,575,500 1,575,500 25,191,754 1,507,340,980 1,569,540,2465 9,260,2465 9,261,000 87,675	263334 8 16,850,807 64,255,156 9,448,822 1,509,860 2,277,356 1202,468 115,738,858 115,738,858 115,738,858 115,738,858 1357,738,040 8,283,040 8,283,040 8,255,050	9.709.360 1,941,913 2,271,760 1,217,609 120,816,265 31,182,000 45,295 1,563,574,448 8,285,000 77,475
Derrent Assets Can's Equivalents Investments Investment Investme	FE, 142, 000 109, 194, 000 8, 007, 200 1, 854, 000 2, 337, 000 1, 827, 000 347, 388, 000 347, 388, 000 348, 300, 000 348, 300, 000	86,200,754 7,559,465 7,569,465 2,271,750 1,229,041 93,259 1,459,877,398 9,282,00 1,459,877,398 9,282,00 1,459,877,398 9,282,00 1,259,475 2446,345,192	8,571,519 62,571,241 8,554,800 1,687,857 2,271,554 81,538,367 7,62,550 1,72,550 1,650 1,65	10.094.633 62.137.974 8.125.148 1.704.427 2.271.750 1.112.604 85.406.637 21.219.604 85.406.637 24.219.604 85.406.637 1.8275 9.251.000 1.112.715 9.251.000	40.657.071 8.305.805 1.732.180 2.271.780 2.271.780 84.345.134 20.6146.086 46.250 1.503.085.784 8.283.000 1.503.085.784 8.283.000 1.533.085 1.533.085.784	10.868.685 53.578.802 8.565.600 1.766.803 2.275.766 5.752.088 86.178.817 25.514.993 65.250 1.575.764.088 9.283.005 156.075 280.000	62,872,902 8,400,512 1,788,212 2,217,780 1,545,453 87,778,554 87,778,554 85,2780 65,250 1,554,178,265 8,265,000 102,975 246,000	13,886,323 69,570,468 8,759,754 1,878,380 2,371,150 1,159,164 07,647,669 23,492,679 85,250 1,554,319,554 9,253,000 87,875	12.538,721 73.729.600 8.964.608 1.844.698 2.271,780 1.173.221 100.521.988 65.250 1.599.395.578 9.283.000 82.775	14,985,141 77,782,556 8,173,306 1,875,875 2,271,756 1,107,562,560 1,568,682,345 1,568,682,345 1,568,682,345 2,85,200 87,675	16.850.807 84.255.156 9.449.822 1.506.805 2.271.750 1.202.468 115.756.858 115.756.858 115.756.858 115.756.858 115.756.858 115.756.858 115.756.858 115.756.858	18.683,451 92.990,137
Jarrent Assets Sah & Cash Egulvalents Institutes Instit	108.194.200 4.077.200 1.074.000 2.337.000 1.079.000 1.079.000 244.000.000 244.000.000 244.000.000 244.000 245.0000 245.0000 245.0000 245.0000 245.0000 245.0000 245.00000 245.00000 245.00000000	86,200,754 7,559,465 7,569,465 2,271,750 1,229,041 93,259 1,459,877,398 9,282,00 1,459,877,398 9,282,00 1,459,877,398 9,282,00 1,259,475 2446,345,192	62,5112,241 8,854,867 2,271,786 1,867,857 2,271,786 1,271,134 81,358,967 65,250 1,471,147,345 8,260,000 (23,135 9,000 (23,135 9,000 (23,135)	62,137,874 8,125,148 1,704,427 2,271,750 1,112,564 8,245,837 24,276,564 65,250 1,266,424,879 8,261,000 1,12,75 8,261,000 1,12,75 9,261,000 1,12,75 9,271,746 1,12,75 1,12,12,12 1,12,12,12 1,12	40.657.071 8.305.805 1.732.180 2.271.780 2.271.780 84.345.134 20.6146.086 46.250 1.503.085.784 8.283.000 1.503.085.784 8.283.000 1.533.085 1.533.085.784	\$3,578,802 8,586,600 1,760,803 2,277,750 5,132,088 88,178,917 45,250 45,250 1,575,764,988 9,283,000 156,075 280,000	62,872,902 8,400,512 1,788,212 2,217,780 1,545,453 87,778,554 87,778,554 85,2780 65,250 1,554,178,265 8,265,000 102,975 246,000	69.570.468 8.799.714 1.678.380 2.371.150 1.159.164 07.687.669 65.250 1.554.319.514 9.255.000 87.875	73,729,600 8,964,608 1,848,055 2,271,760 1,173,231 100,523,968 24,829,198 55,290 1,559,390,578 9,263,000 82,275	77,762,558 8,575,306 9,878,873 2,271,786 1,567,386,386 107,386,386 1,569,682,345 9,263,500 87,875	84,255,156 8,448,822 1,508,856 2,271,750 1,202,468 115,738,858 785,300,089 65,250 1,571,728,048 8,2853,000 82,575	92,993,137 9,796,390 1,941,913 2,271,796 1,217,699 120,816,285 1,262,816,285 1,563,576,444 9,283,000 77,475
anh & Cach Eguivalents instructs instructs instructs instructs instructs instructs that ordial Current Assets instructures instructu	108.194.200 4.077.200 1.074.000 2.337.000 1.079.000 1.079.000 244.000.000 244.000.000 244.000.000 244.000 245.0000 245.0000 245.0000 245.0000 245.0000 245.0000 245.00000 245.00000 245.00000000	86,200,754 7,559,465 7,569,465 2,271,750 1,229,041 93,259 1,459,877,398 9,282,00 1,459,877,398 9,282,00 1,459,877,398 9,282,00 1,259,475 2446,345,192	62,5112,241 8,854,867 2,271,786 1,867,857 2,271,786 1,271,134 81,358,967 65,250 1,471,147,345 8,260,000 (23,135 9,000 (23,135 9,000 (23,135)	62,137,874 8,125,148 1,704,427 2,271,750 1,112,564 8,245,837 24,276,564 65,250 1,266,424,879 8,261,000 1,12,75 8,261,000 1,12,75 9,261,000 1,12,75 9,271,746 1,12,75 1,12,12,12 1,12,12,12 1,12	40.657.071 8.305.805 1.732.180 2.271.780 2.271.780 84.345.134 20.6146.086 46.250 1.503.085.784 8.283.000 1.503.085.784 8.283.000 1.533.085 1.533.085.784	\$3,578,802 8,586,600 1,760,803 2,277,750 5,132,088 88,178,917 45,250 45,250 1,575,764,988 9,283,000 156,075 280,000	62,872,902 8,400,512 1,788,212 2,217,780 1,545,453 87,778,554 87,778,554 85,2780 65,250 1,554,178,265 8,265,000 102,975 246,000	69.570.468 8.799.714 1.678.380 2.371.150 1.159.164 07.687.669 65.250 1.554.319.514 9.255.000 87.875	73,729,600 8,964,608 1,848,055 2,271,760 1,173,231 100,523,968 24,829,198 55,290 1,559,390,578 9,263,000 82,275	77,762,558 8,575,306 9,878,873 2,271,786 1,567,386,386 107,386,386 1,569,682,345 9,263,500 87,875	84,255,156 8,448,822 1,508,856 2,271,750 1,202,468 115,738,858 785,300,089 65,250 1,571,728,048 8,2853,000 82,575	92,993,137 9,796,390 1,941,913 2,271,796 1,217,699 120,816,285 1,262,816,285 1,563,576,444 9,283,000 77,475
Interface of the second	108.194.200 4.077.200 1.074.000 2.337.000 1.079.000 1.079.000 244.000.000 244.000.000 244.000.000 244.000 245.0000 245.0000 245.0000 245.0000 245.0000 245.0000 245.00000 245.00000 245.00000000	86,200,754 7,559,465 7,569,465 2,271,750 1,229,041 93,259 1,459,877,398 9,282,00 1,459,877,398 9,282,00 1,459,877,398 9,282,00 1,259,475 2446,345,192	62,5112,241 8,854,867 1,867,857 2,271,534 81,258,967 65,259 1,471,147,345 8,260,000 (23,135 9,000 (23,135 9,000 (23,135	62,137,874 8,125,148 1,704,427 2,271,750 1,112,564 8,245,837 24,276,564 65,250 1,266,424,879 8,261,000 1,12,75 8,261,000 1,12,75 9,261,000 1,12,75 9,271,746 1,12,75 1,12,12,12 1,12,12,12 1,12	40.657.071 8.305.805 1.732.180 2.271.780 2.271.780 84.345.134 20.6146.086 46.250 1.503.085.784 8.283.000 1.503.085.784 8.283.000 1.533.085 1.533.085.784	\$3,578,802 8,586,600 1,760,803 2,277,750 5,132,088 88,178,917 45,250 45,250 1,575,764,988 9,283,000 156,075 280,000	62,872,902 8,400,512 1,788,212 2,217,780 1,545,453 87,778,554 87,778,554 85,2780 65,250 1,554,178,265 8,265,000 102,975 246,000	69.570.468 8.799.714 1.678.380 2.371.150 1.159.164 07.687.669 65.250 1.554.319.514 9.255.000 87.875	73,729,600 8,964,608 1,848,055 2,271,760 1,173,231 100,523,968 24,829,198 55,290 1,559,390,578 9,263,000 82,275	77,762,558 8,575,306 9,878,873 2,271,786 1,567,386,386 107,386,386 1,569,682,345 9,263,500 87,875	84,255,156 8,448,822 1,508,856 2,271,750 1,202,468 115,738,858 785,300,089 65,250 1,571,728,048 8,2853,000 82,575	92,993,137 9,796,390 1,941,913 2,271,796 1,217,699 120,816,285 1,262,816,285 1,563,576,444 9,283,000 77,475
Instructions vertical constant or contract cost assets the cost Current Assets on-Current Assets on-Current Assets on-Current Assets on-Current Assets on-the Assets on-Current Assets on-Current Assets on-the Assets on-the Asset on-the Asset	4 007 000 1 664 000 2 337 000 1 337 000 341 368 000 24 000 000 344 365 000 344 365 000 344 365 000 344 000 24 000 24 000 24 000	7,999,405 1,646,316 2,217,16 1,229,081 114,864,356 09,250 1,408,877,396 9,2425 1,408,877,396 1,408,877,396 1,408,877,396 1,423,475 240,000 1,446,345,142	8,554,810 1,882,817 2,271,700 1,225,534 81,288,901 21,528,980 65,250 1,479,147,340 9,253,000 1,530,588,944	8 125 148 1 704 427 2 271 750 1 112 604 85 406 837 21 219 884 65 200 1 82 261 200 1 8 275 36 200 1 98 2000	8.351.805 1.732.160 2.271.730 84.245.134 20.616.686 65.250 1.503.685.784 8.283.000 1.533.85.784 8.283.000 1.533.435.866	8,595,603 1,790,893 2,277,710 1,132,088 86,178,817 21,514,993 95,250 1,575,754,968 9,283,000 106,075 280,000	8.491.512 1.788.210 2.271.750 1.545.453 87.778.554 91.952.469 65.250 1.354.116.861 8.263.500 102.975 241.500	8,759,754 1,818,280 2,271,750 0,159,164 97,687,669 85,250 1,554,319,574 92,85,000 87,875	8,1964,508 1,848,085 2,271,793 100,523,968 24,826,198 65,290 1,559,395,578 9,265,000 82,775	8,175,306 (,878,573) 2,271,766 (,167,562) (67,366,960) (67,366,960) (1,598,662,545) (1,598,662,545) (1,598,662,545) (1,598,662,545) (1,598,662,545)	9.448.822 1.508.869 2.271.750 1.302.468 115.738.858 28.300.090 65.250 1.571.726.048 8.263.000 82.575	9.709.39 1.941.91 2.271.76 1.217.60 126.816.26 91.182.90 45.29 1.963.574.40 8.363.00 77.47
verturies vertur	1.864.000 2.337.000 1.537.000 541.368.000 24.000.000 8.263.000 264.000 264.000 264.000 264.000 264.000	1,646,356 2,371,710 1,259,041 114,681,356 63,250 1,409,807,356 8,243,000 125,475 240,000 1,444,345,112	1,487,487 2,271,780 12,215,534 81,588,940 21,523,387 65,283 1,475,747,343 8,283,300 123,375 2,90,000 12510,588,444	1,704,427 2,271,780 1,112,804 85,408,837 24,219,684 65,290 9,268,624,879 8,261,000 916,279 942,000 916,270 942,000 1,817,201,046	1,732,180 2,271,780 1,118,215 84,345,124 20,816,686 65,250 1,503,085,784 8,93,000 113,175 280,000 1,533,405,886	1,760,863 2,271,760 1,132,088 86,178,817 21,514,993 65,290 1,515,764,988 9,283,000 106,075 280,000	1,788,212 2,211,780 1,145,453 87,778,554 21,152,469 65,250 1,054,116,861 8,263,500 102,875 240,500	1,818,280 2,271,750 1,159,164 97,667,669 85,250 1,554,319,514 9,263,000 97,875	1,848,055 2,271,780 1,173,231 100,523,988 24,826,198 65,290 1,559,5578 9,265,578 9,265,000 82,775	1,878,873 3,271,760 1,167,863 167,368,960 28,181,794 66,290 1,568,562,945 6,250 1,568,562,945 6,251,500 87,875	1,908,855 2,371,750 1,202,468 715,738,858 785,300,089 65,250 1,571,728,048 8,265,000 82,575	1,941,913 2,271,795 1,217,605 126,916,295 1,182,905 85,295 1,953,574,444 9,285,005 77,425
orotad assets and contract ceel assets that def Current Assets on-Current Assets on-Current Assets on-Unrent of orothed assets and contract cod assets frashrunkure, Property, Plant & Equipment. United Sector Assets off of use assets and Non-Current Assets OTAL ASSETS	2,357,000 1,557,000 541,368,000 344,365,000 9,263,000 264,000 264,000 264,000 264,000	2,271,750 1,209,041 114,844,256 25,591,081 65,250 1,408,897,396 5,842,000 1,844,345,192	2,271,766 12215,534 10,5523,987 65,255 1,479,147,340 9,280,000 123,375 1,570,988,944	2,271,750 1,112,504 81,408,837 21,219,684 65,250 1,681,424,879 8,261,000 114,279 244,000 114,279 244,000 1,617,201,104	2,271,750 1,118,215 84,345,124 20,616,086 95,250 1,503,085,784 8,263,080 113,175 280,080 1,533,435,686	2,271,780 5,132,088 88,178,817 25,514,993 65,290 1,575,764,988 9,283,005 159,075 280,000	2,271,750 1,545,453 87,778,554 21,152,469 65,250 1,354,116,861 8,263,000 1,024,75 245,000	2,371,750 1,159,164 97,667,669 85,250 1,554,319,514 9,263,000 97,875	2,271,783 1,173,221 100,523,968 24,826,198 65,290 1,599,395,578 9,265,000 82,775	2,271,780 1,197,882 107,380,980 28,181,794 65,250 1,568,582,345 9,261,000 87,875	2,371,750 1,302,468 115,756,858 28,300,099 45,250 1,571,726,048 8,265,500 82,575	2,271,760 1,217,600 120,816,262 0,162,900 85,290 1,363,574,444 9,263,000 77,475
ther stal Current Assets on-Current Assets versitment Assets orestments and contract cost assets frashurture. Property. Plant & Ecolomient. werkment Property assets Assets off of use insets off of use insets off Assets OTAL ASSETS ASSETS ASSELTTES	1 557 000 541 304 000 344 305 000 8,241 305 000 384 305 000 384 300 286 500 418 '90 000	1,209.001 114,844.356 29.591.001 60250 1.459,80250 1.459,80250 1.459,80250 1.459,80250 1.459,80250 1.446,346,192	121534 80.588,903 21.523,967 65.251 1.475,147,343 9.283,900 123,375 280,000 1.550,988,444	1,112,804 85,408,807 21,319,684 65,290 9,668,424,879 8,261,609 9,862,75 9,962,75 9,862,75 9,862,75 9,862,75 9,962,75 9,962,75 9,962,75 9,962,75 9,962,75 9,975,75 9,964,75 9,975,755,755,755,755,755,755,755,755,75	1,118,215 84,345,134 20,616,686 65,250 1,503,085,784 8,3453,080 113,175 286,030 1,533,403,886	5,132,088 88,178,817 05,290 1,575,764,988 9,283,005 158,075 280,000	1.545,453 87,778,554 65,250 1.554,116,861 8,263,000 100,875 260,000	1,159,164 97,667,669 23,492,679 85,250 1,554,319,514 5,263,000 97,875	1,173,231 100,523,968 24,826,198 65,290 1,550,395,578 9,263,000 82,775	1,107,842 107,342,940 28,101,794 60,250 1,593,642,945 8,263,000 87,875	1202,468 115,738,858 28,306,099 65,250 1,571,728,045 8,263,000 82,575	1,217,600 126,816,202 31,182,900 1,963,576,440 9,283,000 77,475
otal Current Assets on-Current Assets on-Unrent Assets on-Unrent Assets on-Unrent Assets on-Unrent Assets on-Unrent Assets on-Unrent Assets fast-unlare, Property, Plant & Equipment. Lak anglin Assets off of use mosts off of use mosts off of use mosts off Assets of	541.309.000 24.000.000 8.00.000 8.00.000 284.000 284.000 284.000	114,041,256 29,591,081 99,250 1,409,967,366 9,263,0:0 128,475 200,000 1,444,345,162	11. 588, 943 21. 528, 947 65, 250 1.479, 747, 343 8, 263, 307 123, 375 2940, 000 1.570, 588, 614	85,408,837 21,319,684 65,290 1,686,424,879 8,261,000 118,275 346,000 1,817,311,198	84,345,134 20,616,696 95,250 1,503,085,784 9,263,000 113,175 286,000 1,533,435,886	88,178,817 21,514,393 65,293 1,575,764,988 9,283,000 156,075 280,000	87.778.564 21.152.469 55.250 1.354.114.861 8.263.000 102.875 261.000	07,667,669 23,492,679 85,250 1,554,319,514 5,283,000 97,875	120,523,966 24,826,198 95,250 1,559,395,576 9,263,000 82,775	107,340,940 26,181,794 65,290 1,569,562,345 6,263,000 87,675	115,736,858 28,305,099 65,250 1571,726,048 9,283,000 82,575	126,816,287 31,182,900 85,290 1,963,574,440 9,283,000 77,479
versiments omments and contract cost assets finationiture, Property, Plant & Ecologiment. 1.38 versiment Property assigner Assets opti of use assets table Sectors 1.54 MABRUTHES	384, 385, 500 9, 263, 500 284, 500 286, 500 418, 790, 500	65,250 1,408,957,396 5,283,010 128,475 280,000 1,448,345,162	65.250 1,478,747,343 9,263,000 103,375 260,000 1,570,968,934	65.250 1.456.424.879 8.263.000 118.275 240.000 1.617.301.098	65,250 1,503,085,784 9,263,000 113,175 280,000 1,532,425,886	65,250 1,515,764,968 9,263,000 106,075 280,000	65,250 1,554,116,867 9,263,000 102,975 265,000	85,250 1,554,319,514 9,283,000 97,875	65,250 1,550,395,578 9,263,000 82,775	65.250 1.569.682.945 9.263.000 87.675	65,250 1.571,726,048 9,263,000 62,575	45,290 1,563,574,444 9,283,000 77,475
verstments omments and contract cost assets frakturure. Property. Flant & Ecolomient. 1.38 versiment Property anaryter Assets Off of use insets off of use insets off of use insets off Asset15 1.59 MABILITIES	384, 385, 500 9, 263, 500 284, 500 286, 500 418, 790, 500	65,250 1,408,957,396 5,283,010 128,475 280,000 1,448,345,162	65.250 1,478,747,343 9,263,000 103,375 260,000 1,570,968,934	65.250 1.456.424.879 8.263.000 118.275 240.000 1.617.301.098	65,250 1,503,085,784 9,263,000 113,175 280,000 1,532,425,886	65,250 1,515,764,968 9,263,000 106,075 280,000	65,250 1,554,116,867 9,263,000 102,975 265,000	85,250 1,554,319,514 9,283,000 97,875	65,250 1,550,395,578 9,263,000 82,775	65.250 1.569.682.945 9.263.000 87.675	65,250 1.571,726,048 9,263,000 62,575	45,290 1,563,574,444 9,283,000 77,475
ormed assets and contract cost assets frashuture. Property Hart & Ecoloment. 1.38 workment Property angets Assets off of use assets off of use assets of AL ASSETS 1.38 ASSLITIES	384, 385, 500 9, 263, 500 284, 500 286, 500 418, 790, 500	65,250 1,408,957,396 5,283,010 128,475 280,000 1,448,345,162	65.250 1,478,747,343 9,263,000 103,375 260,000 1,570,968,934	65.250 1.456.424.879 8.263.000 118.275 240.000 1.617.301.098	65,250 1,503,085,784 9,263,000 113,175 280,000 1,532,425,886	65,250 1,515,764,968 9,263,000 106,075 280,000	65,250 1,554,116,867 9,263,000 102,975 265,000	85,250 1,554,319,514 9,283,000 97,875	65,250 1,550,395,578 9,263,000 82,775	65.250 1.569.682.945 9.263.000 87.675	65,250 1.571,726,048 9,263,000 62,575	45,290 1,563,574,444 9,283,000 77,475
hashurbure, Property, Plant & Equipment. 1.38 explored Property angebit Assets Off of use assets full found-convert Assets DTAL ASSETS 1.59 ABRUTHES	9.263.000 254.000 260.000 418.190.000	1.406.967.396 9.263.000 128.475 -260.000 1.446.365.162	1,478,747,343 9,263,000 123,375 260,000 1,573,968,934	1.000.424.879 8.263.000 916.275 pic.000 1.617.351.098	1.503.085.764 9.263.000 113.175 260.000 1.533.403.686	1,515,764,988 9,263,000 108,075 280,000	1.354.116.861 9.263.000 102.975 260.000	1.554.319.514 6.263.000 97,875	1.559.395.578 9.263.000 82.775	1.569,682,945 9,263,000 87,675	1.571.726.048 9.263.000 62.575	1.563.574.444 9.283.000 77,475
Vestmant Property Angelin Assets Of of use westes Visi Non-Current Assets OTAL ASSETS ABILITIES	9.263.000 254.000 260.000 418.190.000	128.475 280.000 1.446.365.162	9.263.000 123.375 260.000 1.570.988,634	8,263,000 918,275 240,000 9,617,351,098	9.263.000 153.175 260.000 1.533.403.886	9,263,000 108,075 280,000	9.263.000 102.975 260.000	\$ 283,000 97,875	9,263,000 92,775	9.263.000 87.675	9,283,000 62,575	9.283.000 77,475
Alength Assets gRT of use assets all Non-Convert Assets OTAL ASSETS IABRUTHES	284.000 240.000 418.192.000	128.475 240.000 1.408.205.192	123.375 200.000 1,550.968,934	918.275 pic 500 3.617 351 198	153,175 260,000 1,533,433,686	106.075 280,000	102,875 260,000	97,875	\$2,775	87.675	82.575	77,475
off of use assets but Non-Current Assets OTAL ASSETS 1.59 IABRUTHES	240 000	200.000	200.000	\$412 300 \$,517 351 298	260,000	280,000	261,000					
ALL ASSETS	418,592,000	1,418,265,162	1,510,968,934	1,517,351,098	1.533.423.886							
OTAL ASSETS										260,000		
iABIUTIES	554,541,804	1.963.128,418	1,007,575,818	1.800.757.804			1.584 962 555	1.567.498.317				1,604,423,071
					1,017,048,010	1,035,135,123	1,812,741,198	1,603,163,981	1,094,428,769	1,712,821,894	1,715,425,439	1,731,239,239
urvent Liaböttes					-							
			2007 · · · · ·		10000							
	16.068.000	54,718,640	98,797,958	12.531,170	13.448,985	12,990,239	12,563,546	12:521.960	13,343,824	13,643,365	13,574,464	13.932.390
	14,828,000	15.167,480	15.321.954	15.150.970	15.153,423	15,161,185	7.337,831	7,519,174	7,705,009	7.895,447	8,090,002	8.290,592
sana kabilitira	65,200	84,585	71.405	05455	87,658	53,674	22.907	#7,000	60,000	43,000	44,000	45,000
	1.966.000	1,972,682	2.953,848	3,767,849	3,3397,294	3,437,143	3.529.002	3.696,680	2.084,175	2.204.273	1,473,808	1,548,670
	7.821.000	8.155.958		#.757.453	9,009,873	9.549.853	1.667.583	9.995.257	90,327,072	10.669.232	11,219,947	11,379,429
ther provisions	2,872,000	38,404	43.282	48305	55,456	56,736	64,214	69,293	74,571	79,850	85,129	90,404
otal Current Liabilities	43,820,000	40,137,749	43/831/224	20.402/107	41,044,658	41,041,429	22.181.911	33,677,363	33,613,651	34,535,168	34,387,991	35,200,489
on-Current Liabilities					- 100 C	100						
nave lightlittes	241,000	216,430	144,935	- 144,218	26,611	22.957	1	208,000	139,000	96,000	81,500	18,500
	16,990.000	15.017,296	23,467,121	31.379.278	20,047,868	18.625.646	12,091,843	8,295,164	7,300,990	5.096,715	3,822,908	2,074,238
npioyee benefit provisions	\$77,000	642.042	664.591	667,887	711,624	736.028	761,036	786,675	#12,953	\$29,858	867,497	895,795
ther provisions	543,000	443,323	462,864	453,832	50,600	524,850	548.018	567,185	586,553	609.520	530,688	051,883
	18,491,000	16.319.001	34,739,531	- 21,804,9987	21,309,909	17,9694,619	14,308,858	10,567,024	8,841,296	8.642.124	5.154.592	3.640,369
DTAL LIABLITIES	82,111,200	56,456,750	68,379,856	61,295,854	62,434,964	50,945,488	47,583,812	44,854,387	42,354,947	45, 577, 293	38,472,544	38,926,878
et Assets	497,458,000	1,506,672,668	1,629,205,372	1.541,482,131	1,855,254,445	1,576,209,438	1,425,157,296	1.640.331.000	1,652,071,818	1,871,844,363	1.881.963.208	1,682,312,458
DUITY												
	648,840,000	659.162.668	681,895,372	401.952 121	207.636.699	720.907.255	736.536.177	711 440 206	1.736.075.6M	742.669.674	745.510.875	754 Mill 047
	847,510,000	B47,510,000	847,512,000	847.510.000	847.577.347	855,302,579	894.421.118	108.851.384	815.096.132	928,974,889	807,452,411	907,452,411
	497,452,500	1 506 672 668		1.541.462.121		1.576.209.615		1,640,237,000				
on-controlling equity manwels		Contract of the local division of the local				- In a second se		1000	1000			
	497,450.000	1.506.672.668	1.629.205.372	1.541,462,131	1.855,214,445	1,575,208,635	1.421.157.296	1.640.331.600	1,852,871,818	1,671,644,363	1.601.963.200	1,682,312,498
	10	1	1				100	/				

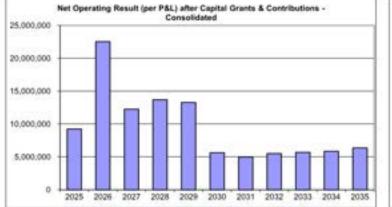
10 Year Financial Plan for the Years ending 30 June 2035	10 A A A A A A A A A A A A A A A A A A A						2010	021.0				
CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year		1033530	69284	1 2010033	Projecter			1222024	10.122.22	28232
Scenario: Base Case	2123/24	2024/25	2925/26	2826/27	2027/28	2028/29	3129/30	200031	2031/02	2652/35	2033/34	2034/35
Cash Flows from Operating Activities	1								,			
Receipte:	10.00	6 I										
	47 348 000	AD 101.750	12,418,458	54,384,075	55,971,281	\$7,825,807	10.017.840	60,570,910	62,072,037	63,615,581	45.197.713	66,819,399
Mes & Avioual Charges	27.477.000	21.805.458	28,628,674	25,257,861	26.307.044	27 220 939	28.018.453	28.803.946	25.543.588	30,282,212	31,039,300	31,815,316
Jaer Charges & Fees												
rvestment & interest Revenue Revenuel	6,172,000	7,601,027	5.547.250	3.853.337	8,456,078	3,644,818	3,330,179	3,137,453	3,456,477	3,590,762	3,780,452	4,105,345
Grants & Contributions	45,255,000	36,679,229	48,600.252	32,440,156	30,410,270	30,487,098	18,195,354	24,786,890	25,379,049	26,008,885	26,849,875	27,309,006
londa & Deposits Received	712,000	1000	1.		10000	1.1.1.2		- 2010000				
3ter	\$.558.000	4.852,455	4.545.969	5.354,182	5,264,262	5,236,125	1.417.315	5,441,118	5,565,761	3,094,410	5,827,267	5.964,303
ayriants.	N	100										
Employee Benefits & On-Costs	(34.848.000)	104.296.8091	(40.200.118)	41.541,451)	(42,000,067)	(43.713.547)	(44,800,902)	(48.920,104)	(47.068,107)	(48,244,812)	(48.450,800)	(50,647,209)
Anteriais & Contracts	+44,295.500)	(29,545,443)	(45, 144, 481)	(36.543.358)	(36.399,322)	(36.337.996)	(38.247.663)	(36.181,974)	(37,140,634)	(38,124,532)	(78.133.750)	140,189,585
Romowing Costs	(572.000)	A 100 CT 100	2863.9581	(1,240,212)	21,193,2330	(1.037,768)	(9.92.552)	(782,178)	(608.949)	448.0151	(306.302)	0728.918
Sonds & Deposits Refunded	(\$273.000)	1000 110	A 100 Million 1				1.4		1.	+	11.1	
74	(3,056,000)	# 500 SEA	(PARAMAT)	C1,862,9881	(1.810,600)	(1.998.214)	(2.008,799)	(2,058,404)	(2,109,864)	(2,582,811)	(2.216,876)	(2,272,080
Net Cash provided (or used in) Operating Activities	52.475.000	36.476,281	49.662.708	45.456.421	40,199.090	+0.972.275	29.153.196	31,776,678	39.009.359	40.209.8e1	41,356,890	42.655.569
And David Research and Articlas		1000										
Cash Flows from Investing Activities				1000								
Receipts:		1000					a state state					
Sale of Investment Securities	12023	21,803,538	32,460,240	3,968,141	8,187,439	2,282,554	5,362,859	20000030	896,901	- Contraction	10000	- Contraine
Sale of Infrastructure, Property, Plant & Equipment	2.558.500	6.990,722	1012.855	802,145	2,885,015	1,948,224	7,497,498	1,231,266	1,922,801	2,547,878	1.819.876	2,050,025
Other Investing Activity Receipts	¥7.547.000		1			+	- +	7.	- +	P (
Payments:		1 - 1 - 2 - 2 - 1 - 1	100 - SUDDA	and the second second								
Purchase of investment Securities	and the second sec	(4.210.373)	31.067.0121	(2.817.621)	(4.123.538)	(0.083,581)	(4,293,438)	(0.437.175)	(5.949,552)	(5.408.555)	(8,590,802)	(11,620,782
Purchase of Inthestructure, Property, Plant & Equipment	(\$1,543,000)	(01.001.202)	(87,483,711)	(38.182.951)	144,56500210	(34.945.948)	(17.802.222)	(23,470,890)	(33.307,410)	(32.777.809)	(30.372,121)	(29.534.360)
Purchase of Intangible Assets	1111.0001		+	-	- CO.	.+	1.+	(H)		*	-	
Other Investing Activity Payments	(10,241,000)		-	1		+	1.4	+		-	-	
Net Cash provided (or used ic) Investing Activities	(43,736,000)	06.697.316	764.000.22%	187,356,967)	179,000,1251	(36,818,752)	(25,235,300)	01007.395	06477.2015	(16.596.287)	(17.445.451)	(38,105,116
Cash Flows from Financing Activities			1									
Receipts			1000	100	107							
Proceeds from Borrowings & Advances	4,350,000		11.403.861	1000	2 000 000	100					-	
Paumenta:	6,400,000		11,400,861	10.00	2,000,000	10000		7.				
	(1.729.900)	(1.966.112)	11.972.6821	(2.953.940)	12.047.6490	(1315214)	0.427.5431	13.529.0025	(3.656.680)	(2.094.575)	(2.204.273)	11.473.806
Repayment of Borrowings & Advances												
Repayment of lease liabilities (principal repayments)	(11.506)	14.885)	(84.565)	(96.450)	(85.666)	107.050	(SI, 674)	(\$7,937)	(87.000)	(68,500)	+43.500y	p44,000
Set Cash Flow provided (used in) Financing Activities	4.590.000	(1.971.097)	8.346.994	(1.050,440)	100.945	(\$308,942)	O MERCI	Q116.940	13.763.6605	(2, 162, 175)	(3.347.373)	(1.517.808
Net Increase(Decrease) in Cash & Cash Equivalents	13.489.000	(2.182.152)	(5.968.828)	10.003	58.471	TRESAT	336.879	2.482.639	(1,181,561)	2,448,420	1,865,886	2.032.645
plus: Cash & Cash Equivalents - beginning of year	4.851.000	18,140,000	15.947,848	8,876,919	10,051,033	10.114.204	12,266,685	11,000,003	13,668,303	12,536,721	14,985,141	16,650,807
Cash & Cash Equivalents - end of the year	18.140.000	15.947,848	8.978.919	18,854,633	10,114,104	10.068.005	11,205,663	13.648.365	12.536.725	14,985,141	16.850.807	18.683,451
68 - 16 - 16 - 16 - 16 - 16 - 16 - 16 -	-		2					· fairs				
Cash & Cash Equivalents - and of the year	18,145,000	15.947.048	8.978.916	10.054.633	10,114,104	10.864.645	11,205,663	12.004.311	12:506.721	14,985,141	16,850,807	18.683.451
investments - and of the year.	133,194,000	115.800.835	84,408,208	83 357 668	01,273,787	85.054,754	64 025 378	07.403.140	PA 655 798	103,964,353	112 555 255	124.176.037
Cash, Cash Equivalents & investments - and of the year	151,334,000	131,748,663	84,347,527	83,412,301	91,347,471	85,963,478	95,251,898	107,151,449	111,092,519	118,948,494	129,206,062	142,859,488
							100					
Representing:	112220222	Sec. 2010.00	100000000	1.00.000	10000	100000000000000000000000000000000000000	hard	the second of the	1000 Carlos Carl	and the second	the second second	10 Carl 10 Carl
External Restrictions	82,605,000	89,123.311	58,540,888	55,784,333	52,927,460	54,209,327	55.557 koo	56.819.345	83,219,840	67,828,538	71,496,201	79,482,430
Internal Restrictions	39,362,268	26,509,797	20.974.332	25.074.126	24,402,635	26,767,600	29,812,485	54,798,864	31,227,088	32,425,489	37.027.825	39,357,439
Unrestricted	29.302.712	10,115,615	14,831,907	12:553.642	14.057,778	14,988,553	P\$.236.620	15.533,240	18,645,591	18,895.867	20,882,106	24,019,629
	151.354.800	131,748,683	94.367.527	83.412.301	91.387.871	95,963,479	95.231.805	107.151.449	111.092.519	118,948,494	129.306.862	142,859,408

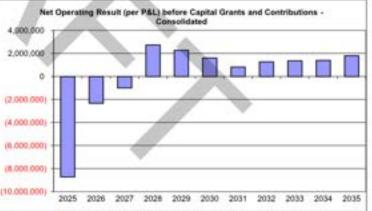
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - CONSOLIDATED	Artush	Current Year	ĺ				Projecte	of Years				
Scenario: Base Case	2023/24	202425	2025/26	2826/37	2027/26	2038/29	2029/30	2030/34	2035/52	2012/15	2033/34	2034/35
Opening Balance (as al 1/7) Restated opening Balance (as at 1/7)	134216.500 1384216.000	1.497,450.000	1.506.677.668	1.529.205.372	1.541,462,121	1.585.214.445	1.576,209,635	1.625.157.296	1,640,331,600	1.652.071.818 1.652.071.818	1871.844.363	1,685,963,286
Not Operating Result for the Year Restated Net Operating Result for the Year	MA 752 000 MA 752 000	9.222.684	22 532 704 22 532 704	12,256,759	13,684,568	13,279,987 13,279,987	5.426.822 5.426.822	4,544,028	5,495,490	1.603.568 1.693.568	5.841,202	6.349,172 6.349,172
Other Compositionalise Income - Gain (trust) on invastuation of IPP&E - Impairment (cost) (vectoral relating to (IPP&E) - Other Movements (cost)(cost)	54,544,000 247,000 204,000			3	\$7,747	7,724,812	43,318,739	10,230,275	6,244,738	13,478,557	6,477,722	E E
Other Comprehensive income	54,499,000	1.1	1	h	47,747	7,724,632	43.318,739	10,290,275	6,244,738	13,878,557	8,477,722	*****
Total Comprehensive Income	113,231,000	0,222.668	22,532,704	12,258.259	13,792,314	20,005,129	48.947.861	15,174,304	11,740,218	18.572,545	14,518,824	6.349.172
Equity - Balance at end of the reporting period	1,497,452,000	1.506.872.668	1.629.205.372	1.541.462,131	1,555,214,445	1.576,208,435	1.625.157.296	1,640,331,680	1,652,071,818	1,671,644,363	1.685.963,298	1,682,312,458

.

Income Statement Charts



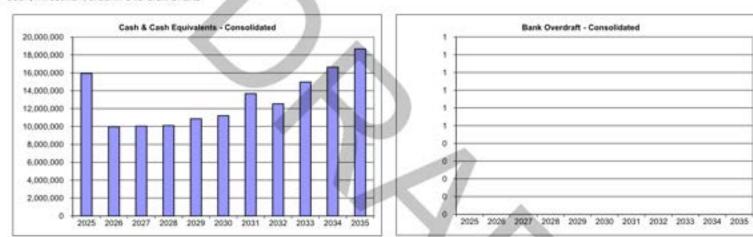


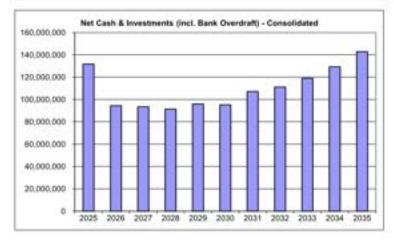


Income Statement Charts

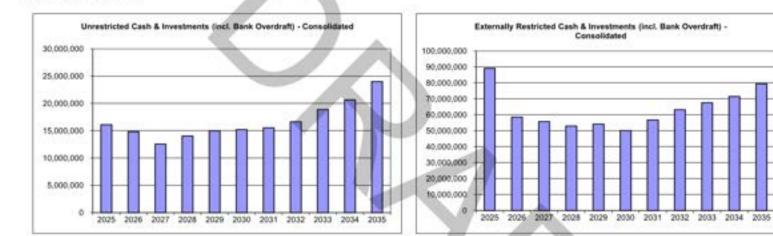


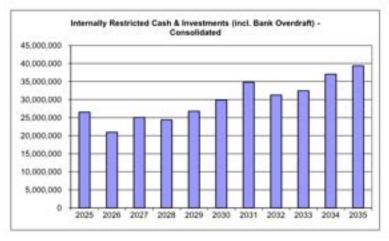
Cash, Investment & Bank Overdraft Charts



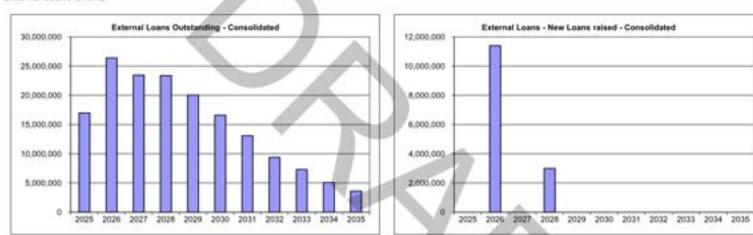


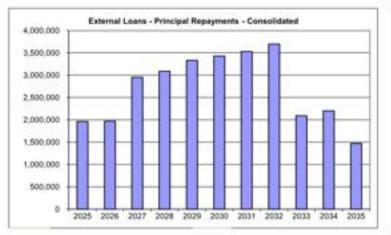
Cash Restrictions Charts

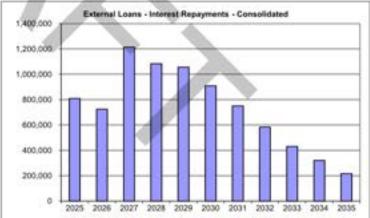




External Loans Charts







Mid-Western Regional Council 10 Year Financial Plan for the Years ending	Current Year					Projected	Tears				
30 June 2035	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/21	2031/32	2932/33	2033/34	2034/35
INTERNAL RESERVES - CONSOLIDATED	Closing	Closing	Closing	Closing	Closing	Closing	Clesing	Closing	Closing	Closing	Closing
Scenario: Base Case	flalance	Balance	fisiance								
Internal Reserves											
Plant Replacement	7,513,068	3,112,140	4,967,894	1.191.725	420.965	620,398	2,745,189	2,406.055	769.107	2,368,999	1,589,905
Employoe Leave Entitlements	3,647,000	3,801,500	3,960,635	4,123,748	4,290,940	4,461,940	4,637,215	4,816,871	5,001,020	5,189,772	5,383,243
Asset Replacement	4,318,670	3.547,191	4,125,972	4,819,013	5,632,767	6.076.333	6.368,455	6,607,948	6,793,393	6.923,475	6,996,809
Capital Program	568.400	550,866	731,141	958.674	1,173,145	1,443,034	1,700,920	1,945,504	2,179,477	2,309,524	2.606.323
Commercial Reserve		222.867	451.015	704,219	980.801	1,259,298	1.539,757	1.822.227	2,106,759	2.393.405	2,682,216
Community Plan	62.000	\$7,000	17,000	17.000	17.000	17,000	17,000	17,000	17,000	17,000	17.000
Elections	94,800	219,800	348,550	480,519	362,287	500,787	642,749	788,261	657.594	810.472	967,172
Financial Assistance Grant Received in Advance		1007 -		+		+				+	-
Future Fund	2.275.000	2,289,000	2.310.070	2.358.642	2,407.963	2,437,953	2.478,203	2.528.959	2,590,484	2.663.047	2,746.925
Land Development	4,914,843	4.247,111	4247,815	4.247.111	4,247,111	4,247,111	4,247,111	4,247,111	4,247,111	4,247,111	4.247.111
Saleyards	13.835	13,835	13.835	13.835	13.835	13.835	13.835	13.835	13.835	13.835	13.835
Seal Extension Program	128.226	128,226	128,226	128.226	128,226	120.226	128.226	128,226	128,226	128,226	128,226
State Roads Warranty	388.000	348.000	388.000	388.000	385.000	366.000	388.000	388.000	368.000	388.000	388.000
Unspent loans Onternal]	1,000.358	358	358	358	358	358	358	358	358	358	358
Waste Fund Capital Program	1,590,550	2.635.350	3,385,320	4,971,564	6.704.214	8,288,214	9.891.814	5.515.734	7,533,126	8.484,702	11,590,318
Total Internal Reserves	26.509.757	20.974.332	25.074,126	24.402.633	26,767,600	29,882,485	34,798,864	31,227,688	32,425,489	37,827,925	39,357,439



10 Year Financial Plan for the Years ending	Current Year	Projected Years											
30 June 2035	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/21	2031/32	2032/33	2033/34	2034/35		
EXTERNAL RESERVES - CONSOLIDATED	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closin		
Scenario: Base Case	Balance	Balance	Balance	Balance	Balance	Balance	Balance	Balance	Balance	Belance	Balanc		
External Reserves													
Developer Contributions	35,244,759	20,519,386	22,913,984	24,178.355	24,783,789	25.668,143	28.493.064	31,316,752	32,192,773	32,604,941	34,786,865		
Specific Purpose Unexpended Grants	459,645	912.864	967,429	1,023,358	1,080,686	1,139,686	1,200,161	1,262,148	1.325.684	1,390,809	1,457,563		
Water Fund	13,473,238	13.902,198	10,964,184	5,529,478	4,937,647	5,909,841	7,583,771	9,275.880	10,001,140	11,854,517	14,922.648		
Sever Fund	21,392,350	5,144,699	2,864,538	4,070,770	5.245,282	7.025,702	8,961,709	10,567,077	13.075.860	14,368.068	16,786.757		
Bequest - Simpkins Park	121,000		104	104	104	104	104	104	304	104	104		
Community Services	477,000	468,950	460,659	452,160	443,448	434,259	424,839	415.184	405,288	395,144	384,746		
Community Tenancy Scheme	377.968	427,834	479,175	\$31,800	585,741	640,588	696,806	754,429	813,493	874,034	936.068		
Family Day Care	108.824	96,110	86,687	66.044	50,127	35,127	19,752	3,993		1	1		
Public Road Closure Compensation	1,080,000	1,080,000	1.060.000	1,060.000	1,080,000	1.060,000	1,080,000	1,080,000	1.080,000	1.060,000	1,080.000		
Specific Purpose Unexpended Grants (incl. in Rabilities)	14,843,284	14.885,742	141,9873	14,850,391	14,857,502	7.033,481	7,214,140	7,399,274	7.588.994	7,783,413	7,982.649		
Trust Deposits	1,100.000	1,100.008	1,100,000	1,100.000	1,100.000	1,100,000	1,100.000	1,100.000	1,100,000	1,100,000	1,100.000		
Other External Restrictions	45,000	45,000	45,000	45.000	45,000	45,000	45,000	45.000	45,000	45,000	45,000		
Total External Reserves	89,123,311	58,580,888	55,784,333	52,927,460	54,209,327	50.111.930	56,819,345	63,219,840	67.628.338	71,496,031	79,482,420		

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035

KEY PERFORMANCE INDICATORS - CONSOLIDATED

Scenario: Base Case		Current Year 2024/25	Projected Years 2025/26 2026/27 2027/28 2028/29 2029/30 2030/31 2031/32 2032/33 2033/34 2034/3
Council's Target Benchmarks	\bigcirc		 Within green benchmark (green min and/or green max) Within amber benchmark (amber min and/or amber max) Not within benchmark (amber min and/or amber max) Not within benchmark (amber min and/or amber max) Work within benchmark (amber min and/or amber max) The below green minimum and above amber minimum and above amber minimum above amber minimum above amber minimum and above amber minimum above amber minimum and above amber amber above amber amber above amber amber above amber amber amber above amber amber above amber amber above amber amber a
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Raso		● - ● - ● - ● - ● - ● - ● - ● - ● - ● -
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	70,20%	64.83% 73.03% 74.91% 75.36% 79.86% 79.87% 79.90% 79.91% 79.93% 79.96%
Unrestricted Current Ratio	Snapshot Actual Ratio	2.92	2.42 2.88 2.81 3.00 3.27 3.52 3.40 3.54 4.09 4.28
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	6.24	0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 -
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	3.13%	3.13% 3.13% 3.13% 3.13% 3.13% 3.13% 3.13% 3.13% 3.13%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	9 - 16.21	11.13 11.88 11.46 11.70 11.57 12.71 12.84 13.69 14.51 15.78
1) different Calculation to TCorp's calculation for same	ratio		
New Special Schedule 7 Ratios Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	↓ ₩C3.09	• • • ↓ • ↓ • ↓ ● ↓
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.02	
Asset Maintenance Ratio	Snapshot Actual Ratio	0.95	● ↓ ● ↓ ● ↓ ● ↓ ● ↓ ● ↓ ● ↓ ● ↓ ● ↓ ● ↓
Capital Expenditure Ratio	Snapshot Actual Ratio	1.94	● - ● - ● - ● - ● + ● + ● + ● + ● + ● +

10 Year Financial Plan for the Years ending 30 June 2035 INCOME STATEMENT - GENERAL FUND		Currenti Year					Projected					
Scenario: Base Case	Actuals 2023/24	202625	2025/26	2826/37	2027126	2028/29	2020/30	2030/31	2035/52	2012/25	2033/34	2034/38
Science of State	1	1	1	1	1	1	1	1	1	1	1	1
Income from Continuing Operations	1 2 2	100	100									
Revenue:	1,487											
Rates & Annual Charges	\$1,040.000	32,830,800	34,068,490	35,088,485	35,965,697	36,864,839	37,781,413	38.720.901	39.683.878	40.671.926	A1.662.651	42,719,670
User Charges & Fees	14.387.000	12,721,822	37.144.593	14.621.620	15,596,121	15,985,574	16.354.494	16.783.325	17,182,408	17.811.368	16.052,268	16,513,575
Other Revenues	1,210.000	2.582,923	3,536,360	3.355.047	3,400.661	3,328,165	3.425.572	3.526,255	3.634.357	3,744,007	3.857.338	3,974,488
Granta & Contributions provided for Operating Purposes	14,333,000	10,335,810	23,223,194	18.957.355	19,148,041	19,182,790	18,855,954	20.140.819	20.637.675	21.146.820	21,666,557	22,205,198
Grants & Contributions provided for Capital Purposes	\$1.571.000	15,529,722	21,416,402	10.968.091	8.596,774	8,579,631	1.553,770	1.592,614	1,632,429	3,873,240	1,715,071	1,757,948
Interest & Investment Revenue	3,258,000	3.150.041	3500.144	2.384.629	2,442,515	2,442,137	2.138.841	1.3986.878	2,105,461	2.162.838	2,236,154	2,386,154
Other Income:		1007	ALCONO.									
Net Gains from the Disponal of Assets	E. C. 140	879.040	107 Walter			.+.						1.4
Fair value increment on investment properties			1 . W. W.		100 C 40	0.000		11 - C - C - A	100000 int	10 0 10 Oct	1000000	strength a
Other Income	2,105,000	1,006,148	1.041.458	1,790,457	1,137,234	1,168,123	1.164.123	1,966,123	1,186,123	1,168,123	1,956,125	1,186,123
Total income from Continuing Operations	121,878,800	84.816,257	100,124,263	86.445.633	86,286,844	87,817,280	82,876,136	\$3,898,915	86.038,330	88,175,922	90,376,161	92,711,155
Expenses from Continuing Operations		1.100		100								
Employee Benefits & On-Costs	28,212,000	31,900,316	82.415.727	38,380,364	54,409,547	35.060.534	38,857,057	36,635,483	37,758,348	38,700,258	38.667.785	40,659,458
Borrowing Costs	367.000	669,745	609,277	819 394	816.674	706,173	506,719	482.127	366,631	257,270	164,878	85,998
Materiale & Contracts	23.681.000	28,292,602	28,753,656	88 906 475	19.465.850	20.053,898	25.574.799	21,109,700	21.659.000	22,223,110	22.802.455	25,997,472
Depreciation & Amortisation	17,561,000	19,249,710	20 978,631	20.096.317	20.448.773	20,290,211	20.820.805	21,874,554	22,555,699	23.102.157	23,763,663	24, 372, 112
Impairment of receivables	15,000	25.518	26,284	27,872	27,749	28,443	28.443	28.443	28.443	28.443	28.445	28,443
Other Expension	948,000	1,712,547	1 599 702	1.642 743	1.6796817	1.722.654	1761.618	1.809.758	1,855,002	1.901.377	1.848.912	1.997.635
Net Losses from the Disposal of Assets	2,475,300		2 345 642	2.645.586	956,453	1.679.281	2,027,730	2,367,730	2.027,730	2.027.736	2,639,730	1,716,985
Revaluation decrement/impainment of IPPE	202.000		1000		10 Mar	- 10 State	· · · · ·					- 1910052
Total Expenses from Continuing Operations	73,476,900	81,120,457	86,715,899	T& 809.750	77,485,733	79,441,885	81,751,280	84.517,775	86,249,054	88,233,346	90,415,845	92,299,182
Operating Result from Continuing Operations	48.194.000	1.695.800	18.408.554	7.515.881	A.887,111	8.078.195	324,856	(919.865)	(110.734)	(87,434)	(177,864)	452,053
			- Aller	100	111		347 TA CAR.	1. T. M.	10.00	100	10000	0.22200
Net Operating Result for the Year	48,194,000	1.695.000	18,408,364	7.525.682	8.881,111	8.078.785	324.816	(818,886)	(215,726)	(12,424)	127.6841	452,053
				-								
Not Operating Result before Grants and Contributions provided for				1000	A. S.	Aller	100 March 100 Ma					
Capital Purposes	(2.911,800)	(11,853,925)	15.008.0381	(1.412.387)	294,337	2511.4341	120303-0141	(2,211,474)	01.840.1933	11.736.8640	11,752,7560	(7,385,895)

10 Year Financial Plan for the Years ending 30 June 2038 BALANCE SHEET - GENERAL FUND	Artuals	Current Year					Projecte	of Years				
Scenario: Base Case	2823/24	2024/25	2025/26		2027/28	2828/29	2029/30	2030/31	2031/32		2853/34	2034/35
		1	1	1	1		1	- 1	1	1	1	
ASSETS	1.497											
Current Assets	A	- 100	100000			1.1.1.1.1.1.1			1			
Cash & Cash Equivalents	P1.262.000	7,377,158	4.265.298	6,435,524	6,405,467	8.590,875	5,995.001	6,384,178	6.581,845	6,778,889	7.258.760	7,680,132
Investments	67.908.000	47,846,215	41.852,890	42.990.018	42,762.510	44.027.776	40.047,277	42,847,019	43,967,456	45,283,735	48,489,128	51,100,734
Receivables	4,787,000	5.139,390	5,927.113	5,366,434	5,480,890	5.558.021	5.391,412	5.559.921	5.685.470	5,814,812	8.004.823	6,178,944
Interligies	1.308.000	1,872,875	1,391,184	1,450,281	1,429,855	1,440,510	1,470,484	1,491,563	1.513,199	1.535,316	1.556.016	1.581,283
Contract assets and contract cost assets	2,964,000	2,064,000	2.064.000	2.064.000	2.064.000	2.964.000	2,064,000	2.064.000	2,064.000	2.064,000	2.964.000	2,064,000
Ofter	4,037,000	1.982.013	K458.416	1,096,040	1,100,934	1.114.345	1,127,285	1.140.521	1.154.122	1,168.075	1,142,362	1,197,080
Total Current Assets	90.367,000	64,869,809	58.698.500	56.362.297	59,239,655	60.804.804	56,095,439	99,287,202	60.866.062	62.644.828	66.507,418	49,775,173
Non-Current Assets	Witness			200000								
Investments	34,825,000	16.650,267	14.534.798	14,829,700	14,850,890	15,290,095	13,907,796	14,810,562	10,269,147	15,726,269	16,838,516	17,747,455
Infrestructure, Property, Plant & Equipment	1.172307.000	1,197,332,384	1.228,908.308	1290,586.364	1,238,462,570	1,244,357,863	1,277,996,796	1,275,937,968	1,272,140,554	1,276,708,838	1,272,337,054	1,268,794,732
Investment Property	9,261,000	1,265,000	1,263,000	8,2%1.000	9.263.000	9,263,000	9,263,000	8,263,000	9,265,000	8,253,000	9.263.000	9,285,000
Intangible Assain	254,000	256.117	104.468	504,488	104.468	504,468	104,468	504,468	504,468	104,468	104,468	104,468
Right of use assets	201,000	260,000	200.000	240.000	260,000	260,000	280,000	286,000	260,000	260,000	280,000	260,000
Total Non-Current Assets	1,194,799,000	1.125.610.000		4.258(155,531	1,262,940,528	1,268,275,447	1,301,531,960	1.300.376.018	1,297,037,170	1,302,062,874	1,256,804,036	1,296,100,654
TOTAL ASSETS	1,287,186,000	1.288,499,868	1,311,767,471	4,354,517,829	1,322,180,183	1,338,848,380	1,357,827,399	1,318,843,228	1,558,603,232	1,364,707,403	1,365,361,456	1,385,944,827
LIABILITIES			- M									
Current Liabilities			1.000									
Payatiles	14,796,500	12,917,985	33,410.527	10.321.282	90,675.807	30,267,347	10.420.194	12.464.168	10.346.347	11,297,830	11,227,620	11,684,284
Conitsed liabilities	14.564.000	15.003.264	15.042.742	14.962,679	15.001.314	18.005.276	7,178.024	7.368.872	7,537,152	7,723,353	7.914.205	8,109,785
Leave kabilites	65.000	84,585	71,495	85,865	107,058	53.874	22.937	87.000	69.000	43.000	44,000	45,000
Bornwings	1,216,000	1,300.655	1.948.206	1.047,560	2,154,247	2,208,803	2,286,949	2.508.275	1,549,808	1.633.200	874,707	920,163
Employee benefit provisions	7.821.000	8,155,958	8.442,408	8,737,455	0.039.673	8.348.853	9.667,585	8.001.257	10.327.072	10.869.212	11,019,947	11,379,429
Other provisions	A CONTRACTOR OF	2,729	2.729	2.729	2729	2,729	2,729	2.729	2,729	2,729	2,729	2,729
Total Current Liabilities	38.454.000	37,465.177	36,917.790	36,857,293	37,136,624	57.366.662	29.558,416	30,268,802	30.432.068	31,360,344	31.563.208	32,151,381
Non-Current Liabilities					67 · · · ·	- 1000						
Leave Rabilities	241,000	216,430	144.935	344,249	76.611	27 857	100 C 100 C	208.000	139.000	96.000	63.500	18,500
Borrowings	11,887,000	10.595.149	18.041.721	13.994,142	11.839.895	8.631.092	2,364,143	4,977,868	3.428.080	1,754,860	920.153	
Engliques benefit provisions	677.000	642.042	664.591	657,817	711.634	736.026	784.038	786.675	812,953	839,888	867,497	895.795
Other provisions	301.000	300,271	301,371	300,271	300,071	300,271	300.271	300.271	300.271	300.271	306,271	100.271
Total Non-Current Liabilities	13.108.000	11.744.892	17.151.518	15.126.500	12.928.401	FB490 126	6.425.452	6.272.814	4,680,284	3,031,019	2.151.421	1,214,566
TOTAL LIABILITIES	81,582,000	49,310,069	84,068,308	51,283,782	10,055,075	48.878.408	37,983,887	38,561,816	36,112,362	34,400,363	33,254,829	33,365,947
Net Assets	1,715,594,000	1238288.880	1.132/11/031	1011054.047	1,272,118,159	CH1000072	1,150,040,515	1.221.101.004	1,127,090,860	1,330,307,039	1000.00007	1,332,578,880
EQUITY					W		in march	Sec.				
Relation Earnings	496,903,000	500,598,400	\$17,007,163	\$24.545.047	533,424,158	541,500,353	541,825,218	517,208,349	540.995.625	540,938,201	540.500.516	541,352,589
Reveluation Reserves	738.891.000	738.691.000	738.691.000	738.891.000	T38.691.000	740.501.620	777,618,323	78/6899.258	781,895,255	789.368.838	791,226,311	791,226,311
Other Reperves								100700		101.000,000	Concession of the	
Council Equity Interest	1,238.994.000	1,239,289,800	1,255,696,193	1,263,234,047	1,272,115,158	1,282.001.972	1,319,643,521	8.323 FOLADA	1.322.890.880	1.330.307.038	1.332.126,827	1.332.578.880
Non-controlling equity memories Total Equity	1,215,594,000	1229.399.499	1 10 100 100	1303294.047	1 373 148 149	1.242.001.072	THE REAL PROPERTY.	1 113 144 CAL	1372.890.800	1.110.007.000	110.00.07	1 302 634 445
Lower and and	1,230,394,000	1,126,189,900	1,100,000,100	12032090001	1,474,119,108	12002001001	1,110,042,818	1.010.101.804	1,012,000,000	1,439,201,839	1,434,126,427	1,10,173,8

Bancher, Lies, Cart 200/25	10 Year Financial Plan for the Years ending 30 June 2035 CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	Years				
Cach Family Fa					2826/27	2027/28	2028/29			2031/32	2612/13		2034/35
Name State		1				1		1				1	
James & Account Drogens J. 2.248.249 Model Scient Flore Sign Advised Biological Scientific Account Flore Si		1											
Jum Changes & Free E. 2013-09 Model Scale FLATE Allower FLATE Al				20.000 000									42,735,881
neartered A looma frommer Brockneds Dama & Combiness Dama & Comb													18,456,575
Jamm & Gore Bulanno - 31,338,0400 44,80,339 23,44,849 27,717,127 27,716,426 13,456,471 24,480,390 22,448,320 22,483,241 24,80,296													2,301,170
Open -		1.007 11											24,107,705
Compose Barellin & On-Code Barellin & On-Code B		1011 - 1											5.108.781
Intermine Scorests - DX.4775000 CDI.151500 D2.2284230 21.1216250 CDI.064.9760 D2.1204.010 D2.358400 D2.3712.0760 D2.35722 D2.3712.0760 D2.35722 D2.3712.0760 D2.35722 D2.3712.0760 D2.35722 D2.3712.0760 D2.35722 D2.35723 D2.357237 D2.35723 D2.3572	Payments:												
Biomang Cashs Owner - ABEC/MIT Open Calls 2000 (1012-2000 (1017-800) (1017-800) (1017-800) (1017-800) (1017-800) (1000-800) (100	Employee Benefite & On-Costs	N 1 1 1 1	(211.0025.0015)	(32.071.013)	(33,050,226)	(34,050,100)	(14,704,520)	(15.565.849)	(36.454.996)	(37,506.571)		(10.258.043)	(40,339,494)
Open 1.000/726 0.000/2260 0.000/276 0.000/2660 0.000/276 0.000/2660 0.000/276 0.000/2660 0.000/276 0.000/2660 0.000/276 0.000/2660 0.000/276 0.000/2660 0.000/2660 0.000/2660		(1) (2)											(23,299,797)
Her Cash provided (or used bil) Operating Activities - JE 126,649 37,586,280 24,507,800 24,632,631 38,618,7141 34,191,181 24,593,621 35,821,049 32,754,70 77,69 Cash Flows from investing Activities - 18,238,580 5,208,795 104,837,810 1,542,241 1,807,170 34,197,640 1,522,249 2,587,780 1,522,249 2,587,780 1,522,249 2,587,780 1,522,249 2,587,780 1,522,249 2,587,780 1,522,249 2,587,780 1,522,249 2,587,780 1,522,549 2,587,780 1,522,549 2,587,780 1,522,549 2,587,780 1,522,549 2,587,780 1,525,789 2,507,780 1,537,780 1,538,589 1,523,789 2,527,87 1,548,589 1,523,789 2,528,549 1,523,579 1,548,589 1,523,579 1,558,589 1,539,741 1,523,579 1,548,589 1,523,599 1,539,741 1,523,579 1,548,589 1,523,599 1,539,741 1,523,579 1,548,589 1,539,741 1,523,579 1,548,589 1,539,741 1,523,599 1,539,741 <t< td=""><td></td><td>2 C C C C C C C C C C C C C C C C C C C</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>(88,941)</td></t<>		2 C C C C C C C C C C C C C C C C C C C											(88,941)
Cash Flows from investing Activities - 14,288,289 2,206,715 362,165 1,582,269 1,212,281 1,522,817 1,318,557 2,205 Same of Investing Socialities - 1,526,715 362,165 1,582,269 1,522,817 1,502,809 1,522,817 1,512,818 1,522,817 1,512,818 1,522,817 1,512,818 1,522,817 1,512,818 1,522,817 1,512,818 1,522,817 1,512,818 1,522,817 1,512,818 1,522,817 1,512,818 1,522,817 1,512,818 1,522,817 1,512,818 1,522,817 1,512,818 1,522,818 1,522,818 1,522,818 1,522,818 1,522,818 1,522,818 1,523,718 1,513,738 1,528,718 1,513,738 1,528,718 1,513,738 1,528,718 1,528,718 1,528,718 1,528,718 1,528,718 1,528,718 1,528,718 1,513,738 1,528,718 1,513,738 1,528,718 1,513,738 1,528,718 1,513,738 1,528,718 1,513,738 1,528,718 1,513,738 1,528,718 1,513,738 1,528,718 1,513,738 1,528,718	Dem.	41. 11	ALKIN THE	0.800.2343	(1.842.520)	(1,679,495)	(1,122,332)	CC665.3951	1,809,530,	(1.854.768)	(1,001,121)	11.946.9691	(1,987,582)
Recents 10,200,712	Ant Cash provided (or used in) Operating Activities		303.46	37.568.200	29,107,400	26,493,653	28,619,764	15.970.192	24.101.103	24.909.621	15.623,999	26,275,470	27,084,298
Nectors 14,258,260 1,207,750 200,750 200,570 2,302,590 1,211,280 1,022,811 2,507,725 1,196,570 2,007,725 See of Instantances, Property, Part & Equipment - 1,5451,740 1,112,855 60,2145 2,285,015 1,94,2241 1,407,446 1,221,286 1,002,2861 1,107,2001 (1,173,001) (1,113,001)	Cash Flores from Investing Activities	No. of Concession, Name	P /	V 10	C								
Same of Instantional Securities - <t< td=""><td></td><td></td><td></td><td></td><td>. · · · ·</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>					. · · · ·								
Sale of Interstances - 6.899/T22 1.912.85 80.145 2.885.015 1.941.24 1.807.480 1.291.280 2.587.87E 1.395.78 2.587 Purchase of Interstances -		1 1 1 1	10,230,580	8.206.735	100 C	356.519	0.000044	5.362.859	0.020032	0.0002	10000048	1000040	2000.002
Purchase of investment Securities - <					802.145	2.885.015	1.948.224		1,231,296	1.922.801	2.587.878	1.519.578	2.050.025
Pachase of Inflationality, Page 14, Equipment - S45.917.400 Bit Bit 2210 (20.445.001) (21.402.447) (24.422.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47) (24.427.47)	Paymenta:		1007 1										
Her Cash provided (or used in) investing Activities - (37.800, 100) 101.200, 100) (30.414.46) (30.300, 40) (14.301,300) (21.301,401) (32.200,010) (32.300,402) (14.301,300) (21.301,401) (32.300,402) (14.301,300) (21.301,401) (32.300,402) (14.301,300) (21.301,401) (32.300,402) (14.301,300) (21.301,400) </td <td>Purchase of Investment Securities</td> <td></td> <td>6 Y</td> <td></td> <td></td> <td></td> <td>(1.794,673)</td> <td>1.+</td> <td>(3,502.588)</td> <td>(1,779,000)</td> <td>(1.773.400)</td> <td></td> <td>(3.522.545)</td>	Purchase of Investment Securities		6 Y				(1.794,673)	1.+	(3,502.588)	(1,779,000)	(1.773.400)		(3.522.545)
Cash Flows here Financing Activities Processing Proprieting Represent Rep	Purchase of Infrastructure, Property, Plant & Equipment		154,517,409	152,538,2791	(DM. 942-502)	129.605.9991	(26,462,003)	(21, 163, 845)	110.085.719	(22.482,477)	(34.632.634)	(11.317.A37)	(34.301.000)
Receipt: Proceeds: Proceeds: from: Decrements: & Advances: Represent of Bornswings & Advances: Represent Born	Net Cash provided (or used in) Investing Activities	-	(29.688.156)	(44.215.663)	06.892.391)	(20.414.465)	08.208.4521	(14.303.566)	(14.587,041)	122-156-6781	(23.608.547)	(24.116.899)	(25.774.218)
Receipt: Proceeding two. Advances. - <	Cash Flows from Financing Activities			1000									
Proceeds from Dorswings & Advances - 7,402,801 -<				All and a second		110							
Parametric Represent of Someoring & Advances - (1/200,1100) (1/200,100) </td <td></td> <td></td> <td></td> <td>7,403,861</td> <td>4</td> <td>- 101 -</td> <td></td> <td>112</td> <td></td> <td>1.0</td> <td></td> <td>-</td> <td></td>				7,403,861	4	- 101 -		112		1.0		-	
Reprivate of Same labilities (principal repriments) - (4.345) (94.445) (91.645) <td></td>													
Net Cash Flow provided (used in) Financing Activities - (1.140.1181) 0.018.021 (2.244.712) (2.140.477) (2.254.809) (2.451.276) (1.018.001) (1.017.001)			(1.238,196)	11.358.8583	(13en.2m)			(2,208.803)	12,256,5495	(2,304.275)	(1.548.808)		(874,797)
Het Increases (Decreases) in Cash & Cash Equivalents IP 192,442 (011,202) (011,202) (041,556) 198,678 296,2771 389,178 197,667 197,844 478,871 399 pise: Cash & Cash & Cash Equivalents - beginning of year - 11,282,000 7,177,158 6,205,298 6,435,534 6,401,467 8,366,275 5,096,001 6,394,178 6,591,545 6,778,489 7,256 Cash & Cash Equivalents - end of the year 11,282,000 7,177,158 6,205,298 6,431,627 6,906,875 5,996,501 6,384,178 6,581,545 6,778,389 7,256,780 7,69 Cash & Cash Equivalents - end of the year 11,282,000 7,177,158 6,205,298 6,451,524 6,451,487 6,596,875 5,996,501 6,384,378 6,581,545 6,778,489 7,256,780 7,697 Cash & Cash Equivalents - end of the year 11,282,000 7,177,158 6,285,296 6,4355,242 6,451,487 6,590,875 5,996,001 6,384,378 6,581,645 6,778,869 7,257,780 7,595 67,457,862 57,457,862 57,457,862 57,457,862 </td <td>Repayment of tease liabilities (principal repayments)</td> <td></td> <td>(4,5455)</td> <td>184,5857</td> <td>100,0001</td> <td>Bar 1995</td> <td>(67 A58)</td> <td>(53.674)</td> <td>(87,937)</td> <td>(67,000)</td> <td>(68.000)</td> <td>+43.500)</td> <td>(44,000)</td>	Repayment of tease liabilities (principal repayments)		(4,5455)	184,5857	100,0001	Bar 1995	(67 A58)	(53.674)	(87,937)	(67,000)	(68.000)	+43.500)	(44,000)
plan: Cash & Cash Equivalents - beginning of year - 11.282.000 7.177.158 8.295.296 6.435.535 8.401.467 8.596.875 5.996.011 6.394.178 8.391.345 6.778.889 7.25 Cash & Cash Equivalents - end of the year 11.282.000 7.177.158 6.295.296 6.435.535 6.401.467 6.396.875 5.996.011 6.394.178 <td< td=""><td>Net Cash Flow provided (used in) Financing Activities</td><td></td><td>(1.243.1815)</td><td>8,018,821</td><td>(2.144,7kh</td><td>12111.146</td><td>12.2211000</td><td>(2,282,477)</td><td>(2.154,886)</td><td>0,483,295</td><td>(1.010.000)</td><td>(TATE VIE)</td><td>(P18,757)</td></td<>	Net Cash Flow provided (used in) Financing Activities		(1.243.1815)	8,018,821	(2.144,7kh	12111.146	12.2211000	(2,282,477)	(2.154,886)	0,483,295	(1.010.000)	(TATE VIE)	(P18,757)
Cash & Cash Equivalents - end of the year 11.282.300 7.177.156 4.385.296 4.435.427 4.805.875 5.995.001 6.384.178	Net Increase(Decrease) in Cash & Cash Equivalents		14,104,0425	physication:	170.226	CH .2581	TRACE	IN ALL	389,176	197,567	197.044	479,871	391,372
Cash & Cash Equivalents - end of the year 11.282.000 7.177.156 4.285.296 4.435.427 4.805.875 5.905.001 6.384.178 4.841.445 4.778.885 7.358.780 7.485 Cash & Cash Equivalents - end of the year 11.282.000 7.177.198 4.285.296 6.435.824 6.491.467 6.990.875 5.995.001 6.384.379 6.581.845 6.778.889 7.258.780 7.85 Cash & Cash Equivalents - end of the year 11.282.000 7.177.198 6.395.296 6.435.524 6.491.467 6.990.875 5.995.001 6.384.379 6.581.645 6.778.889 7.258.780 7.85 Cash Equivalents - end of the year 11.282.000 7.177.198 6.395.281 6.431.647 6.990.875 5.995.011 6.384.379 6.581.646 6.590.6747 9.595.612 6.390.694 61.85 61.85 61.85 61.955.241 64.856.647 98.958.613 61.766.648 7.966.801 62.975.875 91.976.817 91.976.817 91.976.817 91.976.817 91.976.817 91.976.817 91.976.817 91.976.817 91.976.812 91.976.976	plus: Cash & Cash Equivalents - beginning of year		11,282,000	7.117.158	4.255.200	8.425.524	aneres.	1.500.875	5.895.001	6.384,178	6.581.845	6.778.889	7,258,700
Cash & Cash Equivalents - and of the year 11.282.000 7.177.158 6.285.298 6.435.524 X Ad1.487 6.500.875 5.996.001 6.384.128 6.581.645 6.778.889 7.298.700 7.85 Cash & Cash Equivalents - and of the year 11.282.000 7.177.158 6.395.298 6.435.524 X Ad1.487 6.500.875 5.996.001 6.384.178 6.591.645 67.78.899 7.298.700 7.85 Cash & Equivalents - and of the year Huillage 11.771.477 61.462.464 61.596.747 51.995.013 51.747.207 51.298.604 61.518.544 61.596 61.596.747 51.995.013 51.747.207 51.298.604 61.518.544 61.596 71.771.477 61.462.463 61.596.747 51.995.013 51.746.444 67.98.693 72.567.644 72.567.644 72.567.644 72.567.644 72.567.644 72.567.644 72.567.644 72.567.644 72.567.645 72.567.645 72.567.645 72.567.645 72.567.645 72.567.645 72.567.645 72.567.645 72.567.645 72.567.645 72.567.645 72.567.645 72.567.645 72.567.6				1 101 100	COURSE	1.000		THE R.					7 450 132
Numerical Restrictions 32,315,000 54,514,420 52,316,216 57,216,216 56,317,477 51,955,013 57,477,621 50,216,004 61,318,344 68,357 Cash, Cash Equivalents & Investments - and of the year H4,116,000 11,771,377 42,462,363 64,356,242 64,356,242 55,367,400 55,367,401 51,365,213 57,477,625 50,296,004 61,318,344 68,85 Representing - Enternal Restrictions 32,316,000 32,711,408 32,248,811 51,301,307 50,307,400 30,307,162 31,306,475 31,756,451 81,756,456 94,178,455 91,756,451 94,675,456 94,178,450 94,675,456 94,178,450 91,756,474 91,306,475 91,756,475 91,756,451 91,756,4	Cash & Cash Educations - and at the year	11,263,000	7,177,198	1.263,298	- COLLER	LANA	a sector	CHARGE	6.384,178	6,687,845	6,776,885	7,354,769	7,890,132
Internal Restrictions 32.311.800 32.311.800 32.311.800 32.314.811 33.801.302 36.817.400 36.817.812 31.306.475 31.756.813 31.757.825		44.747.077				Tuning			-				
Cash Equivalents & Investments - and of the year 64,111,000 71,771,577 62,012,010 64,315,042 64,214,066 65,006,747 98,958,214 61,041,078 61,018,013 72,587,004 72,587,004 70,59 Representing: Enternal Restrictions 32,910,000 32,781,008 32,248,811 53,801,007 36,817,062 30,302,415 31,796,812 31,106,667 36,819,596 36,179,592 31,300,415 31,796,812 31,106,667 36,819,596 36,179,592 31,300,415 31,796,812 31,106,667 36,179,592 31,300,415 31,796,812 31,106,667 36,179,592 31,300,415 31,796,812 31,106,667 36,179,592 31,300,415 31,796,812 31,106,667 36,179,592 31,300,415 31,796,812 31,106,667 36,179,592 31,300,415 31,796,812 31,106,817 31,919,812 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 31,919,912 <td></td> <td>7,850,132 68,851,188</td>													7,850,132 68,851,188
Representing: 20.910.000 32.711.808 32.248.811 53.801.302 36.307.420 36.677.862 30.306.475 31.758.832 88.170.667 34.825.956 36.126.756 37.66 Internal Restrictions 37.302.268 37.302.068 32.248.811 53.807.420 36.677.862 30.305.475 31.758.832 88.170.667 34.825.956 36.126.756 37.66 Unmarkings 37.302.268 37.302.268 36.307.400 20.0802.366 31.994.221 31.007.000 257.1534 28.492.363 27.563.227 27.76 Unmarkings 23.869.752 40.095.562 20.066.170 8.007.194 30.926.376 31.904.27 34.892.363 27.563.227 27.76 Unmarkings 23.869.752 40.095.562 20.066.170 8.007.194.27 30.97.402 10.007													76,581,329
External Restrictions 32,910,000 32,781,808 32,248,811 53,801,420 36,877,862 50,307,475 51,758,832 81,756,667 34,879,566 36,179,562 37,466 Internal Restrictions 37,230,246 37,240,246 16,337,963 21,888,807 16,437,962 30,309,415 31,754,607 34,879,667 34,879,568 36,179,562 37,466 Unmanifications 37,360,256 12,866,176 8,105,134 21,869,266 7,175,462 31,070,400 25,963,108 27,786 27,786 27,786 27,786 20,083,366 21,359,475 31,476,403 30,476,476 31,076,400 20,083,366 21,359,475 31,478,402 31,076,402 31,076,402 31,076,402 31,076,402 31,076,475 31,076,402 31,076,476 31,076,475		11							100				
Internal Restrictions 37 320,266 24,910,207 18,337,963 21,868,807 10,431,000 20,003,366 21,564 271 24,807,000 25,711,354 24,802,363 27,543,223 27,76 Unsublicated 23,864,712 14,000,562 12,066,198 8,805,134 9,278,177 8,967,300 8,195,266 7,175,896 6,938,408 8,266,574 8,314,826 11,00			0.00000000	100000000000000000000000000000000000000		0000000000	an instance		A state of the second	and the second			100000
Unwaldcaid 23,864.712 14.090.562 12,086.199 8,805.134 9,278,177 8,967,398 8,195,288 7,175,898 6,938,408 8,265,574 8,314,826 11.00													37.687,005
													27,767,121
	- Limming is and												74,621,330

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - GENERAL FUND	Actuals	Current Year						od Years				
Scenario: Base Case	303334	200675	2025/26	2626/37	2027/26	2038/29	3629/30	203034	2015/32	2012/33	2033/34	203438
Opening Balance (as at 1/7) Restated opening Balance (as at 1/7)	1 442 71 2 000 1 942 312 000	1,795,584,000	1,239,269,800	1,255,696,163	1,263,234,047	1,272,115,158	1282.001.872	1,310,643,831	1.323.101.604	1,522,890,850 1,522,890,880	1.330.307.039	1.332.126.827
Not Operating Result for the Year Restated Net Operating Result for the Year	48,194,000	1.695.800	18,408,364	7.535.883	8,897,111	8.076,195 8.076,195	324.856 324.856	(818,880) (818,880)	(210,724) (210,724)			
Other Comprohensive Income - Gain (Iosa) un runalisation of IPPSE - Impatrment lossi -invariant inalianty to LIPPSE - Other Movements (combined)	45,368,500 247,000 c175,000					1,810,620	37.316.703	4,076,902		7.473.583		3
Other Comprehensive Income Total Comprehensive Income	45.068.000	1.685.810	18,408,304	7.535.863	8,881,111	9,896,815	37.516.703	4.076.932	210,7260	7,473,583	1.857,472	452,053
Equity - Galance at end of the reporting period	038396.000	129630300	138K88K763	1003354.047	1,272,195,158	1.382.884.972	1311.843.031	1321.10.864	1.322,890,865	1,510,507,359	1382.186.827	1,352,576,680

KEY PERFORMANCE INDICATORS - GENERAL Scenario: Base Case		Current Year 2024/25	2025/26	2026/27	2027/28	2028/29		ed Years 2030/31	2031/32	2032/33	2033/34	2034/35
Council's Target Benchmarks			e Within	amber bend	hmark (ambe	min and/or ge r min and/or a n and/or amb	mber max)	* * * *	100000000	maximum an minimum and maximum		
		1000										
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Raba	18.24%	3.261	• +	0 - 1.08%	• - 1.36%	0 -	0.19%	0.22%	0.34%	0.32%	0.45%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	62.15%	● ↓ 56.72%	65.38%	67.85%	68.28%	74.16%	74.10%	• - 74.12%	• - 74,12%	74.13%	0 - 74.16%
Unrestricted Current Ratio	Snapshot Actual Ratio	2.77	215	2.47	2.25	2.28	2.37	• - 2.48	• - 2.58	• - 2.52	2.85	2.90
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	3.87	0.48	7.01	7.54	254	• - 7.77	• - 7.91	8 .19	0 - 12.65	13.15	0 - 24.73
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	3.08%	• - 3.09%	1.000	3.09%	3.09%	3.095	• - 3.09%	• - 3.09%	• - 3.09%	3.00%	3.09%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	• - 12.58	10.10	11.51	11.45	11.50	10.57	- 	11.07	• - 11.30	• - 11.82	12.31
1) different Calculation to TCorp's calculation for same	ratio					-						
New Special Schedule 7 Ratios								100				
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	100.55%	86 17%	● ↓ 78,99%	79.97%	9 4 79.61%	02.14%	13.20%	82,01%	● ↓ 83.96%	● ↓ 45.36%	87,24%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.01	0.01	0.01	• - 0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	0.94	0.94	0.94	0.94	● ↓ 0.94	0.94	0,94	0.94	0.94	0.94	0.00
Capital Expenditure Ratio	Snapshot Actual Ratio	2.30	2.51	• ↓ 1.08	0 -	1.20	0.62	0.72	0.83	0.87	0.74	0.85

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035	1											
INCOME STATEMENT - SEWER FUND	Artuals	Current Year					Projected	Veens				
Scenario: Base Case	2023/24	203425	2025/26	2826/27	2027/26	2038/29	2029/30	2030/34	2035/52	2012/33	2033/34	2034/35
Income from Continuing Operations		-										
Revenue	1.00	1 March 11										
Rates & Annual Charges	7.864.000	6 398 374	8,892,897	9.429.177	9,782,797	10,110,368	10.360,280	10,816,441	10,879,005	11.548.134	11,423,990	11,706,744
Uver Charges & Fren	794,000	771.824	879.057	828.803	957,682	969,297	1.014.029	1,009,380	1.065.365	1.091.999	1,119,299	1,147,285
Other Revenues	37,000	36.687	37.687	36.618	39.788	40.783	41.802	42.847	43,919	45,017	40.147	47,295
Grams & Contributions provided for Operating Purposes	12.000	435,000	90,000	1.000			1. S. S. A.					
Grants & Contributions provided for Capital Purposes	2,736.000	826.641	827.610	852,438	673,748	895,593	917,983	940,932	064.456	988,567	1,013,281	1.038.813
Internal & Investment Revolue	1,268,000	1,487,000	1041158	320,110	244.037	315,938	324,856	399,036	466.036	484,936	586.836	585.035
Total Income from Continuing Operations	12,717,800	11,9/6,425	11,768,106	11.567,146	11,878,884	12,351,976	12,841,851	13.659.536	\$3,419,680	13,768,852	14,159,545	14,525,869
Expenses from Continuing Operations	ALC: N											
Employee Benefits & On-Costs	1,787,000	1.815.907	2418.654	2.484.430	2.557,535	2,632,793	2.696.613	2,766,078	2,835,230	2,908,111	2,876,763	3.053.233
Borttwing Costs	108.572	149.534	129.144	310.173	275.475	238,944	205.112	165,615	121.671	ML302	68.344	43,257
Malartale & Contracts	3,813,000	4,298,225	4 594 581	4453,767	4,579,108	4,653,586	4,810,925	4.951.199	5.054.479	5,180,840	5.310.362	5.443.121
Depreciation & Amortination	2,762,000	2,950,773	3.154,754	3,249,254	3,300,347	3,413,487	3 564 264	3,722,981	3.884.282	4.050.504	4,220,737	4,447,503
Other Expenses	2020.00	80.118	31.023	31.954	32,755	33,575	34,411	35.271	36,153	17.056	37.963	36.932
Not Loanse from the Dioposal of Assats	894,000	106.642	471.650	878.800	181,219	185,750	185,750	185,750	185,750	185,750	1ML750	185,750
Total Expenses from Continuing Operations	9,241,000	8.511.229	10,499,738	10.734.358	10.956,434	11,198,130	11,508,897	11,806,893	12,157,564	12,448,194	12,799,909	13,211,795
Operating Result from Continuing Operations	3,476,800	3,405,187	1,268.378	830,788	822,429	1,153,848	0.148,154	1,232,643	1,382,115	1,312,488	1,388,718	1,315,074
Net Operating Result for the Year	3,476,800	2,405,197	1,208.378	0070	922,429	1,153,846	1.946,154	1,232,640	1,302,115	1312.488	1,388,710	1,315,074
Net Operating Result before Grants and Contributions provided for Capital Purposes	740,000	1,548,556	441.701	gritin		198,203	242,755	291,711	557,660	103,817	175,418	276,401

10 Year Financial Plan for the Years ending 30 June 2035 BALANCE SHEET - SEWER FUND							Projecto	a Ma				
Scenario: Base Case	Actuals 2823/24	Current Year 2024/25	2025/26	2826/27	2027/28	2038/29	2629/30	2030/31	2035/32	2012/35	2033/34	2034/38
ASSETS		1	1	1	1	1	1	1	1	1	1	1
		- NO. 1										
Current Assets	de l'anne	1000										
Cesh & Cesh Equivalents	2.979.000	2.863.171	598.506	428.503	651,639	874,187	1,507,909	1,357,809	3,577,646	1,889,424	1,851,845	2,298,314
Investments	17,835,500	19.290.741	3,731,990	2.873.587	4,369,965	5.862.258	7,424,393	8.105.619	90,578,528	12.672.889	12.863.627	15.010.382
Receivables	251,500	443.683	485.510	\$13,477	631,291	548,543	563.238	877.271	591,658	606.404	621,518	637.011
Interlotes	41,000	25,450	43,624	38.357	40.171	41,175 12,000	42,205	43,250 12,000	44,041 12,000	45,450 12,000	46,586 12,000	47,751
Contract assets and conitract cost assets	12,900	8,717		8.091	52,000		12,000					
Other	-		3,323		9,294	9,516		0.098	10,248	10.504	10.757	11,036
Total Current Assets	21220.000	22.947,008	4,838,953	3,376,015	5,614,291	7,348.959	8,158,896	11,105,958	12.814.222	15,254,471	15.576.343	17,956,403
Non-Current Assets		10 C		0.000								
Investments	1.942,000	6.567,298	1,278,583	962,938	1,484,799	2.005.242	2.519.565	3.114.665	3.618.487	4.334.531	4,450,581	5,134,445
Infrastructure. Property. Plant & Equipment	102 907 900	94,756,267.01	- 127.368.6T1	822 583 490	125,130,316	125,983,425	128,728,371	127.369.014	126,402,701	129,334,956	133.160.808	130.847.345
Total Non-Current Assets	104.648.000	175,353,004	128.645.234	328.504.426	126,634,105	127,968,667	129.267.956	130.484.578	132.021.248	135,668,587	137,591,789	135,981,790
TOTAL ABBETS	135,868,000	127,820.812	133,481,188	132,642,443	132,248,395	135,337,336	138,438,653	141,000,038	144,835,475	148,903,558	153,168,131	153,838,384
LIARLITIES		1997 - C	NO.	107								
Current Liabilities	1	and the second sec	The second									
Payables	99.000	404,168	1 368.979	\$06,492	430,179	443,700	448,210	446.727	466,200	473,798	\$71,502	496.317
Contract Rabillies	51,000	6,364	4.583	4.997	4,302	4,409	4.519	4.632	8,748	4,867	4,568	5,113
Bornwings	854.000	672.027	1.005.657	1.540,369	1.076(21)9	1.113.959	1.152.456	1,107,419	426.618	448.774	471.001	496,136
Total Current Liabilities	764.000	1.082,558	2.360.219	1,550,957	1.011,189	1.562.068	1.804.184	1.650,778	857,772	927,439	1.048.352	999.585
Non-Current Liabilities				-	111							
Bornwings	5,103,000	4.431.057	7.435.405	4.345 111	5,306,421	4,154,463	3.041.007	1.845 588	1.416.772	067.997	416 136	1.1
Total Non-Currant Liabilities	4,103,000	4.431.057	743549	# 345 131	8.398.421	4 154 403	3.041.007	1.643.588	1.416.772	967 997	496 135	
TOTAL LIABILITIES	5.847.000	5.513.615	8.805.815	7.834.044	6,879,610	5,794,531	4.845.191	3,494,366	2,314,542	1,895,436	1.544.485	999.544
Net Assets	138.2582.965	122,457,197	175,675,567	114/604/355	125,428,785	129.568.764	133,781,461	158,096,170	142,530,638	147,000,027	151,621,645	152,938,718
FOUTY					1000	- 1000	and the second					
Retained Carrings	67,371,000	69,776,197	71.044.567	71.875.355	72,797,795	75.061.810	28,111,254	76.344.437	77,646,523	78,959,011	80.348.720	81,683,784
Revaluation Reserves	62,631,000	52.631.000	52,631,000	52 631 000	52.631.000	55,623,145	58,860,697	61,751,763	84,874,405	68.049.111	71,274,925	71,274,923
Council Equity Interest	121.002.000	122,407,197	123.675.567	124 506 365	125.428.785	129 561 796	173,781,461	136,096,170	142,830,938	147.008.122	951.623.643	152,938,718
Non-controlling equity interests	121.001.000	TRACHINE, THE	14,4,15,367	14.300.300	100,000,000	100.000.790	CONTRACTOR I	100,000,170	144,0470,9478	141,008,002	101,022,043	196.930,718
Total Equity	126.062.000	122.487.197	123.675.567	124 504 355	125.428.785	THE R. LANS	133,781,461	156,096,170	142,538,938	147,868,122	151,823,643	152,938,718

CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Vears				
Scenario: Base Case	2623/24	2024/25	2925/26	2826/27	2027/26	2020/29	2029-30	2000/31	2031/32	2853/35	2033/34	2034/38
Cash Flows from Operating Activities		10	1	1			1	1	1	8	1	
Receipts:	1											
Rates & Annual Charges		8.320.647	8,877,578	9.413.097	9,752,722	10.099.955	18,352,770	10.608.743	10.871.115	11.140.046	11,415,701	11,098,247
User Charges & Fees		651,868	852,249	914,217	949.912	981.593	1.007.846	1.033.042	1.058.869	1.085.340	1.112.474	1,140,286
Investment & Interest Revenue Received		1.447.000	1.041.155	320.110	144.937	315.936	325,930	205.536	466.936	486.926	586,906	596,936
Gramm & Contributions	1.007	1.081.505	809,219	742.344	791,301	780.033	799.842	819,836	840.333	801.342	882.875	904.947
Other	ALC	36.547	37.667	38,818	39.755	40.783	41,802	42.847	43,919	45,017	46.142	47,295
Payments:		125										
Employee Benefits & On-Costs	P	(1.912.807)	12.418.0041	(2.464.430)	02.557.5330	12 (632 798)	(2.698.813)	(2.766.078)	(2:005.200)	(2.006.111)	(2.979.783)	13,055,230
Materiale & Contracto	6 I I I I	14.007.4171	(\$.057.AP1)	(4.579.271)	14.620.516	14.720.0131	14 802 8911	4.925.0040	15.040.0000	(8.572.352)	(5.301.537)	(5.434.076)
Bornowing Casts		1141.472	(108.238)	(316.490)	(282.010)	(245,707)	1212.1101	0172-0612	1129,1800	(90.963)	105.160	(46.221)
Other		100 114	ALC: NOT	(31,854)	(32 755)	(33.670)	(54.071)	(35,271)	138,1535	(\$7,056)	117,5820	(38,932)
	<u> </u>	A	A STATE					123 - 24				
Het Cash provided (or used in) Operating Activities	1 A	5.460.6.35	4.002.00	4,017,000	4,355,850	4.508.418	4,781,152	5,007,182	5,234,518	5,412,299	5.556.681	5,805,249
Cash Flows from Investing Activities	1	r		S								
Receipts:		100										
Sale of Investment Securities		1.1.1.29	20,758.966	1,152,026	1.41	(+)	11+	+ 2		6.5	-	
Paymanta:		1007	a second second	1000								
Purchase of investment Securities	- Col.	15.891.539	A		(2.008.229)	(2.052.748)	(2.098.478)	(2.256.500)	(1.979.731)	(2.807.805)	(179,941)	(3.780.000)
Purchase of initiastructure, Property, Plant & Equipment	2	(0+0.100.Ft	(38205.775)	(4,292,212)	(994,219)	(1,284,430)	(1.307,254)	(1.346.729)	(1.640,729)	(1.665.099)	(4,785,689)	(2,296,699)
Net Cash provided (or used in) Investing Activities		(4.922.546)	10.786.7961	CL.140.1807	(2.982.444)	(5.267, 581)	(3.454.231)	0.601.020	(3.817,481)	(4.471.504)	(5.165,646)	(1.629, 719)
Cash Flows from Financing Activities					-							
Receipte:			100 C		- CO.							
Proceeds from Borrowings & Advances			4.000.000	1.5		.+.	1.4	- 23	-	* ; ·		
Payments:			100 C		100							
Repayment of Bortowings & Advances	(H) (H)	(655,976)	1672.0273	(1305-657)	(1.040.249)	(1.076,708)	(1.112.058)	(1.152.456)	(1,187,418)	[+QK_R+R]	(448,774)	(471,661)
Net Cash Flow provided (used in) Financing Activities		(655.975)	1.527.872	(1005.057)	11,040,289	(1,078,708)	(1.112.000)	(1,152,456)	(1,167,610)	(428.818)	(448.774)	1871,881
Net Increase(Decrease) in Cash & Cash Equivalents		(115.629)	(2,006,665)	(170.000)	223.137	222 517	212.942	250.701	219.637	311.878	42.221	308.669
						- A2074						
plus: Cash & Cash Equivalents - beginning of year		2,979,000	2,663,171	158.506	428.505	ABORD -	874,987	1,107,109	1.357.809	1.577,446	1,889,424	1,931,645
Cash & Cesh Equivalents - and of the year	2,879,800	2,863,171	654,504	428,583	681,638	874,167	1087.559	1,357,809	1,577,648	086494	1,851,645	2,238,314
	-	2.065.171	556.508	428.500	-	-	1.107.109	1,357 809	1.577.446	1.889-424	1.831.845	2 238 514
Cash & Cash Equivalents - end of the year	2,979,000	25,768,539	5.008.553	3,858,525	3,864,754	7.67508	1 963 978	42,220,764	1.577.648	17.004.820	17 364 807	20,144,827
Investments - and of the year Cash, Cash Equivalents & Investments - and of the year	34,854,000	20,631,710	5,545,059	4,205,020	8.516,393	8,741,647	11,871,886	13.578.003	15,774,461	18,894,245	19,316,453	22,385,141
Reconception 1	and the second se								1			1000
Representing Esternal Restrictions	4,273,000	7299.300	420.368	1.420.490	2.445.625	3.496.385	4.045.365	4816.385	5,717,365	1.010.305	4.848.385	5 506 585
		17,686,789										
Internal Restrictore Unrestricted	\$4,975,000 3,808,500	3,703,501	4,543,537	371,758 2,492,781	1,521,549 2,549,221	2,299,642 2,945,845	2.987.442	8,251,266	8,452,442	5,989,442	8,219,442 8,148,825	7,842,442
Contraction of the second se	34.854.000	28,431,710	6.665.018	4 285 828	6.916.395	8.745.647	11.071.046	11.578.081	18,774,441	18,894,245	18.316.453	22,343,141

Acusta	Current Year					Projecter	d Years				
2823.04	203421	2025/26	2826/27	2027128 8	2038/29	2020/30	2030/34	2015/52	2812/33 \$	2033/34	2034/38
111.011.000 971.911.000	170 002,000	122,407,197 122,407,197	123.675.567	124,506,395 124,506,395	125,425,765	129.560.796	133,791,481	138.096.170 138.096.170	142,520,928	147.006.122 147.006.122	151,623,643
3.478.300 3.476.300	2,405,197	1,268,370	830,788 830,788	822,429 822,429	1,153,846	1,160,154	1,232,643	1,302,115 1,302,115	1.312.458	1,389,710	1,515,074
3.854.000 (01.000 4.818.000				-	2,998,168	3,040,531	3.062,000	3,122,643	1.04.706	128.89	1
8,091,000	7,415,197	1,268,375	# 30,758	922,429	4,152,011	4,200,668	4,314,729	4.424,758	4,487,194	4,815,521	1,315,074
126.862.866	122,407,197	123.475.567	114.504.355	125,426,785	129,588,794	133,781,461	138,096,170	142,539,928	147,000,122	151,625,643	152,938,718
	285334 1 111.011.000 1971.311.000 3.478.000 3.478.000 01.000 4.815.000 4.815.000 6.091.000	282334 203428 3 5 111.8.91.1.000 F20.0002.000 1971.911.000 U20.002.000 3.478.000 2.495.197 3.878.000 2.495.197 3.878.000 - 4.818.000 - 4.818.000 - 4.818.000 - 4.991.000 1.495.197	2823234 3 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	2828234 2034278 282828 2828278 2828278 2828278 2828278 2828278 2828278 2828278 2828278 2828277 1 <th1< th=""> 1 1</th1<>	285334 282429 282937 2829427 2829427 2829427 2829427 2829427 2829427 2829427 2829427 2829427 2829427 2829427 2829427 2829427 2829427 2829427 2829427 1214 2839428 2829427 1223471 5877 1234578 5877 124558 585 3478 5802 422 457 1234578 6827 429 3478 5827 42458 587 1368 5827 429 3478 5827 429 3478 5827 429 3478 5827 3458 5827 429 3594 582 429 33594 582 429 33594 582 429 33594 582 429 33594 582 429 348 582 429 348 582 429 348 582 429 348 582 429 348 582 429 348 582 429 348 582 429 429 429	2823/34 2034/28 2828/28 2828/27 2827/28 2838/27 2827/28 2838/27 111.0.01 1700.060,000 122.467.197 123.475.567 124.595.955 125.435.765 191.911.000 120.062,000 122.467.197 123.475.567 124.595.955 125.435.765 3.478.000 2.465.197 1.268.371 850.786 602.429 1.153.446 3.478.000 2.465.197 1.268.371 850.786 602.429 1.153.446 3.878.000 - - - - - 2.996.166 4.818.000 - - - - 2.996.166 - 4.818.000 - - - - 2.996.166 - 2.996.166 6.091.000 2.495.197 1.268.372 8.95.786 8.92.429 4.152.011	285334 282429 282538 282427 292728 282628 282627 292728 282628 1153.846 1150.6134	282334 263429 282829 282827 263728 282829 282829 282829 282829 282829 282829 282829 282829 282829 282829 282829 282829 282829 282829 282829 282829 8 <th< td=""><td>282834 263628 263628 262828 262829 262829 262829 263629 263629 263629 263631<</td><td>282334 263629 263629 263627 262728 282829 282829 2828638 293634 293634 293634 293634 293634 293634 293634 293635 2933632 2933632 2933632 2933632 2933632 2933632 2933634 2933634 2933634 2933632 2933632 2933632 2933634 2933632 2933632 2933632 2933634 2933632 29336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378</td><td>282834 203428 283838 282837 282837 282838 283838<</td></th<>	282834 263628 263628 262828 262829 262829 262829 263629 263629 263629 263631<	282334 263629 263629 263627 262728 282829 282829 2828638 293634 293634 293634 293634 293634 293634 293634 293635 2933632 2933632 2933632 2933632 2933632 2933632 2933634 2933634 2933634 2933632 2933632 2933632 2933634 2933632 2933632 2933632 2933634 2933632 29336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378 123336378	282834 203428 283838 282837 282837 282838 283838<

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 . KEY PERFORMANCE INDICATORS - SEWER FU Scenario: Base Case		Current Year 2024/25	2025/26	2026/27	3077/28	2028/29	Projecta		2021/22	2012/11	2033/34	2024/25
		102425	Within Within	green bench ember bench	mark (green Ismark (embe	nin and/or ge rmin and/or a n and/or ambe	een max) mber max)	*	Within green above green	benchmark maximum an minimum and maximum	d below amb	er maximum
Council's Target Benchmarks									CALCUM BUILDER	1000100		
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Rabo	15.75N	0 - 5.60%	• - 1.45%	• - 2.09%	• 3.88%	9 - 3.64%	• - 3.95%	• - 4.20%	• - 3.99%	• - 427%	• - 3.43%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	89.68%	92.20%	92.63%	92.64%	92.75%	92.75%	92.78%	92.81%	92.82%	92.86%	92.85%
Unrestricted Current Ratio	Sriapshot Actual Ratio	20.25	2.05	2.22	-	• 1.75	4.77	• - 5.82	• - 12.50	14.83	• - 14.36	17.50
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	6.03	4.95	0.7 2.10	2.92	211	9 – 3.18	9 - 3.31	0 - 2.43	9 .02	0 -0.41	9.62
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	2.92%	0 - 2.90%	2.00%	2.90%	2.90%	2.90	2.90%	• - 2.90%	• - 2.90%	2.90%	• - 2.90%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	9 - 41.61	6.61	- 5.01	2.51	e	12.29	14.76	• - 16.79	9 – 21.54	21.51	9 - 24.35
) different Calculation to TCorp's calculation for same	ratio					-						
New Special Schedule 7 Ratios		_							-	_		
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	38.55%	580.36%	116.84%	28,78%	41.00%	39.99%	38.96%	53,11%	51,60%	135.11%	56.26%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.01	0.00	0.00	0.00	0.00	0.50	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	1.09	• - 1.09	• - 1.09	1.09	1.09	° - 1,09	• - 1.09	• - 1.09	• - 1.09	• - 1.09	0.00
Capital Expenditure Ratio	Snapshot Actual Ratio	0.35	10.06	1.07	0.27	0.37	0.36	0.34	0.46	0.45	• - 1.14	0.48

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035	I ad						23333					
INCOME STATEMENT - WATER FUND Scenario: Base Case	Actuals 2823/24	Current Year 2024/25	2025/26	2826/27	2027/26	2038/29	Projected 2029/30	2030/31	2035/32	2032/33	2033/34	2034/35
Income from Continuing Operations		- AL									- 1	
Revenue:	1.497	100.00										
Rates & Annual Charges	1 868 000	1.047,131	2.068.073	2,179,128	2,280,911	2,407,588	2,489,479	2.574,239	2,636,895	2,701,121	2,766,952	2,834,430
User Charges & Feen	7,517,000	7,120,225	7,740,198	8,135,419	8,430,111	8,969,952	9.257.763	9.556.308	9.777.004	15,003,217	10,235,085	50,472,751
Other Revenues	and the second second	2,322	2,289	2,356	2,417	2,477	2,539	2,602	2.647	2,734	2,800	2,675
Grants & Contributions provided for Operating Purposes	73,000	35,000	120.000	2.000		2,407	2.000	4,004	2,007		4.000	4,000
Gram & Combutions provided for Capital Purposes	4,133,000	1563519	2,425,094	1.442.000	1.478.050	1.515.001	1.552.876	1.591.688	1.831.491	1.672.278	1,714,085	1.758.932
Interest & Investment Revenue	1,201,000	1422 000	18071200	859,259	108.690	387,800	300.800	327,800	379.375	451,268	458.526	622.365
Total Income from Continuing Operations	14,794,800	12,070,101	13,637,844	12.618,163	12,769,179	13,292,218	13,603,476	14.052.644	14,427,432	14,830,818	15.176,451	15,589,355
Expenses from Continuing Operations	St	. A										
Employee Benefits & On-Costs	2,307,200	2,735,304	2,532,659	2.610.009	2.686.872	2,765,864	2,835,010	2,505,885	2,978,533	3.052.996	3.129.321	3,357,554
Bortowing Crets	10.000	.0.294				119.007	114,952	110,736	100,549	101.784	87,095	92,095
Malariale & Contracts	4.808.000	4,601,866	4,859,545	4,835,864	4 079 965	6,125,125	5,253,253	5.384.584	5.519.199	5,657,179	5,798,608	5.943.573
Depreciation & Amortisation	2,907,900	3.987.527	3,509,850	3,409,146	3,464,374	3,591,734	3,759,540	1.813.879	4,114,014	4,299,807	4,491,307	4.730.015
Impairment of receivables	7.000	1000 178	594	612	627	643	643	643	643	643	643	645
Other Expenses	1.12	166.833	482.868	144.354	193.063	117,585	202.817	207.808	213,105	218.433	223.894	229,491
Nel Losses from the Disposal of Assets	71.000	72.752	54.938	77.546	79.116	#1.094	81,084	81.094	81,094	81,094	81.094	01.094
Total Expenses from Continuing Operations	10,111,000	10,480,568	10,940,596	11.125.191	11,413,947	11,891,395	12.247.379	12.424.529	13.012.936	13,411,036	13.821.902	14,254,464
Operating Result from Continuing Operations	4.681.000	1,668,633	2,667,348	1,463,972	1,336,232	1,388,863	1,356,197	1,428,118	1,414,496	1.416.882	1.356.549	1,304,890
Net Operating Result for the Year	C.MILLION	1,588,533	2,447,348	1.492,978	1.136,252	1.388.863	1394.907	1,428,115	1,414,495	1,418,642	1,356,549	1,384,890
Net Operating Rosult before Grants and Contributions provided for Capital Purposes	558,000	40.014	*214	90,972	-	(194.500)	(186,776)	(193,583)	(216,000)	(253.344)	017,536	(451,647)

BALANCE SHEET - WATER FUND	Actuals	Currenti Year					Projecter	d Years				
Scenario: Base Case	2823/24	2034/25	2025/26	2826/27	2027/28	2038/29	2020/30	2030/31	2035/52	2832/35	2033/34	2034/38
ASSETS	1000710	1	1	- 1					- 1		- 1	
Current Assets	AND	100.0										
Carrent Assets Cash & Cash Equivalents	2,878,000	200	2.078.702		1,110,365	858,979			2 854 938	2,684,383	3,209,965	3,886,455
		5.545,959		1,763,800			1.005.840	2,296,484				
Investments	17.825.000	16.529,850	13.928.722 1.730.787	11,826,351	7,446,299	5,760,401	5,760,401	6.844.720	8.509.206	8.509.206	8.567.369	11,583,682
Receivables	1,711,000	1.099.451		1.818.505	1,899.357	2,000.852	2.073.365	2.145.334	2,198,574	2.252.756	2.306.513	2,365,660
Invertories	304.000	254,517	255.849	254,790	262,155	269.799	276.544	283,458	290.544	297.808	305,253	312,664
Contract assets and contract cost assets	201.000	195,750	195,750	195,750	195,750	195,750	195.750	195,750	195,790	195.750	195,750	195,750
Other		7.771	7,796	7,773	7,997	4,229	8,454	6,645	8,861	9,083	8,310	0.543
Total Current Assets	23.178.000	24,953,128	18,100,006	15,868,909	10.921.921	9.097,000	8.324,135	11,774,381	14.057,674	13,948,885	15,596,160	18.355,975
Non-Current Assets	and the second s	and the second second										
Investments	1.945.500	5.653,965	4,763,583	4.845.852	2.546,984	1,975,328	1.871.329	2,341,2%	2,910,548	2.910.548	3,272,489	3.962,157
Contract assets and contract cost assets		65,250	65.255	68,250	65,250	85,250	65,250	85,250	65,250	65,250	65,250	45,250
Infrestructure, Property, Plant & Equipment	97,967,000	16,638,230	106,345,838	1888414.621	121,658,782	127,799,363	131,685,045	133.347.549	134,781,537	130.571.778	142,003,853	139.082,744
Total Non-Current Assets	101.007.000	101,747,445	111,174,682	114.525.723	124,270,996	129,834,941	133,729,422	135.554.015	137,737,335	142,547,574	545.341.593	143.720.151
TOTAL ASSETS	134,186,000	325,860,582	129,368,285	138,314,812	135, 182, 917	138,931,941	143,044,757	147,328,406	151,795,009	156,494,519	166,857,752	162,074,125
LIABILITIES	1 1	- I	Thisternet									
Current Liabilities	212-222	Concerne and		and the second second								
Payadien	888,000	922,259	9.625.797	1,285,639	1,749.027	1,366,263	1,263,211	1,952,183	1,191,201	1.405.401	1,296,685	1,251,122
Contract liabilities	213.000	157,852	274.600	344,200	147,605	151,500	155,284	159,170	165,149	167,228	171,408	175,684
Borrowings	74,000				100.324	104.581	108.598	112,985	117,550	122,299	127,240	132,560
Total Current Liabilities	875.000	1.080.080	1,900.407	1433,838	1.997,180	1.622,144	1.527.096	1.424.338	1,471,900	1,696,928	1.895.333	1.559.197
Non-Current Liabilities				1000								
Borrowings	1		10.000	100 C	2,809,672	2,795,291	2,686,693	2,573,708	2,455,158	2.333.858	2,206,819	2,074,258
Total Non-Current Liabilities	1 1 1 1 1 1 1 4 1 4 1 H		Carlos	1000 A. 1/4	2,899.672	2,795,291	2.656.693	2,875,708	2,456,158	2 333.858	2,206,619	2.074.238
TOTAL LIABILITIES	875.000	1.080.080	1,000.007	1433.829	4,896,832	4,417,435	4,213,789	3.998.040	3,928,058	4,032,786	3.801,952	3,633,435
Net Assets	137341999	124,050,525	127,467,881	ULHORS.	150,796,085	154,514,506	NOODER .	141,150,360	147,868,005	102,401,773	557,155,850	158,445,691
FOUTY					V	100						
Relation Earnings	72,476,000	74.065.535	76,752,661	79.225.858	79.561.085	80.941.948	82,296,255	83,726,189	85.140.665	68.558.347	87.915.887	89,220,787
Reveluation Reserves	50,755,200	50,735,000	50,735,000	50,755,000	50,795,000.0	83 572 558	96,532,813	59,654,191	82,728,285	65.904.426	49,219,904	69,219,904
Council Equity Internal	123,211,000	124.800.533	127,467,861	129.561.8551	130,296,085	134,514,506	114 610 868	143.330.360	147,865,951	152.463.773	957 135 800	158,440,691
Non-controlling equity interests			and and a set									
	121211.000			121 540 855	120,396,085	134,814,504	138,836,948	\$43,350,360	147,866,951	152,443,773	157,155,800	158,440,691

19 Year Financial Plan for the Years ending 30 June 2035 CASH FLOW STATEMENT - WATER FUND Scenario: Base Case	Actuals	Current Year					Projected	Vears				
	2623/24	2024/25	2925/26	2826/27	2027/26	2020/29	2629-30	203031	2031/32	2612/33	2013/34	2034/38
Cash Flows from Operating Activities		10		1			1			1	1	
Last Flows from Operating Activities	1											
lates & Annual Charges		2,010,199	2.092.487	2,201,547	2,301,458	2,433,560	2.506.010	2.591.345	2,649,544	2,714,006	2,760,242	2,848,055
		7,100,148	7.612.609	8.050.784	8.421.198	8,868,651	\$ 190,496	3.456.867	9,725,519	8.950.445	10.180.994	10.417.307
Jeer Charges & Fees	1.											
Investment & Interest Revenue Received	10.000	1,422,674	1.070.400	858,442	\$07,941	306.868	305,197	327,176	378,914	450,795	459,042	521,008
Jeanth & Contributions	20 C	1.523,142	2,062,662	1.311,780	1,481,650	5.518,691	1.556.658	1,595,575	1.035.464	1,676,351	1,718,259	1,761,216
2ther	1000	2.222	2.289	2,356	2,417	2,477	2,519	2,602	2.667	2.734	2,803	2.673
Payments:												
Employee Benefite & On-Costs		(2.235.224)	(2.532,801)	(2.810.009)	(2,646,812)	(2,765,864)	(2.435.010)	(2.005.885)	(2.978,518)	(3.052.996)	(3,128,321)	(0.207.554)
Materiale & Contracts	MI	14.080.5271	(5.224.773)	(8.906.573)	(5.337.646)	(5.365,723)	(5.251,858)	(5.382,314)	(5,516,672)	(1.854.794)	(5,796,164)	(5.941.008)
Borrowing Costs		4254	1	1.7 A.	ALC: NOT	(81,122)	(518,317)	(112,155)	(107.825)	(103.326)	(94.632)	(89.757)
Other .	NU	1166.610	(3(2.800)	(188.354)	(18).0650	197,889)	1200(837)	(207.908)	(213,105)	(218,433)	0723.894)	(229,491)
Het Cash provided (or used in) Operating Activities	1 C 1	\$ 123,200	1.700.580	4.510,874	4,496,954	4,763,239	3.152.898	5.595.103	5,575,773	5,764,868	5.893,526	0.079,446
Cash Flows from Investing Activitier	No.	P /		6								
Receipts		1.100										
				A	a second second							
Sale of Investment Securities		1 1 2 2 2 2	3,493,519	2816.113	5,880,920	2.262,554	117	70				
Paymanta:		1007							245.000			
Purchase of Investment Securities		(254.435)	1 mar 1	A			· · · · · · · · · · · · · · · · · · ·	(1,455,297)	(2,233,018)	station and he	(1,420,100)	(1,125,060)
Purchase of Inthestructure, Property, Plant & Equipment	1	42,182,467)	(12062-001)	05944.0001	144.001.2109	(7,176.800)	(4,896,947)	(2:544,454)	(2,670.515)	(5,817,873)	(3.825.347)	(2,989,755)
Net Cash provided (or used in) Investing Activities		(2,481,292)	10,709,3421	(4.832.879)	(8.150.389)	(4.914.308)	(4.505.547)	(3,999,687)	(4.504.513)	(6.817.873)	(5.245.447)	6.375.716
Cash Flows from Financing Activities			100		-							
Receipte:					1000							
Proceeds from Borrowings & Advances					IF 000.000							
Paumentx												
Repayment of Bortswirtss & Advances		(74.000)	1	100 million (1990)		1100.3280	1104.3811	(108,588)	1112.0051	(117,350)	(122.299)	(127,240)
repayment of purposings a recences	1	[ra,000] [100	100	1100,0000	Loose and	Contrast	fit chineses	Letter down	Constants	(ter and
Net Cash Flow provided (used in) Financing Activities		(74,000)	-	- 100 P	2,050,000	(100.328)	(104.381)	(108,000)	(112,985)	(117,050)	1122.2999	(127,240)
Net Increase/Decrease) in Cash & Cash Equivalents		2.567.959	(3.489.257)	OFENOD.	A	CLARKE	150.671	1,286,843	558.455	(178,555)	125.581	676,490
Het eichnase (Dechane) in Cash & Cash Equivalents		2,361,959	10.000.0003	The strength	and the second second		incert.	1,206,043	206/430	Lever agent	540.001	676,469
plus: Cash & Cash Equivalents - beginning of year		2.978,000	5.545,958	2,576,792	1.763,800	1.112.365	#54,970	1.009,640	2.296,484	2,854,938	2,684.383	3,209,965
Cash & Cash Equivalents - and of the year	2,878,800	6.545.919	2.676.70J	1761,650	1,110,345	318,978	1.806.840	3,296,484	2,854,938	2,684,383	1,206,865	3,886,455
	100000	453538	10000000000	000	1000	1000	0	1	00208007	100.0000	222430557	1560000
Cash & Cash Equivalents - and of the year	2.978.000	5.545.959	2.076,702	1,763 800	1,150,365	858.571	1.008.840		3.854.938	2.664.563	3.209.965	3,886,455
investments - and of the year	21,865,000	22,185,635	18.690.316	15.674.203	9.995.712	7.793.728	7,730,728	8,145,905	11,419,754	11.419.754	12.839.859	15,545,879
Cash, Cash Equivalents & Investments - and of the year	24,843,999	27,729,793	29,767,017	17,658,003	11,010,647	0.507.058	8,748.368	11,482,419	14,274,692	14,104,157	16,849,823	19,432,274
and the second se					-V-							
Expresenting:	and the second	100000000	a barrent of	10000	Contraction of the	a loss for the	10 March 10 March	A ALL DOLLARS	Contractor of the	a size sector	A state along	
External Restrictions	12,471,000	14,256,555	0.864,819	6,673,819	5,574,189	3,652,051	2,830,527	3.000.048	4,998,812	4,102.997	4,195,307	4,509,606
Internal Restrictions	10,796,500	10.282.002	8,764,228	7,104,101	1,347,960	1,004,911	932,911	1,454,971	1.755.911	\$51,911	1.271,911	2,665,911
- Linneviticited	1,574,000	3,241,297	4,117,973	3,780,503	4,181,518	3,932,736	4,976,990	6.146.000	7,519,960	9.149.229	10,582,806	12,256,737
	24 841 800	27,729,783	20,767,817	17 654 005	11.103.647	8.588.659	8,746,368	11.432.415	84.274.642	14.104.137	16.649.823	18.412.274

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - WATER FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Base Case	2823/24	203421	2025/26	2826/27	2027128 B	2030/29	2828/30 \$	2030/34	2015/12	2812/33 \$	2033/34	2034/38
Opening Balance (as at 1/7) Revtated opening Balance (as at 1/7)	114 170 200	175,295,000	124,600,533	127,467,881	178.960.853 128.960.853	130,296,065	134.514.506	138,830,968	143.330.300 143.330.360	147,866.951	152,463,773 152,463,773	157,135,600
Not Operating Result for the Year Restated Net Operating Result for the Year	4.661.000	1.000.003	2,667,348	1.402.872	1.335.232	1.361.863	1.356.107	1.428,115	1,414,496	1,418,582	1,356,549	1,304,890
Other Comprehensive Income - Gass (Issa) on nevaluation of IPT&E - Other Mexematrix (combined) Other Comprehensive Income	4.168.000 40.000 4.201.000		A	1	-	2,617,558	2.960.355	3.071,277	3,122,095	3.178.540	3.315,478	4
Total Comprehensive Income	1 991 000	1.598.833	2.667.546	1.492.972	1.195.292	4,218,421	4.318.462	4,499,382	4.536.591	4,596,822	4 872 027	1,304,890
Equity - Balance at end of the reporting period	121211.000	124.808.515	127,467,881	121.048.053	130,296,085	134,514,506	138.838.968	\$43,350,365	147,868.951	192,463,773	157,155,800	158,440,691

KEY PERFORMANCE INDICATORS - WATER FU Scenario: Base Case		Current Year 2024/25	2025/26	2026/27	2027/28	2028/29		d Years 2030/31	2031/32	2032/33	2033/34	2034/35
			. Within	amber bench	nmark (ambor	min andior gr min andior a n and/or ambi	mber max)	+ + K 2		maximum an minimum and maximum		
Council's Target Benchmarks												
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Ratio	1,12%	1.06%	0 -	● ↓ -0.58%	• ↓ -0.45%	0.96%	0.66%	• ↓ -1,06%	• +	-2.05%	• ÷
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	88.92%	• 79.85%	88.57	88.42%	88.58%	88.58%	88.67%	88.69%	8 8.72%	88.71%	88.73%
Unrestricted Current Ratio	Snapshot Actual Ratio	• 14.38	8.47	9.23	1.95	4.57	• - 5.54	• - 7.17	• - 8.13	• - 7.51	9.20	• - 11.42
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	8.58	0.00	0.00	0.00	2.86	0 - 2.98	• - 3.55	0 - 3.75	9 - 4.03	4.03	• - 4.27
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	9 – 3.33%	• - 3.34%	3.04%	3.34	1.54%	3.34%	0 - 3.34%	• - 3.34%	3.34%	3.34%	0 - 3.34%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	42.12	27.99	23.58	14.45	10.73	11.02	0 -	• - 17.34	• - 16.71	• - 18.58	21.96
1) different Calculation to TCorp's calculation for same r	atio											
New Special Schedule 7 Ratios		_	-					1	-			
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	61,51%	96.70%	181.62%	216,49%	115.68%	78.285	81.97%	67.15%	135.76%	37.81%	36.97%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.07	0.06	0.06	0.05	0.05	• * • **	0.05	0.04	0.04	0.04	0.04
Asset Maintenance Ratio	Snapshot Actual Ratio	• + 1.00	1.00	1,00	• ÷	1.00	1,00	1.00	1.00	1.00	• ↓ 1.00	1.00
Capital Expenditure Ratio	Snapshot Actual Ratio	0.65	• - 412	0 - 2.19	• - 4.72	• - 1.92	• - 1,25	0.59	0.63	0 - 1.38	0.80	0.51

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035												
INCOME STATEMENT - WASTE FUND	Actuals	Currenti Year					Projected	Years .				
Scenario: Base Case	2823/24	203625	2025/26	2826/27	2027/26	2028/29	3629/30	2030/31	2035/02	2832/35	2033/34	2034/38
Income from Continuing Operations		1000										
Revenue:	1.007	1000										
Rates & Annual Charges	4.660.000	7,132,872	7,489,396	7,793,248	8.067,815	8.547.111	8.554.044	8,786,150	8.963.558	9,208,402	5.454.817	0.668.942
User Charges & Feen	2,457,500	2.115.815	2,459,398	2.512.579	2,575,394	2,639,779	2,694,407	2,750,401	2,807,795	2,868,623	2,826,825	2,966,730
Other Revenues	421,000	620,500	645,740	660.592	877,517	694,455	711.856	729.613	747,852	766.548	765.712	895,355
Gnams & Contributions provided for Operating Purposes	406,000	454,000	428.429	430,213	450,185	401.448	472.964	454,809	456.929	509.352	522.000	535,138
Grams & Combutions provided for Capital Purposes	1	\$0,000	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	100 C	State 100	2000	1.1.1.1.1.1	10.00	100000	10072 a.S.	2000	122223
Interest & Investment Revenue	#54.000	449(105	235,260	284.178	273,633	363,121	646.371	\$14,371	654,371	636,371	802.371	685,321
Total Income from Continuing Operations	18.418,800	10,792,401	11,397,213	11,890,211	12,044,451	12,585,914	12,878,622	13,345,342	13,580,564	13,885,296	14,271,908	14,693,535
Expenses from Continuing Operations	St	M										
Employee Benefits & On-Costs	2,707,000	3141342	3,268,879	3,416,766	3.517.232	3,613,379	3,700,630	3,793,145	3,887,974	3,945,173	4,064,803	4,188,923
Bortowing Costs	140.000	28.727	24,435	28.172	25.601	26.445	25.446	26.446	26.446	25.446	26.440	25,446
Materiale & Contracta	3,298,000	5,585,519	5,278,051	8,437,726	5.565,295	5,874,425	4.021.286	6.171.818	6.326.113	6.484.268	6.646.373	6.852,632
Depreciation & Americation	574,000	496.271	444,311	808.251	390,040	329,598	317.877	346,106	354,540	363,184	375.525	384,192
Other Expenses	1,322,500	4.854	8.015	5.160	5,299	5.421	5.557	5,696	5,638	5.984	8.134	6,267
Total Expenses from Continuing Operations	8,038,000	8,250,345	8.018.011	\$293,895	8,498,656	9,046,261	10,091,796	10.343.211	10.680.912	10,865,955	11,139,201	11,496,381
Operating Result from Continuing Operations	2.379.000	1,832,139	2.188.622	2,387,114	2,545,796	2,498,683	2,787,826	2,803,130	2,969,595	1,030,242	1.132,627	3,377,184
Net Operating Result for the Year	2,376,600	1,632,139	2.108.622	2,597,116	1,545,796	2,459,453	2,767,826	2,002,150	2,989,593	1,010,243	1,131,627	1,177,154
	8 8		10.07	-	10211							
Net Operating Reault before Grants and Contributions previded for Capital Purposes	1.373,000	1,460,109	1100.023	4.997,118	2.545,714	1458.855	2.787.A25	2,992,138	2.989.595	LARGE ME	3,732,427	3,277,194

10 Year Financial Plan for the Years ending 30 June 2035 BALANCE SHEET - WASTE FUND		Current Year					Projected	Mana				
Scenario: Rase Case	Actuals 2823/34	2034/75	2025/26	2826/27	2027/26	2038/29	2020/30	2030/31	2031/12	2012/35	2033/34	2034/35
		1	1	1		1	1		1		1	1
ASSETS	11 2002 11	NUM	11.00									
Current Assets		1000										
Cash & Cash Equivalents	901.000	365,540	1,060,414	1.426.805	1,980,835	2,544,874	3.093.913	3.649.832	1,522,492	1,632,444	4.250.436	4.908.551
Investments	5.426.500	2.534.961	3.566.838	4.446.018	6.076.297	7,929,968	9.840.832	11.375,110	10.674,409	11.018.928	13,244,633	15,295,389
Receivables	294.000	177,00+	411.482	428,733	440,328	454,184	465,339	477,177	489,105	501.334	\$13,868	526,714
Total Current Assets	4.583.500	3,275,5%2	4.858,554	4.299.556	8,469,258	90.908.204	13,200,284	15.590,118	12.686.008	15,452,706	16,008.937	20,730.624
Non-Current Auesta												
Investments	1,193,205	279.001	995.014	1,261,204	1.724.234	2,249,328	2,734,820	1226,217	3.028.018	3,210,847	3,757,113	4.338.843
Infrastinucture, Property, Plant & Equipment	14 514 100	56.211.536	17.108.525	17,828,404	17,825,316	17.634.318	17,708.889	17,864,083	24,090,723	24.067.375	24,224,334	24,239,625
Intergible Assets	32,000	24.007	18 907	13.807	6.717	3.607	01.4931	06.5810	(11.690)	(18.793)	(21.893)	(20.003)
Total Non-Current Assets	15,757,000	17 554 634	18,100,488	18.103.415	19.555.257	19.877.261	20.442-216	21.083.797	27.107.048	27,261,426	27 855 553	26 551 475
TOTAL ASSETS	32 336 800	20.828,945	32,958,882	25.403,871	28,027,615	30,805,475	31,842,300	36,583,825	38,783,054	42,714,135	41.968,490	49,282,099
LIABILITIES		100		10								
Current Liabilities		101 1										
Provation	525.000	474,260	302.058	#13.757	204.058	412.529	410.952	446,881	640.071	462,336	478.857	485,005
Other provisions	2.872.000	35.675	43.953	45.577	50.727	55.006	81,285	66.564	71.843	37.429	82,400	67,679
Total Current Liabilities	3.397.000	909.954	112,608	458.354	449,685	468,535	495,217	\$13,444	711,913	538,458	561.057	876.545
Non-Current Liabilities			100		-							
Other provisions	285.500	141.052	162.613	182 760	205.452	224.579	245.747	266,914	288.082	309.249	330.417	257,584
Total Not-Current Liabilities	281.500	145.052	162.613	182 780	235.412	224.579	245.747	266.914	288.082	309,249	150.417	351.584
TOTAL LIABLITIES	3.677.000	653.007	686.231	842.295	653.097	683,118	740,964	780,359	199.995	848,707	891,474	827,929
Net Assets	10.641.008	26,175,139	12.363.768	1070075	27,376,418	30,112,368	12.997(336	15,801,464	58,785,010	45,885,01	45,177,014	48,354,170
FOUTY			- Aller									
Retained Earnings	13,190,200	14.722.139	18,910,700	11 307 875	21,853,672	34,513,325	27,301,150	30,253,281	33,182,873	36,213,115	39,345,743	42 622 897
Reveluation Reserves	5,453,000	5.455.000	5.453.000	1.453.000	8 520 T47	5.579.034	5.600.166	5.600.180	5,600,186	3.652.313	5,791,273	5,731,273
Council Equity Interest	18.641.000	20.175.139	22,383,780	24,760 876	27.374.418	10,812,368	32 901 336	35.803.466	36,783,059	41,865,429	45,277,016	48.354.170
Non-controlling equity interests				-	7	10007						
Total Equity	18.641.000	20.175.139	12.565.768	14746.876	27.374.418	38,117,364	32,801,336	35,803,466	58,795,059	41,865,428	45,877,816	48,354,179

CASH FLOW STATEMENT - WASTE FUND	Actuals	Current Year					Projected	Vears				
Scenario: Base Cese	2623/24	2024/25	2925/26	2826/27	2027/26	2028/29	3829/30	2030/31	2035/32	2622/33	2033/34	2034/38
Cash Flows from Operating Activities		10		1	1	1	1			1	1	
Receipts:	1.10	1										
Rates & Annual Charges		7.043.170	7,478,372	7.782.166	8.057,796	6.336.922	8.546,448	8,758,365	8.975.678	9.198.223	9.426.433	9,660,349
User Charges & Fees		2.044.318	2,417,940	2.508.411	2.571.616	2.036.515	2.690.648	2 746 548	2,803,845	2.002.575	2 822 775	2,964,476
Investment & Interest Revenue Received	1.1.1.1.1.1.1	449,000	210,260	204.178	273,533	363,121	446.371	514,371	554,071	536.371	602.371	695.371
Dearm & Contributions	1.007	454.000	426.429	439,213	450,185	401.448	472.964	484,809	496.929	509.352	522.086	535,138
2ther	AN	620,100	641.740	660.592	677.557	694.455	711.816	729.612	747,652	766.548	785,712	605.355
Pauments		1993	222.2		2012/01/2			0.000	1.000	1000		1.000
Employee Benefits & On-Costs	P	0.144.962	(3.298.801)	(3.416.786)	(3.552.232)	10.010.30701	(3.700.830)	(3,785,145)	(3.847.974)	13,845,1731	14.064 8030	4.188.923
University & Contractor		15.448.825	15,508,6781	(5.441.800)	25,560,7245	0.853.411)	0.011.0001	10.101.2821	05.213.2141	(8.473.196)	18,435,0262	10,000,002
Other	1 Q I	CODITIONS.	15.010	(5.180)	(5.200)	(5.4310)	18.857	15.0001	(1.6340)	(5.964)	06.1341	(6,287)
		ARC 10	1									
Net Cash provided (or used in) Operating Activities	1.1	2014.0015	2399,361	2,811,208	2,952,634	3,022,654	3.151.374	3,273,680	3,369,449	1,408,715	3,533,412	3,686,576
Cash Flows from Investing Activities	St	UT										
Receipts:		P / 1		S								
Sale of Investment Securities		3.354.958				1.12			895.901			
Payments:				100 m		1.0	Long States		0.000,0001			
Purchase of investment Securities			17.067.6121	CL 305 5481	(2.095.310)	(2.178.063)	(2.196.956)	12.223.6740		(827.364)	12.471.8705	02 632 457
Purchase of Initiastructure, Property, Plant & Equipment	12	11170.327	(804.795)	01.079.2481	(333.497)	(52.657)	1404.8761	0483.9885	(5.393.690)	471.4131	0443.4490	(386.005)
Parameter of conductoriants, Property, Paints & Experiptions		1	and the second second	ALC: NO	Constraint,		(and an all		11-11-11-11	(account)	Presenter .	1
Net Cash provided (or used in) Investing Activities		394,631	(0.8.12-4.01)	20.404.2101	(1,428,897)	(2,428,814)	0.801,894)	12,717,6621	(5.406.700)	(1,298,762)	(2.810.410)	(1.000.482)
Cash Flows from Financing Activities			_									
Receipts:					-							
Proceeds from Borrowings & Advances		2.2	100 E	1.0	- 100 March 1	- G.S.	11.4	20	1.2		-	
Paumanta					100							
Repayment of Burrowings & Advances	1.1		1.1	100	- 00 ·	1.1	112	20	12		-	1.12
승규는 물건이 많은 것은 것이 없는 것이 같아.			11									
Net Cash Flow provided (used in) Financing Activities	100	100 C	1000		111	and the	0.000	2000	Sec. 2	in a second and	See.	10000
Net Increase/(Decrease) in Cash & Cash Equivalents		(\$30,440)	THE BSJ	348,392	\$25,827	594.048	549.240	555,918	(2,127.540)	2.109.952	617,995	858.114
plus: Cash & Cash Equivalents - beginning of year		901,000	361,560	1.080.454	1,425,805	1,000,023	2.544.874	3,093,913	3.649.832	1,522,492	3,832,444	4,250,436
Cash & Cash Equivalents - and of the year	801,800	381,565	1,040,414	1404.068	1,855,635	2.544.674	1361.013	1.649.832	1,632,462	1.612.664	4,250,456	4,668,581
					1				2010/07		3000000	10001000
Cesh & Cash Equivalents - and of the year	901,000	301.500	1.080.414	1426.805	1,990,633	2.544.674	1091913		1.522.492	3.632.444	4,250,450	4.908.551
investments - and of the year	6.819.000	3,254,042	4,321,654	5,707,222	T.002.532	10,178,654	12,375,452	\$8,599,324	13,782,425	14.529.775	17.001.745	19.634,202
Cash, Cash Equivalents & Investments - and of the year	7,526.000	3,615,682	5,402,968	7.154,827	8,753,165	12,723,048	15,469,565	16,049,158	15,224,917	18,162,219	21,252,182	24,542,755
Expresenting					-							
External Restrictions			1.1.2.2	5.5		- 121	1.12	100	C 13	19		1.1
Internal Restrictions	2.542.000	1,590,550	2.636,250	3,345,320	4.971.564	0.704.214	8 208 214	8,891,814	5.515,734	7.833.126	9.454.702	11,590,218
-Unrealized	5.478.000	2.025.052	2,765,718	3,748,708	4.781.601	6.019.154	7.181.351	8357344	9,709,103	10.629.094	11,767,480	12 952 435
- Landard and a												24,542,753
	7,526,806	1.616.662	5,402,068	7,134,827	8,783,165	12,723,568	15,468,565	18,249,158	18,224,917	18,162,219	21,252,482	24,54

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - WASTE FUND	Artes	Current Year					Projected	Years				
Scenario: Base Case	2623/34	202425	2025/26	2826/27	2027/26	2030/29	2020-202 8	2030/34	2015/52	2012/35	2033/34	2034/38
Opening Balance (as at 1/7) Restated opening Balance (as at 1/7)	H.471.000	10.643.000 14.643.000	20,175,138	22.363.760 22.363.760	24.790.878 24.790.878	27.374.418 27.374.418	30.112,360	32.801.336 32.801.336	35.803.466 35.803.468	34,791,059 34,793,059	41.865.428 41.865.428	45.077.016 45.077.016
Not Operating Result for the Year Restaled Net Operating Result for the Year	2.378.000	1,532,129	2.188.622 2.188.622	2,397,116	2,545,796 2,545,796	7.659.653 2.659.653	2.787.826	2.802.130 2.902.130	2.969.503	1.020.242	3.132.627 3.132.627	3,277,154
Other Comprehensive Income - Cam (Inse) on revolution of PIPSE: Other Comprehensive Income	564.500 564.000	4.	A:		47,747 67,747	75,285	1.950		*	52,128 52,128	76,980 76,980	4
Total Comprehenalive Income	1 967 000	1.532,199	2.164.672	2 307,116	2,613,542	2,717,942	2,788,976	2,902,130	2,989,593	1,072,376	3,211,567	3,277,154
Equity - Balance at end of the reporting period	18.643,000	20,175,138	22,563,768	34746.879	27,374,418	30,112,368	32,301,356	31,883,466	38,793,018	41,865,428	45,877,016	48,354,170

Scenario: Base Case		Current Year 2024/25	2025/26	2026/27	2027/28	2028/29		ed Years 2030/31	2031/32	2032/33	2033/34	2034/35
			e Within	amber benci	rnack (green i hmærk (amber ark (amber mi	min and/or a	mber max)	****		maximum an minimum and r maximum	d below ambe I above ambe	
Council's Target Benchmarks				0								
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Rulio	13.81%	19.53%	20.51%	• - 21,14%	• - 21,27%	0 - 21,65%	• - 21.91%	• - 22.00%	• - 21.75%	• - 21.95%	22.30%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	95.70%	96.20%	96.24%	96.26%	96.31%	96,33%	96.34%	96.34%	96.33%	96.34%	95,36%
Unrestricted Current Ratio	Snapshot Actual Ratio	6.42	11.23	13.71	15.83	21.32	26.65	• - 30.19	• - 17.82	9 - 28.64	• - 32.10	35.97
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	84.38	108.74	112.45	154.79	U403	• - 119.19	• - 123.82	• - 127.45	0 - 128.94	133.65	0 - 139.44
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshok Actual Ratio	0 - 3.53%	9 - 3.51%	3.81%	3.51%	1.51N	3.51%	9 - 3.51%	• - 3.51%	3.51%	3.51%	3.51%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	• - 107	6.35	****	10.83	13.54	16.05	18.47	• - 14.67	• - 17.50	9 -	22.50
 different Calculation to TCorp's calculation for same r 	atio			1								
New Special Schedule 7 Ratios		_						11				
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	412.29%	568.91%	786.78%	236.94%	13.27%	305 14%	218.13%	1035.75%	207.98%	321.96%	283.16%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.01	0.01	0.01	0.01	0.01	0	0.01	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	1.00	• 1.00	• - 1.00	• - 1.00	1.00	1,00	• - 1.00	• - 1.00	1.00	• 1.00	1.00
Capital Expenditure Ratio	Snapshot Actual Ratio	6.62	0 -	0 -	0.81	0.14	0 -	0 -	0 -	• +	0 -	1.03

Appendix Two **Negative Scenario**

10 Year Financial Plan for the Years ending 30 June 2035 INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecter	d Years				
Scenaria: Negative	2823/24	203475	2025/26	2826/27	2027/26	2038/29	2629/30	2030/31	2035/32	2832/33	2033/34	2034/35
Income from Continuing Operations	10000	-										
Revenue	1.497	1000										
Rates & Annual Charges	47,494,000	50,991,805	82,402,775	54.372.842	55,857,005	\$7,608,777	58 062 086	80,554,597	82.060.205	63,803,453	65.185.282	65,806,656
User Charges & Feen	25.159.000	21,756,501	26.542.062	24.171.820	25,807,765	26.656.775	27.405.604	26.176.037	28.880.438	29.602.449	30.342.510	31,101.072
Other Revenues	1.666.000	3.241.802	0.564.472	3,712,571	3.634.075	3,921,986	4.036.267	4,154,218	4,275,000	4.401.859	4,501,491	4.685.434
Grants & Contributions provided for Operating Purposes	18,824,000	17,559,679	23,856,814	18.306.588	10.595,234	10.644,238	20.126.856	20,625,628	21,134,604	21.858.172	22,190,642	22,738,338
Grants & Contributions provided for Capital Purposes	58,540,000	17.947.812	24,870,108	13,262,629	10.848.573	10.090.225	4,024,829	4.125.245	4,228,376	4.334.045	4.442.437	4,553,498
Internet & Investment Revenue	4.163.000	8,508,914	4001,210	2,728,457	2,356,475	2,256,954	2.614.907	2 566 819	2,763,959	2.882.887	3.018.060	3,242,788
Other Income		100	1000	a.r.am/401	a	2.200,000	2011200	*******	4.160.000	*		22.2.100
Net Gains from the Disposal of Assets	III.	439.645	and the second second									
Fair value increment on investment properties	545,000	and the second second	10 M.			2						
Other Income	2.105.000	1.006.145	1.041.458	1,090,457	1,137,234	1,166,123	1,166,123	1,986,123	1,165,123	1.168.123	1.166.125	1,186,123
Joint Ventures & Associated Entities - Gain	il statement	2008			1.101.004	1,100,100		1.194.184	1.100.100		1.1990.180	1.199.183
Total Income from Continuing Operations	155,595,000	118,272,664	134,384,747	116,735,292	110,767,341	122,243,117	118,438,553	121,368,866	124,589,673	127,648,826	138.876.484	134,273,907
		100	Courses.			N 10000 200000						
Expenses from Continuing Operations		AN										
Employee Benefits & On-Costs	16.013.000	36.485.929	40,679,933	#E,891,585	43,156,114	44.068.551	45.571,289	46.300.572	47,458.088	48,644,558	49.860.652	\$1,107,168
Bornswing Costs	711,000	845,300	762,500	1,254,730	1.117.991	1,090,570	943,251	794.925	621,097	468.802	354,754	248,795
Materials & Contracts	35.396.000	41,890,505	42,977,648	33.354.297	33,528,776	34,638,708	35.554.836	36,496,894	37,483,511	38,455,411	38,473,220	40,517,662
Depreciation & Amortsation	23.824.000	25.894.877	27.679.526	27.264.548	27,665,533	27.625.030	28.484.478	29.877.320	30.968.735	31,815,253	32.851.232	33.933.822
imparment of receivables.	15.000	26.094	26.879	27.664	28.679	29,085	29,045	29.085	29.085	29.085	29.585	29,085
Other Expenses	2,268.000	1,906.382	1,018,803	1.868.211	1.010.792	5.958,438	2.008.422	2.058.635	2,110.099	2,162,851	2,216,922	2,272,348
Net Losses from the Disposal of Assets	3.437.500		2.592.230	2,891,374	110,795	1,846,125	2,294,574	2.834.574	2,294,574	2,294,574	2.308.574	1,963,629
Revaluation decrement/impairment of IPPE	202.000		[4] (2) (1) (4)	100000		1	12.0.0.24					
Total Expenses from Continuing Operationa	108,867,800	105,045,896	116.636.678	108,548,749	196,232,539	111,296,506	114,485,916	118,182,062	120,685,206	123,868,515	127,092,368	150,082,787
Operating Result from Continuing Operations	\$8,733,800	8,222,668	18,748,068	8.894.943	81,835,031	10,984,612	3.952,638	3,176,683	3,624,467	3,778,312	3,784,096	4,181,301
Net Operating Result for the Year	94,732,899	0.222.000	19.748.068	10430	11335.031	11.0440	3,952,434	3.176.863	3.634.467	3,778,312	3.764.006	4101.001
und observed states for said	10,730,000	4,421,000	10,748,048	1114,043	11.130,031	10,005,012	1,002,018	4,179,063	2,424,487	47/6412	2,199,099	
Net Operating Nasult halore Grants and Contributions previded for				1000	1 200000		100 million (1990)					
Capital Purprises	912,999	18,725,254	(5.122.034)	(5.547,998)	586,458	11.0741	877,9971	(948,5815)	(411,904)	12080.7739	(818,341)	(172,194)

ALANCE SHEET - CONSOLIDATED	Actuals	Current Year					Projecte	d Veara				
cenario: Negative	2823/24	202475	2025/26	2826/27	2027/26	2038/29		2030/31	2035/52	2012/33	2033/34	20343
2014/01/2023		1	1	1		1		1	1		1	20.05
SSETS	1 202 1	100		n								
ament Assets	1007	100										
esh & Cash Eguivalenta	FR. 142.000	11.947,848	9,716.504	9.533.428	9.367.357	9,884,025	9,942,129	12.235.534	90.953.735	12,964,457	14.526,237	16.304.96
estments	108.194.000	86.209.754	61,158,572	58,743,185	55,820,612	\$7,246,003	55,518,393	61,461,490	\$5,942,815	65,905,910	71,862,121	79,298.69
celvables //	9.007.000	7.999,405	8.297.813	7.863.467	8,112,770	8,298,819	8.186.293	8.424.528	0.598,163	8,778,229	9.015.803	9,239,40
eriotes	1,854,000	1,656,313	1,887,857	1,704.427	1,732,180	1,760,893	1,789,252	1,818,290	1,848,055	1,678,573	1,009,855	1,941,95
initial assets and conitaci cost assets	2,317,000	2,271,750	2,271,750	2,271,750	2,271,750	2,271,790	2,271,750	2,271,790	2,271,790	2,271,750	2,271,750	2,271,79
Net and a second s	1,037,000	1,209,041	×8,822.661	5.515.174	1,120,542	1,134,473	5,547,898	1,161,670	1,175,800	1,190,295	1,208,967	1,220,42
tal Current Assets	141.308.000	114,894,256	.84,400,178	81,231,433	76,425,211	80.585.999	78,857,896	67,375,252	88,790,513	94,007,213	501,890,732	110,277,198
on-Current Assets	No. of			in more								
ventments	24,000,000	29.591,085	20.038.8%	21.548.643	18,949,436	19.333,822	18.823.171	20.569,737	21,471,845	22,451,859	24.687.580	26,455,568
inthect assess and contract cost easets		65,250	65,256	65,250	45,250	65,250	65,250	45,250	65,250	65,250	65,250	45,25
restructure, Property, Plant & Equipment	1.364.385.000	1.406.857.358	1,479,747,343	1466.424.879	1.503.085.764	1,515,764,988	1.554.118.861	1.554.319,514	1.555.395.570	1.569.682.945	1.571.726.048	1.563.574.44
estment Property	9.263.900	8,263,000	9,263,000	9,263.000	0.263.090	9,263,000	9,263,000	8,263,000	9,263.000	9.263,000	8.263.900	9,263.00
angibie Assets	284,000	\$28,475	123.375	\$18,275	113,175	108,075	102.975	97,875	42,775	67,675	82.575	77,47
ght of use assets	261,000	260,000	200,000	240.500	260,000	260,000	260,000	285,200	280,000	260.000	260,000	260.000
tal Non-Current Assets	1,418 192,000	8.848.265.162								1,601,810,729		
TAL ASSETS	1,555.561,000	1,963,128,418	1,854,846,843	1.597,411,480	1,816,181,836	1,625,381,093	1,861,298,852	1.871,548,628	1,479,338,958	1,695,817,942	1,706.375,186	1,710,010,890
ABILITIES					-							
ment Liabilities												
yables	14.068.000	54,758,640	98.868.357	12.552,305	53.470,629	13,012,444	12.588.306	12.555,299	13.267.737	13,667,876	13.599.587	13,958,14
intract liabilities	\$4,828,000	15,167,480	15.308.288	15.410,221	15,540,974	15,145,264	7.321.532	7.502.468	7,687,886	7,877,896	6.072,852	8,272,152
ana lahilian	65.300	84,585	71.415	85.655	\$7,858	50,674	22.807	\$7,000	89,000	43,000	44,000	45,000
enswings.	1.966.000	1,972,682	2.953,948	3.067.549	5,337,254	3,427,143	3.529-002	3,696,680	2,094,175	2.204.273	1,473,808	1,548,67
npioyee benefit provisions	7,821.000	8,155,958	8,442,409	8,731,453	0.039.673	9,549,853	8.667.583	0.993.257	10.327.072	11.609.232	11,019,947	11.379.42
her provisions	2,872,000	38,404	49,282	48.505	53,458	54,738	64.014	69,293	74,571	79.850	85,129	90,404
dal Current Liabilities	41.620,000	40,137,749	43,585,776	36,601,800	46,103,673	41,047,933	33,191,376	35,685,987	33,520,440	34,542,027	34,295.084	35,280,800
et-Current Liabilities				 a) 	1000	100						
acie liabilities	241,000	296,430	144.935	144,218	76,611	\$2.957	1000 C	208,000	128.000	98.000	63,500	18,500
auto-endra	16.991.200	15.017,208	23,467,121	20.379.275	20.047.988	98,820,848	13090343	8,395,164	7,300,990	5.096.715	3.822,908	2,074,236
spinyee benefit provisions	477.000	642.042	664,591	687,867	711.628	736.028	761.038	786,675	812,983	839.868	667,497	895,795
her provisions	561.000	443,323	462,884	452,552	513,683	524.650	540.958	967,185	546,353	609.520	430,688	651,895
tal Non-Current Listeliities	18.491.000	16.349.001	24,739,531	21,804,995	21,339,006	17,054,610	14,308,800	40.957.024	8,641,296	8.642.124	5,164,592	1,640,389
ITAL LIABLITIES It Assets	42.111,508	1,556,672,868	68,425,367 1,535,438,734	61,294,391	42,443,779 1,547,775,657	54,565,783 1,566,429,501	47,595,274	1827,987,617	42,381,738	41,184,251	38,476,477	38,854,181
2UTY					- V	1	/	100				
Asinad Earnings	649-540-200	659.162.668	678,910,738	888.805.779	200,140,310	711,128,822	715.078.559	718.296.223	771.880.680	725,658,002	729.443.096	735.624.296
watuation Raserves	847 510.000	M7 550 000	847 510,000	847 510 000	BAT 577 T47	855 302 379	858.821 118	POA 851 364	Bets Des 112	928 974 669	917 452 411	007 452 411
tal Equity	1.497.458.808	1.506.672.668								1.854.833.891		
	1							697	0			
							- 10	1				

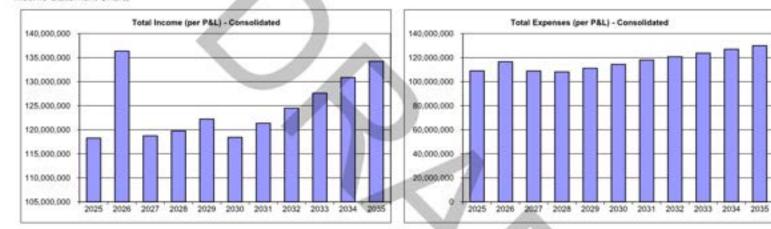
10 Year Financial Plan for the Years ending 30 June 2035		1					2000					
CASH FLOW STATEMENT - CONSOLIDATED Scenario:	Actuals	Current Year		-	-		Projected		-	-	-	-
Negative	2623/24	2024/25	2025/26	2826/27	2027/28	2026/29	2020-00	2000/31	2035/32	2612/35	2033/34	2034/35
Cash Flows from Operating Activities												
Receipts:	100000000	a constant a little										
Rates & Annual Charges	47.348.000	50.101.750	\$2,418,458	54,384,575	55.971,261	\$7,625,807	58.077.840	60.570.910	82.072.037	63.615.581	65.997.713	66,819,399
Jeer Charges & Fees	27,477,800	21,805,458	25.977.682	24,358,663	25,710,136	26.522.594	27,268,316	28.055.178	25.775.488	29,495,904	30,233,366	30,989,233
Investment & Interest Revenue Received	5.172.000	T.501.027	4,258,045	2.754.826	2,377,457	2,251.067	2,757,623	2.502.137	2,745,418	2,865,644	2.344.354	3,189,645
Grants & Contributions	45,735,000	35.819.129	48.600.252	32.440.156	30,410,270	30,467,098	18, 195, 354	24,796,590	25.379.049	26.008.685	28,849,875	27,309,008
Sonds & Deposits Received	772.000				any traval of		10. 100.007		20,0-3,010		an over a	21,200,000
Other	1 558,000	4.852,405	4.356,093	5.027.676	4.967.045	5.074.496	5.272.635	5.282.820	5.413,758	3.558.605	5.667.507	5.800.611
Payments	and the second s		a post of a	and been	4.040 Jone	200-6-696					and the second	0.00000011
Employee Benefits & On-Costs	(54,889,200)	01,296,079	(40.290.118)	441,541,451)	142-000-0671	(43.713.547)	(44,800,102)	145,820,1040	147,068,1075	008,244,8101	(49-450,800)	(50.687.209)
Materialo & Contracta	(44,295,000)	CONTRACT, AND	(45,085,067)	136.372.5152	195,580,0050	(36.527.405)	25.448.0281	(36.367.317)	(37,365,115)	(38.548.971)	(35.354.882)	140 306 246
Borrowing Costs	(575-200)	1000 112	2003.9581	(1,240,212)	(1.109.2030	(1.037.768)	(830.052)	(782-1785	1505.9481	1448.0151	1336.3025	(228,915)
Bonda & Deposita Refunded	(121.000)		A DOWN	(dir. constants	Internation and	(and the second	1. and 1. and	The state	faters and	Lange and I	
Other	(1.050,000)	al 500 55.0	IT NOR TRATE	(1.867,868)	(1,910,600)	11.0098,2140	(2.008.199)	(2.058.454)	12,106,8640	12.162.8110	(2.216.876)	(2.272,080)
New York and the set of the set o			100			a design of	0.200		a contractor	and and a second	and the second second	and and the second
Net Cash provided (or used in) Operating Activities	52-675.000	30.476,291	47,108.558	37 943 530	38.035.668	38,723,108	27.405.367	36.039.631	37,248,719	38.376.542	39,334,035	40.523.434
Cash Flows from investing Activities	1.000	 	Construction of the									
				1000								
Receipts:		21.653.538	84.731.878	4 8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7,993,219	in terms stated	8.517.984		a a 24 mile			
Sale of investment Securities	2,558,000			4,800,209		2.372.954		a labor made	1,125,001		1.010.000	the lot state of the lot of the
Sale of Infrastructure, Property, Plant & Equipment		6.990,722	1,912,855	802.145	2,685,015	1,948,224	1,497,498	1,291,206	1,022,001	2,587,878	1.519.578	2,050,025
Other Investing Activity Receipts	87,547,000	V	1				1.7		-			
Payments		14,210,373	ALC: NOT ALC: NOT	(3.325.564)	(3.971.430)		in them would	T and doing		of the local diversion	in such a series	in that said
Purchase of Investment Securities			(1.027.812)			(4,182,121)	(4,079,723)	17.889.0429	(4.508.233)	(3,943,310)	(6.891,932)	(8,742,560)
Putchase of infrastructure, Property, Plant & Equipment	-(51.583.000)	(01.001.203)	(87,403.711)	(38, 162, 951)	144,996(021)	(34,945,948)	(37,802.212)	(23,470,890)	(00.307,410)	(32.777.809)	(38:372,127)	(29,534,580)
Purchase of intargible Assets	(11,000)		- T	1	- 1997 ·		117		÷.			
Other Investing Activity Payments	(92,247.500)			-	101-		1.1			-		
Net Cash provided (or used in) Investing Activities	(43,738,000)	(36.697,276)	112,000.4051	(8.4)8 (5)	(belied)(b)	(14.867.502)	(23,888,462)	(30,129,287)	(34,787,642)	(34,153,343)	[15:544.467]	(37,220,895)
Cash Flows from Financing Activities			N									
			1000	100	100	1.12						
Receipts:	6,250,000		11.403.667	1000	1 000.000	- A.						
Proceeds from Borrowings & Advances	6,230,000	- Control 147	11,403,801	100	2000,000		1 T					
Payments	10 200 0000	1 000 1000		(2.853.5402	12.047.6490	diam'r.	and some	12 2 20 202		challed artists	23 304 STR.	10.072.000
Repayment of Borrowings & Advances	(1,729,900)	(1.966,112)	(1.972.682)			(8.335.254)	11,417,543	13.529,0627	13 856 6400	12,054,1751	(2.294,273)	(1.473,808)
Repayment of lease liabilities (principal repayments)	(71.006)	(4.885)	(84.565)	196.4103	(95.666)	187,858	60.6741	(87,907)	(87.000)	(68,500)	(43.500)	(44.000)
Net Cash Flow provided (used in) Financing Activities	4.550.000	(1.5/1.007)	8.345.594	c1.160,4411	(111.545)	(3,598,942)	(LANCED)	(3.816,940)	(3.763.660)	(2,983,575)	12,347,7730	(1.517,000)
Net Increase/(Declease) in Cash & Cash Equivalents	13.489.000	(2,182,152)	(8.225.242)	CHAIL NEWS	100.071	518.604	54,108	2285.404	(1.261.600)	2.030.726	1.541.780	1,778,731
plus: Cash & Cash Equivalents - beginning of year	4.851.000	18,140,000	13.947.548	9,718.504	8.553.429	137.87	8.854.021	8542.129	12,235,534	10.953.731	12.964.457	14,526,237
	1			0.000					0.001/00/2	2002		
Cash & Cash Equivalents - end of the year	18,148,800	15,847,848	8,718,554	8.831.428	8,367,357	9,884,571	4,843,126	13.756.834	66,663,735	12,864,457	14,426,337	14,304,968
	-											
Cash & Cash Elguivalents - and of the year	18,140,000	15.947.848	9,715,504	\$ 523,428	8.367.357	9,004,021	8.942.129	12,05,534	90.968.721	12.984.457	14.526.337	16,304,968
investments - and of the year	+33.194.000	115.800.635	82,006,470	78,791,828	74.770.048	76.579 A25	74 141 568	#2.001.226	#5414.459	69.357.769	96.349.721	105.782.262
Cash, Cash Equivalents & Investments - and of the year	151,354,800	101,748,685	91,812,974	84,325,267	04,137,485	98,463,846	04.003.003	94,256,750	96,368,199	102,542,226	110,575,938	122,097,230
200.000							1000					
Rapresenting							low .					
External Restrictions	82,609,000	89,123,311	58,063,988	54,944,353	51,856,460	\$2,871,327	48,597,003	55,034,804	81,190,576	85,350,109	68.805.353	76,629,944
- Indentusi Flesdrictizms	39.362,288	26.509,757	20.751.375	24,623,111	23,888,414	25,786,799	26403.167	33,259,107	29,404,801	30.318.729	34,834,521	36,675,223
- Linneviticied	29.362.712	10,115,015	12,997,711	8.757.813	8,582,530	7,405,729	78,899,812	5,972,849	5,782,803	6,673,387	7.006.065	6,792,062
	151 134 800	151,748,685	91,812,874	88.326.287	84,137,405	86.465.848	84.583.693	54,366,785	96,368,190	162 543 226	110.175.058	122.087.230

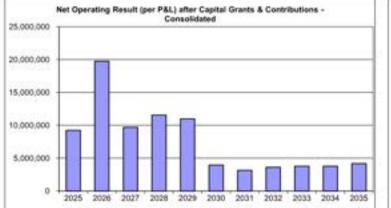
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - CONSOLIDATED	Anat	Current Year	[Projecte	od Years				
Scenario: Negative	2823/24	202428	2025/26	2826/27	2027/26	2038/29	2029/30	203034	2015/32	2832/33	2033/34	2034/35
Opening Balance (as at 1/7) Restated opening Balance (as at 1/7)	1384,218,000 1384,216,000	1,497,490,000	1.506.677.668	1.526.420.736	1,536,115,279	1.647.718.057	1.568.429.301	1,013,750,078	1,627,107,617	1,636,976,822	1.654.633.891 1.654.633.091	1,666,895,509
Not Operating Result for the Year Restaled Net Operating Result for the Year	<u>54,732,000</u> 54,732,000	0.222.664 9.222.664	18,748,568 18,748,568	9:094,543 9:094,543	11.535.031	90,996,812 90,966,812	1.957.638	3.176.663	3.634.487 3.634.467	3.778.312	3.784.096	4,181,201 4,181,201
Other Comprehensive Income - Gain (Iosa) on invaluation of IPP&E - Impainment (Iosa) revenaal intelling to ILPP&E - Other Minvemenia (combined) Other Comprehensive Income	54.044.000 247.000 278.000 54.496.000			1	67,747	7,724,832	43.316.739	10,230,275	6,244,738	11.676.557	8.477.722 E.477.722	4
Total Comprehenative Income	113,231,000	9,222,668	19,748,968	\$194.542	11,652,778	18,711,244	47,271,377	13,456,939	9,869,205	17,856,865	12,261,818	4,181,205
Equity - Balance at end of the reporting period	1.407.458.308	1.806.072.668	T.M.H. 410.756	1316 115.279	1.547,718,057	1.566.439.301	1.813.706.876	1427.107.017	1.636.976.802	1,854,833,891	1.664.895.599	1,671,676,710

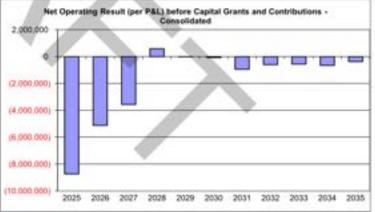
Mid-Western Regional Council 10 Year Financial Plan for the Years ending	Current Year					Projected	Years				
30 June 2035	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/21	2031/32	2032/33	2033/34	2034/35
INTERNAL RESERVES - CONSOLIDATED	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing
Scenario: Negative	Balance	Balance	Balance	Balance	Balance	Balance	Belance	Balance	Balance	Balance	Balance
Internal Reserves											
Plant Replacement	7,513.068	3,112,140	4.957.894	1,191,725	420.965	620,398	2,745,189	2,406,055	769.107	2,368,999	1,589,905
Employee Leave Entitlements	3.647,000	3.801.500	3,960,635	4,123,748	4,290,940	4,461,940	4,637,215	4,816,871	5.001.020	5,189,772	5.383.243
Asset Replacement	4,318,670	3,547,999.	4,125,972	4,819:013	5,632,787	6.076.333	6,368,488	6.607.948	6.793,393	6.923,475	6,996,809
Capital Program	568.400	550,806	731,141	958.674	1,173,145	1,443,034	1,700,920	1,946.504	2,179,477	2,309,524	2,606.323
Community Plan	62.000	17,000	17,000	17,000	\$7,000	17,000	17,000	17,000	17,000	17,000	\$7,000
Elections	94,800	219,800	348,550	480,519	362.287	500,787	642,749	788,261	657,594	810,472	967,172
Financial Assistance Grant Received in Advance				-		+ +					
Future Fund	2.270.000	2,289,000	2.118,070	2,358.642	2,407,953	2,437,953	2,478,203	2,528.959	2,590,484	2.663,047	2,746,925
Land Development	4,914,843	4.247,911	4,247,515	4.247,111	4.247.111	4.247,111	4.247,111	4.247.111	4,247,111	4,247,511	4,247,111
Saleyanda	\$1,635	13.835	33.835	13,835	13,835	13,835	13,835	13,835	13,835	13,835	13.835
Seal Extension Program	128,226	128.226	128,226	128,226	128,226	128,226	128,226	128,226	128,226	128,226	128,226
State Roads Warranty	368.000	388.000	368,000	188.000	388,000	388,000	388,000	388,000	388,000	388.000	388,000
Unspent loans (internal)	1,000.358	258	358	358	358	358		358	358	358	358
Waste Fund Capital Program	1,590.550	2,636,380	3,385,320	4,971,564	6,704,214	8,288,214	9,891,814	5,515,754	7,533,126	9.484,702	11,590,318
Total Internal Reserves	26,509,757	29,751,375	24,623,111	23,698,414	25,786,799	28,623,187	33,259,107	29,404,861	30.318,729	34,634,521	36,675,223

Mid-Western Regional Council 10 Year Financial Plan for the Years ending	Current Year					Projected	Years				
30 June 2035	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030(31	2031/32	2032/33	2033/34	2034/35
EXTERNAL RESERVES - CONSOLIDATED	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Ciosing	Closing	Closing
Scenario: Negative	Balance	Balance	Balance	Balance	Balance	Balance	Balance	Balance	Balance	Balance	Balance
External Reserves											
Developer Contributions	35,244,759	20,519,385	22.913.984	24,178.355	24,740,448	25.564,110	28.386.509	31,166.345	31.996.630	32,366,105	34,502,479
Specific Purpose Unexpended Grants	659,888	912,864	967,429	1,023.358	1.080.686	1,139,686	1,200,161	1,262,148	1.325,684	1,390,809	1,457,563
Water Fund	13,473,238	13.642,198	10,492,184	4,891,478	4,220,988	5,113,875	6,708.325	8,320,711	8.949,708	10,693,777	13,625,458
Sever Fund	21,392,350	4,887,699	2,496,538	3,637,770	4,667,282	6.344.465	8,159,168	9,633,338	12,045,208	13,206,965	15,515,856
Bequest - Simplins Park	\$21,000	104	104	104	104	104	104	904	104	104	104
Community Services	477,000	468.950	460,659	452,160	443,448	434,259	424,839	415,184	405,288	395,144	384,746
Community Tenancy Scheme	377.988	427,834	479,175	\$31,800	585,741	640,588	696.806	754,429	813,493	874,034	936.068
Family Day Care	108.824	94,113	90,687	66.044	50,127	35,127	19,752	3,993		1	1
Public Road Closure Compensation	1,080.000	1,080,000	1,080,000	1,080.000	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	1,080.000
Specific Purpose Unexpended Grants (incl. in liabilities)	14,843,214	14,885,742	14.828.578	14,850.391	14,857,502	7,033,481	7,214,140	7,399,274	7.588,994	7,783,413	7,982,649
Trust Deposits	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100.000	1,100,000	1,100,000	1,100,000	1,100,000
Other External Restrictions	45,000	45,000	45,000	45.000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Total External Reserves	89,123,311	58,063,888	54.944.333	51,856,460	52,871,327	48,560,693	55,034,804	61,180,528	65,350,109	68,935,353	76,629,544

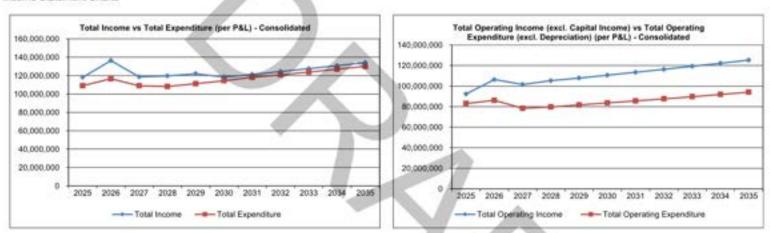
Income Statement Charts



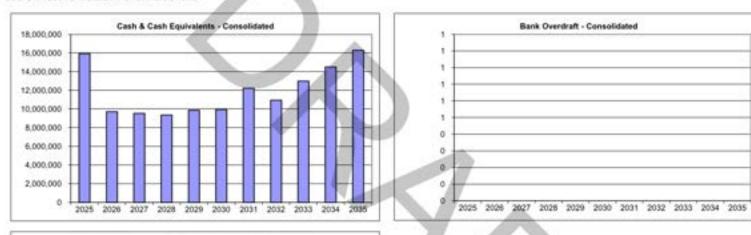


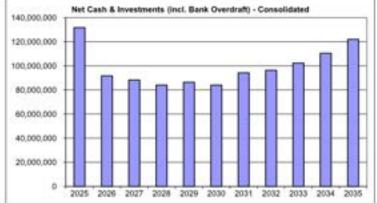


Income Statement Charts

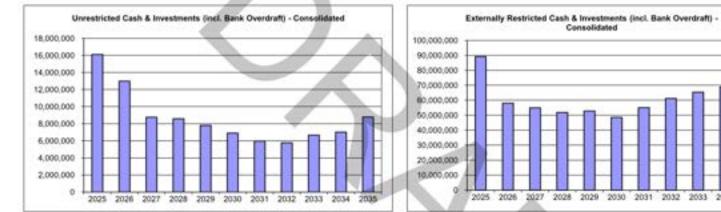


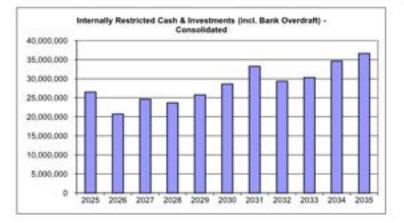
Cash, Investment & Bank Overdraft Charts





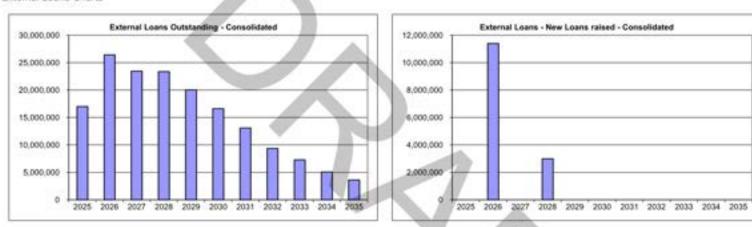
Cash Restrictions Charts

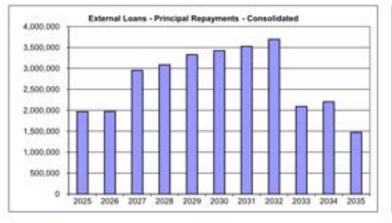


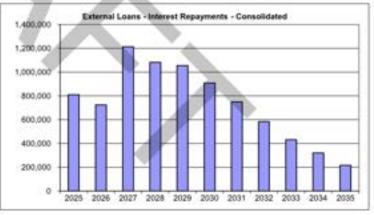




External Loans Charts







Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 KEY PERFORMANCE INDICATORS - CONSOLIDATED Scenario: Negative

KEY PERFORMANCE INDICATORS - CONSOLID Scenario: Negative	ATED	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29		ed Years 2030/31	2031/32	2032/33	2033/34	2034/35
Council's Target Benchmarks			. With	n amber benc	hmark (ambo	min and/or gr r min and/or r in and/or amb	enber max)	****		i maximum ar minimum ars r maximum	nd below amb d above ambe	
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Ruho	• 4 9.18%	2,21%	• + -0.63%	0 -	• - 1.66%	• - 1.94%	• - 1.44%	• - 1.41%	0 - 1.41%	• - 1.30%	• - 1.24%
Own Source Operating Revenue Ratio 1)	Sriapshot Actual Ratio	70.20%	64.27%	72,49%	74.50%	74.94%	79.61%	79.61%	• 79.63%	• 79.64%	• 79.65%	9-79.67%
Unrestricted Current Ratio	Snapshot Actual Ratio	2.92	2.29	2.59	242	2.49	2.66	2.83	2.61	2.67	• - 3.08	• - 3.20
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	6.24	9.26	1.55	7.07	6.41	7.15	• - 7.33	• - 7.58	• - 12.94	13.39	20.26
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	• - 3.13%	0 - 3.13%	3.13%	3.13%	113%	1.121	3.13%	3.13%	0 - 3.13%	• - 3.13%	9 - 3.13%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	• 16.21	• - 10.76	11/15	10.52	10.51	10.17		11.09	0 - 11.72	12.37	• - 13.43
1) different Calculation to TCorp's calculation for same n	atio			1			P					
New Special Schedule 7 Ratios Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	● ↓ 90.63%	0 -	102.15%	93.00%	79.52%	● ↓ 77.15%	74.57%	******	● ↓ 88.53%	85.75%	● ↓ 75.22%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.02	0.02	0.02	0.02	0.02	0.01	0.01	0.01	0.01	0.01	0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	0.95	0.95	0.95	0.95	0.95	0.95	0.96	0.95	0.95	0.95	1.00
Capital Expenditure Ratio	Snapshot Actual Ratio	• - 1.94	3.54	• - 1.24	1.60	• - 1,18	0.83	0.66	0.96	0,89	0.80	0.76

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected					
Scenario: Negative	2823/34	203475	2025/26	2826/27	2027/28	2038/29	2629/30	2030/31	2035/32	2832/35	2033/34	2034/38
Income from Continuing Operations		100										
Revenue:	1.487	100										
Rates & Annual Charges	#1,040,000	37830,800	34,066,490	15.088.485	35.965.697	36.864.839	37,781,413	38.720.001	39.683.878	40.670.926	41,682,651	42,719,670
User Charges & Fees	14,387,000	12,721,822	18.531.321	13.690.258	15,239,045	15,241,478	15,622,513	16.013.076	16,413,402	16.623.757	17,244,331	17,675,439
Other Revenues	1,210,000	2.582.923	2,902,758	1.010.403	3,114,354	3.184.271	3,290,110	3,379,156	3.481.531	3.587,360	3.896.775	3.809.911
Gname & Contributions provided for Operating Purposes	16,333,000	16,555,810	23,220,194	18.957,355	10,140,041	19,182,790	18.855.954	20.140.819	20.637.675	21.148.420	21.668.557	22,203,199
Grants & Contributions provided for Capital Purposes	\$1,171,000	15,828,722	21,416,402	10.966.091	8,556,774	8.579.631	1.553,770	1,882,614	1,632,429	1.873.240	1,716,071	1,757,948
Interest & Investment Revenue	3.258.000	2,150 041	2002 515	1.662.010	1.652.315	1.607.137	1 805.007	1,721,017	1.798.051	1.632.227	1.851.877	1.054.914
Other Income	N	100	distant.									
Net Gains from the Disposal of Assets	B	879.040	CONTRACTOR OF STREET,			4					-	
Fair value increment on investment properties	546,000		1	a na sa						1000 million (* 1	2011 C 18	1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.
Other Income	2,105,200	1,000,145	1.041.458	1.090.407	1,137,234	1,166,123	1,164,123	1.966.123	1,186,123	1.168.123	1.966.125	1,166,123
Total Income from Continuing Operations	121.876.800	64.816,257	101,518,158	84.467,908	84,651,461	85,625,267	88,964,919	82,733,795	84,813,088	86,896,453	89,825,184	91,287,280
Expenses from Continuing Operations		1000		10								
Employee Benefits & On-Costs	28,212,000	31,90,316	82.415.727	33,360,364	54,409,547	35.065.524	38.957.037	36,635,483	37,758,348	38,700,258	38.667.785	40,659,458
Bortowing Costs	367,000	669.745	600 277	819 394	816.674	708.173	506,719	492,127	366,631	251,270	164.878	46,998
Materiale & Contracts	23.681.000	28,292,602	29,367,567	10 782 966	19,658,003	20,249,830	20.775.630	21,315,551	21,869,998	22,439,363	23.524.135	23,624,684
Depreciation & Amortination	17.561.000	19,249,710	20 971-631	20.498.317	20.448.773	20,290,211	20.820.805	21.874.554	22,555,899	23.102.157	23,763,663	24,372,112
Impairment of receivables	15,000	25.518	28,284	27,872	27.749	28.443	28.443	28.443	28.443	28.443	28.445	28,443
Other Expension	948.000	1,712,547	1 599 702	1.642.743	1.678687	1,722,654	1,765,618	1,809,758	1,855,002	1.901.377	1.848.912	1,997,635
Net Losses from the Discosed of Assets	2,475,000		2.345.642	2.645.386	556,453	1.679.281	2,027,730	2.367,730	2.027,730	2.027.736	2,699,790	1,716,985
Revaluation decrement/impairment of IPPE	202.000				and a start of							
Total Expenses from Continuing Operations	73,476,800	81,120,457	87.318.438	73,096,241	77,586,886	79,637,017	81.952.111	\$4,723,626	86,460,052	88,449,818	98,637,525	92,486,534
Operating Result from Continuing Operations	48,194,000	3.695.800	14.190.728	8,371,867	1,054,574	6,188,255	(907, 192)	(1.999,921)	(1,848,963)	(1.888.188)	(1.812,341)	(1,100,121)
Net Operating Result for the Year	48,194,000	1,695,800	14110731	1.171.067	1,84,514	4,189,258	(647,640)	(100.000)	(1.646.903)	10,555,5465	(HACESSIN)	(1,100,121)
	13		100 C	1000	6000			2010				
Nat Operating Result before Grants and Contributions provided for Capital Purposes	0.977,000	175,003,025	(1.121.874)	12.500.404	0.542.000	10.000 500	11.540.962	(0.942,536)	0.276.000	0.012.424	0.317.4120	(1.007.000)

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8,363,500 504,468 366,500 104,004,024		10,010,011 11,010,014 17,116	8 5.805.411 38.805.554 5.281.380 1.440.919 2.264.000 1.116,228 54.528.412 1.244.557.865 9.264.000 54.488 1.244.257 9.264.000 54.488 1.244.25	Projects 2029/200 5 5.085.153 5.065.153 1.470,484 2.064.000 1.129.715 45.055.179 11,787.095.706 9.282,000 154.405 2.040,000 154.405 10.442,054	85340,2453 55,442,2453 35,472,540 8,224,7453 1,247,8453 2,044,050 1,543,627 10,8837,156 12,258,837,845 8,240,360 12,258,837,845 8,240,360 1,240,446 3,260,000 1,240,4464 2,060,000 1,240,4464 1,250,1444,552 1,240,444,552 1,240,444,552 1,240,444,552 1,240,444,552 1,240,445,552 1,240,445,552 1,240,445 1,240,455 1,440,455 1,440,455 1,440,455 1,440,455 1,440,455 1,440,455 1,440,455 1,440,455 1,440,455 1,440,455 1,440,455 1,440,	2001102 5 5,007,443 36,055,522 5,319,0246 1,521,246 2,064,000 51,055,469 12,021,468 1,272,140,056 6,283,000 1,254,289,480 1,346,296,349		\$ 5,772,456 38,567,561 5,571,354 1,556,576 2,064,000 1,345,060 54,719,200 13,393,662	6.003,354 40,152,450 5.710,000 1.581,283 2.084,000 1.398,480,788 13,908,880 13,908,784,783 13,908,880 13,908,784 13,908,480 156,480 280,000
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41,512,000 5,714,000 1,201,334 2,064,000 1,205,700 1,205,9000 1,205,9000 1,205,9000 1,205,9000 1,205,9000000000000000000000000	40,236,447 8,104,753 1,470,281 2,064,000 50,907,111 12,872,431 12,872,431 12,872,431 12,80,000 20,448 8,243,000 20,448 12,99,756,354 10,342,417 14,546,1455 10,342,417 14,546,1455 10,342,417	36,779,516 5,241,865 1,228,855 2,064,000 1,500,261 1,208,402,370 9,263,000 1,268,402,370 9,263,000 1,264,862,370 9,263,000 1,264,0000000	38.807514 5.281360 1.484379 2.064.000 1.116.28 54.528.612 12.477188 54.528.612 54.528.612 54.428.812 54.428.812 55.448 260.000 1.387.482.339 4.327.365.351	23,969,641 5,006,113 1,470,488 2,064,000 1,120,715 48,805,179 11,787,037 1,277,966,756 0,263,000 154,400 280,000 15,440 280,020 10,442,954	35.873.552 8.224.765 1.4915.663 2.064.000 1.545.027 50.907.756 1.275.837.668 8.2913.000 1.2475.837.668 8.2913.000 1.247.653.766 1.247.654.253 1.246.691.467	36.055.522 1.378.024 1.571.160 2.064.000 1.150.060 51.505.049 1272.160.554 6.263.000 124.480 200.000 124.200.480 1.345.796.349	36, 590, 477 3, 475, 736 1, 535, 514 2, 064, 050 1, 170, 780 1, 270, 780 1, 270, 780 1, 270, 780 1, 270, 780 1, 270, 000 1, 270, 000 1, 280, 397, 319	38,547,041 5,571,354 1,558,276 2,064,000 1,145,080 54,719,288 13,381,662 1,272,337,054 8,343,000 704,468 360,000 1,296,308,204	6.005,254 60,152,455 5,710,000 1,341,243 2,046,000 1,199,846 13,600,766 13,805,880 1,268,766,766 13,805,880 13,805,880 14,480 14,480 14,480 14,480 13,490,009,884
41,512,000 5,714,000 1,201,334 2,064,000 1,205,700 1,205,9000 1,205,9000 1,205,9000 1,205,9000 1,205,9000000000000000000000000	40,236,447 8,104,753 1,470,281 2,064,000 50,907,111 12,872,431 12,872,431 12,872,431 12,80,000 20,448 8,243,000 20,448 12,99,756,354 10,342,417 14,546,1455 10,342,417 14,546,1455 10,342,417	36,779,516 5,241,865 1,228,855 2,064,000 1,500,261 1,208,402,370 9,263,000 1,268,402,370 9,263,000 1,264,862,370 9,263,000 1,264,0000000	38.807514 5.281360 1.484379 2.064.000 1.116.28 54.528.612 12.477188 54.528.612 54.528.612 54.428.812 54.428.812 55.448 260.000 1.387.482.339 4.327.365.351	23,969,641 5,006,113 1,470,488 2,064,000 1,120,715 48,805,179 11,787,037 1,277,966,756 0,263,000 154,400 280,000 15,440 280,020 10,442,954	35.873.552 8.224.745 1.4915.663 2.064.000 1.543.027 50.907.756 1.2388.816 8.2913.906 8.2913.906 1.207.853.946 8.2913.906 1.207.853.946 2.553.946 1.207.854.253 1.246.891.407	36.055.522 1.378.024 1.571.160 2.064.000 1.150.060 51.505.049 1272.160.554 6.263.000 124.480 200.000 124.200.480 1.345.796.349	36, 590, 477 3, 475, 736 1, 535, 514 2, 064, 050 1, 170, 780 1, 270, 780 1, 270, 780 1, 270, 780 1, 270, 780 1, 270, 000 1, 270, 000 1, 280, 397, 319	38,547,041 5,571,354 1,558,276 2,064,000 1,145,080 54,719,288 13,381,662 1,272,337,054 8,343,000 704,468 360,000 1,296,308,204	40,102,403 5,170,000 1,581,243 2,064,000 1,199,840 56,660,766 1,368,766,780 1,368,766,780 1,368,766,780 1,369,766,783 1,370,368,000
41,512,000 5,714,000 1,201,334 2,064,000 1,205,700 1,205,9000 1,205,9000 1,205,9000 1,205,9000 1,205,9000000000000000000000000	40,236,447 8,104,753 1,470,281 2,064,000 50,907,111 12,872,431 12,872,431 12,872,431 12,80,000 20,448 8,243,000 20,448 12,99,756,354 10,342,417 14,546,1455 10,342,417 14,546,1455 10,342,417	36,779,516 5,241,865 1,228,855 2,064,000 1,500,261 1,208,402,370 9,263,000 1,268,402,370 9,263,000 1,264,862,370 9,263,000 1,264,0000000	38.807514 5.281360 1.484379 2.064.000 1.116.28 54.528.612 12.477188 54.528.612 54.528.612 54.428.812 54.428.812 55.448 260.000 1.387.482.339 4.327.365.351	23,969,641 5,006,113 1,470,488 2,064,000 1,120,715 48,805,179 11,787,037 1,277,966,756 0,263,000 154,400 280,000 15,440 280,020 10,442,954	35.873.552 8.224.745 1.4915.663 2.064.000 1.543.027 50.907.756 1.2388.816 8.2913.906 8.2913.906 1.207.853.946 8.2913.906 1.207.853.946 2.553.946 1.207.854.253 1.246.891.407	36.055.522 1.378.024 1.571.160 2.064.000 1.150.060 51.505.049 1272.160.554 6.263.000 124.480 200.000 124.200.480 1.345.796.349	36, 590, 477 3, 475, 736 1, 535, 514 2, 064, 050 1, 170, 780 1, 270, 780 1, 270, 780 1, 270, 780 1, 270, 780 1, 270, 000 1, 270, 000 1, 280, 397, 319	38,547,041 5,571,354 1,558,276 2,064,000 1,145,080 54,719,288 13,381,662 1,272,337,054 8,343,000 704,468 360,000 1,296,308,204	40,102,403 5,110,000 1,581,283 2,064,000 1,199,844 56,660,766 1,268,764,732 8,363,000 10,466,780 10,460 20,000 10,460 20,000 1,270,248,080
5, 194 (23) 1, 201 (34) 2, 064 (30) 12, 05, 192 12, 05, 192 12, 205, 195 12, 205 12, 20	5,194,783 1,470,281 2,046,000 1,046,270 56,8037,711 1,287,8431 1,287,8431 1,286,349 3,564,80 1,296,196,341 1,296,196,344 10,342,417 14,461,450 16,566	5,241,585 1,278,855 2,264,500 1,102,201 54,452,707 1,228,462,3707 0,245,267 0,245,267 1,244,547,669 1,244,547,669 1,244,547,669	5.281.340 1.480.319 2.064.000 1.116.228 54.528.612 1.241.357.865 9.261.000 1.241.357.865 9.261.000 1.261.455 9.261.000 1.261.462.359 1.324.3691.361	5.006.113 1.470.488 2.064.000 1.129.715 48.805.179 11.787.095.76 9.280.000 126.405 2.00.000 1.299.420.307 1.346.208.489	8.224745 1.497.843 2.044.040 1.543.527 40.937.356 12.248.817.456 1.275.937.468 9.03.000 5.04.468 266.000 1.207.944.552 1.546.897.460	6.319.024 1.572.160 2.064.000 1.150.000 51.505.049 12.72,140.054 6.282.000 154.488 290.000 12.94.295.480 1345.795.348	5.415.726 1.025.216 2.064.000 1.170,700 52.027.827 12.427.700 12.276,700,516 9.201.020 104.688 200.000 12.266.074.097 1.350.997.919	5.571,304 1.558,206 2.064,000 1.345,060 54,719,388 1.3391,682 1.272,337,054 8,343,000 704,468 360,000 1.296,308,204	5,710,000 1,541,243 2,064,000 1,199,846 56,660,766 1,368,764,733 9,343,000 106,488 260,000
1.301.136 2.264.000 12275.103 87.507.454 14.068.157 1228.584.305 504.488 306.500 504.488 306.500 1320.600.514 1320.501.514 1320.5151 1320.5551 1320.55551 1320.55551 1320.555510	1,410,201 2,064,000 1,066,010 86,007,111 12,872,421 1200,100,202 12,00,000 12,00,100,202 12,00,100,202 12,00,100,202 12,00,100,202 12,00,100,202 12,00,100,202 12,00,100,202 12,00,100,202 12,00,100,202 12,00,000 12,00,000 10,0000 10,000 10,0000 10,000 10,0000 10,0000 10,00000000	1,429,459 2,044,500 1,100,267 54,423,707 13,467,464 1,208,462,375 9,263,000 104,448 200,000 1,244,547,547,549 1,344,549,549 1,344,549,549 1,344,549,549 1,344,549,549 1,344,549,549	1.449.319 2.064.000 1.116.228 54.528.612 1.2477.188 1.244.57.463 1.244.57.463 1.244.500 1.247.482.539 1.247.482.539 1.247.482.539 1.247.482.539	1.470,488 2.064,000 1.129,715 48,805,179 11,787,087,706 9.283,000 154,406 280,000 280,000 1,299,421,201 1,346,206,489	1,497,563 2,064,020 1,543,527 50,807,150 12,368,816 1,275,832,566 8,263,066 524,066 1,297,843,553 1,546,697,463	1.512,168 2.084.000 1.156.600 51.505.048 12.527,140,664 9.252,000 124.488 280,000 1.244,289,480 1.345,296,348	1.035.214 2.054.000 1.173.00 52.003.821 12.437.790 12.276.008.838 9.240.000 12.296.074.00 12.296.074.00 1.296.075.919	1.558,016 2.064,000 54.719,288 13.391,662 1.272,337,054 8.263,000 104,468 260,000 1.296,358,254	1,541,243 2,084,000 1,199,846 36,660,766 1,268,764,722 9,263,000 164,468 260,000 1,292,245,080
2,044,000 1,205,743 12,205,744 14,045,157 12,225,956,300 5,04,645 5,04,645 12,225,956,300 1,226,465,944 13,476,255 11,275,296 11,476,255 11,275,296 11,476,255 11,275,296 11,476,255 11,275,296 11,476,255 11,275,296 11,476,255 11,275,296 11,476,255 11,275,296 11,476,255 11,275,296 11,275	2,044,000 1,048,310 86,907,111 1,2872,4314 8,243,000 256,448 1,249,000 256,448 1,249,138,314 10,342,417 14,342,417 14,348,245	2 044 000 1,103,201 54,423,707 1,234,402,370 1,234,402,370 1,234,402,370 1,244,540 104,448 200,000 1,244,544,649 10,445,544 10,445,544 10,445,544 10,445,544 10,445,544 10,445,544 10,445 10,445,544 10,445	2.064.000 1.116.726 54.528.652 12.4477.186 1.244.357.865 5.361.00 5.34.488 280.000 1.287.468 280.000 1.287.468 280.000 1.287.465.002	2,044,000 1,129,715 48,805,179 11,787,037 1,277,949,746 9,283,040 154,408 280,000 1,244,284 1,344,234,489	2.064.000 1.643.027 10.867 150 12.388.816 1.275.857.668 8.201.000 104.468 265.000 1.207.964.252 1.546.897.401	2,084,000 1,156,680 51,505,848 12,521,468 12,72,140,654 8,352,000 154,488 280,000 12,94,296,346 (346,796,346	2,044,000 1,173,768 12,003,821 12,437,782 1,276,768,838 8,243,000 104,468 200,000 1,286,947,918	2,064,000 1,145,060 54,719,208 13,393,662 1,272,357,054 8,263,000 104,468 286,000 1,296,308,204	2,084,000 1,199,844 96,660,766 1,398,794,732 9,263,000 104,488 246,000 1,292,348,080
1205 No. 12 201 FM 14,048 107 1228 808 307 504 488 206 200 1504 488 206 200 1504 488 206 200 1504 488 206 200 1504 488 1505 104 1506 804 1506 804 1	1,086,310 56,507,111 12,872,431 12,0,586,584 3,945,000 12,294,100,343 11,96,136,514 10,342,417 14,91,345,514	1,103,201 54,423,707 13,467,464 1,238,462,375 9,243,462 300,000 1,241,547,502 1,241,547,502 1,241,547,502 1,241,547,502 1,241,547,502	1,116,726 54,528,812 12,427,786 1,244,557,845 9,245,500 554,488 200,000 1,367,482,539 1,367,962,359 13,2795,342	1,129,715 48,805,179 11,797,099,708 9,283,000 154,409 200,000 1,299,423,801 1,344,228,449	1,543,527 96,837,566 12,388,816 1,275,827,888 8,243,500 104,468 266,000 1,297,964,253 1,548,891,440	1,156,680 51,505,849 1272,140,956 1272,140,956 8,383,000 154,488 290,000 1294,298,480 1345,795,349	1,170,708 52,027,780 1,274,708,834 5,261,200 504,688 200,000 1,244,007 1,340,547,545	1,145,040 54,719,288 13,293,662 1,272,337,054 8,343,000 154,488 286,000 1,296,358,254	1,199,848 56,660,788 1,368,794,732 9,283,000 154,488 280,000 1,292,348,080
12 300,454 14,008,152 1,228,85,300 5,901,200 5,901,200 12,904,000 12,904,000 12,904,000 12,904,000 12,904,000 12,904,000 13,478,200 13,478,200 14,478,200	50,507,111 12,872,431 12,80,98,984 320,000 23,448 200,000 12,96,196,392 13,96,196,394 10,362,417 14,96,148	54,423,707 13,467,464 1,208,462,370 9,263,000 1,04,448 200,000 1,245,567,569 1,345,567,569 10,462,566 10,462,566 10,462,566 10,462,566	54,528,812 12,477,186 1,244,357,863 8,281,000 554,448 280,000 1,287,482,539 4,327,394,351 13,746,342	48,405,179 11,797,099,796 9,283,000 154,468 280,000 1,299,423,307 1,346,238,489	50,817,152 12,348,816 1,275,817,848 8,203,200 104,468 206,500 1,297,964,252 1,544,697,462	51,505,849 12,521,448 1,272,140,554 9,963,000 124,488 280,000 1,294,299,480 1,294,296,540	12,637,792 1,2%,7%,838 9,263,000 104,688 280,500 1,2%,874,597	54.718,288 13.3983,682 1.272,357,054 8,263,000 154,488 286,000 1.296,358,254	16.660,766 13.906,860 1,368,764,713 9,363,000 104,468 280,000 1,290,348,680
14,048,157 1,228,808,309 1,228,808,309 1,228,808,309 154,468 306,500 154,468 154,468 154,468 154,058 154,058 154,058	12,872,431 1300 100,364 9,263,000 12,364 100,303 13,964 100,303 13,964 100,303 13,964 100,303 13,964 100,303 13,964 100,303 10,362,4137 16,362,4137	13.467.464 1.238.462.375 9.261.000 104.468 260.000 1.247.567.609 1.247.567.609	12,477,188 1,244,357,863 8,245,500 290,000 1,247,482,539 4,3294,361 10,746,952	11,787,077 1,277,996,758 9,263,000 104,468 290,000 1,299,423,301 1,399,423,301 1,345,235,489	12.346,816 1,275,812,348 8,261,000 104,468 266,000 1,260,964,252 1,346,891,482	12.821.468 1.272.140.554 9.363.000 154.488 360.000 1.294.399.480 1.345.795.349	12,437,792 1,2%,7%,838 8,263,000 104,468 280,000 1,296,074,087 1,380,997,919	13.393.682 1.272.337.054 8.263.000 104.488 260.000 1.296.308.204	13,926,860 1,368,764,732 9,363,000 104,468 360,000 1,292,348,080
1.228.908.309 5.94.000 5.94.488 200.000 1.292.404 994 7.509.096 71.695 71.695 71.695 71.695	1,200 586,364 8,243,000 754,468 260,000 1,296,196,344 1,296,196,344 10,342,417 14,342,417 14,342,417	1,238,462,375 9,363,000 104,468 290,000 1,261,507,507 1,215,567,509 10,862,663 10,862,663 10,862,663 10,862,663	1,244,357,463 8,263,000 104,448 290,000 1,267,462,539 4,327,397,351 10,786,952	1,277,996,798 9,283,000 124,468 290,000 1,299,423,307 1,346,226,489	1,275,817,968 8,263,000 104,468 266,500 1,267,964,252 1,344,891,462	1,272,140,054 9,363,000 154,468 240,000 1,294,299,480 1,345,795,340	1,276,706,816 8,203,000 104,668 200,000 1,296,974,087 1,380,997,919	1,272,357,054 9,363,000 104,488 260,000 1,295,308,204	1,368,764,732 9,263,000 104,468 260,000 1,252,348,080
1.228.908.309 5.94.000 5.94.488 200.000 1.292.404 994 7.509.096 71.695 71.695 71.695 71.695	1,200 586,364 8,243,000 754,468 260,000 1,296,196,344 1,296,196,344 10,342,417 14,342,417 14,342,417	1,238,462,375 9,363,000 104,468 290,000 1,261,507,507 1,215,567,509 10,862,663 10,862,663 10,862,663 10,862,663	1,244,357,463 8,263,000 104,448 290,000 1,267,462,539 4,327,397,351 10,786,952	1,277,996,798 9,283,000 124,468 290,000 1,299,423,307 1,346,226,489	1,275,817,968 8,263,000 104,468 266,500 1,267,964,252 1,344,891,462	1,272,140,054 9,363,000 154,468 240,000 1,294,299,480 1,345,795,340	1,276,706,816 8,203,000 104,668 200,000 1,296,974,087 1,380,997,919	1,272,357,054 9,363,000 104,488 260,000 1,295,308,204	1,368,794,732 9,263,000 104,468 260,000 1,252,349,080
5,01,000 504,000 12,026,020 12,026,024,000 12,026,024,000 12,026,024 15,026,000 15,0000 15,0000 15,0000 15,0000 15,0000 15,0000000000	8,343,000 354,448 290,000 1,359 199,354 1,359,154,354 10,342,417 14,91,435 85,866	0.2013.000 104.468 200.000 1.2015.007 302 1.215.5691.009 1.215.5691.009	8,383,000 104,488 280,000 1,287,482,539 1,387,482,539 1,387,482,539	0.383,000 104,408 280,000 1,399,423,301 1,346,228,489	8.263.000 104.468 266.000 1.297 964.253 1.348.991.402	9,263,000 154,468 246,000 1,294,289,480 1,345,795,340	8.263.000 104.668 260.000 1.298.074.087 1.598.997,919	9.2453.000 104.468 260.000 1.295.358.204	9.293.000 104.488 290.000 1.292.348.080
104.488 206.500 12.00 404 13.00 404.588 13.00 404.588 13.00 404.588 13.00 404.588	154,468 260,000 1,394,196,393 16,362,417 16,362,417 14,913,435 85,566	104,468 240,000 1,267,567,502 1,515,588,689 10,315,588,689 10,315,588,689 10,315,588,589 10,315,588,589 10,315,589,589	104,468 280,000 1,267,462,528 1,327,3997,381	104,408 280,000 1,299,421,301 1,346,236,480 10,442,954	104,468 266,000 1,297 964,253 1,348,991,402	154,488 280,000 1,294,289,490 1,345,795,340	104,468 200,000 1,298,874,097 1,398,997,919	104,468 260,000 1,295,358,204	104,468 260,000 1,292,349,080
200.000 1.200.000 HM CMM 604.000 15.078.026 15.078.026 15.028.026 1.946.046	290,000 1299 190,313 1396,136,344 10,342,417 14,941,435 85,566	200.000 1.201.007.007 1.515.601.000 1.515.601.000	280.000 1,207.462.539 1,327.397.391	280.000 1,299.421.301 1,346,226,489 10,442,954	286,000 1,297 994,252 1,546,891,402	280.000 1.294.200.400 1.345.795.340	200.000 1.298.074.087 1.590.097.919	260,000	280,000
1.202.000 154 13.478.525 15.025.566 15.025.566 15.025.266	1,2147 110,342 1,340,134,374 10,342,417 14,941,435 85,866	1.24* 544* 543 1.215,544* 649 12.115,544* 649 14.415,944 14.415,944 17.116	1,267,462,539 C32(399(39)	1,299,421,301 1,348,228,489	1,347,864,353 1,548,891,462	1,294,289,490 1,345,795,349	1,258,574,057 1,555,597,919	1,295.358,204	1,292,349,080
13.478.534 13.478.525 15.028.046 71.646 1.948.248	10.342,417 14.961,435 85,666	1.315.361.609 10.012 April 11.000 Pilos 17.010	10.786.952	1,348,226,480	1,348,891,402	1345795348	1,550,997,919		
13.478.525 15.029.036 71.485 1.948.248	10.342,417 14.9(1,435 85.666	10,010,011 11,010,014 17,116	10.786.852	10,442,954				1398, 877, 498	1,349,009,868
15.029.096 31.496 1.948.268	14.961,405	*1.068.044 67.118			15.507.404				
15.029.096 31.496 1.948.268	14.961,405	*1.068.044 67.118			10.507.408				
15.029.096 31.496 1.948.268	14.961,405	*1.068.044 67.118			10.507.408				
15.029.096 31.496 1.948.268	14.961,405	*1.068.044 67.118				10.970.359	11.322.340	11,252,743	11,720,035
71,495	85,666	AZA1A		7,181,726	7.338.666	7.519.989	7,705.801	7.896.315	8.091.545
1.948.268			83.674	22.937	87,000	69.000	43,000	44,000	45,000
			2,208,805	2,260,949	2.586.275	1,549,808	1,633,200	874.207	900.153
	8,717,453	BODS ATS	0.349.053	0.647.543	8,003,257	10.327.072	10.669.232	11,018,847	11,379,429
2.729	2.729	2,729	2.729	2,729	2,729	2,729	2,729	2,729	2,729
38,972.541	36.357A.79	37.145.839	37.394.000	29.564.678	30.295.426	30,438,857	31,376,303	31.090.341	32,158,492
		617 · · · ·	1000	000000000					
144,935	164,210	26.611	27 11.7		208.000	128.000	96,000	63.500	18,500
18.041.721	13.994.162	11.838.895	8431.042	2,364,143	4.977.868	3.428.060	1.794.860	820.153	
664,591	857.857	711.624		281.038	766.ATS	812 953	0.30 888	867.497	885,795
									300.271
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									524,410,296 791,226,011
1,211,400,515	1,258,852,195	1,490,998,799	1212.000.000	1,210,226,199	Carle and the	1.110.010.190	1,218,009,008	1.116.805.726	1,110,000,007
	300.371 17.107.518 54.524.060 1.395.408.529 514.705.529 736.691.500	200 JP1 200 JP1 17.151 518 15.18 500 55.124.040 51294 179 1.351.448 529 530 55.195 514.795.529 520 724.841.000	200_271 200_271 200_271 17.151.518 15.16.000 12.205.607 15.1251.08 51.284.175 50.674.249 1.353.485.158 1.344.855.156 1.345.166.108 514.786.528 820.161.186 6.27.215.769 714.691.500 714.691.000 714.691.000	300_271 300_271 300_271 300_271 300_271 17.101_518 15.136.500 32.026.400 15.001.201 15.001.201 55.114_600 51.345.175 50.575.201 15.001.201 15.001.201 55.114_600 51.345.175 C.941.862.181 C.941.862.081 C.941.862.081 55.14_700 52.011.115 5.277.215.716 S.201.401.020 738.401.020 514_700 738.401.000 738.401.000 738.401.000 Not.501.810	300_271 300_271 300_271 300_271 300_271 17.151.518 15.126.000 12.08.401 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.406.024 15.7	Sec. 211 Sec. 211 Sec. 211 Sec. 211 Sec. 211 Sec. 211 177.151.518 151.164.505 12.054.601 12.054.601 12.054.601 5.074.214 155.1514.108 55.154.105 50.754.105 12.054.601 12.054.601 5.774.714 155.1514.008 12.054.601 12.054.601 12.054.601 12.054.601 13.756.254 156.1514.005 12.054.601 12.054.601 12.054.601 12.052.501 13.566.214 156.1614.005 12.054.601 12.054.601 12.052.501 12.057.601 13.756.756 156.700 710.05716 5.072.715.708 5.012.405.2149 5.02.417.607 5.03.607.201 170.400.100 710.400.100 710.400.100 710.400.209 707.418.225 706.400.276	300_271 300_271 <t< td=""><td>SHO 271 SHO 271 <t< td=""><td>SHOULTI SHOULTI <t< td=""></t<></td></t<></td></t<>	SHO 271 SHO 271 <t< td=""><td>SHOULTI SHOULTI <t< td=""></t<></td></t<>	SHOULTI SHOULTI <t< td=""></t<>

CARL DI CHURTATEMENT, CENERAL DINO.		Constant Second					Barris and	No.				
CASH FLOW STATEMENT - GENERAL FUND Scenario: Negative	Actuals 2623/24	Current Year 2024/25	2025/26	2826/27	2027/26	2028/29	Projected 2525/30	200031	2031/32	2612/13	2033/34	2034/35
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Cash Flows from Operating Activities	10.00				-			-				
Receipts:	1											
Rates & Annual Charges	10.078	32,858,205	34,085,804	35,104,461	35,979,410	36,878,895	37,795,741	38,735,587	39,658,929	40,686,255	+1,898,467	42,735,881
User Charges & Fees	1.1000010	12,838,569	16,142,936	13.977.602	54.900.677	15,218,567	15.582.454	15,972,049	16,371,364	18,760,702	17,200,255	17,630,293
Investment & Interest Revenue Received	1.007.11	#,221,460	2,501,211	1,689,890	1,674,046	1,602,143	2.048.356	1,656,958	1,780,872	1,805,457	1,778,465	1,902,268
Grams & Contributions	12 17 11	32,550,692	44,501,931	29,946,919	27,717,127	27,726,626	13.365.671	21,000,369	22,406.322	22.959.641	23.526.655	24.107,705
Other	AUV	4.993.546	3,674,377	4,325,509	4,247,524	4.336.762	4.516,477	4,517,759	4.619.218	4,724,306	4.832.850	4,945,088
Payments		1000					and shall be been					
Employee Benefits & On-Costa	N 11 12	(11.005.001)	(32.071,813)	(33,050,236)	(34.050.100)	(34,754,531)	(25.505.849)	(36,454,906)	(37,566,575)	(18.500.538)	(10.258.543)	(40.230,494)
Materiale & Contracta		CHE ART ADOL	(11,298,332) (596,728)	(22,455,501)	(821,223)	(21.856.604) (710.998)	(20.688.310) (801.625)	(21,226,875) (497,162)	(21,379,160)	(22.548.107) (253.712)	122.828,4121	(23.526,458)
Bornwing Casts Other	3 S S	ALC: NO.	1000 2341	(823.721)	11.879.4850	(1,722,352)	(1,785,395)	21.809.5305	(1.654,768)	11 001 111	11 546 8650	(88,941) (1,987,582)
we have a second s	N	100	and a set	Conservation of	100-314800	11,186,000	COMPONENT.	11.00-0.00M	Tripper read	Property of	Company.	11,001,0000
Net Cash provided (or used in) Operating Activities	1	20.826.495	35.362.000	26.992.509	26.653.231	26,767,597	14,866,719	22,780,061	23,564,753	24.154.875	24,733,064	25,468,960
Cash Flows from Investing Activities	1	K	V	£								
Receipts:		1 1 2										
Sale of Investment Securities		18,238,580	10.013.173	371.369	1.962.899	0.000043	4.517.304	10000000	10.004	10000448		20000002
Sale of infrastructure, Property, Plant & Eculophent		6.990.722	1.012.855	802.945	2.885.015	1.948.224	1.497.498	1,231,296	1.922.801	2.587.878	1.519.578	2.050.025
Paymenta:		1007 3		1000								
Purchase of investment Securities		6 1		- 100		(37.TZb)	1.1+	(2.295.850)	(514.622)	(481.278)	(2355.475)	(2.068.541)
Purchase of Inflastructure, Property, Plant & Equipment	8	154,917,409	(53,538,719)	(Del 142.502)	(29,605,999)	(36.462,0030	(21,103,945)	110.085.718	(22,482,477)	(04.622.634)	114.347.637	(24.301.000)
Net Cash provided (or used in) Investing Activities	-	(29.666,156)	140.513,2511	(24 Mol. Serv)	(24,758,085)	(34.541.500)	(13.548.463)	(36, 150, 182)	(20.864.268)	(80.400,014)	(12.756.841)	(34.300.4+5)
Cash Flows from Financing Activities					-							
Receipts:					1000							
Proceeds from Borrowings & Advances			7,403,861	1000	- 100	1.1.2.3	112		1.2			
Paumanta			1,									
Repayment of Bortswings & Advances		(1,238,186)	(1.504850)	Other parts	COMPANY NAME	(2,154,247)	(2.208.800)	12,256,548	(2:304.275)	(1.548.000)	11.833.2901	(874,797)
Repayment of lease liabilities (principal repayments)		14.565	104 345	100,400	285.000	(67,658)	(\$3.674)	(87,997)	(\$7,000)	100.0001	(43.500)	(44.000)
		2000		1000	-		1.51					1.11
Net Cash Flow provided (used in) Financing Activities	1.1	(1240/1010)	8,018,621	COMPANY.	12113(346)	(2.212.004)	0.362,475	(2.154,889)	(1,45),276)	(7.018.808)	11.876.7009	(1918,757)
Net increase(Decrease) in Cash & Cash Equivalents		(4,104,842)	(1.112.575)	(41,261)	(218,100)	4111	(724.220)	255,072	\$7,180	50,542	325.801	229,838
plus: Cash & Cash Equivalents - beginning of year		t1.282,000	7,117,158	4.054.543	8,023,320	8,905,220	1.008.471	5,085,191	5,540,263	8.397.443	5,447,585	5,773,416
Cash & Cash Equivalents - and of the year	11,282,800	7,177,158	4,064,585	4.121.120	1.415.325	5,809,411	LINEWE	8,340,363	6.367,443	1.447.585	8,775,416	6,003,354
	1							<u></u>	10001112	1000000		
Cash & Cash Equivalents - and of the year	11,262,000	7.177.158	8.064.583	6.023.320	6 805 220	5.809.479	5.065.191	5340363	5.397.443	5.447.585	5,773,416	6.003.254
investments - and of the year	82,833,000	64.584.420	54.581.247	54,209,878	57,346,980	\$2,264,703	45 766 718	44.082.568	45.575.990	49.024.268	51,860,745	54.029.263
Cash, Cash Equivalents & investments - and of the year	84,115,000	71,771,677	60,645,830	00,253,190	58,052,200	\$8,094,113	58,851,909	53,482,631	\$5,974,433	\$4,475,854	\$7,754,159	40,032,537
Representing								hand				
Edural Restrictions	32,910,000	32,791,818	32,248,811	53,891,302	35.307.420	36.677.062	30,300,475	31754.632	33.179.667	34,625,956	36.129.755	37.687.005
Internal Restrictions	37 320 248	24,919,207	18,115,028	21,257,792	18,726,850	19.082.585	20.334.978	23.167.291	23859.127	22,765,604	25.149.819	25.084.905
- Linnabicted	23,864,712	14.090.562	10,281,993	5.134.105	4.017.930	2,130,567	216,401	(1.723.495)	15,085,3813	(2.938.707)	(1.545.415)	0.798.5731
	84 11E 800	71, 171, 677	60.645.830	65 233 198	88.052.300	88,084 113	52.851.805	81,403,431	83,874,415	54.475.854	87,754,188	40.012.817

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - GENERAL, FUND	Artes	Current Year					Projecte	d Years				
Scenario: Negative	2823/24	203475	2025/26	2826/27	2027/26	2038/29	2029/30	203031	2015/32	2812/35	2033/34	2034/38
Opening Balance (as at 57) Restated opening Balance (as at 57)	1942312.000	1,735,584,000	1,239,288,800	1,251,480,528	1,258,852,195	1,265,905,768	1,273,506,639	1,310,236,150	1,3/2,3/3,182	1,210,676,198	1,316,590,396	1,316,835,728
Not Operating Result for the Year Restated Net Operating Result for the Year	48,194,000	1.695.800	14.190.728 14.190.728	6.371.667 5.371.667	7.054.574 7.054.574	6.189,250	(967,192)	(1.889.521) (1.889.921)	(1,648,983) (1,648,963)	(1.558.185)	(1.812,341) (1.812,341)	(1,199,125) (1,199,125)
Other Completentative Income - Gain (loss) on revealuation of IPP&E - Impainment (loss) revenue relating to I.IPP&E - Other Keynevenies (combined) Other Competences in process	45,366,000 247,000 45,000 45,000,000					1,810,628	37,316,703	4.076.902		7.473.583	1.857.472	
Total Comprehenative income	81,242,000	1.685.600	14.190,728	6,171,667	7,054,574	7,999,870	36.329.511	2.067.012	15,646,9650	5.914,308	245.132	(1.186.125)
Equity - Balance at end of the reporting period	1238.594.000	1298309.000	T.H.S. AHL S.N	1284.85.116	1,265,666,769	1,375,904,839	1318236.198	1312323,162	1.310.076,196	CHESNESS	131688.78	1,315,636,687

Scenario: Negative		Current Year 2024/25	2025/26	2026/27	2027/28	2028/29		d Years 2030/31	2031/32	2032/33	2033/34	2034/35
			e www	amber bench	rmark (embe	min and/or gn r min and/or a n and/or amb	mber max)	1 N N + +		maximum an minimum and r maximum		
Council's Target Benchmarks				8					Celow ander	THE REAL PROPERTY OF		
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Rabo	18.24%	6.091	4.02%	• +	• ÷	• ÷	• +	• ↓ -1.50%	• 4	• +	• ↓ -1.39%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	62.15%	• + 56.03%	64.57%	67.23%	67.65%	• - 73.80%	73.73%	73.74%	• - 73.74%	• - 73.73%	0 - 72.75%
Unrestricted Current Ratio	Snapshot Actual Ratio	2.77	203	2.19	0 -	1.78	1.77	• - 1.81	• - 1.60	• - 1.69	• - 1.88	• 1.87
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	0 - 3.87	8.37	0	6.92		• - 7.31	• - 7.43	0 - 7.68	• - 11.85	• - 12:29	23.09
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	0-	1.00%	3.09%	1.09%	109%	0 -	- 3.09%	0 - 3.09%		3.09%	0 -
Cash Expense Cover Ratio 1)	Shapshot Actual Ratio	0 - 12.58	9.70	0-	10.35	10.10	0	0 -	9.05	9.05	9 -	9 - 9.62
) different Calculation to TCorp's calculation for same	atio			1								
lew Special Schedule 7 Ratios Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	100.55%	● ↓ 86.17%	● ↓ 78.99%	● ↓ 79.97%	● ↓ 79.61%	0 U	11 20%	● ↓ #2.01%	61.96%	● ↓ #5.38%	● ↓ 87,24%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.01	0.01	0.01	0 - 0 01	0.01	0 -	0.01	0.01	0.01	0.01	0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.00
Capital Expenditure Ratio	Snapshot Actual Ratio	2.30	2.51	• +	• - 1.38	• - 120	0.82	0.72	0.63	0.87	0.74	0.85

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035	II. and											
INCOME STATEMENT - SEWER FUND	Artuals	Current Year					Projected	Vears				
Scenaria: Negetive	2023/24	202425	2025/26	2826/27	2027/28	2038/29	2029/30	2030/34	2031/52	2832/33 5	2033/34	2034/35
Income from Continuing Operations	11 2012 11	NUMBER OF THE OWNER										
Revenue:	ALC: NOT THE REPORT OF	- 100 III										
Rates & Annual Charges	7.864.000	6396374	8,892,597	9.429.377	0.762,707	10,110,368	10.360,280	10,616,441	10.879.005	11,548,134	11.423.990	11,706,744
User Charges & Fees	794,000	771.824	879.057	926.603	957,682	969,297	1.014.029	1.009.380	1.065.365	1.091.999	1,119,299	1,147,281
Other Revenues	37,000	36.587	37,887	38.818	39,788	40,760	41,802	42,847	43.919	45.017	46,142	47,295
Grants & Contributions provided for Operating Purposes	12,000	405.000	80.000		C () #)	1 C C C C C	10000		1.1.2.1.0	1.1.4	1	10.000
Grams & Contributions provided for Capital Purposes	2,736.000	824,841	827,610	852,458	875,749	895.593	917,985	\$40,932	964,455	968,567	1.013.281	1.038.613
Interest & Investment Revenue	1,268,000	1,487,000	264,155	208.110	179,937	170,958	223.899	278,632	335,738	390.021	456,486	477,139
Total Income from Continuing Operations	12,717,800	11,856,426	11.811.106	11,456,146	11,813,864	12,206,976	12,557,794	12,018,232	13,288,482	13.663.737	14,059,199	14,417,072
Expenses from Continuing Operations	No. of	A										
Employee Benefits & On-Costs	1.787.000	13/1807	2.418.804	2.464.430	2.887.835	2 632 793	2498.813	2 786.078	2 838 230	2.008.111	2.878.763	3.065 233
Borrawing Casts	168.000	149,534	129,144	310.173	275.475	238,944	205.112	185,615	121.671	88.302	66.344	43,257
Materials & Contracts	3,613,000	4,299,225	4,594,581	4.483.767	4.579,108	4.693.588	4.810.825	4,801,199	6.054.479	5,100.840	5.310.362	5,443,121
Depreciation & Amortisation	2.782.000	2,950,773	3,154,734	3,249,254	1.330.347	3,413,487	3.566,066	3,722,561	3.864.282	4.050.104	4.220.797	4.447,523
Other Expenses	1000 Q	50.114	31.023	31.954	32,755	35.571	34.411	35.271	36,153	37.056	37,963	38,932
Net Losses from the Disposal of Assets	894,000	106.642	471.000	878.800	181,219	185,750	185,750	185,750	185,750	185,750	185,750	185,750
Total Expenses from Continuing Operations	9,241,000	8,511,229	98,499,734	18,736,358	10,996,434	11,188,130	11.508,897	11,896,893	12,117,564	12,448,194	12,798,809	10,211,795
Operating Result from Continuing Operations	2,478,000	2,405,197	1,011,370	718,788	857,429	1,008,846	1,016,097	1,111,339	1,170,917	1,215,573	1,358,360	1,395,377
Net Operating Result for the Year	3,476,000	2,405,197	1,011,378	719,288	857,429	1,008,846	1,016,007	1,111,339	1,179,917	1,215,573	1,258,369	1,395,277
Not Operating Result before Grants and Contributions provided for Capital Purposes	740,000	1.001.000	143.786	rttam	19.100	173,250	538,915	175.406	206.481	227,008	240,979	188,664

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 RALANCE SHEET - SEWER FUND	Artura	Current Year					Projecte	d Vaura				
Scenario: Negative	2823/24	202425	2025/26	2826/27	2027/28	2038/29	2029/30	2030/31	2031/52	2812/33	2033/34	2034/35
ASSETS		-										
Current Assets		1000										
Cash & Cash Equivalents	2,979,000	2.863371	\$30,806	391,703	608.339	816.367	1,036,965	1,277,588	1.484.072	1,766,359	1.815.505	2,111,224
Investments	17,835,500	19,200,741	3.598.643	2.626.802	4,079,991	5,474,645	8.967.548	8.567,427	9.982.352	11.979-522	12,175,178	54,158,102
Haronivables .	253,000	443,683	485.510	\$13,477	631,231	549,543	563,236	\$77,271	591,658	606.404	421.518	637,011
Puertarles	41,000	/39,404	43,624	39,357	40,171	41,175	42,205	43,280	44,341	45.450	46,580	47,751
Cortract assets and contract cost assets	12,000	12,000	12,000	t2.000	12,000	12,005	12,000	12,000	12,000	12,000	12,000	12,000
Other	1	MCPHP	0.322	5,001	9,294	9,518	9,254	9,998	10,248	12,504	10,767	11,036
Total Current Assets	31,226,200	22,567,618	8,837,908	3.592,430	5,280,616	6,905,248	8.833,728	10,487,511	12,084,672	18,440,228	14,681,584	18,977,124
Non-Current Assasts		A										
Investments	3.042.000	6.567,798	1,217,818	896.523	1,395,463	1,672,655	2,563,317	2.930.571	3,404,298	4.087,718	4,954,637	4.842.915
Infrastructure, Property, Plant & Equipment	109,707,000	98,795,297	127.368.671	827.583.490	125.129.316	125,963,425	126.728.371	127,360,054	128,402,761	129,334,956	133,160,808	130,847,345
Total Non-Current Ansats	104,849,000	115,853,004	128,588,281	124,453.013	126,834,779	127,856,080	129,111,668	130,300,484	131,807,089	131,432,667	137.325,445	155,690,260
TOTAL ASSETS	135.868.000	127.826.812	133,234,198	132,874,443	131,816,395	134,799,336	137,745,416	142,787,998	143,901,731	147,872,904	152,007,028	152,647,383
LIABILITIES			No.	100								
Current Liabilities		17 C C C C C										
Payables	58.000	404,188	1.368,879	506.492	430,179	445,700	648.210	448,727	466,208	473,798	\$21,502	498.317
Corerad fabilities	61,000	8,364	4.583	4,797	4,302	4,409	4.579	4,832	4,748	4,867	4.568	6,113
Borrowings	854,000	672,027	1.005.857	1,040,269	1,026,219	1,113,998	1,153,456	1,187,418	426,818	448,774	471,861	-496,136
Yotal Current Liabilities	764.000	1.082,558	2,300,219	1.550,967	1,011,100	1,582,068	1,804,194	1,850,778	897,772	927,439	1.048.352	999,566
Non-Current Liabilities				100	P (1)							
Bortswings	1,100,000	4,431,057	7,425,400	4.345.971	5,008,421	4,194,403	3,041,007	1,845,588	1,416,772	967,997	406,130	
Total Non-Current Liabilities	5,103,900	4,431,087	7.425.408	6,285,151	A 308,421	4,194,463	3,941,007	1,843,555	1,416,772	967,967	496,136	
TOTAL LIABILITIES	6.867,800	8,813,818	0.805.819	7,834,588	(K.875.815	8,796,831	4,645,191	3,494,566	2,314,642	1,895,436	1,544,458	995,565
Net Assets	136 803 500	122,497,187	123,418,567	124.126.365	124,995,785	129,002,798	133,108,224	137,293,629	141,587,189	145,877,468	156,462,540	151,687,817
EQUITY				10	11	100						
Retained Earnings	67.371.000	69.776.197	70.767.567	71.507.355	72.364.785	73373410	PEAN UN	75.541.005	76.712.764	77.929.357	79.187.817	80.392.894
Revolution Reserves	52,631,000	52 631,000	52 631 000	52 831 206	52.631.000	55,673,100	58,665,017	81,751,763	64.874.405	68.049.111	71,274,925	71,374,923
Total Equity	128.802.800	122,457,197	123.418.567	124.138.355	124,995,785	129.002,796	133 108 224	157,293,629	141,587,188	145.977.458	150,462,540	151,647,817

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CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Veurs				
Scenaria: Negative	2823/24	2024/25	2925/26	2826/27	2027/26	2020/29	0010536	2000/31	2035/32	2852/35	2003/34	2034/34
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	1000	8.320.647	8.677.578	8.413.097	8,752,722	10.099,959	10,352,770	10.808,743	10,871,115	11,140,946	11,418,201	11,696,247
User Charges & Fees		651,868	852,249	914,717	649,612	981,393	1.007,846	1.033,042	1,058,869	1,085,340	1,112,474	1,140,288
Voestment & Interest Revenue Received	1000 110	1,467,000	784,155	208(110)	129,932	170,936	223.699	278,632	335,738	390.021	456,480	477,139
Grants & Contributiona	1000	1.001,505	809.219	742.244	761,301	780,233	799.842	819,838	840,333	861,342	882.875	904,947
Other		36.547	37,667	36.818	39,798	40,783	41.802	42,847	43,919	45.017	46,142	47,295
Paymants		1028	10000	2000	Contraction of the local division of the loc	1000	-	and the second		in the second		1000
Employee Benefits & Dri-Costa	K (* 191	(1.998.807)	(2.418.604)	(2.484.430)	(2.567,535)	(2)(32,79(3)	(2.698.813)	(2.766.078)	(2.895.299)	(2.908.711)	(2.978.765)	(3.065.239)
Materiale & Contracte	1.	14,62024311	(5,057,871)	(4.578.271)	(4.620.516)	(4,730,915)	(4,902.901)	(4.923.004)	(5.046.060)	(8.472.252)	(5.301,537)	(5.434.076)
Bornwing Costs	1.1	(145,478)	106.2381	1316.4905	(282.010)	(245,707)	(212,110)	(172.861)	1129,1800	(90.963)	(54), 16.20	(46.225
Other		2001100	APCARD.	(31,354)	(32,753)	(33,570)	(scard)	(36,271)	(36,163)	(\$7,556)	(37,583)	(38,932)
Net Cash provided (or used in) Operating Activities		3.460.6.35	INSIN	1,806,809	4,190,950	4.421,418	4.677,895	4,885,888	5,103.318	5,515,304	5.526,232	5,695,452
Cash Flows from Investing Activities		r										
Receipts:		100	S									
Sale of Investment Securities		1024	20.991.288	8,251,528			-+	÷	- 4-	6-1 C		
Payments		1007										
Purchase of Investment Securities	1.1.1	10001-001	Contract Arrive	100 million 100	(1,849,729)	11.872.2483	(2.003.965)	(2,147,135)	1.858,8410	(2,730,582)	(282,582)	(2.681.202
Purchase of Infrastructure, Property, Plant & Equipment	1. 1.8	(010,183, Pg	003057751	(6593,313)	(975, 1995)	11,384,4350	(1.337,254)	11.346,7290	(1,840,728)	(7,865,899)	4,785,8991	(2.286.099)
Net Cash provided (or used in) Investing Activities		(4,922,546)	p.255.001	(3.540.200)	12,033,644	1743619940	(3.581.318)	(3,483,862)	(3.669.562)	hear sol	(5.548.282)	14.927,902
Cash Flows from Financing Activities			100		-							
Receipts:			2007		- CO.							
Proceeds from Borrowings & Advances	(a)		4.000.000			(+)	1.+	-	- 4	6 T	-	-
Payments			1 million	and and a state of the	100							
Repayment of Borrowings & Advances		(655.916)	MT2.0174	CLIDOW HUT	110803494	11,076,7090	14.412.9669	(1,153,456)	11.197,4190	(428,816)	(448,774)	1471,001
Net Cash Flow provided (used in) Financing Activities		(853,916)	-3.317.873	(1.008,657)	(1.041.388)	11.036.7080	12,712,9991	(1,151,456)	(1,197,419)	HORM (F)	1848.7745	(471,881
Net Increase(Decrease) in Cash & Cash Equivalents	1.1	(115.629)	(2.512.967)	(138,330)	216.837	214.007	222.818	238,670	206.517	302.247	29.176	295.686
						100040						2.2
plus: Cash & Cash Equivalents - beginning of year		2,979,000	2.663,171	\$30,806	391,715	ADD TO T	\$16,367	1.008,985	1,277,555	1,484,272	1,796,359	1.815,535
Cash & Cash Equivalents - and of the year	2,879,800	2,863,171	\$38,806	391,783	606,335	814,367	1 818 101	1,277,855	1,484,072	1.786.359	1,816,835	2,111,224
					- 107	-			100.000.000			
Cesh & Cash Equivalents - end of the year	7.978.000	2,863,171	530,808	391.203	606.339	818,367	1.036.985	3,277,855	1,484,072	1,786.358	1.815.535	2,111,224
ivestments - and of the year	21,877,000	25,788,639	4,777,253	3,825,325	5,475.054	7,347 908	9.351.865	TREAM OFF	13,356,650	18.017.232	16.339.854	19,001,017
Cash, Cash Equivalents & Investments - and of the year	34,816,000	28,631,715	5,308,059	3,917,028	8.083,383	8,163,667	10.388,850	13,775,863	14,840,732	17,863,991	18,155,340	21,112,241
Representing								200				
Estainat Restrictions	4,273,000	7,239,360	420.560	1.420.490	2.445.625	3,456,385	4.045.385	4816.345	5.207.545	5,010,305	4 548 345	5.534 585
Internal Restrictions	14,975,000	17.685.799	801.162	371,758	1.521.549	2,299,442	2.957.442	3706442	4,452,442	5.989.442	6,219,442	7.842.442
Unrealtricted	3.608.500	3,703,561	4 086 537	2.124.781	2,116,221	2,367,845	3.367.023	4,450,725	5,180,895	6.055.764	6.967.522	7.675.454
	24,854,000	28.651,718	5,304,059	1.917.628	6.083.393	8,163,667	10.349.850	12,775,953	14,840,722	17,863,591	18,155,549	21,112,241

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - SEWER FUND	Anat	Current Year					Projecto	d Ymara				
Scenario: Negative	2823/24	203425	2025/26	2626/37	2027/26	2028/29	2029/30	2030/31	2035/52	2832/35	2033/34	2034/38
Opening Balance (as at 57) Restated opening Balance (as at 57)	111.911.000 191.911.000	120.012.000 120.012.000	122,407,197 122,407,197	122,418,567 122,418,567	124,138,355 124,138,355	124,995,785 124,995,785	128.002.796 128.002.796	133,190,224 133,190,224	137,293,629 137,293,629	141,587,189	145,577,468 145,577,468	150,462,540 150,462,540
Net Operating Result for the Year Resoluted Net Operating Result for the Year	1478.000	2,405,197	1,011,379	719.788 719.788	857,429 857,429	1,008,848	1,054,897	1,111,339	1,170,917	1,215,573	1,258,260	1,396,277 1,396,277
Other Comprehensive Income - Gale (tose) on revolucion of IPPAE - Other Movements (combined) Other Comprehensive Income	3,804,000	:	A	đ		2,998,108	3.048.531	1.042.066	3,122,643	1174,706	1225.812	
Total Comprehenaive Income	4.091.000	7.4%.987	1.011.317	719.788	657,429	4.007.011	4.097.428	4,193,405	4,299,560	4,390,279	4,495,572	1,296,277
Equity - Balance at end of the reporting period	138.802.800	122,407,197	123,418,567	124.138.355	124,995,785	129,002,796	133,108,224	137,293,629	141,587,188	145,877,468	150,462,540	151,847,817

10 Year Financial Plan for the Years ending 30 J KEY PERFORMANCE INDICATORS - SEWER FU Scenario: Negative		Current Year 2024/25	Projected Years 2025/26 2026/27 2027/28 2028/29 2029/30 2030/31 2031/32 2032/33 2033/34 2034/35
			Within green benchmark (green min and/or green max) Within amber benchmark (amber min and/or amber max) Within benchmark (amber min and/or amber max) Not within benchmark (amber min and/or amber max) Not within benchmark (amber min and/or amber max) below green minimum and above amber minimum above amber minimum below amber minimum
Council's Target Benchmarks New Note 13 Ratios			
Operating Performance Ratio 1)	Snapshot Actual Rates	15.75%	● - ● - ● - ● - ● - ● - ● - ● - ● - ● -
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	89.65	92.03% 92.56% 92.66% 92.69% 92.72% 92.74% 92.77% 92.79% 92.80%
Unrestricted Current Ratio	Snapshot Actual Ratio	20.23	185 1.88 2.80 3.38 4.35 5.33 11.46 13.71 13.26 16.23
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	6.03	4.54 2.74 2.87 5.00 3.11 3.22 3.33 8.84 9.16 9.40
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	• - 2.92%	2.90% 2.90% 2.90% 2.90% 2.90% 2.90% 2.90% 2.90% 2.90%
Cash Expense Cover Ratio 1)	Snapshot Actual Rabo	0 - 41.61	6.30 4.56 7.02 9.20 11.54 13.09 15.80 20.36 20.22 22.07
1) different Calculation to TCorp's calculation for same r	atio		
New Special Schedule 7 Ratios		-	
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	38,55%	● - ● - ● ↓ ● ↓ ● ↓ ● ↓ ● ↓ ● ↓ ● ↓ ● ↓
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.01	
Asset Maintenance Ratio	Snapshot Actual Ratio	1.09	• •
Capital Expenditure Ratio	Snapshot Actual Ratio	0.35	9 - 9 ↓

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 INCOME STATEMENT - WATER FUND	40.40	Current Year					Projected					
Scenario: Negative	2823.24	202425	2025/26	2826/27	2027/26	2038/29	2629/30	2030/31	2035/32	2032/33	2033/34	203438
Income from Continuing Operations	1.000	100										
Revenue:	ALC: NOT THE REPORT OF	100										
Rates & Annual Charges	1.868.000	1.847,131	2.068.073	2,179,128	2,280.911	2,407,588	2,489,479	2.574.235	2.636.895	2,701,121	2,766,952	2,834,430
User Charges & Feet	7.517.000	7,120,226	7,740,198	8.135.419	8,499,111	8.968.952	9.257.783	9.556.308	9.777.004	16.003.217	10,235.085	10.472.751
Other Revenues	1 C C C C C C C C C C C C C C C C C C C	2,322	2,289	2,356	2,417	2,477	2,539	2,602	2.647	2.734	2,800	2,675
Grants & Contributions provided for Operating Purposes	73.000	95,000	129.000	10 C + C+	- 00 - 00 - 44	· · · · · · ·	1111111-4	12 C	1000 A			2000
Grants & Contributions provided for Capital Purposes	4.133.000	1,563,519	2,429,094	1,642,000	1,478,050	1,515,001	1.552,876	1.591,898	1,631,491	1.672.278	1,714,085	1,756,032
Interest & Investment Revenue	1,203.000	1,422,000		647,259	342,690	245,800	1962,800	215,600	255,800	508,268	307,626	340,365
Total Income from Continuing Operations	14,794,800	12,070,101	13,367,344	12,406,163	12,685,179	13,140,218	13,493,476	13,940,644	\$4,303,857	14,608,618	15,826,451	15,487,388
Expenses from Continuing Operations	Web and	A										
Employee Benefits & On-Costs	2,307,200	2,735,304	2,532,674	2.610,009	2.686.872	2,765,864	2,835,010	2,505,885	2,978,533	3.052.996	3.129.321	3,307,554
Borrowing Cents	10.000				*	119.007	114,953	110,736	100.549	101,784	87,095	92,095
Malartale & Contracts	4.805.000	4.601.888	4,858,545	4,835,894	4,979,968	6,125,125	\$.253,253	5.384.584	5.519.199	5.657.179	5.796.608	5.943.573
Depreciation & Amortisation	2,907.900	3.987.527	3,509,850	3.409.148	3,494,374	3,591,734	3,758,580	3.853.879	4,114,014	4,299,807	4.491.307	4.730.015
Impairment of receivables	20000	ACC 176 1	594	612	627	643	643	643	643	643	643	645
Other Expenses		146,833	182,068	108.354	993.063	197,889	202,817	207,808	213,105	218,433	273.894	229,491
Nel Losses from the Disposal of Assets	73,000	72.752	74.938	77,186	79,116	81.094	81,084	01.094	81,094	81,094	81,094	01,094
Total Expenses from Continuing Operations	10,111,000	10,480,568	10.040,596	11,125,191	11,413,947	11,881,355	12,247,379	12.624.529	10.012.936	13,411,036	13,821,902	14,254,464
Operating Result from Continuing Operations	4.681.000	1,569,533	2,407,548	1,286,972	1,160,232	1,256,863	1,248,197	1,356,158	1,290,021	1,276,682	1,204,549	1,122,890
Net Operating Result for the Year	4.641.006	1,589,533	2,487,348	1201.572	1.168,252	1,258,863	1,246,107	1,316,115	1,296,921	1,276,682	1,204,545	1,122,090
Net Operating Result before Grants and Contributions previded for Capital Purposes	100.000	46,914	1218740	CHUNH	-	(296.736)	099,779	(J15.90)	(141.576)	(205.504)	(100.5145	(634.847)

	Actuals	Current Year					Projected	Years				
Scenario: Negative	2023/24	202425	2025/26	2826/27	2027128	2038/29	2020/202	2030/31	2035/32	2012/33	2033/34	2034/35
ASSETS	-	-										
Current Assets	The second se											
Cash & Cash Equivalents	2,976,000	5.545,909	2,050,702	1,716,800	1.046.565	782,979	823.640	2,100.084	2,633,822	2.321.268	2.890,050	3,870,140
Investments	17.825.000	16.529,850	13.792.362	11.511.820	7,018,445	5,250,731	5.250.733	6,256,345	7,650,168	7.850,168	8.733.076	10,640,879
Receivables	1.711.000	1.1990401	1,730,787	1.818.505	1.899.357	2,003,852	2.073.365	2.145.334	2,198,374	2,252,756	2.308.513	2,365,680
merioles	304,500	254,397	255,649	254,790	262,155	269,799	276,544	283,458	290.544	297.808	308,253	3/(2,604
Contract assists and conitract cost assetts	201.000	195,750	195,750	195,750	195,750	185,750	195.750	195,750	185,790	195.750	195,750	195,750
28er		7.731	7.796	7.773	7,997	0.229	8.454	8,645	0.861	9.063	8,310	0,543
Total Current Assets	23,178,000	24,153,124	17,960,246	15,505,256	10,430,287	8,511,331	8.528.466	10.992.616	15,177,521	12.928.852	14,481,952	17,094,875
Non-Current Assets	Minut	and the second		e constantes								
Investments	1.945.505	5.653,965	4,703,954	3,357,563	2,400.638	1,796,997	1,795,997	2,340,990	2,685,126	2.665.126	2.967.122	3.639.663
Contract assets and contract cost askets		65,250	65.250	65,250	65,250	65,298	65,250	05,250	65,250	65.250	65,250	45,250
Wheshucture, Property, Plant & Eculprisent.	87,067,000	95,638,230	106.345.838	1885414,421	121,658,782	127,799,363	131,665,045	133,147,549	134,761,537	130.571.776	142,203,855	139.682,744
Total Non-Current Assets	101,007,000	101,747,415	111,115,042	114,417,454	124,124,650	129,680,610	133,548,291	535,351,789	137,511,013	142, 522, 662	145-256-225	343,397,674
TOTAL ASSETS	124,186,000	125,860,962	129,126,285	128,822,603	134,854,917	138,171,841	142,174,757	146,346,406	150,689,434	155,248,854	158,538,177	160,492,550
LIABILITIES	1	EF 1	Tableson	S7 ····								
Current Liabilities		Margaret I.		Maria and a second								
Payablen	686.000	922,259	9.625.707	1,285,639	1,749.027	1,366,263	1,263,211	1.152.183	1,191,201	1.409.401	1,296,685	1,251,122
Contract Rabilities	211.000	157,852	274.609	544,200	147,875	151,500	155,288	159,170	185,149	167,228	171,408	175.684
Borrowings	74,000	1	4.111		100,326	104,381	108,598	112,985	317,550	122,298	127,240	132,360
Total Current Liabilities	975.000	1.080.080	1,900,407	1.433.838	1.997,160	1.622,144	1.527.096	1,424,338	1,471,900	1.696.928	1.595.333	1,559,197
Non-Current Liabilities												
Bornswings	4.4		NI		2,888,672	2,795,291	2,686,693	2,573,708	2,456,158	2,333,858	2,206,619	2,074,238
Total Non-Current Liabilities	10000		and his house	Acres 4	2,899,672	2,795,291	2,646,693	2,675,708	2,456,158	2,333,858	2,206.819	2.074.238
TOTAL LIABILITIES	875,000	1.080,080	1,999,407	1.433.819	4,896,832	4,417,435	4,213,789	3.998.046	3,828,058	4,032,786	3,801,853	3,633,435
Net Assists	13734(1996	124,858,533	127,207,301	131.494.00	120.055,085	133,754,506	117.04.044	141.346.380	146,761,378	15(218.108	155,756,225	156,859,118
FOUTY					V	100						
Retained Earnings	T2.476.000	74.065.535	76.472.661	17.753.858	78.923.085	80.181.948	81,428,255	82,744,189	84.035.096	85.311.772	66.516.322	67,639,212
	56.735.000	50,735,000	50,735,000	50 735 100	50,795,000,/	88,572,558	96,832,813	59,604,191	82,729,286	65.904.428	69,219,904	49,219,904
Reveluation Reserves	123.211.800	124,866,533	127,207,881	121.488.855	129.658.085	123,754,506	117 944 964	142 348 360	146,767,376	151,216,108	354,754,328	156,859,116

CASH FLOW STATEMENT - WATER FUND Scenaria: Negative	Actuals	Current Year					Projected					
	2623/24	2024/25	2925/26	2826/27	2027/28	2028/29	3859/30	2000/31	2031/32	2853/33	2033/34	2034/35
	1.1.1	100	1	1			1	1		1	1	
Cash Flows from Operating Activities Receipts:	11											
Rateo & Annual Charges		2,010,199	2.092.487	2,201,547	2.301.458	2,433,160	2.506.010	2.591.545	2.649.544	2,714,006	2,780,242	2,848,051
User Charges & Fees	10.273	7,232,542	7.612.609	8.050.784	8.421.198	8,868,651	9,190,496	8.486.867	9,725,519	8.950.445	10.180.994	10.417.307
Inventment & Interest Revenue Received	10.00000000	1422.674	010.400	546,442	341.941	244.868	190,197	215.176	255,339	308,795	307.542	339,000
Grams & Contributions	1.000 11	1523.142	2.662.662	1311280	1.481.650	1.518.691	1,558,658	1,595,375	1.835.464	1.676.351	1,718,259	1,791,216
Differ	1011 1	2322	2,289	2.358	2,417	2,477	2,539	2.602	2.667	2.734	2,803	2,873
Payments:		and a second	2.209	4,398	2,417	2,877	4,000	2,802	2,081	4,134	2,000	2.673
Employee Benefits & On-Costs		0.285304	(2.532.801)	(2.610.000)	(2.686.812)	(2.765.6640	(2.825.010)	12,805,8855	0.676.588	13.052.0001	0.05320	0.207.554
Univitale & Contracta		-1.000.027	(5.234.773)	(5.106.573)	(5.337.640)	(5.381,723)	(5.251.036)	(5.382.354)	(5.5%6.672)	(1.054.794)	(5.796.164)	15,541,008
Somering Costs	1 2	4214	tarme com	for sciences of	Contract Vessil	(81,122)	(518, 317)	(112.196)	(107.825)	(100.328)	(98.931)	(93,757)
Other		1254 0.11	112.000	(158.354)	1188.0635	(197,689)	1202 837	COUT MORE	(213,105)	(218,433)	(223.894)	229,491)
	N	100	A STATEMENT	Color Shell	distroyed.	1131.0000	Constant 1	Course Street	12.13.1000	De out when	Contraster,	and and
Net Cash provided (or used in) Operating Activities	1	\$ 123,200	1.440.580	4,307,574	4,330,954	4,041,239	3,540,898	8,283,123	5,452,198	1,622,868	5.741.328	5,817,445
Cash Flows from Investing Activities	1	K		6								
Receipts:												
Sale of Investment Securities		1 / 1 / 1 / 1 / 1 / 1 / 1 / 1 / 1 / 1 /	3,727,519	8006.913	6.030.320	2,372,354		20	1.00	6.5	-	
Payments:		- ALC: NO	Concernant Co		12022000							
Purchase of Investment Securities		014.835		1.0	-	+	114	(1.353.687)	12,134,9561		11.104.0000	(2.560.560)
Purchase of Intrastructure, Property, Plant & Equipment	1.	42,192,4071	PERMIT	07848.0001	114.001.010	(7,176,860)	14,595,8471	(2.544.454)	12.670.515	(5.817.878)	(3.825.347)	(2.969,755)
			Distant Property				1.1.1.1.1.1					
Net Cash provided (or used in) Investing Activities		(2,481,242)	0.795.3421	(4.842.576)	(8.000,989)	(4,804,508)	14,505,547)	(3.898.001)	(4.805.473)	0.017.0730	1410-041	(5.130.136)
Cash Flows from Financing Activities					-							
Receipte:			000		- 40000							
Proceeds from Borrowings & Advances	-				- IF 000.000	.+.			-			-
Payments:				1000	100							
Repayment of Bornwings & Advances		(74,000) . •	1.1.20	-	1.00	(100,508)	(104.381)	(108,538)	(112,985)	(117,550)	(122.299)	(1,27,240)
Net Cash Flow provided jused in) Financing Activities	-	(74.000)	1	100.0	1.000.000	(100.328)	(104.381)	(108,589)	(112.985)	(117.050)	(122.299)	(127,2+0)
		100000		- Charles	100	- A	in sec.		and mile	-		
Net Increase(Decrease) in Cash & Cash Equivalents	1.4	2,567,959	(3,495,257)	(154,901)	(670,036)	(PLLMM)	40,671	1,276,443	533,740	(212.558)	606.781	640,090
plus: Cash & Cash Equivalents - beginning of year		2,978,000	5.545.959	2.050,702	1,716,600	1,046,505	782,870	823,640	2,100.084	2.833,823	2.321,208	2,900,050
Cont & Cont Restortions, and differences	2,878,800	6.545.955	2,048,763	1716.655	1.046.565	742,975	825.640	3,100,084	2 415 825	2.321.268	2 855 850	3,870,140
Cash & Cesh Equivalents - and of the year	2,818,000	1.545,959	2,048,702	1716,689	1,046,985	112,079	ALL NO	2,190,084	2,615,823	2,111,268	2330.090	3,179,149
	1		1921 1937 - San		100	-			V01-001-01	KN NY 362451		0000000
Cash & Cash Equivalents - and of the year	2,978,000	5.545,999	2,090,702	1,716,600	1,046,505	762,975	823,640	3,200.084	2,633,623	2,321,268	2,850,050	3,570,140
rwestments - and of the year.	21,865,000	22,183,835	10,456,216	15.449.403	0.0449.082	7,046,728	7,046,729	6,400,125	10,535,294	10,535,294	+1,720,199	14,280,559
Cash, Cash Equivalents & Investments - and of the year	14,843,000	27,729,795	29,567,017	17,986,893	18,485,647	7,629,698	7,878,368	10,500,419	13,169,117	12,016,562	14,650,348	17,850,699
Representing												
Esternal Restrictions	12.473.000	14,356,955	0.064.010	6.673.819	5.574.100	3.606.710	2,758,494	1792.094	4.045.400	3.906.854	3.856.471	4,225,240
Internal Restrictions	10,796,000	10 262 002	9,784,228	7,104,151	1.347.960	1.004.911	932-911	LADON	6,755.915	851.911	1,271,911	2.665.911
Unenticled	1.574.000	3,211,237	3,857,973	3.306.003	3,543,518	3,216,077	4 100.954	5273.414	0.564.000	8,097,797	5.421.866	10.959.547
And a second s	34.841.000	27,729,793	25.567.617	17.144.003	10,485,647	7,878,448	7.676.368	10 500 419	13,468,117	12.854.643	14 650 348	17,850,699

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2038 EQUITY STATEMENT - WATER FUND Scenario: Negative	Actuals	Current Year					Projecte	d Years				
	2823/24	203421	2025/26	2826/27	2027126	2030/29	2029/30	2030/34	2035/52	2832/33 \$	2033/34	2034/38
Opening Balance (as at 1/7) Restated opening Balance (as at 1/7)	114 T/0 500 914 320.000	175,291,000	124,800,522	107.207.661	126,488,853 126,488,853	129.658.085	133,754,506	137,960,968	142,348,560 142,348,360	146,761,376	151,216,198	155.736.225 155.736.225
Not Operating Result for the Year Restated Net Operating Result for the Year	4.683.500	1,999,633	2,407,348	1,280,972	1,169,232	1,258,863	1,248,107	1,316,115	1,290,921	1,278,682	1,254,549	1,122,890
Other Comprehensive Income - Gain (Inso) on revealuation of RPP&E - Other Movements (combined) Other Comprehensive Income	4.168.000 40.000 4.200.000	4	A		1	2,637,558	2.960.355	1,171,277	3,122,095	3,178,540	3.315.478	-
Total Comprehensive Income	8 894 900	11088333	2,407,344	6.281.972	1,169,232	4,006,421	4,206,462	4.367,302	4,413,018	4,454,822	4,421-127	1,122,890
Equity - Balance at end of the reporting period	121211.000	124.898.535	127,367,881	124.444.853	129,658,085	133,754,504	137,948,948	142,348,365	146,761,376	191,216,198	1879038	156,858,118

KEY PERFORMANCE INDICATORS - WATER FU Scenario: Negative		Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	Projecti 2029/30	d Years 2030/31	2031/32	2032/33	2033/34	2034/35
			• Within	amber benc	hmark (amber	min andior gr r min andior a n andior amb	mber max)	1 × 1 + 4		maximum an minimum and maximum		
Council's Target Benchmarks				2				0.870		1000		
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Ratio	1.12%		-0.76%	• + -2.06%	• +	• +	• +	• ↓ -2.05%	• ↓ -2.42%	• +	• ↓ -4.05%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	66.92%	79.46%	88.38%		88.47%	0 88.49%	88.58%	88.59%	8 8.62%	88.59%	88.60%
Unrestricted Current Ratio	Snapshot Actual Ratio	14 38	8.33	8.91	2.43	4.13	5,02	6 .55	• 7,48	6,89	• - 8.47	10.59
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	8.58	0.00	0.00	0.00	231	0 - 2.48	• - 3.04	0 – 3.18	0 – 3.39	0 - 3.34	0 - 3.44
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	0 – 3.33%	• - 3.34%	3.04%	3.34%	3.54%	3.34%	0 - 3.34%	• - 3.34%	3.34%	3.34%	9 - 3,34%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	42.12	• - 27.64	23.24	13.63	9.82	9.91	13.07	• - 16.00	• - 15.21	15.06	20.17
) different Calculation to TCorp's calculation for same n	atio											
New Special Schedule 7 Ratios			-					1	100			
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	61.51%	96.70%	181.62%	216,49%	115.68%	78.28%	81.97%	67.15%	135.76%	37.81%	36.97%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.07	0.06	• ↑ 0.06	0.05	0.05	• *	0.05	0.04	0.04	0.04	0.04
Asset Maintenance Ratio	Snapshot Actual Ratio	1.00	1.00	1,00	• ÷ 1.00	1.00	1,00	1.00	1.00	1.00	1.00	1.00
Capital Expenditure Ratio	Snapshot Actual Ratio	0.65	• 412	0 - 2.19	0 - 4.22	• - 1.92	0 -	0.59	9.63	0 -	0.80	0.51

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035												
INCOME STATEMENT - WASTE FUND	Actuals	Current Year					Projected					
Scenario: Negative	2822.24	203675	2025/26	2826/27	2027/28	2038/29	2626/30	2030/31	2035/32	2832/35	2033/34	2034/38
Income from Continuing Operations		1										
Revenue												
Rates & Annual Charges	4.665.000	7,132,872	7,488,396	7,793,248	8.067,815	8.547.111	8.554.044	8,786,190	8.983.558	9,208,402	5.454.817	0.668.942
User Charges & Feen	2,457,000	2,115,816	2,439,398	2.512.579	2.575.394	2,639,779	2,694,407	2,750,401	2,807,795	2,868,623	2,826,825	2,966,730
Other Revenues	421,000	620,500	645,740	660.592	877,517	694,455	711.816	729.612	T47.852	766.548	765.712	805,355
Grants & Contributions provided for Operating Purposes	406.000	454,000	428.420	430,213	450,189	401,448	472.964	484,809	456.929	509.352	522.000	535,138
Grams & Commissions provided for Capital Purposes	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$0,000		1. S. S. S.	1000 M	1.000	100 C 100 P	200.000	1.1.1	5 C & A	2201.36	
Interest & Investment Revenue	#54.000	449.465	365,260	208,178	181,633	233,121	205.371	351,371	324,371	361,371	402,371	420,321
Total Income from Continuing Operations	18,418,800	10,782,481	11,197,213	11,815,211	11,952,451	12,375,914	12,728,622	13,062,342	53,410,564	13,718,296	14,871,908	14,468,535
Expenses from Continuing Operations	St											
Employee Benefits & On-Costs	2 707 300	314342	3,268,859	3,416,756	3.517.232	3,613,379	3,700,630	3.793.145	3.887.974	3,945,173	4,064,803	4,188,923
Borowing Cests	140.000	28.727	24,435	28.172	25,601	26.446	25.446	26.446	26.446	25.446	26.440	25.446
Materiale & Contracts	3,298,000	1.511.119	5,278,051	8,437,726	5.565,295	5,874,425	4.021.286	6.171.818	6.326.113	6.484.268	6.646.373	6.852,632
Depreciation & Americanitor	574,000	496.771	444,311	808.251	390,040	329,598	337.877	346,106	354,540	363,184	375.525	384,192
Other Expenses	1,329,900	4.854	5,015	5.160	5,299	5,421	5.557	5,896	5,638	5,984	6.134	6,287
Total Expenses from Continuing Operations	8,838,000	8,250,343	8,018,011	8,293,895	8,498,656	9,646,261	10,091,796	10.343.211	10.680.912	10,865,955	11.128,281	11,416,381
Operating Result from Continuing Operations	2.378.000	1,832,139	2,116,622	3,332,114	3,483,796	2,829,483	2,416,826	2,736,130	2,808,595	2,845,242	2,812,827	3,052,154
Net Operating Result for the Year	2,379,000	1,632,139	3.138.612	2,322,116	2,458,796	2,539,463	2,616,826	2,739,130	2,809,593	2.845.243	2,852,627	3,052,154
Net Operating Result before Grants and Contributions provided for	B		80		5.723							
Capital Purposes	1.379.000	1,460,109	2199.603	2.312.118	2453,714	1.525.655	2.636.825	2,758,158	1.008.595	2.845,242	2,912,427	3,052,154

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035												
BALANCE SHEET - WASTE FUND	Actuals	Current Year					Projected	/ Years				
Scenario: Negative	2022/24	2034/25	2025/26	2826/27	2027/28	2038/29	2829/30	2030/34	2035/02	2832/33	2033/34	2034/35
ASSETS		-										
Current Assets		1000										
Cash & Cash Equivalents	901,000	365,540	1.072.414	1.401.805	1.907,235	2,475,274	2,994,313	3.517.632	1,438,392	3.429.244	4,007,236	4,620,381
Investments	5.425.000	2.554.951	3.335.477	4,368,116	5.943.060	7,713,111	8.330.472	10.961,166	10.064,772	10.885.744	12,486,806	14,397,309
Receivables	294.000	177.001	411.482	428,733	440.328	454 184	465.539	477,177	489.105	501.354	\$13.868	526,714
Total Current Assets	4.583.500	3,273,5%2	4,817,373	6.196.654	8,290,621	10.642,569	12,790,324	14.955.974	12.012.279	14.616.322	17.007,910	19.544.374
Non-Current Assasts												
Investments	1,193,200	210.001	848,117	1,239,106	1.685,871	2,187,983	2.648,780	3,109,360	2,860,753	3.001.231	3.542.140	4.084.080
Intrastructure, Property, Plant & Equipment	14.514.500	10.211.536	17.108.525	17,828,404	17,625,316	17,634,316	12,708,669	17,664,083	24.090.723	24,067,375	24,224,334	24,239,625
Intergible Assets	31,500	24.007	18.607	13.807	8.707	3.607	(1,493)	06.0035	(15.690)	(16,793)	(21.893)	(26,993)
Total Non-Current Assets	15,757,200	17.554.034	18.001.678	10.10.061.317	16.519.895	19.815.906	25.353.976	20 666 850	26.039.784	27.581.813	27 744 580	28,296,725
TOTAL ASSETS	17.330.000	20,828,545	22,908.982	35.217.871	27,810,515	30,458,475	33,144,300	38,822,825	38,952,054	41,898,135	44,752,490	47,841,089
LIABILITIES		100		10.								
Curvent Liabilities		100 3										
Payaties	525,000	474,360	302.056	#13.757	394.958	412.529	433.952	446.881	640.071	462,336	478.857	488,665
Other provisions	2,872,000	35,675	40.953	45.577	50.727	56,006	81,285	66,564	71.643	37,829	82,400	67,679
Total Current Liabilities	3.397.000	929.954	112,608	458.354	449,685	468.535	495,217	\$13,444	711,913	539.458	561.057	676,545
Non-Current Liabilities			100		-							
Other provisions	280.500	141.052	162,613	182,760	205.452	224.579	245,747	266,314	288.062	309.249	330.417	357,584
Total Non-Current Liabilities	281.500	343.052	162.613	142,760	738,412	224,579	245.747	266.914	268.062	309,249	330.417	351,584
TOTAL LIABLITIES	3,677,900	653,007	695,221	442,295	653,097	685,118	740,964	780,359	999,995	848,707	891,474	827,829
Net Assets	10.641.008	26,175,139	22,313,768	14.838.976	27,157,410	31,765,565	10,401,156	15,942,466	37,652,659	40.348.409	40.000	46,015,170
EQUITY			- Maria	-								
Retained Earnings	13,190,200	14,722,139	18,869,760	10 162 875	21.636.672	24,168,325	26.803.150	25.542.281	32.351.873	38,197,115	38.129.743	41,181,897
Revaluation Reserves	5.453.500	5.455.000	5,453,000	5.455.000	8 520,747	5.599.034	1.600,186	5.600,180	5.600.186	8.652.513	8,751,275	5,731,273
Total Equity	18,643,000	20.175.139	22,313,768	14.855.876	27.157.418	29.765.368	32,403,356	35.142.466	37,952,058	45.849.428	41,861,816	46.913,179

ASH FLOW STATEMENT - WASTE FUND	Actuals	Current Year					Projected	Years				
cenaria: Negative	2023/24	2024/25	2925/26	2826/27	2027/28	2020/29	2029/30	2030/31	2035/32	2652/35	2033/34	2034/38
ash Flows from Operating Activities		100		1	1		1	1		1	1	
and Frews from Operating Activities	11	1000 C 100										
ates & Annual Charges		7.083.170	7,476,372	7.782.166	8.057,798	6.336.922	8.548.448	8,758,365	8.975.578	9,198,223	9.426.433	9.680.349
er Charges & Fees		2.044.318	2.417.940	2.508.411	2.571.616	2,036,111	2.690.646	2.746.548	2,803,845	2.002.575	2.822.775	2,984,476
vestment & Interest Revenue Received		449.093	160,280	209.176	181.533	233,424	295.371	351.371	374.571	561.371	402.371	470.371
rartts & Contributions	1.007	464,000	426.420	439,213	450,193	401,448	472,964	484.809	496,929	509.352	522,000	\$35,138
ther	- MIL - 1	620,200	641,740	662:592	677,517	894,455	711,816	729,812	747,852	766,548	785.712	805,355
ayrbanda:	100 111	3000 0			- Anno -	10.000	Children .	- 10 C				
npicyse Benefits & On-Costs Isterials & Contracts	AR 1 - 31	(1.164.362) (3.448.555	(3.258.801) (5.308.679)	(3,418,788) (3,441,806)	(1.512.332) (5.560.291)	(5,692,370) (5,652,411)	(3,700.638)	(8,793,140) (8,161,282)	(1.887,974) (8.315,314)	(1.985, 173) (0.473, 596)	(4.064,803)	(4.186.023
ber a contracts	1 3	1001.044	15.010	(5, 560)	(5,299)	(5.43%)	(8.011.006)	15.000	(5.8340	10.904	(8.454.524)	(0.800.902
-	NI 11	1000	A	Co. man		(and d	the second		1.0.00	10.000	the state	
et Cash provided (or used in) Operating Activities	1.00	201.0015	2,549,561	2,756,258	2,060,634	2,692,654	3,000.374	3,110.580	5,189,449	1201715	3,333,412	3,481,576
ash Flows from Investing Activities	No. 4	. A										
ecelyts:		·		h								
ale of Investment Securities		1.354,958			-	+	6.4		1,125,001	+		-
epiteenta:		100		100								
urchase of investment Securities		1000	(1.027.812)	(12) 5481	(2.521.790)	(2.272, 963)	12.078, 1581	(2.091.274)	-	(771.450)	2.311.8705	(2,482,457
urchase of infrastructure. Property, Plant & Equipment		(2.970.327)	(\$04.795)	(1079.248)	(333,497)	(52,65%)	(404.878)	(493.568)	(6.393.690)	(A71, A13)	1443.4491	(396.005)
et Cash provided (or used in) Investing Activities		394.631	10,812,4181	12.404.8181	dis.000.00	(2.594,814)	(2.481.034)	12.567,2621	(5.288.689)	(1.242.062)	(2,758.419)	(2,545,462
ash Flows from Financing Activities												
eceipts:					-							
raceeds from Borrowings & Advances			+:I	1.00	1000	+	11+	+ 2	5 H	÷		
apmanda:					- 101 ···							
epayment of Borrowings & Advances						4	11.4	-		£		
et Cash Flow provided (used in) Financing Activities	· · · · ·	-	1	100	11	(+)				÷.		
et increase/(Deciease) in Cash & Cash Equivalents		(\$38,440)	708.853	101,392	\$25,427	568.048	515.040	\$23,318	(2.079.245)	1.991.852	\$77,993	813,114
us: Cash & Cash Equivalents - beginning of year		901,000	361,560	1.070.414	1.401,805	1,007,233	2.475.274	2,894,313	3,517,632	1,418,392	1,429,244	4.007,238
esh & Cash Equivalents - end of the year	801.000	381,583	1.070.414	CADCASE	1.887,235	2475274	2 894 313	1.517.632	1.416.582	1429 244	4.607.356	4 420 301
				100			100					
	901.000	301.500	1.070.414	1.401 800	1.817.235	2475274	2394.313	-3517.632	1.438.392	3.429.244	4.007.236	4,620,381
ant & Cash Environments , and of the same		3,254,042	4,281,654	5.607.222	T 626 912	9.000.06a	11.977.252	14,070,526	12.945.525	13,716,975	10.020.540	16,481,402
sub & Cash Equivalents - and of the year seatments - and of the year	6.818.000				8,536,165	12,376,348		17,588,158	14,583,917	17,146,219	26,836,982	23,191,755
with & Cash Expansion - and of the year vestments - and of the year sets, Cash Equivalents & investments - and of the year	6.819.000 7,526,806	3,6*5,682	5,312,968	7,999,827	8,829,192	14.1 0.000	14,971,565	Total and the second second	10,000,000			
vestments - and of the year ask, Cash Equivalents & investments - and of the year			5,352,968	7,996,827	4,000,100	and the second	14(8/11/580	- Come in	10,200,011			
vestments - and of the year	7,526,000	3.4-5.682			×	v					8.484.702	11.580.518
vestments - and of the year and, Cash Equivalents & Investments - and of the year apresenting			5,392,968 2,636,350 2,715,718 6,392,848	7,898,827 3,385,320 3,623,708 7,808,827	4,971,384 4,594,001 8,856,165	6,704,214 5,672,154 12,374,364	#288.214 6.603.301 14.871.585	1.001.014 7.000.341 17.000.341	5.515.734 4.000,183	7.533.526 8.013.094 97.546.218	8,494,702 10,551,480 26,856,162	11,590,318

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - WASTE FUND	Anat	Current Year					Projected	Veers				
Scenario: Negative	2622236	202625	2025/26	2026/27	2027/28	2038/29	2029530 1	2030/31	2035/32	2832/33	2033/34	2034/35
Opening Balance (as at 117) Revtated opening Belance (as at 117)	H.478.500	18.643.000	20,175,130	22.213.760 22.313.760	24.635.878 24.635.876	27.157.418 27.157.418	29.765.360 29.765.360	32,403,336 32,403,336	35.142,468 35.142,468	17.952.058 37.952.058	40,849,428 40,849,428	43,667,016
Not Operating Result for the Year Restated Net Operating Result for the Year	2.378.000 2.376.000	1,532,129	2.158.422 2.158.622	2.322.116	2,453,798 2,453,796	7.529.653 2.529.653	7.636.826	2.739.130 2.739.130	2,809,593	2.845.242 2.845.242	2.852.627 2.952.627	3.052.154
Other Compositionalise Income - Quin (Icea), on revolution of IPP62 Other Comprehensive Income	544.500 544.500	<u> </u>	A	+	67,747 67,747	78,289	1.150	+		52.03 52.08	78.960 78.960	- 4
Total Comprehenalive Income	1.867.900	1.532,199	2.18.672	2 322 116	2,521,542	2,607,942	2,637,976	2,736,136	2,809,583	2,897,376	1.011.567	3.052,154
Equity - Balance at end of the reporting period	18,643,000	20,475,138	22,313,768	BABBAR	27.157,418	29,765.568	32,403,336	35,142,466	37,952,058	45,849,428	43,861,016	46,913,170

Scenario: Negative		Current Year 2024/25	2025/26	2026/27	2027/28	2028/29		ed Years 2030/31	2031/32	2032/33	2033/34	2034/35
			• With	amber benci	hmark (ambor	min andior gre min andior ar n andior ambe	mber max)	1 × × + +	Within green b above green m below green m above amber r below amber r	usimum and a inimum and a naximum		
Council's Target Benchmarks				2				- 870		10120		
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Ratio	13.81%	19.17%	• - 19.99%	• - 20.53%	• 20.44%	• - 20.72%	• - 20,94%	• - 20.95%	20.75%	• 20.84%	21.10%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	95.70%	96.18%	96.22%	96235	96.27%	96,28%	96.29%	96,29%	96.28%	96.29%	96.30%
Unrestricted Current Ratio	Snapshot Actual Ratio	6.42	31174	13.49	18.44	22.71	25,83	29.13	16.87	27.09	30.31	33.91
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	84.38	106.69	109.47	111.22	100.12	• - 113.48	• - 117.66	120.64	122.32	• - 126.09	• 130.94
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	0 - 3.53%	0 - 3.51%	3,81%	3.51%	1.51%	3.51%	3.51%	3.51%	9 - 3.51%	3.51%	9 - 3.51%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	0 - 1.07	6.29	·	10.59	13.17	15.53	17.80	• - 13.86	9 - 16.52	18.83	21.18
1) different Calculation to TCorp's calculation for same r	atio			1								
New Special Schedule 7 Ratios								100				
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	412.29%	568.91%	785.78%	236.94%	● ↓ 33.27%	305.14%	218.13%	1035.75%	207.98%	321.96%	283.16%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	• - 1.00	• - 1.00	• - 1,00	• - 1.00	• - 1.00	• - 1,00	• - 1.00	• - 1.00	1,00	• - 1.00	1.00
Capital Expenditure Ratio	Snapshot Actual Ratio	5.62	0 -	0 -	• +	• +	0 -	0 -	0 -	• •	• - 1.19	• +

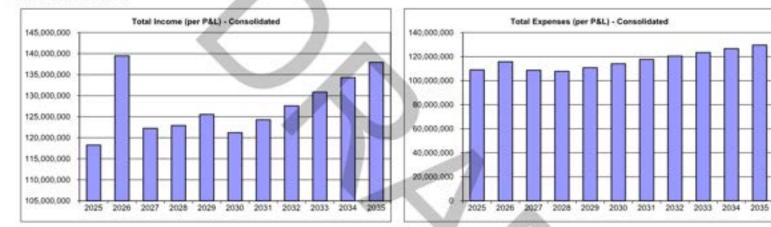
Appendix Thee **Positive Scenario**

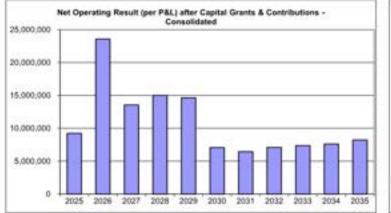
10 Year Financial Plan for the Years ending 30 June 2035 INCOME STATEMENT - CONSOLIDATED	Artura	Current Year					Projecter					
Scenaria: Pasitive	2023/24	203625	3025/26	2826/37	2027128	2028/29	2629/38	2030/31	2035/52	2012/01	2033/34	2034/30
ateriaria, Festere			1	1	and the second	1	1		1	1	1	
Income from Continuing Operations		-										
Revenue:	1.497	100										
Rates & Annual Charges	47,494,500	50,991,801	82,402,773	54.372.842	55.957.005	\$7,606,777	59,062,086	60.554.597	\$2,060,205	61,601,453	65.185.282	66,806,658
User Charges & Fees	25.159.000	21,756,591	27.663.095	25.816.853	27,254,989	28.093.082	28,877,818	29,845,056	30.427.182	34, 187, 862	01.967.559	32,766,748
Other Revenues	1.666.000	3.241.802	0.864.821	4.123.787	4,196,721	4,101,744	4,220,519	4.343.076	4.469.549	4.600.079	4,754,811	4,873,898
Grants & Contributions provided for Operating Purposes	18.824.000	17,599,879	23,856,814	18.396.588	10.595.234	10.644.238	20.126.856	20.625.628	21,134,804	21,856,172	22,990,642	22,738,338
Grants & Contributions provided for Capital Purposes	58,540,000	11947.842	24,870,106	13,262,529	10,048,573	10.000.225	4,024,829	4.125.245	4,228,375	4.334.965	4.442.437	4.553,498
Interest & Investment Revenue	4.163.000	8.508.954	- KAOL MR	4,212,176	3,891,475	5.965.799	3,741,810	3,784,847	4,129,005	4,329,275	4,841,849	5.032.688
Other Income:	N	1007	10000									
Net Gains from the Disponal of Assets	E	439.648	100 million -	-	-							
Fair value increment on investment properties	545,500		1 . S. A.	A 100 000 000				100000040			in the second second	1.1.1.1.1.1.1.
Other Income	2.105.200	1.006,145	1.041.458	1,790,407	1,137,234	1,166,123	1.166.123	1,986,123	1,186,123	1.168.123	1.166.125	1,186,123
Joint Ventures & Associated Entities - Gain	il	1048					+			+		
Total Income from Continuing Operations	158,595,800	114,272,664	139,564,737	122.275.141	122,902,240	125,567,987	121,221,923	124,294,573	127,614,044	130,877,048	134.326.792	137,937,947
Expenses from Continuing Operations		111 1		10								
Employee Benefits & On-Costs	16.013.000	38,485,929	40.628.533	AT.POT 585	43,166,114	44.068.551	45.571,289	46.300.572	47.458.088	48.644.538	49,865,652	51,107,168
Bornwing Costs	711,300	845,300	762,800	1 254 738	1,117,991	1.090.570	943,231	794.925	621.097	456.802	354.704	245,795
Materials & Contracts	35,396,000	41,800,505	42 203,415	33.023.369	93,210,187	34,310,155	35,220,118	36.153.809	37,111,868	38.094.956	39,103,754	40,138,960
Depreciation & Amortisation	23,824,000	25,854,877	27.879.528	27,764,848	27.663.535	27.625.030	28.454.478	29.877.320	30.908,735	31,815,253	32.851.232	33,933,822
Impairment of receivables	15.200	26.054	28.878	27.684	28(479	29,085	29.045	29,085	29,085	29.045	29,585	29.085
Other Expenses	2,268,000	1,906,382	1.018.003	1.868.211	1.810.782	1.058.438	2.008.422	2.058.635	2 110.099	2,162,851	2,216,922	2 272 548
Net Losses from the Disposal of Assets	3.437.500		2,592,230	2,899,324	110,795	1.846.125	2 294 574	2.634.574	2 294 574	2,294,574	2 308 574	1,963,628
Revaluation decrement/impairment of IPPE	202.000				100 -				-			
Total Expenses from Continuing Operations	108.867,800	105,040,896	115.912.441	108,728,950	107,015,741	110,929,952	114.151.198	117,848,957	120,533,543	123,508,068	126,722,925	129,714,005
Operating Result from Continuing Operations	88,733,900	6,222,668	33,382,296	13.546.210	15,075,499	14,438,035	7,876,726	8.435.655	7,080,581	7,368,967	7,605,760	8.323.942
Net Operating Result for the Year	56,752,800	0,222,668	23,592,296	11.540,210	38316,499	14.616.015	7,076,735	6,435,685	7,080,581	7,566,947	7,685760	8,225,842
Net Operating Result helpes Grants and Contributions provided for				1	V	100						
Capital Purposes	882,000	18.125.254	(1,271,010)	242,645	4.003.005	3.847.818	5.840.000	2,310,410	1.452.125	1.014.002	3,763,542	3.675.644

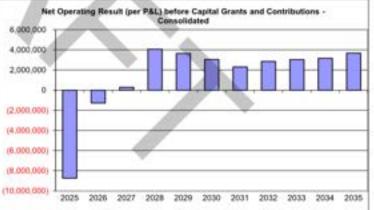
IALANCE SHEET - CONSOLIDATED	Actuals	Currenti Year					Projecte	d Years				
Icenario: Positive	2823/24	202425	2025/26	2826/37	2027/26	2038/29	2629/38	2030/31	2035/52		2033/34	2034/3/
USETS	10071	1		1		1	1	1	1	1	1	1000
Current Assets	1.487	- 100 I I										
anh & Cash Equivalents	18, 142, 200	11947848	10.074.972	10,274,135	10.484.632	11,353,660	11.831.726	14,480,344	13,463,890	18.076.252	17.954.835	20,130,793
nuestments	108 194 500	85,209,754	63,519,843	83.604,201	62,956,639	66,819,493	67,055,070	75.127.793	79.925.191	85.071.302	92,897,873	102.661.542
lacativables	1,007,000	7.558.485	4.653.063	8,281,500	6.531,373	8,768,165	8,727,122	9,025,181	9,263,911	9.510.263	9.821,259	10.120.508
neritrises	1.654.000	1,656,313	1,667,657	1,704.427			1,769,252			1.678.573	1,009,855	1.941.918
	2,337,000	2371,710		2,271,750	1,732,180 2,271,750	1,760,893		1,818,290	1,848,055			
Contract assets and contract cost assets			2,275,750				2,271,750	2,271,750	2,271,790	2,271,750	2.271.750	2,271,750
2her	1,037,000	1 209 061	1004	1,111,300	1,105,664	1,130,498	1,543,823	1,157,494	1,171,519	1,185,907	1,200,860	1,215,815
Total Current Assets	H1.368.500	114,864,256	87.425.545	87,247,462	87,115,238	82.104,456	82,818,723	103.860.843	107,942,518	115,994,046	125,815,841	136,342,525
ion-Current Assets	No.	and the second										
rvestments	34,000,000	29.591,081	21.712.798	21.728.910	21.429.685	22,640,082	22.604.864	25,263,730	26.977,127	28.713.051	31,252.041	34.540.572
centract assets and contract cost assets	and the second s	65,250	65,250	65,250	45,250	65,290	65,250	45,250	65,250	65,250	65,250	45,250
drastructure, Property, Plant & Equiprisent.	1.364.385.000	1.406,657,356	1.475.747.343	CAMEA24.879	1.503.085.764	1,515,784,988	1.554.118.861	1.554.319,514	1,555,395,570	1.569.682.945	1.571.726.048	1.583.574.448
rvestment Property	9.263.000	8,283,000	9,263,000	9,263.000	0.263.000	9,263,000	\$263,000	8,263,000	9,283,000	9,263,000	8.263.900	9,263,000
itangibie Assets	284,000	\$28.475	123.375	\$18,275	113,175	106.075	102.975	97.875	\$2,775	87.675	82.575	77,475
light of use assets	261.000	260.000	200.005	244.500	290,000	280.000	260,000	260,000	280,000	260.000	260.000	260,000
Intal Non-Corrent Assats	1.418.192.000	1.448.265.162	1.011.211.766	3 517 502 314	1 554 257 072	1 548 101 395	1.585.414.950	1 580 395 368	1.686.055.728	1.608.071.921	1.812.826.914	1.6/37 780 743
OTAL ASSETS	1,558.561,800	1.563,129,418								1,734,065,967		
LABILITIES			1.000									
Summent Liabilities					and the second							
	10 000 000	an aire aire	the maximum									
Yayubkes	16,968,900	54,758,640	96,764,279	12.517,240	53.434.525	12,975,418	12.548.373	12,516,407	13,227,863	13,627,025	13.557.756	13,915,222
Contract Rabilities	14.828.000	15,167,480	15.333.249	15.146,858	15,989,991	15,177,266	7.354.314	7,536,089	7,722,327	7,913.998	8.108.797	8.309.241
asse lightlies	65.300	84,585	71,495,	85.655	WT.858	53,674	22,897	67,000	89,000	43,000	44.500	45,000
komswings	1,966.000	1,972,682	2.953.948	3.067.849	5,337,214	3,427,143	3.529:002	3,696,680	2,084,175	2.204.273	1,473,808	1,548,670
Imployee benefit provisions	7,821,000	8,155,958	8.442.409	8.731,453	0.079.873	9,549,853	8.667,583	0.993,257	10.327.072	11.609.252	11,019,947	11.379.429
Other provisions	2,872,000	38,404	49.242	48.50	53,458	54,735	64,014	69,253	74,571	79.850	85.129	90,408
Total Current Liabilities	41.625,000	40,137,749	43.628.659	36,678,243	#E005.984	41,042,507	33, 166, 223	35,878,705	30,515,027	34,556,579	34,289,397	35,297,975
Ion-Current Liabilities					10000	100						
wate liabilities	341,000	216,430	144,935	144,210	76.611	22,957	And	208.000	139.000	98.000	63.500	16.500
Somewings .	16,390,200	15.017.206	23,467,121	21.379.275	20.047.988	98 820.848	13091343	8,395,164	7,300,990	5.096.715	3.822.908	2.074.238
Impleives benefit provisions	477,500	642.042	664.501	687,887	711.624	736.028	765.038	786,875	812,953	839.888	667,497	895,795
Other provisions	583.000	443.323	482,884	453 552	513,685	834.855	544.958	567,185	588,353	609 520	\$30,688	651,855
Intel Non-Current Liabilities	18,491,000	16.349.001	24,739,531	21,804 995	21,339,006	17.004.600	14 308 800	40.957.024	8.641.296	8.642.104	5.164.502	3 640 389
OTAL LIABLITIES	82.111.500	54.456.750	68,568,191	61,297,603	67,435,890	14.746.766	47,545,122	44,835,735	42,156,123	41.178.702	38,473,889	58,928,399
Set Assets	1,417,458,100	1.556.672.688	1.538,284,964	1343,810,174	1.058.896.430	1.581.258.887	5 831 848 551	1646254.402	1,861,830,730	1.802.807.202	1.696.976.766	1,787,194,709
IQUITY					~		·					
Intained Earnings	649-540-200	659,162,888	682 754 964	496.305.174	711,318,674	725.955.708	710.077.413	739.483.088	745 543 588	753,912,576	701.518.355	765,742,256
Invaluation Reserves	647,510.000	BAT 5/0.000	847,510,000	647 510.000	64T 57T T47	855.302.379		108.851.384	845.006.132	928.974.889	817,452,411	857,452,411
							858,621,118					
ouncil Equity Interest	1,497,452,500	1.506.872.668	1.530,264,964	1.543.810,114	1.558,896,420	1.581,258,087	1.831.848.551	1000.004.452	1.661.639.720	1,882,887,265	1.898.970.786	1,707,194,709
ion-controlling equity interests fatal Equity	1.467.453.500	1.586.672.668	TAN NA PL	1 541 116 174	1 558 896 475	1 541 298 247	CALCULATE DATE	1001114.001	1441419 794	1.602.607.201	1.654 876 764	1 797 194 799
and address.				-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,200,000,400	1,281,228,287	1,411,444,791		1,000,000,000	1,101,007,000	10000000000000	1,701,100,100
								6				

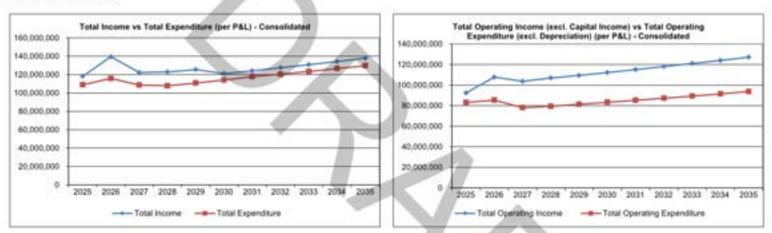
CASH FLOW STATEMENT - CONSOLIDATED Scenario:	Actuals	Current Year					Projected	Vara				
Positive	2623/24	2024/25	2925/26	2826/27	2027/26	2028/29	2020/30	203031	2035/32	2612/33	2033/34	2034/35
		10		1		-	1			1	1	
Cash Flows from Operating Activities	11											
lacality:	47.348.000	50.101.750	52,418,458	54,384,075	55,971,261	\$7,625,807	59,577,840	60.570.910		63,615,581	45, 197, 713	46,819,399
lateo & Annual Charges Iver Charges & Fees	27.477.800	21,805,458	25,964,996	25.950.341	27.015.740	27,941,718	28,756,862	29.560.457	\$2,072,037 30,318,405	31,077,418	31,854,387	32,650,760
nventment & Intorest Revenue Received	5.572.000	7.501.027	5.910.076	4.173.447	3,652,567	3,854,736	3,830,865	3.664.102	4.051.277	4,248,800	4,502,795	4,910,460
Insette & Contributions	45,735,000	35.819.227	48.600.252	32.440.156	30,410,270	30.467.098	18,195,354	24,796,590	25.379.049	25.008.AM5	28.849.875	27,309,008
konds & Deposits Received	772.000		**		any trouble	30,867,058	10.100.004	24.790,000	20,000,000		20.000.01.0	21.000.000
ther .	1 558,000	4.852.405	4.578.651	5.411.908	5.342.231	5,279,595	5,455,714	5,480,477	5,606,104	5,735,761	5,869,582	6.007,748
symants:		640.0										
mpioyee Benefits & On-Costs	(54,888,200)	(34,296,039)	(40.250.118)	++1.541.4513	142.000.6671	(43,713,547)	(44.800.102)	145,820,1040	147,068,1075	648,244,8101	148-450,8000	(50.687.209)
Anteriais & Contracts	(44,295,000)	TREAT AND	(45,035,985)	136.019.377)	(16,262,200)	(36.221.467)	28.114.156	(16.045.078)	(37.000.515)	(37.988.506)	(18.964.328)	140.018,478
konowing Costs	(575.000)	GB18.113/	1903.9591	(1.346.212)	(1.185.235)	(1.037.768)	(\$38.052)	(762.178)	0008.049	1448.0151	(336.303)	(229.918)
ionda & Deposita Refunded	(322.000)	ALC: 1	ALC: NO. 4	+	· · · ·	+					-	-
Ner	(1.051.000)	al 300.5535	TANK SHO	(1.967,968)	(1,810,650)	11,0998,2140	(2.008.199)	(2,058,454)	(2,109,864)	(2.142.811)	(2.216,876)	(2,372,080)
let Cash provided (or used in) Operating Activities	52-675.000	36.476,281	51.643.252	41.890.899	41,909,571	42,516,748	30.463.905	39,136,770	40.640.631	41.848.303	43.064.066	44,490,700
Lash Flows from Investing Activities		1.200		(A)								
teceipte:		1007	0.000000	1000	55000 SSL	Section 2	0.1288.03					
Sale of investment Securities	1000	21,603.536	21.595.767	3.868.141	5,880,920	2.242.554	4.093.077		896,901	Concernants /	0.000	02022/12
ale of Infrastructure, Property, Plant & Equipment	2.558.500	6,990,722	8,012.855	802,145	2,685,015	1,948,224	1,497,498	1,221,206	1,822,801	2.587.878	1.519.578	2,050,025
Ither Investing Activity Receipts fayments:	87,547,000	V	and the second second		+	-	11+					
Archase of investment Securities		(4,210,373)	(8.067.812)	14.025.8001	(4.8/6.172)	(7.290.608)	(4,293,438)	(10.751.588)	(7,385,687)	10.004.0051	(10.145.381)	(13,372,400)
furchase of investment Property	1.	The local division of	and the second second	To option of the	and the second s	I. and the second	(and the second	francisco and	Li contrari i	In second	fin manual i	(and (all the second
furchase of inflastructure. Property: Plant & Equipment	(51,543,000)	(81.001.203)	(97,403,711)	(58.162.801)	144.955.021	(34,945,948)	(27.802.222)	123.470.6800	(33.367,410)	(32,777,409)	(00.372.127)	(29.534.360)
furchase of intangible Assets	(11.000)				and the second second			-			-	
other Investing Activity Payments	(#2.247.000)	14		2	- M-	- 12	332	10	-		1 - I - I - I - I	24
let Cash provided (or used in) Investing Activities	(41.736-000)	(36.697.5%)	141.062.001	(86.441.097)	191.101.104	(38.008.778)	(26.505.363)	00.0012521	(37,871,405)	(37.073.708)	(38.997,910)	(40.758.734)
ash Flows from Financing Activities			1	100	111	-						
leceipta:				1000	1007	100						
Proceeds from Borrowings & Advances	4,355,000	2.2	11.403.861	100	3.000.000	1.102	NO 114	20	1.2			
Paumanta:						100	100 C					
lepsyment of Burrowings & Advances.	(1.729.000)	(1.566.172)	(1.972.982)	(2.955.5483	da.delT.aveki	(0.071,014)	10402-1401	(3.529.002)	(3.666.660)	(2.094.575)	(2.204.273)	(1.473.808)
lepayment of lease liabities (principal repayments)	(71.000)	(4,005)	(84.585)	(95.485)	(51.605)	(67,858)	(61.8/4)	(87,937)	(87,000)	(80.000)	(#2;500)	(44,000)
let Cash Flow provided (used in) Financing Activities	4.550.000	(1.971.097)	8,348,594	(1.056441)	1154315	(2,002,942)	(1.48) 81 17	(3.616.940)	(3.763.640)	12.16.1.1151	(2.347.372)	(1.5.17,000)
fet increase(Decrease) in Cash & Cash Equivalents	13,489,000	(2,192,192)	(5.672,676)	199,161	180,410		476,066	2429.818	(806.454)	2,612,362	1,658,363	2,216,158
ius: Cash & Cash Equivalents - beginning of year	4,851,000	18,140,000	15.947.848	10.074,972	10,274,133	10.464.632	11,353,660	11831,725	14,480,344	13.463.890	16,176,252	17,914,635
Lash & Cash Equivalents - and of the year	18,148,000	15,547,548	10.074.872	18,274,133	10.464,612	11,313,668	11.831.726	14,480,544	13,465,890	16.016.313	17,814,635	20,130,793
Cash & Cash Equivalents - and of the year	18,140,000	15,547,548	10,074,872	18,274,133	10,464,612	11,353,666	108028	14,460,544	13,485,890	16,076,313	17,814,635	20,135
Lash & Cash Equivalents - end of the year	18,140,000	15,947,848	10.074.972	10,274,133	10,464,632	11,253,865	11.831.726	94,400,344	15,463,690	18,076,252	17,814,835	20,130,790
westments - and of the year	133,194,000	115,800,835	#5,272,681	05,333,171	64,426,522	89,459,575	01.005,004	100.411.522	106,900,318	113,764,353	123,829,714	137,202,113
ash, Cash Equivalents & investments - and of the year	151,354,800	151,748,685	95,547,653	95,607,304	94,893,154	100,013,235	101.401.660	114,871,866	120,364,208	125,868,605	141,844,349	157,332,987
Improventing							1000					
External Restrictions	82 609 200	46125.211	58,555,858	55 784 333	52,927,480	54,209,327	60.111.020	56,819,345	45,215,840	67.628.338	71,496,001	79.482.420
Internal Restrictions	39.362.298	26.509.757	20.974.832	25.574.126	24.402.633	26.767.600	29.842.455	34,798,864	31,227,088	32,425,489	37.027.925	39,357,439
Unvenificied	29.362.712	10,115,615	15,792,433	14,748,844	17,583.061	19,836,309	21.497.245	21,253,658	25.917,280	29,806,776	33,320,395	38,499,048
	151 114 000	151.748.683	65.347.653	PE 807 304	94,885,154	100.613.235	101.001.840	114.871.866	120.364.208	129 848 605	141 844 349	187,332,667

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - CONSOLIDATED	Artura	Current Year					Projecte	od Years				
Scenario: Positive	2023/24	203625	2025/26	2826/27	2027/26	2038/29	3629/30	2030/31	2015/32	2012/33	2033/34	203435
Opening Belance (as at 1/7) Restated opening Belance (as at 1/7)	1364,218,000	1.497,490,000	1.506.677.668	1.530,264,964	1,543,810,174	1.558.896.420	1.581,258,087	1.631.848.551	1,848,314,482	1.661.639.720	1.882.887,285	1,698,970,766
Not Operating Result for the Year Restaled Net Operating Result for the Year	<u>54,732,000</u> 54,732,000	0.772.684 9.822.684	73,592,298 23,592,298	13.545.210	15,016,499	14,638,035 14,638,035	7,010,725	6.435.655 6.435.655	7,080,501 7,080,501	7.368.987 7.368.987	7,805,780 7,605,780	8.223.942 8.223.942
Other Comprehensive Income - Gain (Issa) on revaluation of IPP&E - Impairment, Does (revenue anticing to LIPP&E - Other Miscrementi (combined)	54.048.000 247.000 274.000			-	\$7,347	1	43.316.739	10,230,278	6,244,738	11.876.997		8
Other Comprehensive Income	54,499,000	- A1			67,747	7.724.652	43.316.739	10,250,275	6.244.738	13,476,557	8,477,722	
Total Comprehenalue income	113,231,000	9,222,644	23,592,296	12545,210	15,086,246	22,362,667	55,355,454	16,685,930	13.325,239	21,247,544	16.083.502	8,223,942
Equity - Balance at end of the reporting period	1.497.458.300	1.506.672.664	T.530.344.944	1.543.810.174	1.558,896,420	1.981.398.047	1.821.848.951	1.648.314,483	1,661,636,735	1.002.007.205	1.698.976.766	1,717,194,709

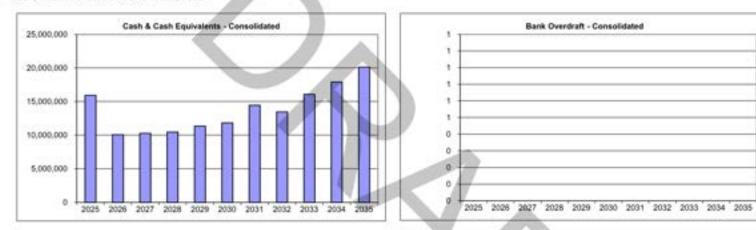


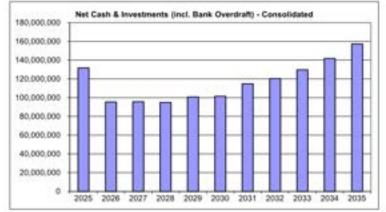




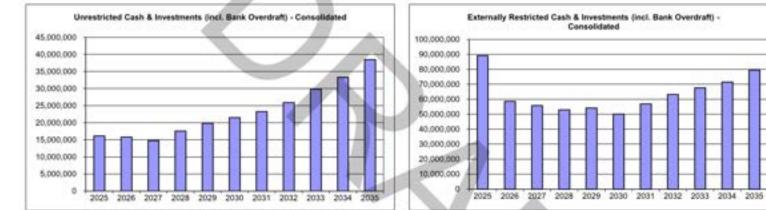


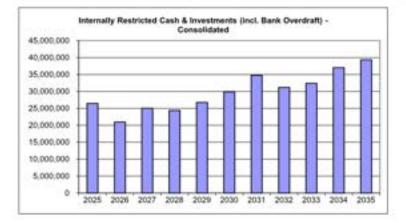
Cash, Investment & Bank Overdraft Charts





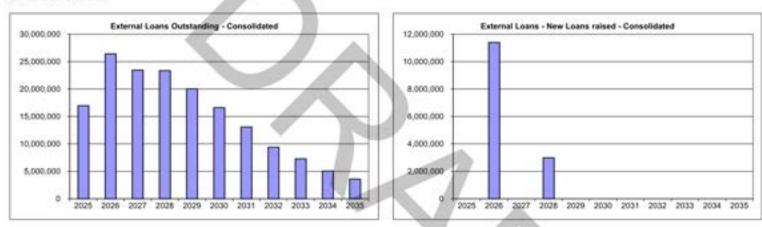
Cash Restrictions Charts

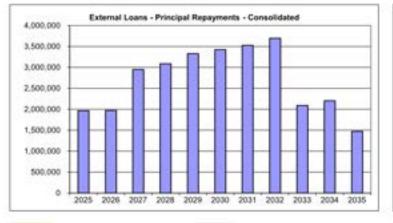


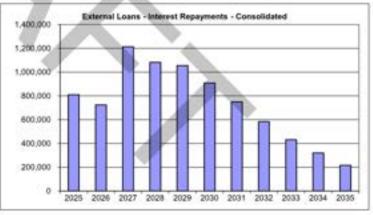




External Loans Charts







Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 KEY PERFORMANCE INDICATORS - CONSOLIDATED Scenario: Positive

Scenario: Positive		Current Year 2024/25	2025/26	2026/27	2027/28	2028/29		ed Years 2030/31	2031/32	2032/33	2033/34	2034/35
			. Within	amber benc	hmark (green fimark (amber ark (amber mi	r min and/or a	enber max)	* * * *		maximum an minimum ans r maximum	d below amb I above ambe	
Council's Target Benchmarks				0								
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Rultip	9.18%	• - 1.15%	2.92%	• - 4.36%	• - 4.79%	4,56%	• - 4.12%	• - 4.17%	0 - 4,21%	• - 4.21%	• - 4,24%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Rato	70.20%	0 - 65.07%	73.29%	75.15V	75.60%	\$0.07%	80.09%	• - 80,13%	80.14%	8 0.17%	0 - 80.21%
Unrestricted Current Ratio	Snapshot Actual Ratio	2.92	2,48	3.03	3.04	3.30	9 - 3.67	0 - 4.00	3.98	4.21	• - 4.89	• - 5.16
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	6.24	10.62	1.45	7.88	7.42	9 - 7.85	8.07	9 - 8.36	• - 14.30	• - 14.86	• - 22.55
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	• - 3.13%	3.13%	3.13%	3.13%	1.13%	3.13%	3.13%	9 - 3.13%	3.13%	3.13%	9 - 3.13%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	• - 16.21	• - 11.26	12/13	11.82	12.02	12.36	13.66	13.96	8 - 14.99	• - 15.09	• - 17.44
1) different Calculation to TCorp's calculation for same	ratio			1			6		2			
New Special Schedule 7 Ratios												
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	90.63%	148.13%	102.15%	93.00%	79.52%	77.16%	74.57%	81,06%	● ↓ 88.53%	85,75%	● ↓ 75.22%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.02	0.02	0.02	0.02	0.02	0.01	0.01	0.01	0.01	0.01	0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	0.95	0.95	0.95	0.95	0.95	0.95	0.96	0.95	0.95	0 .95	1,00
Capital Expenditure Ratio	Snapshot Actual Ratio	• - 1.94	9 - 3.54	1.24	1.60	1,18	0.83	0.66	0.96	0,89	0.80	0.76

10 Year Financial Plan for the Years ending 30 June 2035 INCOME STATEMENT - GENERAL FUND	Artura	Current Year					Projected	. Marrow				
Scenario: Positive	2823/24	202425	2025/26	2826/27	2027/28	2038/29	2629/30	2030/31	2035/02	2832/35	2033/34	2034/38
		1	1	1	1	1	1	1	1		1	1
Income from Continuing Operations	100											
Revenue:	11.040.000		Are deter inter				37,781,413					42,719,670
Rates & Annual Charges Uner Charges & Fees	14.367.000	12,830,900	34,068,490	35,088,485 15,335,172	35.965,697	36,864,839 16,677,782	17,094,727	38.720,901	39,683,878 17,960,147	40.870.926 18.408.151	41.682.651 16.689.380	42,719,679
Oter Charges & Hest	1,210,000	2,582,503	3,143,105	3.421.819	3,477,010	3,364,029	3.464.362	3,568,015	3,675,111	3,785,780	3,900,154	4.018.375
Gnamite & Contributions provided for Operating Purposes	16,333,000	16,515,819	23,220,194	18.957.355	10,140,041	19,182,790	18,855,954	20.140,819	20.637.675	21.546.620	21.668.557	22,205,199
Grams & Combutions provided for Operating Purposes Grams & Combutions provided for Capital Purposes	51,171,000	15.828.722	21.416.402	10.968.091	8.556.774	8.578.621	1.553.770	1.582.674	1.632.429	1473.240	1,716,071	1,757,948
Interest & Investment Revenue	3,238,000	3,150.061	200100	2 748,629	2,864,315	2.918.942	2.667.754	2.542.741	2,727,324	2,854,701	2.893.017	3,228,017
Other Income	1200.000	100	1000	1.7 40,047	100000000	2.712.742	Same Line	1.042.741	1.181.08M	2,004,101	6. Mar. 1911	
Net Gains from the Disposal of Assets		879.040		- 10 Million (1997)	10 m 10 m 20 m 20 m		100 C		1000			CITATION 122
Fait value increment on investment properties	546,000	C. C. C.	1 M M			T						
Other Income	2 105 200	1.006.148	1041458	1.090.417	1,137,234	1,166,123	1 164 123	1,966,123	1.166.123	1.168.123	1.168.125	1,166,123
Total Income from Continuing Operations	121 876 800	84.816.257	184,063,148	87 609 757	87,493,340	88,754,136	83.384.852	85,253,397	87,482,686	89,706,739	91,994,955	94,434,445
the second second spectrum			100,000,000		10,000,000		10.0110.00	enter and a second		100,100,100	P.GPROFEE	10,100,000
Expenses from Continuing Operations		1.100										
Employee Benefits & On-Costs	28,212,000	31,990,316	32,415,727	33,380,364	54,409,547	35.060.524	38,857,057	36,635,483	37,758,348	38,700,258	38.667,765	40,659,458
Borrowing Costs	367,000	669,745	600.277	819,394	816.674	706,173	506,719	492,127	366,631	250,270	164,878	85,998
Materiale & Contracts	23.680.000	28,292,602	28,632,929	18.472.14T	10.339.414	99,923,277	20.440.912	20.972,466	21.518.335	22.078.929	22,854,869	25,245,991
Depreciation & Amoritaation	17,561,000	19,249,710	20.978.831	20.498.317	20.448.773	20,290,211	20,820,805	21,874,554	22,555,899	23.402.487	23.763.663	24,372,112
Impairment of investments	1. Store 4	- CONTRACT	100 C		27 C		0.00000	A		100 N 10 N 10	10 1 10 10 10 L	Success
impairment of receivables	13.000	25.518	26,284	27.972	27,749	28.443	28.445	28,443	28.443	28,443	26,443	28,443
Other Expenses	948.000	1,712,567	1.599.702	1.642.743	1.670.687	1,722,584	1.765.816	1,809,758	1,855,002	1.901.377	1.548.912	1.997.635
Net Losses from the Disposal of Assets	2,472,000	111111 <u>1</u> 14	2.345.642	2.641,386	756,453	1.579.201	2.027.730	2,367,730	2,027,730	2.027.730	2.039.730	1.716.985
Revaluation decrement/impairment of IPPE	202.000			1000	1007 -		0.004	100 C 100 C 14	3.330 · a	A		1.141.142
Total Expenses from Continuing Operations	73.476,000	\$1,120,457	88,595,192	78,785,423	71,278,297	79,519,463	81,817,393	84,380,541	86,108,389	88,889,164	99,264,059	92,197,622
Operating Result from Continuing Operations	48,194,000	3,695,800	17,467,956	8.824.334	18,375,045	8,443,873	1.794.809	872,787	1,374,297	1,817,875	1,726,893	2,326,834
Net Operating Result for the Year	48,194,890	1,095,000	17,467,958	1134334	10.315,043	8.443.873	1786.859	872,787	0.076.007	1,817,578	1096060	2,104,804
Net Operating Result halors Grams and Commissions provided for			1.2	1	11	100						
Ref. Operating Result Seriore trains and Commiscions provided for Capital Purposes	12, 117, 1000	111,403,903	(1.545.640)	12:140.700	1.010,200	-	212.000	(710,047)	1254.1255	115.645	+1.822	568,679

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1,75 3,10 3,80 1,42 3,00 1,42 5,10 1,42 5,10 1,45 1,45 1,45 1,45 1,45 1,45 1,45 1,45	2604027 5 6,695,025 64,456,305 5,522,786 1,410,281 2,044,000 1,044,526 61,202,503	1 151 6.855.025 1532 44.496.305 1583 5.522.766 1584 1.470.281 1000 2.064.000 1346 1.094.526	6,751,995 45,104,078 5,880,458 1,429,455 2,064,000	7,075,850 47,257,467 5,760,566	6.621.064 44.229.444		7.509.014	2012/13	2033/34	20343
142 142 109 109 109 109	6,695.025 64,456.305 5,522.786 1,450.281 2,084.000 1,094.526 61,202.925	1.351 6.655.025 (352 64.496.365 (352 5.322,786 (354 1.450.281 (360 2.064.00) (346 1.094.525	6,751,005 45,104,078 5,860,458 1,429,655	7,575,850 47,267,467 5,760,566	6.621.064 44.229.444	7.156.220	7.509,014	- 1575-24		
142 142 109 109 109 109	64.456.305 5.522.786 1.410.281 2.064.000 1.094.526 61.202.923	4.532 44.496.305 5.283 5.522.786 1.384 1.410.281 4.900 2.084.000 5.446 1.094.526	45.104,078 5,860,458 1,429,855	47.267.467 5.760.566	44,229,444			-		
142 142 109 109 109 109	64.456.305 5.522.786 1.410.281 2.064.000 1.094.526 61.202.923	4.532 44.496.305 5.283 5.522.786 1.384 1.410.281 4.900 2.084.000 5.446 1.094.526	45.104,078 5,860,458 1,429,855	47.267.467 5.760.566	44,229,444			-		
142 142 109 109 109 109	64.456.305 5.522.786 1.410.281 2.064.000 1.094.526 61.202.923	4.532 44.496.305 5.283 5.522.786 1.384 1.410.281 4.900 2.084.000 5.446 1.094.526	45.104,078 5,860,458 1,429,855	47.267.467 5.760.566	44,229,444					
1,80 1,42 1,09 1,09 1,09 1,09 1,09 1,09 1,09 1,09	5.522.786 1.410,281 2.064.000 1.094.526 61.202.923	5.263 5.522,766 1.164 1.410,281 1.900 2.064,000 1.946 1.094,526	5,683,458 1,429,855	5,760,586				7,870.000	8.522.589	9,087,474
142 109 109 100 100	1,410,281 2,064,000 1,094,526 61,202,923	1.164 1.410.281 1.900 2.064.000 1.946 1.094.526	1,429,855				50.101.048	52,572,479	56,891,844	60,772,138
1.06 1.09 1.09 1.09 1.09 1.09 1.09 1.09 1.09	2,084,000 1,094,526 61,202,923	L000 2.064.000 L046 1.094.526			5,624,982	5.825.308	5,964,772	6,140,769	6.377.380	6,591,102
109	1,094,526 61,202,923	1,094,526	2 064 000	1,449,919	1,470,464	1,491,363	1,513,199	1,535,316	1,558,016	1.581,283
100	61,252,925			2.064.000	2,064,000	2,064,000	2.964,000	2,064,000	2.064.000	2.064,000
1.66		61,252,925	1,098,583	1.112,753	1,125,635	1,138,851	1.152,409	1,106,325	1.180.592	1,195,236
146	13.438.914		62,109,768	64,730,375	41,135,609	65,460.376	58,384,412	71.357.884	76.834.402	11,011,233
146	15,438,916									
146		7 826 15 438 918	95.683.877	16,415,185	15,360,131	16.601.633	17,420,076	18,257,525	19.771.458	21,105,127
10		1,300 1,290,556,364	1,238,462,370		1,277,996,756		1,272,140,554		1,272,337,054	1 268 754 732
10	8,263,000		9,263,000	8,263,000	9,263,000	8,261,000	9,265,000	8,263,000	9,263,000	9,283,000
	104,468		104,468	104,468	104.468	104.468	104.468	104,468	104,468	104,468
	240.000		260,000	266,000	260.000	260.000	250,000	290.000		
									260,000	260.000
		403 4 258 664 748	1,263,753,715					1.504.593.831	1.301.735.660	1 200,527,526
1.54	1,176,867,679	1376.867,675	1,333,363,483	1,338,131,111	1,364,119,964	1,367,647,645	1,367,872,810	1,375,901,718	1,378,376,382	1,380,828,568
1,85	10.307,192	1.447 10.307,192	90,856,309	10.752.844	10,405,020	12.488.617	10.930.405	11,281,490	11,210,871	11.677.117
Cas	14,998,481	1.057 14.998,488	#5,017,054	18.621.557	7,184,507	7.372.267	7,554,429	7,741,503	7,992,400	8,128,434
124	65.666	415 65.666	47.858	53.874	22.937	87,000	69.000	43.000	44,000	45,000
	1.047,580		2,454,247	2,208,803	2,266,949	2,508,275	1,549,808	1.633.200	874,707	820,153
	8,737,455		9,039,673	8.348.853	9.667,583	8,993,257	10.327.072	10.869.212	11,019,947	11,379,429
	2.779		2,729	2.729	2.729	2.729	2,729	2,729	2.729	2,729
	38,159,691		37.137.950	37.38%.859	29.559.725	30,290,144	30.433.444	31,370,754	31.064.654	32,152,863
			67							
	144,219	1935 144,249	75,611	27 557		208.000	139.000	96.000	63.500	18,500
	13.994.142		11.636.015	8.631.092	2,364,143	4,977,868	3.428.060	1,754,660	820.153	10.000
	SAT ALT									1000
			711.624	736.526	781.008	706,675	812.953	839,888	867,407	895,795
	N9.771		300.271	300,271	390,271	300.271	100,279	300.271	306,271	100.271
	15.126,550		12,528,4017	Hb400.326	6.4295.462	4,272,814	4,680,294	3,031,019	2.951,421	1,218,566
	51,255,580		10,088,351	48.879.485	27,885,177	38,562,859	36,115,728	34,401,773	31,236,875	33,367,429
1	1,205,582,090	755 (365,582,080	1,175,797.112	12070890425	1,326,134,767	CELCENCER	1,152,458,783	1,547,548,941	1,345,154,307	1,347,461,130
۶.	in constant				Someroid.					
7,90	526,891,090	1755 \$26,891,090	537,106,132	546,549,806	545,315,464	548,588,221	550,563,527	552,181,103	553.807.996	556,254,620
0.60	738,891,000	1.000 738,891,000	T36.691.000	748.501.620	777,818,323	75/(895.258.	781,895,255	799,568,838	791,226,311	791,226,311
		755 1,265,582,080	1,275,797,112	1,287,051,425	1.326,134,787		1 352 458 783	1.541.549.941	1.345.134.307	1,347,461,130
C79	1,265.562.090	758 1,265,562,080	1.375.787.132	1,287,851,425	1.326,134,787	1.331.014.416	1,132,458,783	1,341,548,941	1.345 154.307	1,347,461,130
10	1365(582,080 525,881,080 738,891,000 1,285,582,080	1755 526,881,080 1.755 526,881,080 1.000 738,881,080 1.755 1.286,582,080	537,106,132 T36,691,000	546,549,808 740,501,620 1,287,351,425	1,326,134,747 548,318,464 777,818,323 1,326,134,767	SAR HER ZIT	1,152,458,781 556,561,527 761,805,255 14,332,458,783		552,101.103 799.546.638 1.341.549.941	1.541.548.541 1.548.53.387 552,181,163 553,807,986 798,586,638 791,226,311 1.541,546,541 1.545,104,307

CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	Years				
Scenario: Positive	2623/24	2024/25	2925/26	2826/27	2027/28	2028/29	2629-30	203031	2035/32	2652/33	2033/34	2034/35
Cash Flows from Operating Activities												
facelpts:	1	COLUMN 1										
Rates & Annual Charges		32,858,201	34.085.804	35.104.491	35.979.410	36.878.895	37,796,741	38,735,587	39.658.929	40.686.355	41,898,457	42,735,881
Jeer Charges & Fees	. ALC: 1	52,638,569	17,150,049	15.569.369	16.200.281	16.638.692	17.051.019	17,477,326	17.914.295	18.582.186	18.821.274	19,291,839
Investment & Interest Revenue Received	10 10 10 10	#201.400	3.588,241	2,710,717	2,826,156	2,848,812	2,757,161	2.422.619	2,651,056	2,775,698	2.854.387	3,156,295
Grants & Contributions	1.007	32,550,092	44.501.931	29.946.919	27.7%7.127	27,726,626	13.365.871	21.886.569	22,406,322	22.958.841	23.526.655	24.107.705
Other	1017 · · · · ·	4,393,545	3,096,935	4,709,740	4.622.510	4.541.880	4.899.555	4,705,415	4.811.666	4.021.402	5.034.936	5.152.225
Paymentx	60 / L	100										
Employee Benefits & On-Costs		(31.005.09.5)	(32.071.813)	(33,050,256)	(34.050.100)	(34,794,520)	(25.505.849)	(36.454.996)	(37.566.571)	(18.200.538)	(10.258.543)	(40.239,494)
Asiantale & Contracta	K) - 1	CHLART BOOL	(30,605,254)	(22.102.862)	(20.896,732)	(21,532,896)	(30.358,418)	(20.884.795)	(21.428.306)	(21:060.547)	122.559 8541	(23,148,680)
Contriving Costs	1.1	AMAT 3411	(586,728)	(823.721)	(821.225)	(710.998)	(601.825)	(497,182)	(171,931)	(253.712)	(168,506)	(88,941)
Dem .	41 11	ALCONCT NO.	1060.2341	11.642.5201	(1,879,485)	1,722,3525	17,785,3951	(1.809.530)	11.654.7680	11,001,423	(1.545.505)	(1,987,582)
Het Cash provided (or used in) Operating Activities		363,495	30.548.73H	30,341,877	29,803,934	29,964,217	17,381,061	25.560.696	26,460,852	27,263,421	28,000,848	28,919,429
Cash Flows from Investing Activities	A COLOR	V /	V	6								
Receipts												
Sale of Investment Securities		18,238,580	7.542.202	100 million (1990)	10-000 (and	0.000043	4.093.077	0.0000120	00000042	10.007.00	200014	2000.002
Sale of Infrastructure, Property, Plant & Equipment		6.990.722	1.012.855	802.145	2,685,015	1.948.224	1.497.498	1231296	1.022.801	2.587.878	1.519.579	2.050.025
Payments:		1000	100000			1000				1000		
Purchase of investment Securities		6 1	1000	(2443.063)	0172 7340	12.014.0981	1.4	14.010.4011	(0.175.147)	13,244,880	(5.873,299)	(5,173,060)
Purchase of Initiastructure, Property, Plant & Equipment	8	(04.517,409)	(93,538,719)	(04.942,502)	(29,605,999)	(26.462,0000)	(21.103.945)	119.085.719	(72.482.477)	(24)(622,624)	124.347.637)	(24.301.000)
Net Cash provided (or used in) Investing Activities	-	(29.666,156)	(45.184.162)	(38.001.430)	11.565.707	UT.418.477)	(18.573.376)	(10.876.854)	(25.654.823)	05383.424)	(15.671.357)	(17,425,636)
Cash Flows from Financing Activities					-							
Receipts:				-	100							
Proceeds from Borrowings & Advances			7.403.861	1000	- 001.	1.	112		1.2			
Paumenta			1,									
Repayment of Borrowings & Advances		11,230,100	(1.00050)	Other parts	(2017.100)	(2,154,247)	(2.208.803)	12,256,5495	(2.304.275)	(1.548.000)	11.633.2001	1874,7971
Repayment of Isase liabilities (principal repayments)		14.965	184 345	100,405	185.044	(67,658)	(\$3.674)	(87,907)	(\$7.000)	100.0001	(43.500)	(44.000)
	- <u> </u>	1000		10.00	-		1.27					1.1.1
Net Cash Flow provided jused in) Financing Activities	1.4	(1,343,181)	8,018,621	(234478b)	12113,346	(2.211004)	(2,282,477)	(2.354,888)	µ,455,276)	(7.818,868)	11.876.760	SPIR. FETS
Net Increase(Decrease) in Cash & Cash Equivalents		(4,104,842)	(815.807)	293,674	36,970	122.055	A454.786)	\$35,156	352,794	362,967	852,589	374,685
olus: Cash & Cash Equivalents - beginning of year		11,282,000	7,177,158	4.301.351	8,655,025	8,751,995	7.075.850	6,621,064	7,158,229	7,508,014	7,876,000	8,522,589
Cash & Cash Equivalents - and of the year	11,283,800	7,177,158	4,347,351	4.415.825	4,711,895	7,075.840	A AD CREAT	7,186,220	7,589,014	7,878,868	8.822.588	9,097,474
			-		11	_		<u></u>				
Cash & Cash Equivalents - and of the year	11,262,000	7,177,158	6.361.351	6.055.025	8.751.995	7.075.858	8.821.084	7,156,220	7,509,014	7.875.000	8 522 589	9.057.474
rwestments - and of the year	82,833,000	64.584.420	\$7,252.158	58,895,221	80.787.954	83,682,652	59 589 575	04.455.877	87,581,124	70,830,004	76,703,302	81,877,295
Cash, Cash Equivalents & investments - and of the year	84,115,800	71,771,677	63,613,509	64.550,245	67,519,949	70,758,503	66,210,639	71.562,196	75,090,117	78,708,804	#5,225,891	90,974,739
Tepresenting								hand				
External Restrictions	32,910,000	32,761,808	32,248,811	53,801,302	35.307.420	36.677.062	30.305.475	21754.632	33,170,647	34,625,956	36.129.755	37.687.005
Internal Restrictions	37 320 248	24,919,207	18,337,963	21.848.807	19,431,089	20.063.3M	21.594.274	24.807.050	25P11.354	24,892,363	27.543.223	27,767,121
						13,017,155					21,552,913	25,540,613
- Lineard Iched	23,864,712	14.090.562	13.026.715	11.000.157	12.781.460		14 315,694	14,896,514	16,208.097	18.177.685		

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - GENERAL FUND	A-140	Current Year					Projecte	od Years				
Scenario: Positive	2023/24	202625	2025/26	2826/27	2027/26	2038/29	3829/30	2030/31	2015/32	2012/35	2033/34	2034/35
Opening Balance (as at 1/7) Restated opening Balance (as at 1/7)	1 M2 912 100 1942.312.000	1,795 554,000	1,279,289,800	1,256,757,755	1,265.582.090	1,275,797,532	1287,051,425	1.326.134.787	1.331.084.486	1,312,458,761	1341549541	1.345.134.307
Not Operating Result for the Year Restaled Net Operating Result for the Year	44,194,000	1.695.600	17.467.998 17.467,958	8.824.334 8.824.334	10,215,043	9,443,673 9,443,673	1,766,859	672,787 872,787	1.324.297	1.817.575	1.726.893	2,306,824 2,326,624
Other Comprehensive Income - Gain (Iosa) on invaluation of IPP&E - Impainment (Iosa) revenue intelling to I.PP&E - Other Keywenet (Combined) Other Comprehensive Income	45.304.000 247.000 46.004.000				1	1.810.628	37.316.703	4.076.902	-	7.473.583	1,857,472	-
Total Comprehenative Income	81,242,000	1685.800	17,467,856	1/N.3H	10,215,043	11,254,293	39.043.362	4,549,699	1,174,297	8.091.158	3.584.366	2,526,624
Equity - Balance at end of the reporting period	1235394.000	1256200,000	1,358,797,798	1,368,561,000	1278,797,132	1.117.01043	138.196787	1.331.084,486	1,332,458,785	CHISHON	1345.134.387	1,347,461,138

KEY PERFORMANCE INDICATORS - GENERAL Scenario: Positive		Current Year 2024/25	2025/26	2026/27	2027/28	2028/29		d Years 2030/31	2031/32	2032/33	2033/34	2034/35
Council's Target Benchmarks			0 Within	ember bench	hmark (embe	nin and/or ge r min and/or a n and/or ambe	nber max)	1 N N + +	1000000	maximum an minimum and r maximum		
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Raho	-18.24%	1.94%	0.65%	2.76%	0 - 3.05%	• - 2.74%	• - 1.97%	• - 2.06%	• - 2.24%	• - 2.27%	• - 2.47%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	62.15%	● ↓ 57.11%	65.84%	68.25%	8 - 68.72%	0 - 74.56%	74.51%	74.54%	• 74.56%	74.58%	0 - 74.63%
Unrestricted Current Ratio	Snapshot Actual Ratio	2.77	221	2.63	2.49	2.59	2.78	• - 2.97	3.17	3.21	• - 3.68	9 - 3.81
Debt Service Cover Ratio 1)	Snapshet Actual Ratio	• - 3.87	10.02	7.46	8.00	-	8 .27	8 .44	8 .76	• - 13.55	9 - 14.11	• - 28.59
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	• - 1.08%	0 - 109%	3,02%	1.00%	10%	3.095	• - 3.09%	• - 3.09%	• - 3.09%	3.09%	• - 3.09%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	• - 12.58	0 -	11.12	1211	12.45	11,70	12.35	• - 12.66	• - 13.15	• - 13.90	• - 14.67
1) different Calculation to TCorp's calculation for same r	atio											
New Special Schedule 7 Ratios			-					1	and			
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	100.55%	86.17%	● ↓ 78.99%	79.97%	79.61%	12.14%	83.20%	12.01%	63,96%	● ↓ 85.36%	87,24%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.01	0.01	0.01	0.01	0.01	0.51	0.01	0.01	0.01	0.01	0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.00
Capital Expenditure Ratio	Snapshot	0 -		• +	0 -	0 -		• +			• +	. 4

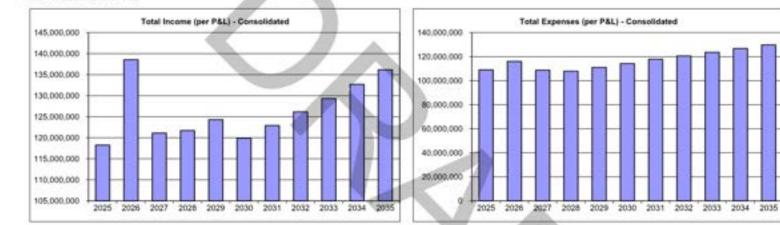
Appendix Four Capital Overrun Scenario

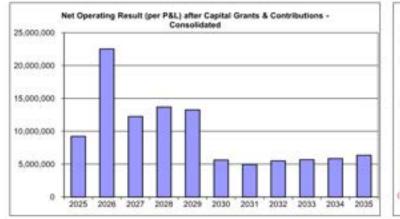
10 Year Financial Plan for the Years ending 30 June 2035 INCOME STATEMENT - CONSOLIDATED		Current Year					Projecter	d Manual				
Scenario: Capital Works Overrun	Actuals 2823/34	203425	3025/26	2826/27	2027/28	2038/29	2020/30	2030/31	2035/52	2012/33	2033/34	2034/38
		1	1	1		1			1		1	1
Income from Continuing Operations	1 200 1	100 C	1.1.1.1.1.1									
Revenue:	1.007	100										
Rates & Annual Charges	47.494.500	50.391301	52,402,773	54.372,842	55,957,005	\$7,606.777	59.062.086	80,554,587	-82.060,205	63,803,453	65,185,282	66,806,656
User Charges & Fees	25,159,000	21,756,591	27.154.934	25, 103, 261	26,496,841	27,370,874	28.137.554	26,926,296	29,649,444	30,290,880	31,150,447	31,929,210
Other Revenues	1.666.000	3.241.802	0.018.096	4.057,215	4,120,385	4,063,900	4.581.730	4.303.317	4,428,795	4.558.306	4,691,994	4,830.011
Grante & Contributions provided for Operating Purposes	18.824.000	17,589,879	23,856,814	18.396.588	19,596.234	10.644.238	20.126.856	20.625.628	21,134,604	21,856,172	22.990.642	22,738,338
Grants & Contributions provided for Capital Purposes	58.540.000	17,947,812	24,870,108	13.262.529	10,048,573	10.990,225	4.024.829	4.125,245	4,228,375	4.334.085	4,442,437	4,553,498
Interest & Investment Revenue	4.163.000	8.508.914	5,422,868	3.848.176	3,469,475	3,488,994	3,212,947	3.226.964	3,562,142	3.637.412	2.884.986	4,190.825
Other Income:	N	1007	ALC: NO.									
Net Gains from the Disposal of Assets	E	439.648	and the second s	-	-							1.1
Fait value increment on investment properties		10 A 10	1 . Web	(*) *******	2000/0790	0.000	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	10.000 A	0000000	11 11 11 11 H	0.000	1000000
Other Income	2,109,200	1,006,348	1,041,458	1,090,407	1,137,234	1,166,123	1,164,123	1.966.123	1,186,123	1,168,123	1,166,125	1,186,123
Total income from Continuing Operations	139,999,000	118,372,984	138,585,851	RELATED AT	121,725,744	124,331,130	118,914,007	122,890,179	126,149,689	129,346,230	102,711,911	130,214,687
Expenses from Continuing Operations				100								
Employee Benefits & On-Costs	35.013.000	38.455.070	41.678.933	41.801.585	45,186,114	44.069.551	45.171.259	48.300.572	47,458,085	48,844,538	49,660,852	51,107,166
Borowing Costs	711,000	845.300	TH2 660	1254,739	1,117,955	1.090.570	943,231	794.925	821.097	468.802	354,704	248,795
Malariala & Contracto	35,396,000	41,890,505	42,524,718	31 147 716	33,337,623	34.445.778	35,354,005	36,291,043	37,252,533	38,239,138	39,251,540	40,290,441
Depreciation & Amortisation	23,824,500	25,894,677	27.878.526	27,754,848	27,663,533	27.625.030	28,454,478	29,877,320	30.008.735	31,815,253	32,851,232	33,933,822
impairment of receivables	15.000	26.094	28,878	27.884	28.376	29.085	29.965	29.085	29.085	29.065	29.085	29.085
Other Expension	2,269,500	1.906.342	1.818.003	1.868.211	1.5000792	1.958.436	2.008.422	2,058,633	2,110,099	2,162,851	2,216,822	2,272,346
Net Losses from the Disposal of Assets	3,437,000	1,000,000	2,592,230	2,890,371	\$16,750	1.846.125	2 294 574	2.604.574	2 254 574	2,294,574	2.306.574	1,983,828
Revaluation decrement/impairment of IPPE	202.000				100		And and a second	******				1.000.000
Total Expenses from Continuing Operations	106,867,800	109.649.896	\$18,033,547	108.854.258	106,041,176	111,060,573	114,285,885	117,886,151	120.674,268	123,452,242	126,876,799	129,845,485
Operating Result from Continuing Operations	58,732,800	8,222,668	22,432,704	12,254,759	12,684,988	13,279,887	5.825.822	4,944,028	5,495,490	5.691,944	5.841.303	6,349,172
Net Operating Result for the Year	58,752,800	0,322,668	12,512,754	12 256 759	12,614,561	15,276,587	6.626.922	4,544,028	5,495,480	\$493,988	100,042	6,346,172
Net Operating Result before Grants and Contributions provided for Capital Purposes	812,000	0.15.2%	il intern	15.006.7710	2.755,894	-	1.004.200	818,794	1207.104	1,200,902	1,310,764	016479

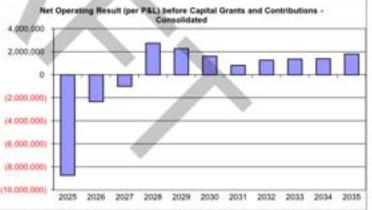
42,628 1 11,317 71,310 15,534 15,534 15,534 15,534 15,250	9.263.000 918.275 347.000	9.263.000 153.175 290.000 1.539.585.130		9.263.000 102.975 260.000 1.591.612.816		9,263,000 82,775 260,000 1,600,752,854	14,115,857 71,575,845 8,001,449 1,876,573 2,271,736 1,027,850 1,00	263334 15,791,523 76,446,242 8,274,965 1,202,445 1,202,445 1,202,445 1,202,445 1,586,580 1,586,580 1,586,590 26,255 8,251,000 82,575 26,000	87,186,223 9,554,440 1,544,545 2,271,795 1,247,655 199,966,245 199,966,245 1,572,441,143 8,280,000 77,425
00.400 42.639 19 17.317 17.350 15.554 55.554 55.554 55.256 55.767 1,48 55.767 1,485 1,485 1,485 1,485 1,485 1,485 1,485 1,485	9.472,414 58,255,365 8.106,259 1.704,427 2.271,750 1.112,804 80,425,000 198,871,530 65,250 65,250 80,2468,574 8,263,000 198,275 8,263,000 194,275 8,263,000 194,275 8,263,000 194,275 8,263,000 194,275 8,263,000 194,275 8,263,000 194,275 8,263,000 194,275 8,263,000 194,275 8,263,000 194,275 194,	8,383,558 65,843,413 8,207,131 1,732,180 2,277,759 1,156,215 76,586,198 16,544,985 66,250 1,310,530,750 8,281,090 1,31175 260,000 1,158,188,120	10.009,584 37.843,914 8.992,221,759 1.780,890 2.271,759 1.524,875 81,408,495 1.524,631,689 9.253,000 1.524,631,689 9.263,000 1.524,649,684	10.336.342 57.046.038 8.319.608 1.769.232 2.271.750 1.445.453 80.325.492 19.135.833 65.250 1.562.845.598 8.255.598 1.562.845.598 8.255.598 1.562.845.5985.598 1.562.845.5985	12,819,018 64,143,953 8,585,848 1,819,280 2,271,750 1,150,154 40,817,615 21,476,008 65,250 1,563,148,211 8,253,040 97,875 260,000 1,564,348,372	11,647,437 87,922,646 8,790,752 1,848,055 2,271,750 1,172,257 80,673,911 27,809,598 85,250 1,596,382,273 9,283,090 82,775 260,000 1,600,752,854	14,115,857 71,978,645 8,001,449 1,878,573 2,271,786 1,987,962 106,430,805 34,965,952 934,965,952 934,965,952 935,755,544,642 9,263,000 87,675 200,000	15.781.523 78.448.242 9.274.985 1.009.855 2.271.750 1.252.445 108.886.803 26.381.457 63.250 1.580.592.745 8.251.000 8.2575 280.500	57,814,167 87,186,223 9,534,491 1,544,915 2,271,760 1,217,659 119,560,215 29,166,258 65,250 1,572,441,143 9,263,000 77,475
42,628 1 11,317 71,310 15,534 15,534 15,534 15,534 15,250	58.255.365 8.006.259 1.704.427 2.271.750 1.112.904 80.826.098 19.871.330 65.250 65.250 19.261.000 19.271 5.261.000 19.275 5.261.000 19.275 5.261.000 19.275 5.261.000 19.275 5.261.000 19.275 5.265 5.255 5	55.843.413 8.207.131 1.732.145 2.271.750 1.156.215 76.586.198 95.250 1.510.530.750 8.243.000 1.510.530.750 8.243.000 1.510.530.750 9.243.000 1.510.530.750 1.510.843.000	57,840,914 8,309,228 1,766,809 2,271,756 1,132,368 81,408,455 19,521,975 65,256 1,524,631,685 8,263,300 1,553,840,964	57,096,008 8,319,808 1,708,232 2,271,750 1,345,453 80,328,492 19,135,833 60,328,492 19,135,833 60,328,492 1,502,805,508 8,283,000 902,575 206,000 1,591,812,818	64.163.553 8.595.848 1.816.380 2.271.780 1.155.144 80.017.615 21.470.006 45.250 1.503.186.211 8.283.000 97.875 280.000 1.594.348.372	67.922.686 8.790.752 1.846.055 2.271.790 1.171.237 83.673,911 727.609.596 95.250 1.566.282.271 9.283.000 92.775 360.000 1.600.752.654	71.975.645 8.001.449 1.676.573 2.271790 1.927.962 100.430.995 100.430.995 1.578.546.642 9.200.000 87.675 200.000	78,448,242 8,274,985 1,908,855 2,271,750 1,252,448 308,848,803 28,381,457 65,250 1,580,592,745 8,253,000 42,575 8,263,000	87,186,223 9,534,483 1,541,918 2,271,780 1,217,699 119,966,213 29,186,250 45,250 1,572,441,143 8,253,000 77,425
42,628 1 11,317 71,310 15,534 15,534 15,534 15,534 15,250	58.255.365 8.006.259 1.704.427 2.271.750 1.112.904 80.826.098 19.871.330 65.250 65.250 19.261.000 19.271 5.261.000 19.275 5.261.000 19.275 5.261.000 19.275 5.261.000 19.275 5.261.000 19.275 5.265 5.255 5	55.843.413 8.207.131 1.732.145 2.271.750 1.156.215 76.586.198 95.250 1.510.530.750 8.243.000 1.510.530.750 8.243.000 1.510.530.750 9.243.000 1.510.530.750 1.510.843.000	57,840,914 8,309,228 1,766,809 2,271,756 1,132,368 81,408,455 19,521,975 65,256 1,524,631,685 8,263,300 1,553,840,964	57,096,008 8,319,808 1,708,232 2,271,750 1,345,453 80,328,492 19,135,833 60,328,492 19,135,833 60,328,492 1,502,805,508 8,283,000 902,575 206,000 1,591,812,818	64.163.553 8.595.848 1.816.380 2.271.780 1.155.144 80.017.615 21.470.006 45.250 1.503.186.211 8.283.000 97.875 280.000 1.594.348.372	67.922.686 8.790.752 1.846.055 2.271.790 1.171.237 83.673,911 727.609.596 95.250 1.566.282.271 9.283.000 92.775 360.000 1.600.752.654	71.975.645 8.001.449 1.676.573 2.271790 1.927.962 100.430.995 100.430.995 1.578.546.642 9.200.000 87.675 200.000	78,448,242 8,274,985 1,908,855 2,271,750 1,252,448 308,848,803 28,381,457 65,250 1,580,592,745 8,253,000 42,575 8,263,000	87,186,223 9,534,483 1,541,918 2,271,780 1,217,699 119,966,213 29,186,250 45,250 1,572,441,143 8,253,000 77,425
42,628 1 11,317 71,310 15,534 15,534 15,534 15,534 15,250	58.255.365 8.006.259 1.704.427 2.271.750 1.112.904 80.826.098 19.871.330 65.250 65.250 19.261.000 19.271 5.261.000 19.275 5.261.000 19.275 5.261.000 19.275 5.261.000 19.275 5.261.000 19.275 5.265 5.255 5	55.843.413 8.207.131 1.732.145 2.271.750 1.156.215 76.586.198 95.250 1.510.530.750 8.243.000 1.510.530.750 8.243.000 1.510.530.750 9.243.000 1.510.530.750 1.510.843.000	57,840,914 8,309,228 1,766,809 2,271,756 1,132,368 81,408,455 19,521,975 65,256 1,524,631,685 8,263,300 1,553,840,964	57,096,008 8,319,808 1,708,232 2,271,750 1,345,453 80,328,492 19,135,833 60,328,492 19,135,833 60,328,492 1,502,805,508 8,283,000 902,575 206,000 1,591,812,818	64.163.553 8.595.848 1.816.380 2.271.780 1.155.144 80.017.615 21.470.006 45.250 1.503.186.211 8.283.000 97.875 280.000 1.594.348.372	67.922.686 8.790.752 1.846.055 2.271.790 1.171.237 83.673,911 727.609.596 95.250 1.566.282.271 9.283.000 92.775 360.000 1.600.752.654	71.975.645 8.001.449 1.676.573 2.271790 1.927.962 100.430.995 100.430.995 1.578.546.642 9.200.000 87.675 200.000	78,448,242 8,274,985 1,908,855 2,271,750 1,252,448 308,848,803 28,381,457 65,250 1,580,592,745 8,253,000 42,575 8,263,000	87,186,223 9,554,440 1,544,545 2,271,795 1,247,655 199,966,245 199,966,245 1,572,441,143 8,280,000 77,425
71.317 87.857 71.756 53.54 58.290 62.291 53.785 53.785 53.785 53.795 53.795 53.795 53.795 53.795 53.795 53.795 53.795 54.205 54.427 54.4	4.304.239 1.704.427 2.271.750 1.115.264 80.425.009 18.871.330 65.250 65.250 18.265.000 114.275 265.000 114.275 265.000	8.207.131 1.732.160 2.271.750 1.16.215 78.586.198 95.044.995 65.250 1.510.550.710 8.245.000 1.510.550.710 8.245.000 1.531.755 280.000 1.538.488.150	8.395.226 1.768.803 2.271.756 1.132.688 81.408.455 15.524.875 82.250 1.524.616.885 9.283.000 1.504.675 280.000 1.553.844.984	4.319.866 1.788.232 2.271.750 1.145.453 80.828.482 18.135.833 65.250 1.562.865.558 9.263.000 102.575 200.000 1.591.612.816	8.595,848 1.818,280 2.271,750 2.171,750 21,476,006 45,250 1.503,146,211 8,263,000 47,875 260,000 1.594,348,372	8.790.752 1.848.055 2.271.75234 83.673.911 22.809.596 85.250 1.568.3852.273 9.283.000 82.775 380.000	8.001.448 1.878.573 2.271.756 1.587.862 101.438.905 34.985.952 86.256 1.578.548.642 9.263.000 87.675 289.000	9.274.945 1.009.855 2.271.750 1.252.466 3.06.866.803 26.385.457 65.250 1.560.592.745 8.263.000 62.575 8.263.000	9,534,440 1,544,918 2,271,790 1,217,659 110,966,210 29,146,256 45,250 1,572,441,143,000 77,475
67.857 71.750 (5.514 75.514 75.515 (5.200 (5.200 (5.200 (5.200 (5.200 (5.200 (5.200) (1,704.427 2,271.750 1,112.504 80.426.009 18.871.330 65.250 802.496.074 8,261.000 114.275 366.500 114.275	1.732.180 2.271.750 1.156.215 76,586.198 95.250 1.310.500.710 9.283.000 1.510.50 9.263.000 1.510.50 9.263.000	1,760,893 2,271,750 1,132,988 81,408,405 15,521,975 65,290 1,534,691,685 9,263,000 158,075 280,075 280,075	1,788,232 2,271,750 1,545,453 80,828,482 98,528,482 98,528,482 98,528,482 98,528,482 98,528,482 96,259 9,02,875 280,000 9,02,875 280,000	1,818,280 2,271,750 1,150,144 80,817,615 21,476,008 65,250 1,563,146,211 8,263,000 87,875 280,000 1,594,3463,372	1,848,055 2,271,790 1,173,231 80,673,911 722,809,598 85,250 1,568,282,273 9,283,000 82,775 280,000	1,678,573 2,271,750 1,987,862 101,430,505 34,965,952 65,250 1,578,548,542 9,263,000 87,475 200,000	1,909.855 2,371,750 1,252,456 106,886,803 26,385,457 65,250 1,580,592,745 8,253,000 62,575 285,000	1.947.918 2.271.750 1.217.659 119.966.219 29.166.256 65.250 1.572.441.143 9.265.000 77,475
71,750 15,534 58,290 15,250	2,271,750 1,112,904 81,625,008 18,871,330 65,250 82,666,574 8,265,000 916,275 966,000	2,271,750 1,196,215 76,596,196 95,590,196 95,590 1,510,530,710 9,263,000 113,175 290,000 1,529,196,130	2,271,750 1,132,088 81,408,455 19,521,975 85,250 1,524,631,685 9,283,000 166,075 280,000 1,553,849,084	2,271,750 1,545,453 80,328,492 18,535,833 65,250 5,562,865,558 8,263,900 902,875 260,000 1,591,612,816	2,271,750 1,159,194 90,817,615 21,476,036 95,250 1,563,196,211 8,263,000 97,475 286,080	2,271,750 1,173,234 93,673,911 22,809,556 95,250 1,568,352,273 9,283,000 82,775 280,000 1,600,752,854	2,271,750 1,987,862 101,438,905 34,985,952 65,250 1,578,548,642 9,260,000	2,271,750 1,252,455 306,886,803 26,383,457 65,250 1,580,502,745 8,253,000 62,575 295,000	2.271.750 1.217.659 110.966.219 29.166.256 45.250 1.572.411.143 9.263.000 77,475
15.514 58,290 1 55,250 55,767 1,80 53,200 53,767 1,80 53,200 53,767 1,80 53,200 53,767 1,80 53,200 53,275 1,80 53,200 53,275 1,80 53,200 53,275 1,80 53,200 53,275 1,80 53,200 53,275 1,80 53,200 53,275 1,80 53,275 1,80 54,275 1,50 54,275 1,50 54,5	1,112,904 90,828,000 18,871,330 65,250 802,408,574 8,263,000 918,275 366,500 507,541,829	1,118,215 78,596,196 95,250 1,510,530,710 9,263,000 113,175 280,000 1,539,186,130	1,132,088 81,408,455 15,521,875 85,290 1,534,631,685 8,263,000 158,075 260,000 1,553,649,084	1,145,453 80,328,492 19,135,833 65,250 1,562,980,558 8,263,000 102,975 200,000 1,594,52,816	1,159,164 90,817,615 21,476,036 95,250 1,563,186,211 8,263,080 97,875 286,080 1,594,346,372	1,173,234 \$3,673,911 22,809,558 \$5,250 1,565,282,273 \$2,853,000 \$2,775 285,000 1,800,752,854	1.587.862 101.430.505 05.250 1.578.548.642 9.263.000 87.475 200.000	1,232,468 108,888,803 26,383,457 65,250 1,580,592,745 8,253,000 62,575 286,000	1.217.469 110.966.210 29.166.256 45.250 1.372.441.143 9.263.000 77,475
58,290 1 (5,25)	40.428,000 18.471,330 65.250 65.250 62,408,374 8,263,000 914,275 340,500 914,275 340,500 917,41,879	76,586,196 16,544,995 86,250 1,510,530,710 8,2453,000 113,175 280,000 1,539,186,130	81,408,455 19,521,975 65,230 1,534,631,685 9,263,000 158,075 280,000 1,553,849,984	80.328.492 19.135.833 65.250 1.562.980.558 9.263.000 102.975 280.000 1.591.612.616	90,817,615 21,476,036 95,250 1,563,186,211 8,263,000 97,875 286,000 1,594,348,372	\$3,673,911 22,809,556 85,250 1,568,282,273 9,283,000 82,775 280,000 1,600,752,854	101.430.805 34.965.952 85.259 1.578.548.642 9.263.000 87.475 260.000	106,866,803 26,363,457 65,250 1,580,592,745 8,253,000 62,575 286,000	110,966,212 29,166,256 45,250 1,572,441,143 9,263,000 77,475
78.535 65.256 55.767 1.40 55.000 23.375 50.000 27.347 1.40 64.417 1.40	18.871.330 65.250 82.468.574 8.263.000 118.275 No. 500	16,544,995 65,250 1,310,530,710 9,263,000 153,175 240,000 1,539,186,130	19.521.975 65.290 1.524.631.685 9.263.000 158.075 260.000 1.553.849.984	19.135.833 65.250 1.562.965.558 9.263.000 502.975 260.000 1.591.812.816	21.476.036 65.250 1.563,186.211 8.253.000 97.675 286.000 1.594,348.372	22,809,558 65,250 1,568,292,273 9,283,000 82,775 296,000 1,800,752,854	34.965.952 69.250 1.578.548.542 9.260.000 87.675 260.000	28.383.457 65.250 1.580.592.745 8.251,000 62.575 280.000	29,186,256 65,250 1,572,441,143 9,263,000 77,475
65,256 55,767 1,46 53,000 23,375 50,000 47,347 1,45 54,417 1,46	65.250 #02.466.574 \$.263.500 \$18.275 346.500 \$27.541.829	85,250 1,510,508,710 8,263,000 113,175 260,000 1,538,186,130	65,250 1,524,631,685 9,263,000 106,075 260,000 1,553,849,984	65,250 1,562,960,558 9,263,000 102,975 260,000 1,591,612,616	65,250 1,563,186,211 8,253,000 97,675 260,000 1,504,348,372	65,250 1,568,382,273 9,263,000 82,775 280,000 1,600,752,854	65.250 1.578.548.642 9.263.000 87.675 260.000	65.250 1.580.592.745 8.253,000 62.575 250.000	45,250 1,572,441,143 9,263,000 77,475
65,256 55,767 1,46 53,000 23,375 50,000 47,347 1,45 54,417 1,46	65.250 #02.466.574 \$.263.500 \$18.275 346.500 \$27.541.829	85,250 1,510,508,710 8,263,000 113,175 260,000 1,538,186,130	65,250 1,524,631,685 9,263,000 106,075 260,000 1,553,849,984	65,250 1,562,960,558 9,263,000 102,975 260,000 1,591,612,616	65,250 1,563,186,211 8,253,000 97,675 260,000 1,504,348,372	65,250 1,568,382,273 9,263,000 82,775 280,000 1,600,752,854	65.250 1.578.548.642 9.263.000 87.675 260.000	65.250 1.580.592.745 8.253,000 62.575 250.000	45,250 1,572,441,143 9,263,000 77,475
10,767 1,40 13,900 12,375 10,900 47,347 1,5 10,417 1,5	#02.468.374 9.261.000 918.275 246.000 527.041.829	1.510.530.710 9.261.000 113.175 290.000 1.538.185.130	1.534,631,685 9.263,000 108,075 260,000 1.553,849,984	1.562.985.558 9.263.000 102.975 260.000 1.591.612.616	1,563,186,211 8,263,000 97,875 260,000 1,594,346,372	1.568.252.273 9.263.000 82.775 260.000 1.600.752.854	1.578.548.542 9.263.000 87.675 260.000	1.580.592.745 h.253,000 62.575 260,000	1,572,441,143 0,263,000 77,475
13.000 13.375 10.000 17.347 9.6 16.412 9.4	9.263.000 918.275 347.000	9.263.000 153.175 290.000 1.539.585.130	9,263,000 108,075 260,000 1,553,849,984	9.263.000 102.975 260.000 1.591.612.816	8.253.000 97,875 250.000 1.594.348.372	9,263,000 82,775 260,000 1,600,752,854	9,263,000 87,675 260,000	8,253,000 62,575 260,000	0.263,000 77,475
13.000 13.375 10.000 17.347 9.6 16.412 9.4	9.263.000 918.275 347.000	9.263.000 153.175 290.000 1.539.585.130	9,263,000 108,075 260,000 1,553,849,984	9.263.000 102.975 260.000 1.591.612.816	8.253.000 97,875 250.000 1.594.348.372	9,263,000 82,775 260,000 1,600,752,854	9,263,000 87,675 260,000	8,253,000 82,575 260,000	0.263,000 77,475
23,375 20,000 27,347 - 5,6 16,412 - 5,6	\$18,275 367,500 427,541,929	153,175 290,000 1,538,136,130	158,075 280,000 1,553,849,984	102,975 260,000 1,591,612,816	97,675 260,000 1,504,348,373	92,775 280,000 1,600,752,654	87,675 260,000	82.575 260.000	77,475
00.000 17.347 8.60 06.817 8.60	247 500 527 543 529	260,000	260,000	260.000	260,000	260,000	260,000	260,000	
17.347 3.5 06,817 5.6	527.043.929	1,539,185,130	1.553,849.984	1,591,812,816	1.504.348.372	1,600,752,654			260.000
14,837 1.40								1 818 547 507	
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	12.641,262	\$3,552,292	13,093,555	12.563.546	12.501.980	13,243,834	13,643,365	13.574,464	13,932,390
	15.450,870	15,853,473	15,161,185	7.337.891	7,519,174	7,795.009	7,895,447	8.090.002	8.290.582
11.494	65.654	WT.8.56	53,674	22.807	67,000	89,000	43.500	-44,000	45,000
	3.067.849	5,339,254	3,427,143	3.529-002	3,696,680	2,094,175	2.204.273	1,473,808	1,548,670
	8,731,453	0.039.673	9.549.853	8.667.585	0.993.257	10.327.072	11.609.252	11,019,947	11.379.429
49.242	48,505	53,458	58.735	64,014	69,253	74,571	79,850	85,129	90,408
60.733	34.718,805	#1.187.975	41.144.145	33,184,914	35,877,363	33,513,651	34,535,168	34,287,991	35,296,489
		V	100						
44,935	144,218	76,611	72.917		206.000	139.000	98.000	63,500	16,500
	21.379.273	20.047,988.	18,523,848	13091343	8,305,164	7,300,990	5.096.715	3.822.908	2.074.238
64.501	087.8KT	711.628	736.028	761.038	786.875	812,953	839,868	667.49T	895,795
62.884	453 553	913.683	824.855	544 958	56T,185	588,353	609.520	630,688	651,855
	21,804 394	21,839,804	17.054.610	14 308 800	40.957.024	8.641.256	8.642.524	5,164,507	3.640.389
									38,926,878
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05.372 1.54	541,462,131	1,555,214,445	1,576,209,835	1,815,157,296	1,640,331,600	10652,071,818	1,871,844,363	1,685,963,396	1,002,312,458
	05.372 13.000	85.372 (34/C482/13) 85.377 (883.852/13) 13.008 547.516.000	05372 (54/642,131 1355294,445 05,372 003,952,131 707,636,699 13,000 847,510,000 847,577,347	85.372 CSFC427.131 L382,382,445 1,576,366,818 85.372 693,852,131 707,636,699 720,907,255 10.009 847,516,000 847,577,747 655,502,579	85.372 061.952.131 1355.374.45 1.375.305.815 1.515.107.736 85.372 001.952.131 707.636.699 720.907.255 726.536.177 10.009 847.510.000 847.577.747 855.502.576 896.621.118	85.372 534.342,431 1.055.342,445 1.076,304,416 1.6.15,457,354 1.6.46 331,486 85.372 893,852,131 707,636,499 720,507,295 726,536,577 731,486,296 13.000 847,510,000 847,577,747 655,302,579 869,621,118 90,8621,851	85.372 654.542,151 0.005.981.445 1.376.305.015 0.425.017.206 1.445.201.440 1.452.071.016 85.372 603.952.151 737.505.699 720.507.255 725.536.177 731.445.206 726.975.686 53.000 847.510.100 847.577.747 855.202.279 856.621.118 508.651.184 855.006,132	85.372 541.482,131 1.855.381.445 1.376.386.416 3.615.187.394 1.645.391.486.291.485.470.445.387 85.372 893.852.131 707.636.699 720.907.295 726.536.177 731.485.290 736.675.688 N42.695.681 15.000 847.510.000 847.577.747 655.302.379 899.621.118 506.851.294 855.086.132 925.974.446	05372 (SECHE215) 1382390445 137638048 343539296 (SECEDE260 1482397049 147044038) 188391396 95372 001382131 707.606.009 720,007,256 726.516.177 731.400.206 736.075.686 742.609.674 748.316.875

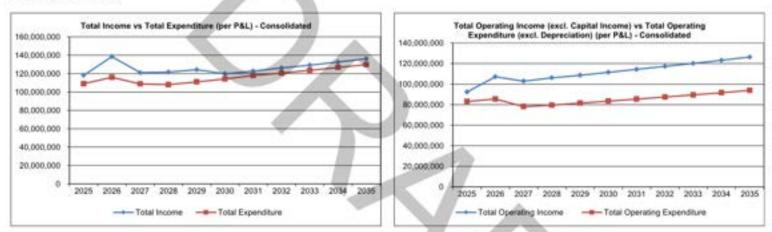
CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecter	Vears				
Scenario: Capital Works Overrun	2623/24	2024/25	2925/26	2826/27	2027/28	2020/29	2829/30	2000/31	2031/32	2852/33	2003/34	2034/38
		1		1		-	1		1	1	1	
Cash Flows from Operating Activities	11											
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lates & Annual Charges	47.348.000	50,161,750	52,418,458	54,384,575	55,971,261	17,625,807	59,077,840	60.570,910	82,072,037	63,615,581	65,997,713	66,819,399
Jeer Charges & Fees	27,477,800	21.805.458	26.528.474	25.257.061	26.357,044	27,229,939	28,018,453	29,803,568	29,543.588	30,282,212	31,039,300	21.815.216
weatment & Interest Revenue Received	\$172.000	7,991,027	5.630.825	3.866,672	3,463,838	3,472,518	3,331,892	3,137,422	3,456,479	3,590,762	3,780,452	4,105,545
Inanta & Contributions	45.235.000	35,819,229	48,600,252	32,440,156	30,410,270	30,467,098	18, 195, 354	24,796,590	25,579,049	26.008.885	28.849.875	27,309,008
konds & Deposits Received	772.000	100.1	0.550.00	1.		1.	10.00	10000	0.000			
ther	8.558.000	4.852,405	4.545.369	5.354,162	5,264,282	5,236,129	3,417,315	5,441,118	5,565,761	3,004,410	5.827.297	5.964,303
aymanta:												
mpkoyee Benefits & On-Costs	(34.669.000)	(36,256,839)	(40.290.118)	+41.541.451}	(42.000.067)	(43,713,547)	(44,800,102)	(45.820,104)	(47.068,107)	(48,244,810)	y48-450,8301	(50.687.200
Asteriais & Contracts	+44.295.0001	(193541,44.5)	(45,144,481)	(36.543,338)	(36,389,522)	(36.537.994)	(15.247.691)	(36.181,074)	(37,145,634)	(38.524.202)	(38.133.750)	(#0,189,585
onowing Costs	(570,000)	(BEK113)	(NC3.958)	(1.340.313)	(1.105.235)	(1.037.788)	(9.98.252)	(782,178)	(008.949)	448.015	(356.302)	(228.918
onds & Deposits Refunded	(121,000)	100 C	A 100 100	+		+		+	+			
ter .	0.050.000	\$8 \$00.553	PERMIT	(1.967,988)	(1,910,600)	(1,998,214)	(2.008.199)	(2,058,454)	(2,109,864)	(2,982,811)	(2.216,876)	(2,372,(0)
et Cash provided (or used in) Operating Activities	52575.000	36.476.281	48,708,281	40.488.757	40,236,854	40.999.975	28.354.808	37,776,848	39.089.360	40,208,881	41,356,890	42,655,589
ash Flows from Investing Activities		1.100		100								
leceipts:		100 1	and the second se									
ale of investment Securities		21.603.536	38.145.864	3,801.455	7.441.626	2.242.554	1.454.483		856.901	· · · · · · · · · · · · · · · · · · ·		
ele of Infrastructure, Property, Plant & Equipment	2.558.000	6.990.722	8.912.855	802.145	2.885.015	1.948.224	1,497,498	1,201,206	1.922.001	2.587.678	1.519.578	2.090.025
ther Investing Activity Receipts	87.547.000		+	-	+	.+-	. +	-	-	÷		
ayments:		Y		P								
urchase of investment Securities		(4,210,373)	(8.067.612)	(1.365.56d)	v4.102.5380	(4,857,039)	14,293,4301	(0.457,748)	(5.969.553)	15.408.5551	(6.590.9021	(11.600.782
urchase of inthattructure. Property. Plant & Equipment	(51.56).0001	(81.081.200)	(107.562.446)	140 003 3100	140 3/855400	(36.358.700)	(27.905.538)	(23.470 BNO)	00.307.410	(32.717.809)	(30.372,127)	(29.534.560
urchase of intangible Assets	(11,000)	-		-		+					-	
ther Investing Activity Payments	(92,247,000)	-		1	101-		+		-	•.		
let Cash provided (or used in) investing Activities	(41.756.000)	(36,697,316)	101.401.315	(0.508.556)	(equilibria)	(36,984,367)	(35,246,000)	(21,677,372)	(36,477,262)	(85.598,367)	(10.441.451)	(20,125,136
Cash Flows from Financing Activities			1		. 107							
Receipts:			1.1	100	ANY							
Proceeds from Borrowings & Advances	6.350.000	1.1	11.403.661	1000	1000.000	12	- · · ·		-			
autoents:												
Repayment of Borrowings & Advances	(1.729.000)	(1.965,112)	11.972.6821	(2.953.9402	102.067.8490	(0.005/204)	(h.627.56h	13.529.0021	(3.656.680)	12.094 1751	(2.294.273)	1.473,808
lepsyment of lease liabilities (principal repsyments)	(71.000)	14.0050	(84,565)	100.4168	(95.060)	(87.658)	150.674	(87.937)	(67.000)	058,0001	(43.590)	144.000
and County Plane and interest into Plane and a state of the	4 550 000	1000	8.346.594	1.000.4410		12,000,0421	(LANCED)		(3.763.660)	10.000 1001	12.347.375	11.017.000
let Cash Flow provided (used in) Financing Activities	1.00.000	(1.571,007)	1,36,364	1	mist	and and		13,816,9400	D. ressees	12,083,1751	pages of the	
iet increasei(Decrease) in Cash & Cash Equivalents	13.489.000	(2:192.152)	(8.378,444)	Loc water	(Pa.5ex.	018.0.76	326.798	2.482.636	(1.151.581)	2.448,420	1.865.866	2,032,645
lus: Cash & Cash Equivalents - beginning of year	4,851,000	18,140,000	15.947.848	8,569,403	8,473,414	9,297,000	10,000,584	10.336.342	12,819,018	11.667.437	14,115,857	15.781.523
cash & Cash Equivalents - and of the year	18.140.000	15.547,848	8,545,403	8,473,414	6.181.586	10,008,584	10.336.382	12.810.018	11,667,417	14111.007	16.281.325	17,814,187
				N.V.C	1000000		0.000	1073		10.0144		10000
Cesh & Cash Equivalents - and of the year	18,140,000	15.547.548	8,569,403	8.473.414	9.393.508	10.009.584	10.356.362	12819.010	11.007.437	14.515.857	15,791,523	17.814.167
weatherts - and of the year	133 194 000	115,800,635	80.722.564	78.126.895	74,788,408	77,562.889	78,201,842	45.639.690	10732,242	96,540,797	104,791,699	110.352.481
ash, Cash Equivalents & investments - and of the year	151,354,000	191,748,663	90,291,967	87,606,109	64,181,916	87,572,473	84,514,224	98,458,688	182,399,679	110.256.654	120,513,222	134,166,648
							1000					
apresenting	100000000000000000000000000000000000000	10000000	1000000000	1.000	100 million 100 million	1.000	harden	10000000000	1000	The local second	and shad and a	1000
Difernal Restrictions	82,609,000	\$9,123,311	58,585,888	55,784,353	52,927,460	\$4,309,327	55,397,800	56,815,345	63,219,842	67,629,338	71,496,031	79,482,420
nternal Restrictions	59.562,288	26.509,757	20,423,466	24,342,984	25,443,958	25,594,454	28708.339	33,625,718	30.053.942	11,252,343	35,854,779	38,184,293
Unneveriated	29.362.712	16,115,015	11,287,413	7.472.792	7,810,498	7.568.692	7,718,955	8,013,545	9,125,897	11.375.973	13,162,411	16,499,935
	161 334 800	151,748,685	90,291,967	87,600,100	84,181,916	87,572,473	86.538.224	88,458,608	182,399,679	118,258,854	126.811.222	154,166,648

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - CONSOLIDATED	4040	Current Year	[Projecte	od Years				
Scenario: Capital Works Overrun	2823/24	202425	2025/26	2826/27	2027/26	2038/29	2020/30	2030/31	2015/32	2832/35	2033/34	2034/35
Opening Balance (as at 1/7) Restated opening Balance (as at 1/7)	1344,218,000 1344,216,000	1.497.450.000	1.506.677.668	1.529.206.372	1,541,462,131	1.595.214.445	1.576,209,635	1.825.157.296	1,640,331,600	1,852,071,818	1,871,844,363	1,685.963,286
Not Operating Result for the Year Restaled Net Operating Result for the Year	<u>54,732,000</u> 54,732,000	9.222.664 9.222.664	27,532,704	12,256,759	13.684,568	13,279,467	1.428.927 5.428.922	4,944,028	5,495,480 5,495,480	1.691.588 5.691.588	5.841.202	8.349.172 6.349.172
Other Comprehensive Income - Gain (less) in invariation of IPP&E - Impainment Josei invariati intelling to IPP&E - Other Konvenenia (combined) Other Comprehensive Income	54.544.300 247.000 54.490.000				67,747	7.724,832	43.318.729	10,230,275	6,244,738	13.876.557	6.477.722 	
Total Comprehensive Income	113,231,000	5.222.666	22,532,704	12,756,759	13,792,314	20,005,189	48,947,001	15,174,304	11,740,218	18.572.545	14,318,924	6.349.172
Equity - Balance at end of the reporting period	1.497.458.300	1.806.872,644	1,5,19,205,372	1.541.412.151	1.1555,254,445	1.576,208,835	1418.157,316	1.640.331,600	1,652,671,818	UPLINOS	URBRIDH	1.002.312.458

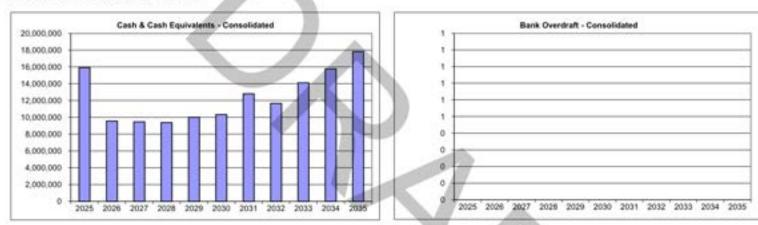


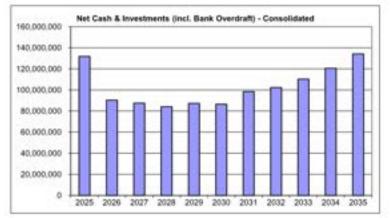




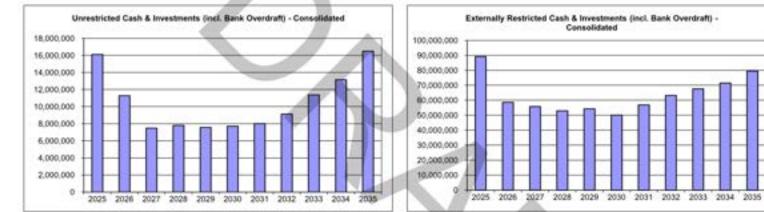


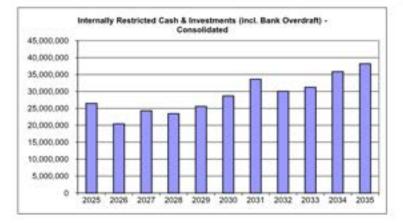
Cash, Investment & Bank Overdraft Charts





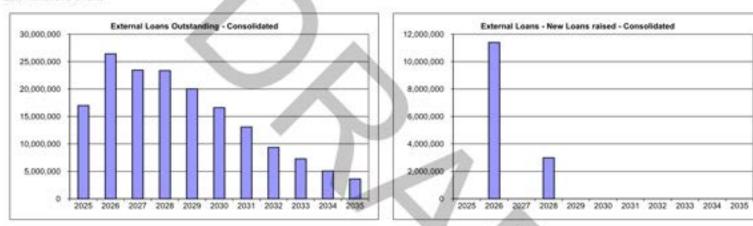
Cash Restrictions Charts

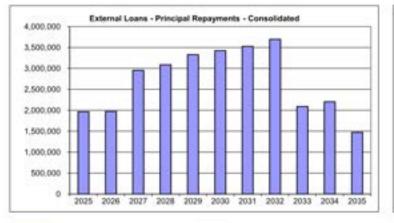


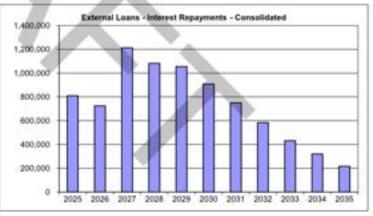




External Loans Charts







Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 KEY PERFORMANCE INDICATORS - CONSOLIDATED Scenario: Capital Works Overrun

KEY PERFORMANCE INDICATORS - CONSOLIE Scenario: Capital Works Overrun	ATED	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29		ed Years 2030/31	2031/32	2032/33	2033/34	2034/35
Council's Target Benchmarks			. With	ember benc	hmark (ambe	min and/or gr r min and/or a in and/or amb	mber max)	4 4 8		maximum an minimum and r maximum		
New Note 13 Ratios				1								
Operating Performance Ratio 1)	Snapshot Actual Ratio	9.18%	0.22%	1,76%	3,21%	3.64%	3.36%	2,91%	2.92%	2.82%	• - 2.89%	2.87%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	70.20%	64.83%	73.03%	74.95%	• 75-36%	9 -79.86%	0 79.87%	• 79.90%	• - 79.91%	• - 79.93%	• - 79.96%
Unrestricted Current Ratio	Snapshot Actual Ratio	2.92	2.16	2.49	2.35	• - 2.46	2.73	0 - 2.99	2.87	3.02	• - 3,55	• - 3.76
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	6.24	10.25	P. 18	7.57	2.42	0 - 7.53	• - 7.73	8.00	• - 13.66	• - 14.18	0 - 21.48
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	3.13%	3.13%	3.13%	3.13%	1.13%	0.121	0 - 3.13%	3.13%	9 - 3.13%	3.13%	• - 3.13%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	• - 16.21	0	11.09	10.54	10.64	10.49		11.81	• - 12.67	• - 13.52	• - 14.80
1) different Calculation to TCorp's calculation for same	atio											
New Special Schedule 7 Ratios								15				
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	90.63%	148.13%	102.15%	93.00%	79.52%	77.16%	74.57%	81,06%	● ↓ 88.53%	85.75%	● ↓ 75.22%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.02	0.02	0.02	0.02	0.02	0.01	0.01	0.01	0.01	0.01	0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	• ↓ 1.00
Capital Expenditure Ratio	Snapshot Actual Ratio	• - 1.94	3.70	• - 1.30	1.65	1.23	0.83	0,66	0.96	0,89	0.80	0.76

Mid-Western Regional Council 10 Year Financial Plan for the Years ending	Current Year					Projected	Years				
30 June 2035	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
INTERNAL RESERVES - CONSOLIDATED	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing	Closing
Scenario: Capital Works Overrun	flatance	Balance									
Internal Reserves											
Plant Replacement	7,513.068	3,312,140	4,967,894	1,191,725	420.965	620.398	2,745,189	2,406,055	769.107	2,368,999	1,589.905
Employoe Leave Entitlements	3.647,000	3.801.500	3,960,635	4,123,748	4,290,940	4,461,940	4,637,215	4,816,871	5.001.020	5,189,772	5.383,243
Assat Replacement	4,318,670	3,547,191	4,125,972	4,819.013	5,632,787	6.076.333	6.368,488	6.607.948	6.793,393	6.923,475	6,996,809
Capital Program	568.400	101	(1)	(1)	171	269,888	527,774	773.358	1.006,331	1,226.378	1,433,177
Commercial Reserve		222,987	451,015	704,219	980.801	1,250,298	1.539,757	1,822,227	2,106,759	2.383.405	2,682,216
Community Plan	62,000	17,000	17,000	17,000	17,000	17,000	17,000	17.000	17,000	17,000	17.000
Elections	94,800	219,800	348,550	480,519	362,287	500,787	642,749	788.261	657,594	810,472	967,172
Financial Assistance Grant Received in Advance			100-			+		-	-		-
Future Fund	2,270,000	2,289,900	2,319,070	2,358.642	2,407,953	2,437,953	2,478,203	2,528,959	2,590,484	2,663.047	2,748.925
Land Development	4,914,843	4,247,111	4247,111	4,247,111	4,247,111	4,247,111	4,247,111	4,247,111	4.247,111	4,247,111	4,247,111
Saleyardta	13.835	13.835	13.835	13.835	13.835	13.835	13.835	13.835	13.835	13.835	13.835
Seal Extension Program	128,926	128,228	128,226	128.226	128,226	128,226	128.226	128.226	128,226	128.226	128,226
State Roads Warranty	385.000	301,000	365.000	388.000	388.000	368,000	388.000	388.000	368,000	368.000	388.000
Unspent loans (Internal)	1,000.358	358	358	358	358	358	358	358	358	358	358
Waste Fund Capital Program	1,590,550	2,636,350	3,386,320	4,973,564	6,704,214	8,268,214	9,891,814	5,515,734	7,533,126	8,484,702	11,590,318
Total Internal Reserves	26,509,757	25,423,466	24,342,984	23,443,958	25,594,454	28,709,339	33,625,718	38,053,842	31,252,343	35,854,779	38,184,293



Mid-Western Regional Council 10 Year Financial Plan for the Years ending	Current Year					Projected	Years				
30 June 2035	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030(31	2033/32	2032/33	2033/34	2034/35
EXTERNAL RESERVES - CONSOLIDATED Scenario: Capital Works Overrun	Closing Balance										
External Reserves											
Developer Contributions	35 244 759	20,519,385	22.913.984	24,178,355	24,783,789	25.668.143	28.493.064	31,316,752	32 192 773	32 604 941	34,786,865
Specific Purpose Unexpended Grants	659.855	912.864	967,429	1.023.358	1.080.686	1,139,686	1,200,161	1,262,148	1.325.684	1,390,809	1,457,563
Water Fund	13,473,238	13.902,198	10.964,184	5.529.47B	4.937.647	5.909.841	7,583,771	9,275,880	10.001,140	11,854,517	14,922,648
Sever Fund	21,392,350	5.144.699	2,864,538	4.070.770	5,245,282	7.025.702	8.961.709	10.567.077	13.075.860	14.368.068	16,786,757
Bequest - Simplons Park	\$21,000	104	104	104	104	104	104	104	104	104	104
Community Services	477,000	468.950	460,659	452,160	443,448	434,259	424,839	415.184	405,288	395.144	384,746
Community Tenancy Scheme	377.968	427,834	479,175	\$31,800	585,741	640,588	696.806	754.429	813,493	874,034	936.068
Family Day Care	108.824	94,110	30,687	66.044	50,127	35,127	19,752	3,993		1	1
Public Road Closure Compensation	1,080.000	1,080,000	1,080,000	1,080.000	1,080,000	1,080,000	1,080,000	1.080.000	1.080,000	1,080,000	1,080.000
Specific Purpose Unexpended Grants (Incl. in Rabilities)	14,843,214	14,885,742	44.828.578	14,850.391	14,857,502	7.033.481	7,214,140	7,399,274	7.588,994	7,783.413	7,982,649
Trust Deposits	1,100,000	1,100,000	1,100.000	1,100,000	1,100.000	1,100,000	1,100.000	1,100.000	1,100,000	1,100.000	1,100.000
Other External Restrictions	45,000	45,009	45,000	45.000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Total External Reserves	89,123,311	58,580,888	55,784,333	52,927,460	54,209,327	50,111,930	56,819,345	63,219,840	67.628,338	71,496,031	79,482,420

10 Year Financial Plan for the Years ending 30 June 2035 INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	Variation				
Scenaria: Capital Works Overrun	2823/34	203475	2025/26	2826/27	2027126	2038/29	2629/38	2030/31	2035/52	2012/35	2033/34	2034/38
		1	1	1					1		1	
Income from Continuing Operations	2007 1	100.00	11 10									
Revenue:		100										
Rates & Annual Charges	\$1,040.000	32,830,800	34,068,490	35,088,485	35,965,697	36,864,839	37,781,413	38.720.901	39.683.878	40.670.926	A1.662.651	42,719,670
User Charges & Fees	14.387.000	12.721.822	17.144.193	14.621,620	15,596,121	15,985,574	16.354.464	16.783.325	17,182,408	17.811.369	16.052,268	16,513,575
Other Revenues	1,210,000	2.582.923	3,556,360	3.355,047	3,400.661	3,328,165	3.425.572	3.526.255	3,634,357	3,744,007	3.857.338	3,974,488
Grants & Contributions provided for Operating Purposes	16.333.000	16,555,819	23,220,194	18.957.355	10,146,041	19,182,790	18.855.954	20,140,819	20.637,675	21.146.620	21.868.857	22,203,199
Grants & Contributions provided for Capital Purposes	\$1,171,000	15,828,722	21,416,402	10.868,091	8,556,774	8,579,631	3,553,770	1.582.614	1,632,429	1.873.240	1,716,071	1,757,948
Interest & Investment Revenue	3.258.000	2,350.061	20101164	2.384.829	2,442,315	2,442,137	2.138.841	1,986,878	2,101,461	2.162.858	2.236,154	2,386,154
Other Income:	8 I I	1007	ALC: NO.									
Net Gains from the Disponal of Assets	B. C. 199	879.040	and the second s			+		+	. +	*	-	-
Fait value intrement on investment properties		10 C 1	17 N. W.	a marte de la	110000.000	1	1.0000	11-11-11-14-14-14-14-14-14-14-14-14-14-1	000000	1100004-0	000000000	2000054
Other Income	7,105,000	1.006,148	1.041.458	1,790,407	1,137,234	1,168,123	1.166.123	1.986.123	1,186,123	1.164.123	1,166,125	1,166,123
Total income from Continuing Operations	121.876.800	84.816,257	100,124,263	86.445.655	86,286,844	87,817,289	82,876,136	\$3,896,915	86.038,330	88,175,922	90,376,181	92,711,155
Expenses from Continuing Operations			N	100								
Employue Benefits & On-Costs	28,212,000	31,900,316	32 415 727	33,360,364	54,409,547	35.065.524	38,857,037	36,635,463	37,758,349	38,700,258	38,667,785	40,659,458
Bortowing Costs	367.000	659.745	600 277	819 394	816.674	706,173	506,719	482,127	366,631	251,270	154,878	40,998
Malariale & Contracta	23.680.000	28,292,602	28,753,636	88 506 475	19,465,850	20.053,898	25.574.799	21,108,700	21,659,000	22,223,110	22.802.455	25,997,472
Depreciation & Amortination	17,561,000	19,249,710	20 979,631	20.096.317	20,448,773	20,290,211	20.820.905	21,874,554	22,555,699	23.102.157	23,763,663	24,372,112
Impairment of receivables	15,000	25.518	26,254	27,872	27,749	28.443	28.443	28,443	28.443	28.443	28.445	28,443
Other Expenses	948.000	1,712,547	1 599 702	1,642,743	1.678687	1.722.654	1,765,618	1,809,758	1,855,002	1.901.377	1,848,812	1,997,635
Net Losses from the Disposal of Assets	2,475,000	1,718,241	2 545 642	2.645.386	555,453	1.679.281	2.027.730	2,367,730	2.027,730	2.027.736	2,639,730	1,716,985
Revaluation decrement/impairment of IPPE	202.000		a second		1000	1.11.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1		a			a contract of	
Total Expenses from Continuing Operations	73.476.800	81.120.457	86,715,899	T&.809.750	77,485,733	79,441,885	81,751,280	84.517,775	86,249,054	88.233.346	90,415,845	92,299,182
Operating Result from Continuing Operations	48.194.000	3.695.800	18.408.564	7.515.883	A.887.315	8,078,195	324,856	(818,366)	(210,724)	(17,424)	(10,864)	452,053
Net Operating Result for the Year	48.194.000	1,695,600	16,408,554	7.535.843	6,011,111	LOUIS	334,856	(111.000)	(395,734)	(07,414)	(37,864)	452,655
	8		-	1000	Gent	1 Allows			- 0.00 L	1000	1.11	
Nat Operating Result before Grants and Contributions provided for					17	10000						

Actuals	Currenti Year					Projected Years					
2823/34	202425	2025/26	2026/27	2937/28	2828/29	2029/30	2030/31			2033/34	2034/35
10071	1	1	1	1		1	- 1	1	1	1	
1.497	1 Million I I										
All and and and	200										
											6.790.848
											45,296,620
											6.005,087
1.309.000	1,872,875	1,391,184	1,450,281	1,429,855	1,446,510	1,470,484	1,491,563	1.513,199	1.535,316	1.556.016	1.581,283
2.064.000	2,064,000	2.064.000	2.064.000	2.064.000	2.964.000	2,064,000	2,064,000	2.064.000	2.064.000	2.064.000	2,064,000
5,037,000	1,192,113		1.096.040	1,100.934	1.114.343	1.127,285	1.140.521	1.954.122	1,168.075	1,142,362	1,197,080
90.367,000	64,859,809	85.470,107	54,781,559	\$5,560.727	54,034,871	49,245,377	\$2,437,547	54.116.007	55,794,773	55 707,363	62,825,118
	6 X										
14 10 10 10 10	14,450,367	13 544 763	12,581,236	13 178 589	13 207 076	11.001.001		13 352 808	15 708 414	14 822 824	15,730,812
											1,277,661,429
											9,285,000
											104,468
											260,000
											1,305.019,709
1,287,188,000	1.288,499,888	1,212,007.181	1314,629,921	1,322,285,500	1,338,183,697	1,357,627,389	1,318,843,226	1,358,003,232	1,364,707,402	1,365,361,456	1,385,944,827
		- M	S								
		1.000		-							
14,796,000	12,917,585	81,738,836	10.433.375	30.074 311	10.871.064	10.420.194	12,464,168	10346.347	11,297,830	11,227,620	11.684.284
14 564 000											8,109,785
											45,000
											820,153
											11,379,429
r.Actum											
											2,729
38,494,000	37,405,177	38,047.475	bellant's	31239.941	57.491.800	29.558,415	30,268,802	30.432.068	31,360,344	31.063.208	32,151,385
	20.043	220202		1	1000		1285	1.		0.83	
											18,500
											222.24
\$77.000	642.042	664.591	667,817	711.634	736.526		706,675	812.953		867,497	895,795
301.000	300,271	301,371	100,771	300.071	300,271	300,271	300,271	300,279	300.271	306,271	100.271
13,108,000	11,744,882	17,151,518	15.126,500	12.908.4097	10490,326	8.4285482	6,272,814	4,680,294	3,031,919	2,151,421	1,214,568
81,582,000	49,310,069	84,599,917	51,395,875	10,168,342	48.181.724	37,985,867		36,112,362	34,400,363	33,254,829	33,365,947
1,235,594,055	TITLE AND AND AND A	1.93(84(91)	12012254,047	1,222,118,159	1202081372	1.190.003.030	1.323.107.894	1,122,098,880	1,330,387,039	CH1.08.07	1.332.978,860
1,414,974,074											
				William.			Section .				
	100 100 000	517 307 103	SN SALMET	111.414.194	-	MUKEN 204	NAME AND	540 995 625	541 538 201	540 500 516	541 342 588
496.903.000	500.596.600	517,007,163	524,545,047	533,424,158 738,691,000	541,500,353 740,501,620	541,825,208 777,638,373	517,708,519 714,840,250	540,995,625	540,938,201 789,368,839	540.900.516	541.352.589
	285304 1 1,242,000 67,908,000 2,044,000 5,007,000 90,367,000 14,803,000 2,044,000 14,803,000 14,254,000 14,	2823236 2823236 1 3 11.282.000 7.177.155 67.306.000 47.844.213 6.787.000 5.188.300 1.00000 1.172.475 2.084.000 2.084.000 5.07000 1.172.475 90.387.000 64.869.809 14.883.000 145.650.287 1.772.000 54.869.809 14.883.000 16.650.287 1.722.975.000 1.192.613.323.384 9.367.000 2.94.469 2.04.000 2.94.469 2.051.000 1.297.575.85 1.327.97.018.500 1.297.575.85 1.327.600 1.300.853 1.327.600 1.300.853 1.327.600 1.300.855 1.327.600 1.300.855 1.327.600 2.76.400 1.300.857 7.421.000 3.4.800 1.300.855 1.300.857 2.76.400 1.300.857 1.300.856 1.300.857 1.300.856 1.300.850 1.300.856 <	282524 2634278 282528 1 3 1 1 3 1 1 3 3 1 3 3 1 3 3 1 3 3 1 3 3 1 3 3 1 3 3 1 3 3 1 3 3 1 3 3 1 3 3 1 3 3 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	285324 282429 283428 283428 283428 283427 1 1 1 1 1 1 1 1 1 2 1 3 1 1 1 1 11 242 200 7,777,155 5,855,752 5,854,306 5,787,800 5,787,800 5,787,800 5,787,800 5,787,800 5,787,800 5,787,800 5,787,800 5,787,800 2,984,000 2,984,000 2,984,000 2,984,000 2,984,000 2,984,000 2,984,000 5,58,473,107 54,781,559 1,997,200 54,890,100 5,58,473,107 54,781,559 1,997,900 1,997,232,384 1,235,41,475 1,259,130 1,359,130	282334 283428 282438 282439 282437 293478 1 <t< td=""><td>285204 285204 285205 285205 285727 287728 285728 1 5 5 5 5 5 5 5 5 1 20 7 201728 201728 201728 201728 201728 1 200 7 20171155 5.855.762 5.854.308 5.660.871 5.711747 1 200 5.782.300 5.782.300 5.386.281 5.386.277 5.336.281 5.386.277 5.336.377 5.336.377 5.336.377 5.336.377 5.336.377 5.336.377 5.336.377 5.336.377 5.336.377 5.336.376<</td><td>285334 285428 2828428 2828428 2828427 283728 2828429 2</td><td>285204 282808 2828008 2828008 28280</td><td>385324 285429 285429 285429 285429 285829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 2868299 2868299 28682</td><td>3853.58 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.57 <t< td=""><td>385236 285367 285368 285368 2853788 2853788 28537</td></t<></td></t<>	285204 285204 285205 285205 285727 287728 285728 1 5 5 5 5 5 5 5 5 1 20 7 201728 201728 201728 201728 201728 1 200 7 20171155 5.855.762 5.854.308 5.660.871 5.711747 1 200 5.782.300 5.782.300 5.386.281 5.386.277 5.336.281 5.386.277 5.336.377 5.336.377 5.336.377 5.336.377 5.336.377 5.336.377 5.336.377 5.336.377 5.336.377 5.336.376<	285334 285428 2828428 2828428 2828427 283728 2828429 2	285204 282808 2828008 2828008 28280	385324 285429 285429 285429 285429 285829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 286829 2868299 2868299 28682	3853.58 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.59 3854.57 <t< td=""><td>385236 285367 285368 285368 2853788 2853788 28537</td></t<>	385236 285367 285368 285368 2853788 2853788 28537

10 Year Financial Plan for the Years ending 30 June 2035 CASH FLOW STATEMENT - GENERAL FUND Scenario: Capital Works Overrun	Actuals	Current Year					Projected	Vears				
	2623/24	2024/25	2025/26	2826/27	2027/28	2020/29	2020-30	2030/31	2031/32	2652/35	2033/34	2034/35
Cash Flows from Operating Activities	_	k		1						1		
Cash Frees men operating Accorden	1	and a second of the										
Rates & Annual Charges		32,858,211	34.085.804	35.104.401	35.979.410	36,878,895	32,796,241	38,725,587	39,656,929	40.686.355	41,895,487	42,735,881
User Charges & Fees		12,838,569	16.093.528	14,876,889	15.497,585	15.917.912	16.312.591	16.720.439	17,138,464	17.566.979	18.006.187	18,456,575
Investment & Interest Revenue Received		# 201.460	1,304,990	2.403.842	2,457,426	2,426,591	2,258,168	1,895,940	2,058,258	2.116.800	2,132,104	2,301,170
Grants & Contributions	1.007	32,550,492	44.501.931	29.946.919	27,717,127	27.726.426	13,365,871	21,866,369	22,406,322	22.958.641	23.526.655	24,107,705
Other	1000	4.188.545	3.004.253	4.632.645	4.544.541	4,498,405	4.861.158	4.665.056	4,771,323	4,880,111	4.992.550	5,108,781
Paumanta	487	1000				1.					1000	10000
Employee Benefits & On-Costs		CH.084.895	(32.071.013)	(33 000 226)	(34.050.100)	CH4.704 5201	(10.565.849)	06.454.996	(37.566.571)	(38.300.530)	(10.258.543)	(40,239,464)
Materiale & Contracts		(24,477,600)	00.713.9521	(22.226.823)	(21.125.055)	(21.663.199)	(20.466.975)	(21.021.631)	(21,166,629)	(22.530.568)	122,707,2790	(21,299,797)
Bornowing Coate		JANET 341	(\$96.720)	(823.721)	0521.2230	(710.999)	1801.8251	0497,1825	(271,931)	(253,712)	1168.5061	(88,541)
Other	ALC: 1	(1.899.736)	10801.2343	(1 642 520)	(1,679,495)	(1,722,382)	(1.765.395)	(1.809.530)	(1.854.768)	(1,901,137)	(1.648.885)	(1,987,582)
Net Cash provided (or used in) Operating Activities		MAN.405	37.412.763	28,940,736	26,521,417	38,647,464	15.871.704	24.101.073	24.909.621	25,623,999	26,275,470	27,084,258
Cash Flows from Investing Activities	1	r	r	S								
Receipta:												
Sale of Investment Securities		10,230,580	11,012,379	13,295	1,580.905	- COURT	1.454,483	1	1000			- 2020 CAR
Sale of Infrastructure, Property, Plant & Equipment		6.990.722	1.012.855	802,145	2.685,015	1,948,224	1,497,498	1,231,296	1,922.801	2.587,878	1.519.578	2,050,025
Paymenta:			ALC: NO	100								
Purchase of Investment Securities	1.		1		- + -	14/58, 1283	1.+	(3,502.561)	(1,779,000)	(1.773.400)	(4.318.840)	(3.522,545)
Purchase of Infrastructure, Property, Plant & Equipment		154,517,409	37,711,0140	47 A+2.870)	(31.527.525)	(27,864,754)	(21.267.262)	119.085.719	(22,482,877)	(34,622,634)	(01.317.A37)	(34.301.000)
Net Cash provided (or used in) Investing Activities		(29.688,156)	148,812,7791	(21,060,450)	(200.581.005)	08.574.857)	(14.315,281)	(21.367.013)	02258.6791	(23.808.947)	124.116.000	(25.774.218)
Cash Flows from Financing Activities			100		- CO.							
Receipts:			All and a second		the second							
Proceeds from Borrowings & Advances			7,403,861		- 101 -		112		1.4		-	
Paymenta												
Repayment of Borrowings & Advances		(1.238,186)	(11.550-850)	(13-41 211)	(2.047.580)	(2.154.247)	(2.206.803)	12,256,5495	(2:306.275)	11.548.8081	(1.633.200)	(874,797)
Repayment of lease liabilities (principal repayments)		(4,545)	184 5851	100,000	(M1.000)	(67.658)	(53.674)	(87,997)	(67,000)	(68.000)	(43.500)	(44,000)
Net Cash Flow provided (used in) Financing Activities		(1,243,181)	6,018,621	(2144/18)	12113,240	12.22110040	0.282.4771	(2.154,884)	(1,451,276)	(1.018.808)	(1.876.700)	SPIK TETS
Net increase(Decrease) in Cash & Cash Equivalents		(4,154,542)	(1.325,378)	(1,477)	(173,434)	51.913	Mare 1941	389,173	197,567	197.044	479,871	391,372
plus: Cash & Cash Equivalents - beginning of year		11,282,000	7,117,158	5,855,742	5,854,305	8,860,871	5,731,774	5,125,720	5,514,894	1.712.561	5,909,605	8,389,476
Cash & Cash Equivalents - and of the year	11 243 808	7,177,158	6,886,785	1.114.305	1.440.875	6,735,774	£100726	8,914,894	8,712,561	1.909.805	6386.676	6,780,848
	-		_	W.				<u></u>				
Cash & Cash Equivalents - and of the year	11,262,000	7.177.158	5.855.782	5,854,305	5.680.871	5.731.774	\$.125,720	5.554.894	5,712,561	5.909.605	6.389,476	6,780,848
troostments - and of the year	87,833,000	64,584,420	\$2,702,041	52,668,745	51.127.840	\$1,585,966	46,131,483	49.134.048	51,413,047	53,158,448	57,505,288	#1.027.032
Cash, Cash Equivalents & trivestments - and of the year	84,115,000	71,771,677	\$4,557,823	58,543,050	56,888,711	\$7,517,748	\$1,257,204	55,548,938	\$7,125,609	59,096,053	63,894,794	47,898,499
Representing								hand				
- External Rastrictions	32.910.000	32,761,808	32,248,811	\$3.861.302	35,307,420	36,677,962	30,300,475	31754.432	33,179,647	34,625,956	36,129,755	37,687,005
Internal Restrictions	37.320.268	24,919,207	17.767,117	20.957.665	18,472,394	18,890,240	20.421.128	21,713,904	24 538 208	23,719,217	26.370.077	26,585,975
- Unwebiched	23,864,712	14,090,962	8.521,895	3,724,084	3,028,897	1.549,539	525,404	(345,796)	1583,2890	748,880	1.394,802	3,547,500
	84,111,000	71,771,877	88.687.823	88.541.050	54,808,711	87,317,748	61,267,354	88.148.658	87,125,408	88.094.053	61.894.784	47.808.480

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2035 EQUITY STATEMENT - GENERAL FUND	Anat	Current Year	[Projecte	od Years				
Scenario: Capital Works Overrun	2823.04	202628	2025/26	2826/27	2027/26	8 2038/29 1 1	2624/30	2030/31	2035/32	2012/23	2033/34	2034/35
Opening Balance (as at 1/7) Restated opening Balance (as at 1/7)	1342312300	1,795,584,000	1,239,289,800	1,255,696,163	1263,234,047	1,272,115,158	1.282.001.872	1,319,643,831	1.325,101.604	1,572,890,890 1,322,890,880	1.330.307.039	1,332,126,827
Not Operating Result for the Year Restated Net Operating Result for the Year	48,194,000	1.005.000	18.408.364	7.535.883	8,891,111	8.076.195 8.076.195	324.856 324.856	(816.860)	(210.724) (210.724)			
Other Comprehensive Income - Gain (Inse) on revolution of IPPBE - Impachment (Joss) means relating to ILPPBE - Other Movements (combined) Other Comprehensive Income	45.365.000 247,000 45.568.000			-	3	t	37.316.703	4.076.902		7.473.583	1,857,472	1
Total Comprehenalive Income	83,282.000	1485.000	10.408.364	7.535.863	8,887,711	9,696,815	37,641,559	1,458,073	290,726	7,416,155	1,810,788	452,053
Equity - Balance at end of the reporting period	1235.594.000	1296303.000	CBSKAHL NO.	THREEMONT	1,272,115,158	1,382,884,972	1311.043.031	1323.101.004	1.322,890,860	1,238,567,339	1382.126.627	1.352,575,886

KEY PERFORMANCE INDICATORS - GENERAL Scenario: Capital Works Overrun		Current Year 2024/25	2025/26	2026/27	2027/28	2028/29		d Years 2030/31	2031/32	2032/33	2033/34	2034/35
			. Within	amber bench	mark (amber	nin andior gr min andior a n andior ambe	mber max)	+ + K N		maximum an minimum and r maximum	d below ambe I above ambe	
Council's Target Benchmarks				8								
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Rulie	18.24%	0.26%	• 4	• - 1.08%	• - 1,36%	0.99%	0.19%	0.22%	• - 0.34%	0.32%	0 -
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	62.15%	● ↓ \$6.72%	65.38%	BT.AUX	68.28%	• - 74.16%	74.10%	• - 74.12%	• - 74.12%	0	74,16%
Unrestricted Current Ratio	Snapshot Actual Ratio	2.77	1.89	2.08	•	1.73	• - 1.81	• - 1.93	2.01	• - 1.99	2.29	2.36
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	• - 3.87	9.48	7.01	7.54	2.54	• - 7.77	• - 7.91	8 .19	• - 12.65	13.15	0 - 24.73
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	0 - 3.08%	3.09%	3,00%	3.00%	3.09%	3.09%	0 - 3.09%	3.09%	9 - 3.09%	3.09%	3.09%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	• - 12.58	9.44	10.47	10.17	10.65	8.04	9.50	9.61	9.85	10.40	0 -
1) different Calculation to TCorp's calculation for same r	atio			1								
New Special Schedule 7 Ratios								1				
Building & Infrastructure Asset Renewal Ratio	Snapshot Actual Ratio	100.55%	86.17%	● ↓ 78.99%	79.97%	● ↓ 79.61%	12.145	13.20%	● ↓ 112,01%	83,96%	85.36%	87.24%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.00
Capital Expenditure Ratio	Snapshot	0 -	0 -	0 -	0 -	0 -	• +	• +	• +	• +	• +	• +



midwestern.nsw.gov.au

86 Market Street MUDGEE MID-WESTERN REGIONAL COUNCIL 109 Herbert Street GULGONG PO Box 156, Mudgee NSW 2850 77 Louie Street RYLSTONE

Ph: 1300 765 002 or (02) 6378 2850 Fax: (02) 6378 2815 email: council@midwestem.nsw.gov.au



PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Mudgee's Pantry					
Amount of funding requested						
	START (click to tick)	FINISH (dick to tick)				
Start and Finish date	2 Sessions every week ongoing weekly					
Briefly, describe Project / Activity	Our objective at Mudgee Pantry is to provide food assistance to those in need throughout the Mid-Western Region of Mudgee and surrounds. Due to rising costs of food security our service allows clients to purchase a basket of groceries for \$20 (as of the 1st July 2025), now \$15, and any available fresh produce in basket for free.					

ADDRESS CRITERIA	
How will your project benefit the Mid-Western Region Community? (Note: Imited number of characters)	Since we offer the region's community households this venue as a Food Pantry giving them discounted subsidised and free shopping during these unpredictable financial times, we expect this project, not only supplies a need now but into the future. It will continue to be an appreciated and regular service.
What is the expected amount of resident participation?	Due to an insecure financial atmosphere since early 2022 there have been approximately 500 (single and household) clients take advantage of using our Pantry service for both a regular or one-off attendance.Our pantry is organised by a volunteer committee of 10 church members with approximately 30 community volunteers in a "helper" capacity.
(Please provide no. of estimated participants) (Plate: limited number of characters)	
What level of consultation and collaboration with other local groups has your organisation undertaken?	Food bank; Woolworth's Food Diversion; Coles Second Bite; Rotary Organisations; CWA; Local Churches; Requests for funding have been approached such as mining companies, Club Mudgee, Family First and various local charities/clubs plus private donations of goods and products.
(ie what other local community groups are or will be involved in this project?) (Note: limited number of characters)	
Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.	We opened our church mission under the name of Mudgee's Pantry in 2022 operating 2 Sessions per week (Tuesday 12.30pm to 2pm and Saturday 9.00am to 10.30am) offering the opportunity for area people/households to purchase food baskets plus a basket of fresh produce etc for free. It is expected this Pantry will be an ongoing availability for clients to purchase varied discounted groceries and free fresh goods.
(Note: limited number of characters)	

	S AND		
c	ommunity Grant (amount sought from Council)	Γ	Upwards to \$5000
Project Income E	xpected Sales Revenue i.e. Entry Fee, Membershi	o Sales	\$\$20 basket from 1.7.25
c	ther Income		s/donations/church monies
TOTAL INCOME			attached statement YTD 1
ist proposed cash expenditure (provide copies of quotes for equipment)		
			nditure (see Attachment 2)
			Food bank Statement
Project Expenditure C	ngoing costs for purchasing FOODBANK service		Each \$450 - \$600 primonth
TOTAL EXPENDITURE			I expenditure YTD \$22,596
TOTAL SURPLUS / DEFICIT			Nil
If positive or surplus budget, ple provide further details/explanati what this surplus will be used fo	n	£	th, any Grant received will
INANCIAL DETAILS			
		YES (dick to tick)	NO (dick to tick)
s your group/organisation Incor			
	& Services Tax (GST) purposes? ness Number (ABN)? Note: If you do not have an		•
so for there all manual the	by Supplier form Come under	0	•

ND (dick to tick)

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AMOUNT

ND (click to tick)

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\$7933 see attached 4.

NO

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SUPPLIED? (dick to lick)

YES

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COMMUNITYGRANTS

Has your organisation/group previously received a Community Grant
from Council?

If yes, please advise date and amount

YES (dick to tick)

YES (dick to tick)

YES (dick to tick)

Did your group return the acquittal form?

Closing bank balance from the most recent bank statement or treasurer's report

Amount of \$7933 savings is set outside for back up funds to offset invoiced debts incurred

Comment on cash set aside for specific projects (optional)

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

A copy of the group's/organisation's most recent bank statement or treasurer's report

A copy of the group's/organisation's public liability insurance

Where the group intends to purchase equipment, a copy of the quote/s obtained

Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required

If your group is not incorporated, please supply a letter from your auspicing body

AUTHORISATION OF APPLICANT

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Name	
Position	Pantry Coordinators
Date	5th May,2025

I confirm that the information contained in the application form and within the attachments are true and correct.

I confirm that this application has been submitted with the full knowledge and support of the applicant.

I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.

I am aware that this application will be reproduced in the Council Business Paper, and authorise public release of information provided.



Application Form

Name of Organisation	The Business Concierge LTD	
and of organisation	The business concerge LTD	
Contact Person		
Address		
hone		
mail		
BN	62619797572	
lank Account Name		
ISB		
coount Number		

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Survivor Life Skills					
Amount of funding requested	\$2500.00					
	START (click to tick)	FINISH (click to tick)				
Start and Finish date	December 2025	April 2026				
Briefly, describe Project / Activity	in order to teach Finance Literacy Skills, Subjects not covered in the School curric based on the needs of the School and st	nd Primary Schools in Mudgee, Kandos and Gulgong Interview and Employment Skills and Mental Health. culum. We have 60 subjects Schools can choose from udents.				

547

ADDRESS CRITERIA	
How will your project benefit the Mid-Western Region Community? (Note: Imled number of characters)	The program will allow for better trained and better educated young people as they venture beyond the protective walls of the Schooling system and become employed momey earning, money spending contributors of the Mid Western Community. They will be given the confidence to sit an Interview whether this is for a job or University placement. They will be trained to understand the world of work and what the expectations will be of their employers but also what their rights and expectations should be as employees. They will be trained on how to Budget and control their spending and therefore not be a burden on the region and be able to support the economics in the region. They will be taught how Credit Cards and Debt work and how not to get caught up living a life in debt just to have the latest of executions.
What is the expected amount of resident participation? (Please provide no. of estimated participants) (Note: limited number of characteric)	Based on previous years we would expect 700-800 Year 7/9/10/11 High School Students will participate in the program. We would also have 70-80 Teachers and parents also participate in the days we spend at the schools.
What level of consultation and collaboration with other local groups has your organisation undertaken? (ie what other local community groups are or will be involved in this project?) (Note: limited number of characters)	We have worked closely with Maureen Hutchison, CEO Andrew Lancaster and the new CEO Sharron Arrow at Club Mudgee since 2013 and they also support our program with a contribution from Clubgrants. We also work very closely with the Principals and Staff and Students from all the Schools to organize and design the programs to fit with their needs.
Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences. (Note: limited number of characters)	We have been running this program throughout NSW for 25 years and have been recognized by the Department of Education for 9 consecutive years as bringing excellent programs to Schools that are needed by young people but not covered for in the Schools Curriculum. We have a history in the Mid Western Region over the last 19 years of providing our annual reporting and feedback from all schools that take part to both Club Mudgee and the Mid Western Regional Council and this has always been very positive regarding achieving what we set out to achieve. We currently deal with over 460 Schools in NSW, attend numerous Careers Advisers regional meetings and deal with Principals, Teachers and Students on a daily basis. Therefore we have a vast network of contacts, and a keen understanding of exactly where our program fits and who to toroat the information to.



	Community Grant (amount sought from Council)	\$2500.00
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$5000.00
	Other Income	
TOTAL INCOME		\$7500.00

List proposed cash expenditure (provide copies of quotes for equipment)

	Printing	\$1388.28
Project Expenditure	Accomodation	\$136000
	Payment for 2 Facilitators to organize and Facilitate 11 programs at 6	\$4751.72
TOTAL EXPENDITURE		\$7500.00

TOTAL SURPLUS / DEFICIT

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

FINANCIAL DETAILS

 Is your group/organisation Incorporated?
 YE8 (dick to tick)
 NO (dick to tick)

 Have you registered for Goods & Services Tax (GST) purposes?
 Image: Comparison of the service of the se



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	YES (click to tick)	NO ((dick to tick)
Has your organisation/group previously received a Community Grant from Council?	•		
	DATE / YEAR		MOUNT
If yes, please advise date and amount	2014 to 2024	\$	2000.00
	YES (click to tick)	NO	(dick to tick)
Did your group return the acquittal form?	•		
Closing bank balance from the most recent bank statement or treasurer's report		\$0.0	0 (See Below)

Comment on cash set aside for specific projects (optional) Please note this is the Account set up for our Chantable organization The Business Concierge and all funds are used directly to run the School programs around NSW. As ClubGrants are being Acquitted all funds have been paid out for programs that have been

supported since July 2024 as per the funding from Council last year our funding in for Programs

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

A copy of the group's/organisation's most recent bank statement or treasurer's report

A copy of the group's/organisation's public liability insurance

Where the group intends to purchase equipment, a copy of the guote's obtained

Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required

If your group is not incorporated, please supply a letter from your auspicing body

YES	NO
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•	
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SUPPLIED? (click to tick)

AUTHORISATION OF APPLICANT

Name	
Position	Managing Director
Date	6th May 2025

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I confirm that the information contained in the application form and within the attachments are true and correct.

I confirm that this application has been submitted with the full knowledge and support of the applicant.

I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.

I am aware that this application will be reproduced in the Council Business Paper, and authorise public release of information provided.

SUBMIT YOUR APPLICATION

EMAIL: After you complete this digital form, please save it to your computer and email to council@midwesterm.nsw.gov.au

DELIVER TO:	Customer Service Locations		
	86 Market Street MUDGEE	109 Herbert Street GULGONG	77 Louee Street RYLSTONE
MAIL TO:	Mid-Western Regional Cou Attn: Finance Department PO Box 156 MUDGEE NSW 2850		

SUBMIT ONLINE

COMMUNITY GRANTS POLICY

PRINT MY APPLICATION



PAGE 5 OF 5 MID-WESTERN REGIONAL COUNCIL

Good Government



Application Form

APPLICANTS DETAILS		
Name of Organisation	RYLSTONE KANDOS AND DISTRICT DOG CLUB INC	
Contact Person		
Address		
Phone		
Email		
ABN		
Bank Account Name	Rylstone Kandos & District Dog Club	
BSB		
Account Number		

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	ALL BREEDS CHAMPIONSHIP DOG SHOWS	
Amount of funding requested	\$ 1,500.00	
	START (click to tick)	FINISH (dick to tick)
Start and Finish date	19TH JULY 2025	20TH JULY 2025
	3 X DOG SHOWS- SHOWCASING THE	BEST DOGS IN THE AREA
Briefly, describe Project / Activity		

553

COMMUNITYGRANTS	-	

ADDRESS CRITERIA	
How will your project benefit the Mid-Western Region Community? (Note: limited number of characters)	WE GET MANY VISITORS TO RYLSTONE/ KANDOS. mOTELS AND OTHER ACCOMMODATION WILL BE FULL, AND RESTAURANTS PATRONISED. FUEL PURCHASED BEFORE PEOPLE LEAVE! CATERING IS DONE BY LOCAL GROUPS- ROTARY AND RYLSTONE CWA WHO BENEFIT SOME OF OUR PEOPLE STAY ON IN THE REGION AND TOUR
	UNABLE TO SAY SPECIFICALLY, BUT MAYBE HALF OF OUR EXHIBITORS
What is the expected amount of resident participation?	
(Please provide no. of estimated participants)	
(Note: limited number of characters)	
What level of consultation and collaboration with other local groups has your organisation undertaken? (ie what other local community groups are or will be involved in this project?) (Note: limited number of characters)	AS ABOVE WE HAVE ROTARY AND RYLSTONE CWA PLUS LOCAL CAFE- CAFE ON LOUEE CATERING FOR OUR JUDGES
	WE ARE NOW IN OUR 14TH YEAR (LESS COVID) OF RUNNING VERY SUCCESSFUL EVENTS
Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.	
(Note: limited number of characters)	



	Community Grant (amount sought from Council)	\$ 1,500.00
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 10,500.00
	Other Income	\$ 500.00
TOTAL INCOME		\$ 12,500.00

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	LAST YEAR'S EXPENDITURE- IN ACQUITTAL	\$ 12,113.00
	LAST TEAKS EARENDITURE- IN AGAZUTTAL	\$ 12,113.00
TOTAL EXPENDITURE		\$ 12,113.00

TOTAL SURPLUS / DEFICIT

\$ 387.00

ANY SURPLUS WILL BE USED TO PAY FOR AFFILIATION/ INSURANCE COSTS FOR NEXT FINANCIAL YEAR

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

(Note: Unspent grants >\$200 will be required to be returned to MWRC).

FINANCIAL DETAILS

 Is your group/organisation Incorporated?
 Image: WEB (dick to tick)
 NO (dick to tick)

 Have you registered for Goods & Services Tax (GST) purposes?
 Image: WEB (dick to tick)
 Image: WEB (dick to tick)

 Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form
 Image: WEB (dick to tick)
 Image: WEB (dick to tick)



Has your organisation/group previously received a Community Grant from Council?

If yes, please advise date and amount

Did your group return the acquittal form?

Closing bank balance from the most recent bank statement or treasurer's report

YES (click to tick) NO (dick to tick) ۲ DATE / YEAR AMOUNT 2024 \$ 1,500.00 YES (click to tick) NO (dick to tick) ۲

TREASURER'S REPORT ATTACHED

Comment on cash set aside for specific projects (optional)

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

A copy of the group's/organisation's most recent bank statement or treasurer's report

A copy of the group's/organisation's public liability insurance

Where the group intends to purchase equipment, a copy of the quote/s obtained

Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required

If your group is not incorporated, please supply a letter from your auspicing body

YES	(click to lick) NO
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AUTHORISATION OF APPLICANT

Name	
Position	SECRETARY AND PUBLIC OFFICER
Date	4TH FEBRUARY 2025

I confirm that the information contained in the application form and within the attachments are true and correct.

I confirm that this application has been submitted with the full knowledge and support of the applicant.

I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.

I am aware that this application will be reproduced in the Council Business Paper, and authorise public release of information provided.

SUBMIT YOUR APPLICATION

EMAIL: After you complete this digital form, please save it to your computer and email to council@midwestern new oov au

DELIVER TO: Customer Service Locations

MUDGEE

86 Market Street

109 Herbert Street GULGONG 77 Louee Street RYLSTONE

MAIL TO: Mid-Western Regional Council Attn: Finance Department PO Box 156 MUDGEE_NSW_2850

SUBMIT ONLINE

COMMUNITY GRANTS POLICY

PRINT MY APPLICATION



PAGE 5 OF 5 NID-WESTERN REGIONAL COUNCIL

Good Government



Application Form

APPI ICANTS DETAILS

Name of Organisation	Windeyer Recreation Reserve Land Manager
Contact Person	
Address	
Phone	
Email	
ABN	15 831 153 598
Bank Account Name	
BSB	
Account Number	

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Windeyer Heedown Dance 2025		
Amount of funding requested	\$ 3,000.00		
	START (dick to tick)	FINISH (dick to tick)	
Start and Finish date	13/09/25	13/09/25	
Briefly, describe Project / Activity	This will be our second Hoedown Dance. We have a line dancing competition between communities and villages. Merco won last year and is anxious to retain the trophy.		

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COMMUNITYGRANTS

	With all communites there is pride in where you live and sometimes there can be a deep sense of rivalry. It is hoped to to bring communities together not only for the Hoedown Dance, but in the future sporting events etc to keep every village thriving.
How will your project benefit the Mid-Western Region Community?	
(Note: limited number of characters)	
	130
What is the expected amount of resident participation?	
(Please provide no. of estimated participants)	
(Note: limited number of characters)	
What level of consultation and collaboration with other local groups has your organisation undertaken?	There has been alot of interest shown in this year's Hoedown Dance and offers to help to organise and advertise have been made not only from the Windeyer Community, but also the Meroo community has indicated their ability to help and our now planning a tennis tournament amongst villages and surrounds.
(ie what other local community groups are or will be involved in this project?)	
(Note: limited number of characters)	
	As we have organised this successful event in 2024 it should be far easier to organise this yea With added knowledge of a need for more advertising and less wasted expenditure.
Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.	



	Community Grant (amount sought from Council)	\$ 3,000.00
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 2,800.00
	Other Income	\$ 250.00
		\$ 6.050.00

TOTAL INCOME

List proposed cash expenditure (provide copies of quotes for equipment)

	Cost of band from Dubbo	\$ 1,800.00
	Accommodation for Band	\$ 750.00
	Meals for Band	\$ 120.00
Project Expenditure	Supply of water and softdrinks for free	\$ 180.00
	Decorations	\$ 200.00
	Advertising	\$ 200.00
TOTAL EXPENDITURE		\$ 3,250.00

TOTAL SURPLUS / DEFICIT

If positive or surplus budget, please provide further details/explanation what this surplus will be used for. All surplus monies will be needed put toward a larger grant for a shade sail over the playground being built by Mid Western Regional Council, hopefully to be completed by mid 2025. The monies provided by Mid Western Regional Council covered the playground only. It is necessary now for separate funding to add a shade sail to the playground. It is also hoped to incorporate a BBQ picnic area as well.

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

Is your group/organisation Incorporated?

Have you registered for Goods & Services Tax (GST) purposes?

Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form

YES (click to tick)	NO (click to tick)
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•	0

\$ 2,800.00

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Has your organisation/group previously received a Community Grant from Council?

If yes, please advise date and amount

Did your group return the acquittal form?

Closing bank balance from the most recent bank statement or treasurer's report

Comment on cash set aside for specific projects (optional) Cash set currently is for the construction of a fence around a dam situated on the reserve. This is a requirement of DA approval. There is also a need to relocate bore switch from Windeyer RFS shed back to the ground.

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

A copy of the group's/organisation's most recent bank statement or treasurer's report

A copy of the group's/organisation's public liability insurance

Where the group intends to purchase equipment, a copy of the quote's obtained

Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required

If your group is not incorporated, please supply a letter from your auspicing body

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Name	
Position	Secretary
Date	20/09/25

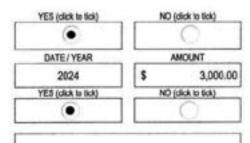
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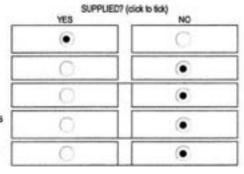
I confirm that the information contained in the application form and within the attachments are true and correct.

I confirm that this application has been submitted with the full knowledge and support of the applicant.

I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.

I am aware that this application will be reproduced in the Council Business Paper, and authorise public release of information provided.









Application Form

Phone Email ABN

Name of Organisation	Mudgeer Plany Club
Contact Person	
Address	-

Contact Person	
Address	
Phone	
Email	
ABN	46522467673
Barik Account Name	Mudgee Pony Club
BSB	
Account Number	

PROJECT / ACTIVITY DETAILS.

Name of Project Admity	Mudges Puny Cicle Menthly Rolly Days	
Amount of lunding requested		
	START (click to tick)	FINISH (dick to lick)
Start and Finish date	5th July 2025	30th June 2026
Briefly, describe Project / Activity	Mudgee Pony dub has only just recently started up again after 3 years of no raily days or events. This is a sports group for children and adults of all ages. The Pony Club provides a fun safe environment for people to meet and enjoy learning horsemanship and skills. Socialising and helping improve wellbeing. We aim to hold raily days every month.	

	Mudgee has a large community group interest in Horse events, gatherings. The Mudgee Pony club are well on the way to reviving this community group which caters for all ages and skills. We sim to make use of the Miatgee Showground and contribute to interest in use of the
How will your project benefit the Mid-Western Region Community?	Showgrounds. Being around horses and like minded people benefit the community with social outings, education and assist with a sense of well being. Horses and clubs bring people together and give a sense of belonging. Pony club also encourage holding additional events like sports days for other clubs to enter and come to Mudgee. Competitors could travel from all over NSW but more likely surround towns.
	50-100 members. Monthly rally days are growing each time. Interest is building.
What is the expected amount of resident participation?	
(Please provide no. of estimated participants)	
What level of consultation and collaboration with other local groups has your organisation undertaken? (ie what other local community groups are or will be involved in this	The Mudgee Dressage Club use the Mudgee Pony Club shed for their canteen purposes most Months. Other horse groups do also hire/use the Mudgee Pony Club Shed. The Mudgee Show Society also contribute to the Pony Club group at Show time offening sites for the canteen to operate during the Show and raise funds and hold class events for Pony club on whow days. Pony club also aim to hold events/sports days that invite other areas to compete which means contact with other user groups to invite to assist/judge / sponsor / compete on these days.
project?)	(must be members of Pony Club NSW to compete)
Outline your organisation's capacity	The Modgeer Party Clob has anly deem op and gaing again for the past three months. We have had great interest and new members joining each month. We aim to hold something at the Mudges Show Ground each month to ensure the longovity of the Mudges Pons Club for many years to come. We are a small committee but a supportive and eager committee to ensure we
to deliver the Pirglect / Activity OR describe previous experiences.	deliver a gathering each month.

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COMMUNITYGRANTS

TOTAL INCOME		53,500,10
	Cither Incarne	\$ 5,000,00
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 1,000.00
	Cammunity Grant (amount acuptit from Cauncil)	\$2,500.00

List proposed cash expenditure (provide copies of quetes for equipment)-

	Council Ground Hire Fees Annually	\$ 2,136.00
	Shed Hire Fees annually	
Project Expenditure		
TOTAL EXPENDITURS		\$ 2,136.00
TOTAL SURPLUS / DEF	icit	\$ 6,364.00

Surplus is planned for renovations to our shed. Purchasing of new equipment and uniforms.

If positive or surplus budget, please provide further details/explanation what this surplus will be used run.

FINANCIAL DETAILS

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COMMUNITYGRANTS

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Has your organisation/group previously received a Community Grant.		
from Council?	DATE / YEAR	TRUCKAN
If yes, please advise date and amount		S
a Jest began are a series and	VEF joks to holi	MO-blok to tok;
Did your group return the acquital form?	•	0
Closing bank balance from the most recent bank statement or treasurer's report		\$ 6,149.00
Comment on cash set aside tor specific projects (optional)		

APPLICATION CHECKLIST

If the following are not allached with the application, this may result in the application not being considered.

A copy of the group's/organisation's most recent bank statement or treasurer's report

A copy of the group's/organisation's public liability insurance

Where the group intends to purchase equipment, a copy of the puckets obtained.

Where the groupslorganisations does not have an ABN, 'Statement by Supplier' is mouroid

If your group is not incorporated, please supply a letter from your auspicing body

AUTHORISATION OF APPLICANT

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Name	Alison Beer
Position	Vice President
Date	1/07/25

I confirm that the information contained in the application form and within the attachments are true and correct.

I confirm that this application has been submitted with the full knowledge and support of the applicant.

I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.

I am aware that this application will be reproduced in the Council Business Paper, and authorise public release of information provided.

PAGE 4 OF 5 | MID-WESTERN REGIONAL COUNCIL

SUBMIT YOUR APPLICATION

- EMAIL: After you complete this digital form, please save it to your computer and email to council@midwratem.naw.cov.mu
- DELIVER TO: Customer Service Locations

	86 Market Street	109 Herbert Street	77 Louee Street		
	MUDGEE	GULGONG	RYLSTONE		
MAIL TO:	Mid-Western Regional Council Attn: Finance Department PO Box 156 MUDGEE NSW 2850	Mid-Western Regional Council Attn: Finance Department PO Box 156			

LINE COMMUNITY GRANTS POLICY

 NUMBER
 Number

 NUMBER
 Number

 NUMBER
 Number



Application Form

Name of Organisation	Cudgegong Valley Public School	
Contact Person		
ddress		
hone		
mail		
BN	40 300 173 822	
ank Account Name		
58		
ccount Number		

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	CLC Visual Arts Showcase	
Amount of funding requested	\$ 670.00	
	START (click to lick)	FINISH (dick to tick)
Start and Finish date	04/08/2025	08/08/2025
Briefly, describe Project / Activity	In celebrating Education Week the Cudgegong Learning Community (CLC) will be holding a Visual Arts Show at Mudgee Arts Precinct. We are requesting your kind support to request the waiver of fee for hire in the Seminar Space and Community Gallery at Mudgee Arts Precinct.	

ADDRESS CRITERIA The entire Mid-Western Region Community will benefit from this as anyone who is interested in coming along to view the art works is invited to attend. How will your project benefit the Mid-Western Region Community? (Note: Instant number of characters) Our event is a combination of artworks on display from 15 local schools who will all submit student entries. This will be advertised across 15 schools including in school newsletters and school facebook pages. The opening day will include all students who have their work on What is the expected amount of display being invited along with their parent/carer. Throughout the course of the week there will resident participation? be an art teacher in attendance who will be running workshops. All local schools have the (Please provide no. of estimated opportunity to attend and take part in these workshops. participants) (Note: iroked number of characters) This project includes works from the following 15 schools, as part of the Cudgegong Learning Community staff at these 15 schools have worked in collaboration to make this event happen. What level of consultation and collaboration with other local groups has your organisation undertaken? (ie what other local community groups are or will be involved in this project?) (Note: limited number of characters) Between the 15 schools it is well within our capacity to run this event, we kindly request the fee be waivered. Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences. (Note: knilled number of characters)

PAGE 2 OF 5 | MID WESTERN REGIONAL COUNCIL



Project Income	Community Grant (amount sought from Council) Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 0.00
	Other Income	
TOTAL INCOME		\$ 0.00

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	
TOTAL EXPENDITURE	\$ 0.00
TOTAL SURPLUS / DEFICIT	\$ 0.00

We are requesting that the fee please be waived.

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

(Note: Unspent grants >\$200 will be required to be returned to NWRC).

FINANCIAL DETAILS

Is your group/organisation Incorporated?

Have you registered for Goods & Services Tax (GST) purposes?

Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form

YES (click to tak)	NO (dick to tick)
0	•
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COMMUNITYGRANTS

Has your organisation/group previo from Council?	usly received a Community Grant		() (pick to sol)
		DATE / YEAR	AMOUNT
If yes, please advise date and amount	ant		5
Did your group return the acquittal f	orm?	YES (dex to tex)	NO (dick to tick)
Closing bank balance from the mos	I recent bank statement or treasurer's report	n/a	
Comment on cash set aside for specific projects (optional)	n/a		

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

A copy of the group's/organisation's most recent bank statement or treasurer's report A copy of the group's/organisation's public liability insurance

Where the group intends to purchase equipment, a copy of the quote/s obtained

Where the groups/organisations does not have an ABN, "Statement by Supplier' is required

If your group is not incorporated, please supply a letter from your auspicing body

SUPPLIED?	(click to tick) NO
۲	0
۲	0
۲	0
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۲	0

AUTHORISATION OF APPLICANT

V

Name	1	
Position		
Date		

I confirm that the information contained in the application form and within the attachments are true and corre-	the information contained in the application form and within the attachments	are true and correct
---	--	----------------------

I confirm that this application has been submitted with the full knowledge and support of the applicant.

I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.

I am aware that this application will be reproduced in the Council Business Paper, and authorise public release of information provided.



SUBMIT YOUR APPLICATION

MAIL TO:

EMAIL: After you complete this digital form, please save it to your computer and email to council @midwestern.nsw.gov.au

DELIVER TO: Customer Service Locations

MUDGEE

PO Box 156 MUDGEE NSW 2850

86 Market Street

- 109 Herbert Street GULGONG
- Mid-Western Regional Council Attr: Finance Department

SUBMIT ONLINE

COMMUNITY GRANTS POLICY

PRINT MY APPLICATION

77 Louee Street RYLSTONE





Application Form

Name of Organisation	Rotary Club of Mudgee	
Contact Person		
Address		
Phone		
imail		
ABN	24028521787	
iank Account Name		
ISB		
Account Number		

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Gardens of Mudgee	
Amount of funding requested	\$ 1,000.00	
	START (dick to tick)	FINISH (click to tick)
Start and Finish date	18 October 2025	19 October 2025
Briefly, describe Project / Activity	proven popular with both residents and v gardens are opened to the public each y	rganised by the Rotary Club of Mudgee which has isitors since its inception in 2018. Six, different, local ear at a cost of \$25/person. The event is organised raised, donated to local and regional charities.



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event gains significant interest and publicity in the region and last year the event drew over of visitors in two days with a signicant proportion from beyond Mudgee. This included two adds of visitors who overnighted in Mudgee with obvious economic benefit. The event is ad by volunteers and utilises local services for catering, printing, publicity etc. Is raised go to local charites which have included We Care, Western Care Lodge overnight at Orange Hospital, Macquarie Homestay overnight care at Dubbo Hospital and NALAG.
~ 12 ^ 12 전에 걸려 있는 것이 가장 것이 것을 것 같아. 것이 것이 것이 가지 않는 것이 가지 ㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋㅋ
rork with our sister, local club, Mudgee Sunrise Club, to promote and also to gain ional assistance as required and have used Mudgee Garden Club,Scouts and PCYC iteers in the past to assist.
Club has 28 Members which is sufficient to manage this event. It is possible to draw inces from Rotary, Mudgee Sunrise and others eg PCYC as required. We have also ered in the past with CWA locally for catering.



	Community Grant (amount sought from Council)	\$ 1,000.00
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 16,000.00
	Other Income	\$ 1,000.00
TOTAL INCOME		\$ 18,000.00

List proposed cash expenditure (provide copies of quotes for equipment)

	Advertising	\$ 2,500.00
	General Expenses	\$ 800.00
Project Expenditure	Donations	\$ 300.00
TOTAL EXPENDITURE		\$ 3,600.00

TOTAL SURPLUS / DEFICIT

\$ 14,400.00

The above based on 2024 event. Surplus Funds donated to Mudgee Pantry, Macquarie Homestay, Barnados plus other local charities.

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

(Note: Unspent grants >\$200 will be required to be returned to MWRC).

FINANCIAL DETAILS

 Is your group/organisation Incorporated?
 Image: WEB (dick to tick)
 NO (dick to tick)

 Have you registered for Goods & Services Tax (GST) purposes?
 Image: WEB (dick to tick)
 Image: WEB (dick to tick)

 Do you have an Australian Business Number (ABN)? Note: If you do not have an Australian a 'Statement by Supplier' form
 Image: WEB (dick to tick)
 Image: WEB (dick to tick)



	YES (dick to tick)	NO (click to tick)
Has your organisation/group previously received a Community Grant from Council?	۲	0
	DATE / YEAR	AMOUNT
If yes, please advise date and amount	June 2024	\$ 1,000.00
Did your group return the acquittal form?	YES (slick to tick)	NO (dick to tick)
Closing bank balance from the most recent bank statement or treasurer's report		\$ 9,623 74

Balance for Feb statement. This is a General Account for the Club and includes funds pending for Rotary International from Membership dues.

Comment on cash set aside for specific projects (optional)

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

A copy of the group's/organisation's most recent bank statement or treasurer's report

A copy of the group's/organisation's public liability insurance

Where the group intends to purchase equipment, a copy of the quote/s obtained

Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required

If your group is not incorporated, please supply a letter from your auspicing body

YES	NO
۲	0
۲	0
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0	۲
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QUIDDE ETV3 (which is look)

AUTHORISATION OF APPLICANT

Name	
Position	Public Officer
Date	5 March 2025

	1
I	1
	1
	1

I confirm that the information contained in the application form and within the attachments are true and correct.

I confirm that this application has been submitted with the full knowledge and support of the applicant.

I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.

I am aware that this application will be reproduced in the Council Business Paper, and authorise public release of information provided.



SUBMIT YOUR APPLICATION

EMAIL: After you complete this digital form, please save it to your computer and email to council@midwestern new oov au

DELIVER TO:	Customer Service Locations	
	86 Market Street	109

MUDGEE

109 Herbert Street GULGONG 77 Louee Street RYLSTONE

MAIL TO: Mid-Western Regional Council Attn: Finance Department PO Box 156 MUDGEE_NSW_2850

SUBMIT ONLINE

COMMUNITY GRANTS POLICY

PRINT MY APPLICATION



PAGE 5 OF 5 NID-WESTERN REGIONAL COUNCIL

Good Government



Application Form

APPLICANTS DETAILS	
Name of Organisation	Lions Club of Mudgee Inc
Contact Person	
Address	
Phone	
Email	
ABN	88 447 571 504
Bank Account Name	
BSB	
Account Number	

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	A sign at the Showground Lions Shed re-	cognising over 60 years of community service
Amount of funding requested	\$ 2,200.00	
	START (click to tick)	FINI3H (click to tick)
Start and Finish date	ASAP	NA
Briefly, describe Project / Activity	this proposal is to have made and install	nunity service to the Mudgee region since 1961 and ed a sign recognising this achievement. Artwork of the comate placement at the Nicholson Street facade of attached to this application.

ADDRESS CRITERIA	
How will your project benefit the Mid-Western Region Community? (Note: limited number of characters)	The proposal is to recognise, with Council's support, the past and ongoing community service provided by Mudgee Lions. Since its establishment in June 1961 the Lions Club has donated over \$2.19 million to the community - in todays terms that would be equivalent to more than \$4.6 million. The number of community service hours involved in our activities over the 60 odd years is not recorded but would undoubtedly be well over 100,000 - in the six months to end December 2024 the service hours averaged over 200 each month. The number of Lions volunteer members since the Club's inception is more than 2,400 and the benefits to the community have clearly been provided over many years.
What is the expected amount of resident participation? (Please provide no. of estimated participants) (Note: limited number of characters)	Over 60 odd years we could not estimate the number of residents who have benefitted from the Lions community activities in the area but it would be a huge number. Apart from funds donated and hours expended in community service, Mudgee Lions has built its shed at the Showground to which we want to attach the proposed sign. The shed includes a large meeting room available for use to other community groups (at no charge); on most days it is used by other not-for-profit and community groups. We have also constructed and donated to the community new Ticket Boxes at the Duoro Street entrance to the Showground for use at whatever attractions are being held. There are many other (much older) examples of such contributions to our community.
What level of consultation and collaboration with other local groups has your organisation undertaken? (le what other local community groups are or will be involved in this project?) (Note: limited number of characters)	We have not sought the involvement of other local groups in relation to the erection of a sign recognising the wonderful work of the Lions over many, many years although many of those other groups have been major beneficiaries of our work.
Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences. (Note: limited number of characters)	All Lions members are volunteers and it is a fundamental creed of Lions that all funds raised from the community are donated back to the community. Consequently we are unable to raise funds from the general community as it provides no specific or immediate benefit to the community. It is not felt appropriate for the volunteer members to themselves have to pay for the sign which recognises all their good work as well as that of our predecessors. We believe that Council support for the proposed sign is an excellent opportunity to acknowledge the work of the local Lions Club on behalf of the community we serve.



	Community Grant (amount sought from Council)	\$ 2,200.00
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	
	Other Income	
TOTAL INCOME		\$ 2,200.00

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	\$ 2,200.00
TOTAL EXPENDITURE	\$2,200.00

TOTAL SURPLUS / DEFICIT	\$ 0.00
TOTAL SURPLUS / DEFICIT	\$ 0

Any additional costs (which we assume will be quite minor) will be borne by the members.

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

 Is your group/organisation Incorporated?
 Image: WEB (dick to tick)
 NO (dick to tick)

 Have you registered for Goods & Services Tax (GST) purposes?
 Image: WEB (dick to tick)
 Image: WEB (dick to tick)

 Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form
 Image: WEB (dick to tick)
 Image: WEB (dick to tick)

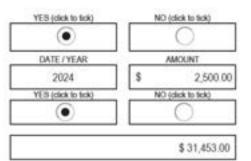


Has your organisation/group previously received a Community Grant from Council?

If yes, please advise date and amount

Did your group return the acquittal form?

Closing bank balance from the most recent bank statement or treasurer's report



Comment on cash set aside for local g

specific projects (optional)

Another five scholarship payments (\$1,000 each) are yet to be made, and annual donations to local groups are usually made in May/June (typically around \$20,000 each year); specific causes and disaster appeals are met as they occur. As noted above these funds which have been raised from the community are not for use in relation to the proposed sign.

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

A copy of the group's/organisation's most recent bank statement or treasurer's report

A copy of the group's/organisation's public liability insurance

Where the group intends to purchase equipment, a copy of the quote/s obtained

Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required

If your group is not incorporated, please supply a letter from your auspicing body

YES	NO
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SUPPLIED? (click to tick)

AUTHORISATION OF APPLICANT

Name	
Position	Vice President
Date	19 February 2025

 \checkmark

I confirm that the information contained in the application form and within the attachments are true and correct.

I confirm that this application has been submitted with the full knowledge and support of the applicant.

Lacknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.

SUBMIT YOUR APPLICATION

EMAIL: After you complete this digital form, please save it to your computer and email to council@midwestern new oov au

DELIVER TO: Customer Service Locations

MUDGEE

86 Market Street

109 Herbert Street GULGONG 77 Louee Street RYLSTONE

MAIL TO: Mid-Western Regional Council Attn: Finance Department PO Box 156 MUDGEE_NSW_2850

SUBMIT ONLINE

COMMUNITY GRANTS POLICY

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PAGE 5 OF 5 NID-WESTERN REGIONAL COUNCIL

Good Government



Application Form

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	PINK UP MUDGEE 10 YEAR MORNING TEA
Amount of funding requested	\$3500.00
Start and Finish date	FRIDAY, 3 OCTOBER 2015 FRIDAY, 3 OCTOBER 2025
Briefly, describe Project / Activity	PINK UP MUDGEE WAS THE INAUGORAL PLACE IN AUSTRALIA TO START PINK UP YOUR TOWN IN 2016. DURING THAT TIME WE HAVE ASSISTED IN FUNDING THE MEGRATH FOUNDATIONS BREAST CARE NURSES

581

ADDRESS CRITERIA

How will your project benefit the Mid-Western Region Community?

(Note: limited number of characters)

What is the expected amount of resident participation?

(Please provide no. of estimated participants)

(Note: limited number of characters)

What level of consultation and collaboration with other local groups has your organisation undertaken?

(ie what other local community groups are or will be involved in this project?)

(Note: limited number of characters)

Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.

(Note: limited number of characters)

PINK UP MUDGEE RUNS DURING THE ENTIRE MONTH OF OCTOBER EACH YEAR. BUSINESS HOUSES, SCHOOLS, MINING CO'S AND OTHER DECANISATIONS ALL PINC OP ITS AN ENTIRE COMMUNITY EVENT EXTENDING THROUGHOUT THE SHIRE

THE MORNING TEA IS DESIGNED TO THANK THE ENTIRE COMMUNITY FOR THEIR CONTRIBUTION DORING THE PAST 10 YEARS IN ASSISTING IN RAISING OVER \$1 million

IT IS HOPED UP TO 500 PEOPLE WILL ATTEND GIVEN THAT THE MCGRATH BREAST CARE NORSES ARE NON NURSES FOR ALL TYPES OF CANCERS INCLUDING MEN, WEHEN & CHILDREN AFFECTED. HENCE THE NORSES ARE NOW MCGRATH CANCER NURSES

PINK UP MUDGEE IS AFFILIATED WITH SOME 200 to 300 BUSINESSES 4 OTHER OPERATUES EVERY YEAR THIS INCLUDES SCHOOLS, INDUSTRIAL OPERATIONS & ASSOCIATIONS

PINK UP MUDLEE HAS A STRONG LINK WITH LOCAL & NATIONAL RADIE & TELEVISION, THE MEDGER GUARDIAN, & A COMPREHENSIVE NUMBER OF FOLLOWERS ON FACEBOOK & INSTAGRAM

PAGE 2 OF 5 MID-WESTERN REGIONAL COUNCIL

Good

COMMUNITYGRANTS

3500.00 Community Grant (amount sought from Council) Project Income Expected Sales Revenue i.e. Entry Fee, Membership Sales Merchandise Soles Other Income -2000-00 TOTAL INCOME \$5.500 List proposed cash expenditure (provide copies of quotes for equipment) CONTRIBUTION OF TABLES & CHAIRS (NO COST) PUECHASE OF BAKES, SANDWELLES & CONDIMENTS, TEA & COFFEE VAN HIRE HIRE OF FACE PAINTING LIVE MUSIC. INCLUDING FREE CONTRIBUTION OF SERVICES \$4000 00 **Project Expenditure** * see attached for breakdown. TOTAL EXPENDITURE 13500 TOTAL SURPLUS / DEFICIT \$3500 If positive or surplus budget, please SUPPLUS BUDGET NOCHE WILL BE provide further details/explanation DONATED TO THE MCGRATH FOUNDATIONS what this surplus will be used for. CANGER OARE NORSES (Note: Unspect grants >\$200 will be required to be returned to MWRC) FINANCIAL DETAILS WARD CONTRACTOR Is your group/organisation Incorporated?

Have you registered for Goods & Services Tax (GST) purposes?

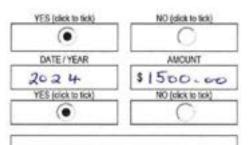
Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form

NO (click to tick)
0
0
0

Has your organisation/group previously received a Community Grant from Council?

If yes, please advise date and amount

Did your group return the acquittal form?



Closing bank balance from the most recent bank statement or treasurer's report

Comment on cash set aside for specific projects (optional)

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

A copy of the group's/organisation's most recent bank statement or treasurer's report

A copy of the group's/organisation's public liability insurance

Where the group intends to purchase equipment, a copy of the quote/s obtained

Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required

If your group is not incorporated, please supply a letter from your auspicing body

YES	(dick to tick) NO
۲	0
۲	0
۲	0
۲	0
۲	0

AUTHORISATION OF APPLICANT

Name		
Position	CHAIRPERSON	
Date	6th MAY 2025	

I confirm that the information contained in the application form and within the attachments are true and correct.

I confirm that this application has been submitted with the full knowledge and support of the applicant.

I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.

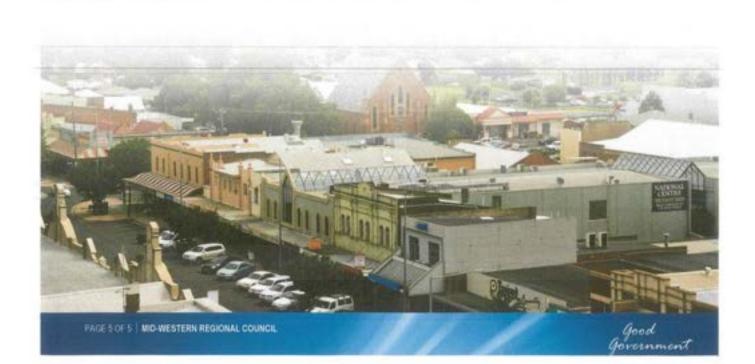
C: MMUNITY GRANTS

SUBMIT YOUR APPLICATION

EMAIL: After you complete this digital form, please save it to your computer and email to council@midwestern.nsw.gov.au

DELIVER TO:	Customer Service Locations			
	86 Market Street MUDGEE	109 Herbert Street GULGONG	77 Louee Street RYLSTONE	
MAIL TO:	Mid-Western Regional Council Attn: Finance Department PO Box 156 MUDGEE NSW 2850			







Application Form

APPLICANTS DETAILS	
Name of Organisation	Rylstone Kandos Rotary Club
Contact Person	
Address	
Phone	
Email	
ABN	17 970 027 357
Bank Account Name	
BSB	
Account Number	

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Purchase of enclosed specialized trailer for housing and transportation of new BBQs		
Amount of funding requested	\$ 10,000.00		
	START (click to tick)	FINISH (click to tick)	
Start and Finish date	July 2025	December 2025	
Briefly, describe Project / Activity	Purchase of a new specialized encoised trailer to house and transport new BBQs to sup our findraising capacity which is a key tool to our ability to function and support the local community. Our current BBQ is over 40 years old, is extremely heavy and is beyond its date. The new trailer and BBQs will be more manageable for our current club memeber		

ADDRESS CRITERIA	
How will your project benefit the Mid-Western Region Community? (Note: Imited number of characters)	The purchase of the BBQs and specialized trailer will allow us to continue with our major fundraising mode of operation which supports many local organizations and individuals. Our donations schedule from July 2023 to present totals over \$28000. The benefits to the community are evident. Follow us on Facebook to see a few of our community activities we undertake. Our most recent post where the Rotary Club donated Christmas gifts to the residents at the Rylstone Hospital Aged Care facility and RSL LifeCare Kandos Aged Care has over 3400 views. This is an indication of our support and impact the club has within the local community.
What is the expected amount of resident participation? (Please provide no. of estimated participants) (Note: limited number of characters)	As this project is aimed at the purchase of a trailer and BBQs and as such it is not a community event resident participation is not applicable. Of importance is the outcomes that the grant approval generates. The Rotary Club will be able to continue its support for local organizations and individuals enhancing outcomes within our local community.
What level of consultation and collaboration with other local groups has your organisation undertaken? (ie what other local community groups are or will be involved in this project?) (Note: limited number of characters)	Over recent and many years past we have had many requests for the use of our current BBQ from several not-for-profits with our local community. Due to the BBQs aging condition and our safety concerns for those who have not had extensive experience with the current BBQ we have been forced to decline such requests. A new BBQ and trailer would enable us to be in a position to again consider such requests.
Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences. (Note: limited number of characters)	Purchase of such equipment is well within the scope (due to their occupations) of several of our memebers who have the necessary skills and knowledge to undertake such a project.



	Community Grant (amount sought from Council)	\$ 10,000.00
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	
	Other Income	\$ 5,000.00
TOTAL INCOME		\$ 15,000.00

List proposed cash expenditure (provide copies of quotes for equipment)

	Specialized trailer for 88Qs - no quote available estimate	\$ 12,000.00
	BBQs - no quote available estimate	\$ 3,000.00
Project Expenditure		
TOTAL EXPENDITURE		\$ 15,000.00

TOTAL SURPLUS / DEFICIT

\$ 0.00

If positive or surplus budget, please provide turther details/explanation what this surplus will be used for.	
	(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

 Is your group/organisation Incorporated?
 Image: WEB (dick to tick)
 NO (dick to tick)

 Have you registered for Goods & Services Tax (GST) purposes?
 Image: WEB (dick to tick)
 Image: WEB (dick to tick)

 Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form
 Image: WEB (dick to tick)
 Image: WEB (dick to tick)



NO (dick to tick)

AMOUNT

NO (click to tick)

3,000.00

\$20,378.38

\$

COMMUNITYGRANTS

Has your organisation/group previously received a Community Grant from Council?

If yes, please advise date and amount

Did your group return the acquittal form?

Closing bank balance from the most recent bank statement or treasurer's report

Comment on cash set aside for specific projects (optional)

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

A copy of the group's/organisation's most recent bank statement or treasurer's report

A copy of the group's/organisation's public liability insurance

Where the group intends to purchase equipment, a copy of the quote's obtained

Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required

If your group is not incorporated, please supply a letter from your auspicing body

YES	NO
۲	0
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0	۲
0	۲

SUPPLIED? (click to tick)

YES (click to tick)

۲

DATE / YEAR

September 2019

YES (click to tick)

۲

AUTHORISATION OF APPLICANT

Name	
Position	Rylstone Kandos Club President
Date	16th January 2025

I confirm that the information contained in the application form and within the attachments are true and correct.

I confirm that this application has been submitted with the full knowledge and support of the applicant.

I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.



SUBMIT YOUR APPLICATION

EMAIL: After you complete this digital form, please save it to your computer and email to council@midwestern new oov au

DELIVER TO: Customer Service Locations

MUDGEE

86 Market Street

109 Herbert Street GULGONG 77 Louee Street RYLSTONE

MAIL TO: Mid-Western Regional Council Attn: Finance Department PO Box 156 MUDGEE_NSW_2850

SUBMIT ONLINE

COMMUNITY GRANTS POLICY

PRINT MY APPLICATION



PAGE 5 OF 5 NID-WESTERN REGIONAL COUNCIL





Application Form

Name of Organisation	Regional Counselli	ing Limited	
Contact Person			
Address			
Phone			
Email	1		
ABN	34657359576		
Bank Account Name			
BSB			
Account Number			

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Farmers Seen, Farmers Heard			
Amount of funding requested	\$ 10,000.00	10,000.00		
	START (click to tick)	FINISH (click to tick)		
Start and Finish date	July 2025	June 2026		
Briefly, describe Project / Activity		itm to raise mental health awareness and resilience support including crisis line, financial counselling, a community BBQ.		

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ADDRESS CRITERIA	
How will your project benefit the Mid-Western Region Community? (Note: limited number of characters)	This event will raise mental health awareness and resilience in the Mudgee community, particularly among rural residents who face barriers to accessing support. By using Just A Farmer as a catalyst for open conversation, it will reduce stigma, connect residents with Lifeline's new Mudgee Hub and its services (crisis line, financial counselling, Growth Rooms), and promote ongoing pathways to local training and peer support. The event fosters community connection and strengthens capacity to respond to mental health challenges together.
What is the expected amount of resident participation? (Please provide no. of estimated participants) (Note: limited number of characters)	We expect approx. 200–300 local residents to attend the Just A Farmer screening event. The film offers a unique and relatable opportunity to engage farming families, mining/renewables workers, small business owners, local health services, and the general public in conversations around mental health and community resilience.
What level of consultation and collaboration with other local groups has your organisation undertaken? (le what other local community groups are or will be involved in this project?) (Note: limited rumber of characters)	We are already in strong partnership with Mid-Western Regional Council through the new Mudgee Hub at the Cultural Centre. We have consulted with local Growth Room members, Crisis Supporters, and financial counselling teams. We will promote this event in collaboration with local farming groups, mining/renewables contacts, health services, businesses, and media partners.
Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.	Lifeline Central West has strong capacity and proven experience with 45 years of delivering impactful community events across a 300,000km² footprint. In Mudgee, we already run Growth Rooms, financial counselling, GambleAware, and RAPID outreach. We have successfully delivered mental health events across the region. This project will be supported by our experienced team, local partners, and well-established promotional channels.



	Community Grant (amount sought from Council)	\$ 10,000.00
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	
	Other Income	
TOTAL INCOME		\$ 10,000.00

List proposed cash expenditure (provide copies of quotes for equipment)

	Package Two: Screening License + speaker/discussion (+ GST)	\$ 5,500.00
Project Expenditure	Travel & accommodation for speaker (estimate)	\$ 600.00
	Venue Hire: Town Hall Cinema Mudgee (estimate)	\$ 800.00
	Promotion / marketing (flyers, merch,posters, social media, local press)	\$ 1,000.00
	BBQ & refreshments (via Lifeline trailer + quality catering)	\$ 1,500.00
	Printing of support materials (mental health resources, flyers)	\$ 600.00
TOTAL EXPENDITURE		\$ 10,000.00

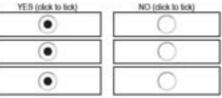
TOTAL SURPLUS / DEFICIT

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

(Note: Unspent grants >\$200 will be required to be returned to MWRC).

FINANCIAL DETAILS

Is your group/organisation Incorporated? (•) Have you registered for Goods & Services Tax (GST) purposes? (\bullet) Do you have an Australian Business Number (ABN)? Note: If you do not have an ۲ ABN please attach a 'Statement by Supplier' form





\$ 0.00

Has your organisation/group previously received a Community Grant from Council?	YES (dick to tick)	NO (dick to tick)
	DATE / YEAR	AMOUNT
If yes, please advise date and amount		\$
Did your group return the acquittal form?	YE'S (click to tick)	NO (slick to tick)
Closing bank balance from the most recent bank statement or treasurer's report		

Comment on cash set aside for specific projects (optional)

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

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A copy of the group's/organisation's public liability insurance

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If your group is not incorporated, please supply a letter from your auspicing body

SUPPLIED YES	? (clicit to tick) NO
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AUTHORISATION OF APPLICANT

Name	
Position	Funding and Grants Manager
Date	11/6/2025

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I confirm that the information contained in the application form and within the attachments are true and correct.

I confirm that this application has been submitted with the full knowledge and support of the applicant.

I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.



SUBMIT YOUR APPLICATION

EMAIL: After you complete this digital form, please save it to your computer and email to council@midwestern new oov au

DELIVER TO:	Customer Service Locations		
	86 Market Street	109	

MUDGEE

109 Herbert Street GULGONG 77 Louee Street RYLSTONE

MAIL TO: Mid-Western Regional Council Attn: Finance Department PO Box 156 MUDGEE_NSW_2850

SUBMIT ONLINE

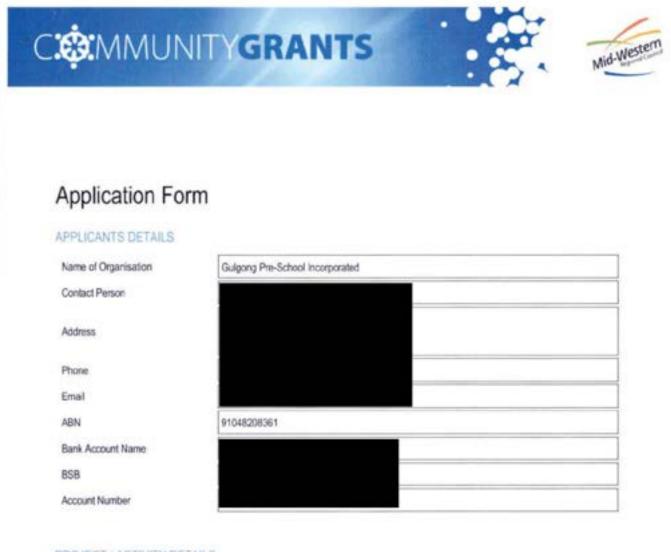
COMMUNITY GRANTS POLICY

PRINT MY APPLICATION



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Good Government



PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Gulgong Pre-School Playground Mural		
Amount of funding requested	\$ 8,360.00		
	START (rlick to skk)	FINISH (click to Sci.)	
Start and Finish date	July 2025	May 2026	
Briefly, describe Project / Activity	The Gulgong Pre-School Playground mural will commission an Australian First Nations artist, with an affinity for local waterways, and include Australian First Nation perspectives, and the experiences and voices of the children at our school. The 12 x 1.3m mural will emphasise the value of healthy waterways, whilst fostering inclusiveness and a sense of belonging.		

ADDRESS CRITERIA	
How will your project benefit the Mid-Western Region Community? (Note: Imited runtier of characters)	The mural will contribute to the playground aesthetic, providing a calming space for children while exploring our outdoor environment. The mural will be shared with our visitors (e.g. families, local schools, incursions and special events) helping to build connections between the Pre-School setting and the local community. Each year, new and successive preschool children will continue to enjoy the benefits of this beautiful play space. The mural benefits local natural resource stewardship, prompting ongoing discussions about waterways and the interdependencies of this vital resource, as well as developing a responsibility to care for country. The mural will also benefit community safety and wellbeing by incorporating Australian First Nation's children and families at Gulgong Pre-School.
What is the expected amount of resident participation? (Please provide no. of estimated participants) (Note Imited number of (derection)	All Gulgong Pre-School students and staff will be invited to participate in the mural (approx. 65 children and 10 staff). Invitation will be extended to students and staff at Gulgong High School (e.g. Junior AECG and/or Eco-Students), members of the Gulgong Aboriginal Education Consultative Group and Red Hill Environmental Education Centre .
What level of consultation and collaboration with other local groups has your organisation undertaken? (ie what other local community groups are or will be involved in this project?) (Note: imited sumber of churacters)	We have already sought support from the Gulgong Aboriginal Education Consultative Group when choosing our artist, and have been advised on Wiradjuri influences in relation to artistic style from local families. Gulgong Pre-School will continue to consult with the Gulgong AECG throughout the duration of the project. We have also collaborated with Red Hill Environmental Education Centre, who this year, assisted us to develop and conduct our very first waterways excursion to Putta Bucca Wetlands. We also aim to collaborate with students and staff from Gulgong High School, such as students from the Junior AECG and/or senior Eco-students (both subject to availability). The project will be shared with our wider local community through our Community magazine 'The Gulgong Gosaip' and on social media.
Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.	Last year, Gulgong Pre-School joined the Eco-Schools Australia program. Our eco-students tackled three themes, introducing classroom recycling systems, undertaking an energy awareness campaign and planting a habitat garden for the small bird species. We engaged with many local schools and businesses across our projects such as Red Hill EEC, Gulgong High School, Gulgong Public School, All Hallows, and Happy Days Childcare Centre, and we are very proud to be awarded an Eco-Schools Green Flag, the very first early childhood education centre in Australia to have achieved this honour. This year, we are learning about the mentioned businesses and the second state and we have a destant actions of the second state and we have a second business.

importance of local waterways, and the mural will celebrate and reflect our understandings.

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	Community Grant (amount sought from Council)	\$ 8,360.00
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 0.00
	Other Income	\$ 0.00
TOTAL INCOME		\$ 8,360.00

List proposed cash expenditure (provide copies of quotes for equipment)

	\$ 8,360.00
Project Expenditure	
TOTAL EXPENDITURE	\$ 8,360.00
TOTAL SURPLUS / DEFICIT	\$ 0.00

Any surplus in funding will be put towards the mural's official unveiling.

A CONTRACTOR OF THE OWNER

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

(Note: Unsport grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

	YES (CHOK TO TICK)	NU [DICK 10 DCK]
Is your group/organisation Incorporated?	•	
Have you registered for Goods & Services Tax (GST) purposes?	C	(•
Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form	(•	() ()

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If yes, please advise date and amount

Did your group return the acquittal form?

	•
DATE/YEAR	AMOUNT
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YES (click to tick)	NO (dick to tick)
	C

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YES	NO
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SUPPLED? (dick to tick)

AUTHORISATION OF APPLICANT

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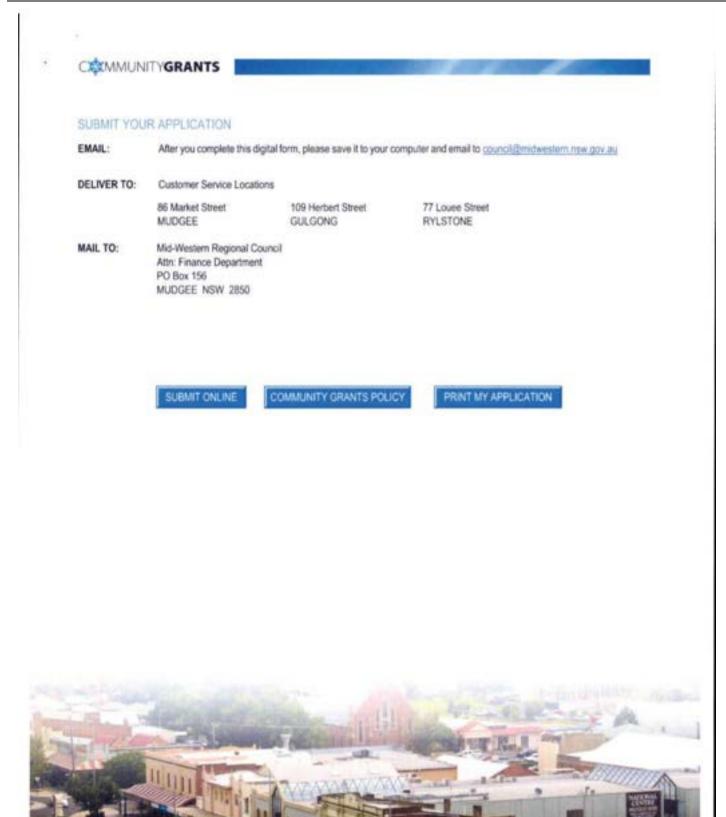
Name	
Position	Sustainability Leader/Educational Assistant
Date	13/05/2025

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