



Business Papers 2023

MID-WESTERN REGIONAL COUNCIL

ORDINARY MEETING
WEDNESDAY 15 FEBRUARY 2023

SEPARATELY ATTACHED ATTACHMENTS

*A prosperous and progressive
community we proudly call home*



ATTACHMENTS

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1. Looking After Our Community

Vibrant towns and villages with a rich history, a safe and healthy community, and a strong sense of community pride – a great place for families

1.1 A safe and healthy community

1.1.1 Maintain the provision of high quality, accessible community services that meet the needs of our community

	Strategy	Action Name	Comments	Status
1.1.1.1	Provide comprehensive community support programs and services that embrace social justice, access and equity	1 Provide Meals on Wheels service	Meals on Wheels volunteers deliver meals under the Commonwealth Home Support Program to clients who wish to remain independently living in their homes. Whilst requests for service fluctuate, at no point in time were requests for demand declined and the service has capacity to deliver increased meal numbers. One identifying factor in reduced client numbers, is the gradual increase of clients moving on to Home Care Packages. Marketing plans for increasing service promotion and exposure will be rolled out in the new year.	Progressing
		2 Provide Community Transport service	Council continues to promote Community Transport as an option for eligible participants without any suitable public transport options. The service also continues to promote that it is not restricted to transportation for medical appointments in accordance with the goals of the Commonwealth Home Support Program, which is to keep people living in their own homes for longer.	Progressing
		3 Provide Family Day Care service	Council continues to coordinate Family Day Care services across the region and Wellington. Whilst service requests for early childhood education and care remains high, educator numbers are low. Currently, Council's Family Day Care Scheme has 12 registered educators, 118 children enrolled, and a wait list for care for 65 children across Mudgee, Gulgong, Kandos and Wellington.	Progressing
1.1.1.2	Provide customer focused library and information services	1 Deliver high quality, modern library services at Mudgee, Kandos, Rylstone and Gulgong	During the period July to December 2022, 34,093 people visited the regions libraries, with 328 new members joining.	Progressing
		2 Provide Mobile Library service	The Mobile Library continues to be an integral part of the Library's Outreach Service, visiting small schools, outlying communities and housebound customers in their own homes or care facilities.	Progressing

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Strategy	Action Name	Comments	Status
	3 Deliver children and youth library programs including pre-school Bookworms and school holiday reading program	The Library continues to encourage a lifelong love of books and reading through its literacy initiatives, additionally hosting a wide range of children's craft and storytelling sessions during the school holidays. There is continuous high demand for the Library's Children's Services & Programs. Between July and December 2022, Library staff facilitated 100 separate sessions, delivering to 1,054 individuals.	Progressing
	4 Maintain an up to date library collection in accordance with Collection Policy	Between July and December 2022 there were 40,474 items borrowed from the Library, including 11,054 items borrowed from the Library's online platforms. Additionally, there were 7,409 accesses of the Library's online databases.	Progressing

1.1.2: Work with key partners and the community to lobby for effective health services in our region

Strategy	Action Name	Comments	Status
1.1.2.1 Explore funding opportunities for improved health services and work in partnership with Western Local Area Health Network to promote health projects	1 Lobby government for funding to provide essential services and supporting infrastructure for Mudgee Hospital	Council continues to raise identified issues with local Members of Parliament and relevant government ministers.	Progressing
	2 Liaise with Western NSW Local Health District and work with local Medical Services Organisations through inter-agency meetings	Representatives from Western NSW Local Health District regularly participate in Interagency meetings. Health representatives are also regularly involved delivery of Council's Healthy Communities programs.	Progressing
	3 Support programs which assist in attracting medical practitioners to the region	Council continues to maintain funding specifically for the purpose of securing appropriate accommodation in the region for health services should the need arise.	Progressing

1.1.3: Support networks, programs and facilities which promote health and wellbeing and encourage healthy lifestyles

	Strategy	Action Name	Comments	Status
1.1.3.1	Provide financial assistance in accordance with Council's Community Grants Program Policy	1 Provide financial assistance for local and regional bodies in accordance with Community Grants Program Policy	All planned reports to Council have been completed. Since the original budget of \$110,000 was adopted the Council has approved additional of \$63,912. \$94,186 of this budget has been allocated this financial year to date.	Progressing
1.1.3.2	Promote and support programs aimed at increasing community health and wellbeing	1 Provide funding for Healthy Communities initiatives	Council continues to provide funding for a range of affordable exercise options for members of the community across the region. Classes rolled out this year include Heartbeat classes in person in Gulgong and Mudgee as well as online, and low impact fitness classes are also being provided in Rylstone. Aqua Fitness classes commenced in Gulgong and Mudgee.	Progressing

1.1.4: Work with key partners and the community to reduce crime, anti-social behaviour and improve community health and safety

	Strategy	Action Name	Comments	Status
1.1.4.1	Support and implement programs which aim to reduce anti-social behaviour.	1 Maintain effective working relationship with NSW Police	Council continues to work closely with NSW Police on matters of community concern.	Progressing
		2 Participate in the Liquor Accord as required	Council continues to liaise with the Liquor Accord and provides advice and feedback as requested. Latest meeting attended 29 November 2022.	Progressing
		3 Manage Alcohol Free Zones in Town Centres	There were no applications or changes to the designated Alcohol Free Zones (AFZ's) within the major town limits during the period. Any future suspension of the AFZ for a recognised event will be assessed and reported to Council for consideration.	Progressing
		4 Increase lighting and other safety initiatives in parks and gardens as per Capital Works Program	Planning commenced for lighting upgrades planned for Apex park Gulgong and Council's public swimming pools. The Lighting Strategy has been completed for pedestrian and carparks access at the Glen Willow Regional Sporting Complex.	Progressing
1.1.4.2	Maintain clean and attractive streets and public spaces where people feel safe	1 Regular street cleaning and litter collection in town centres	Council's street sweeping and town litter cleaning programs are progressing as scheduled.	Progressing

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	Strategy	Action Name	Comments	Status
1.1.4.3	Work effectively with State Agency partners to maintain and enhance public safety	1 Participate in review of Emergency Plan as required	As part of the recent flood events amendments and updates were provided to the Local Emergency Management Plan (LEMP). During the next six months a further update will be undertaken and approved through the Local Emergency Management Committee meeting.	Progressing
1.1.4.4	Effective public health regulation and continuing education	1 Work in partnership with the NSW Food Authority to address matters such as food premises inspections, safe food handling and food borne illness investigations	The annual food inspection program is planned to recommence in February 2023. From the period July 2022 to December 2022, staff responded to a minor number of complaints regarding poor food handling practices.	Progressing
2 Continued support and promotion of Scores on Doors initiative		The annual food premises inspection program will commence in February 2023 whereby food premises will be afforded a new score based on the result of their inspection.	Progressing	
3 Onsite sewerage management registration and inspections		The Onsite Sewerage Management (OSSM) program is progressing relative to applications received for new systems or approvals to operate existing systems. Very few are a result of complaints due to failure of a system.	Progressing	
4 Underground Petroleum Storage System (UPSS) registration and inspections		The Inspection Procedure and Program has been developed with the Inspection Program to commence January 2023.	Not Progressing	
5 Public swimming pool registration and inspections		The annual public swimming pool inspection program is planned to recommence in February 2023.	Not Progressing	
1.1.4.5	Effective animal control regulation	1 Utilise website to actively re-home animals	The introduction of the new Council website has seen a significant increase in the number of animals rehomed due to the designated 'Pets in the Pound' page and the featured 'Pet of the Week' which has been a very popular post on Facebook. In accordance with the Companion Animal legislation in 2022, the Rangers notify a minimum of 2 re-homing organisations to find suitable placements for animals in the Council pound. This has improved the re-homing numbers.	Progressing
2 Utilise website to communicate any lost or found animals		The Lost and Found Council website page is in development with expected implementation by March 2023. Once implemented, the page will allow the community to lodge a lost or found companion animal online and report direct to Council staff and the wider community.	Not Progressing	

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Strategy	Action Name	Comments	Status
	3 Encourage registration of dogs through Council media channels	Council continues to implement a media campaign that provides reach to the community on companion animal registration and other relevant topics, either via social media channels, Council website, Community News and radio advertising.	Progressing
	4 Maintain off leash dog areas across the region	Council continues to provide off leash dog areas in the townships of Mudgee, Gulgong and Rylstone. This is promoted through Community News and Council's website. The recently opened Mudgee dog park has been very well patronised by the local community and there is currently consideration for a new off leash dog park at Rylstone.	Progressing
1.1.4.6 Effective parking control regulation	undertake regular parking controls and enforcement activities as required	Council continues to undertake parking patrol of times parking zones and restricted parking areas. There is a budget allocated for the Ranger department to conduct these patrols on an ad hoc basis. The Rangers work collaboratively with the Roads and Traffic areas of Council to better educate the community and organisations on adhering to these regulations.	Progressing

1.2: Vibrant towns and villages

1.2.1: Respect and enhance the historic character of our region and heritage value of our towns and villages

Strategy	Action Name	Comments	Status
1.2.1.1 Review of Development Control Plan	1 Conduct annual review of Development Control Plan	Council is maintaining a register of anomalies, errors, and improvements needed are being recorded, ready for the annual update of Development Control Plan.	Progressing
1.2.1.2 Heritage advisory services and heritage conservation	1 Provide access to heritage funding through Local Assistance Program	Local Heritage Grants have been allocated with works yet to commence. Landowners are discussing projects with Council.	Progressing
1.2.1.3 Support and assist preservation of important historical sites in the region	1 Maintain historical sites within the region, for example Red Hill Reserve	Historical sites are being maintained to ensure their preservation and enhance the historic character of our towns and region via the Capital Works Program and maintenance works as required.	Progressing

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1.2.2: Work with key stakeholders to minimise the impacts of state significant development in the region

	Strategy	Action Name	Comments	Status
1.2.2.1	Monitor employment and population growth	1 Provide updated population estimates based on building statistics and employment growth	Council continues to monitor relevant statistics and update documentation in conjunction with government agencies.	Progressing
1.2.2.2	Meet regularly with mining companies	1 Hold quarterly meetings with mine managers	Quarterly meetings are held with representatives of local mines.	Progressing
1.2.2.3	Work with key stakeholders to address issues and mitigate impacts associated with state significant developments	1 Raise any issues as part of State Significant Development process	Council continues to raise issues with the Department of Planning and Environment (DPE), on State Significant Developments, making submissions through the Major Projects Portal; and arranging meetings with proponents.	Progressing

1.2.3: Make available diverse, sustainable, adaptable and affordable housing options through effective land use planning

	Strategy	Action Name	Comments	Status
1.2.3.1	Ongoing monitoring of land release and development	1 Review and release land for development as required	Council utilises a Land Use Monitoring tool to monitor building approvals, subdivision approvals, construction and subdivision certificates against Council's Urban Release Strategy.	Progressing
1.2.3.2	Promote affordable housing options within the Region	1 Provide funding to lease emergency housing for women and children leaving family violence	Council worked with Barnardos and Housing Plus to provide appropriate supports and accommodation for women and children escaping domestic violence, as well as addressing homelessness across the region. A new financial agreement is currently being developed for arrangements to provide continued short term crisis accommodation to homeless families, women and children escaping domestic violence and young people who do not have somewhere safe to stay.	Progressing

1.2.4: Maintain and promote the aesthetic appeal of the towns and villages within the region

	Strategy	Action Name	Comments	Status
1.2.4.1	Maintain and beautify civic open space and street access areas within towns and villages in the Region	1 Work in partnership with local groups to identify opportunities for public sculpture installations across the region	Council has worked in partnership with local stakeholders to identify potential public art opportunities and install works across the region, including in the Garth and Viva Fletcher Memorial Park in Gulgong and at the newly established Cultural Workshop site adjacent to Mudgee Arts Precinct. Further anticipated works include the establishment of a Sculpture Walk along the Cudgegong River in Rylstone.	Progressing
		2 Continue ongoing program of street beautification and tree planting	Council continues to undertake streetscape maintenance to improve street amenity and provide safe pedestrian and traffic use. Tree planting has been completed in Perry Street Mudgee and Memorial Park Mudgee.	Progressing
1.2.4.2	Application of appropriate building and development controls to protect and enhance the natural and built environment in the region	1 Deliver building regulation and certification functions in accordance with relevant legislation and adopted planning instruments	Applications are assessed relative to the rate in which they are lodged. Assessment processing times are within industry standard.	Progressing
		2 Deliver planning functions and building regulation in accordance with relevant legislation and adopted planning instruments	Council continues to undertake planning and building regulatory functions, in accordance with relevant legislation and adopted planning instruments. Monthly reports are provided to Council on the number of applications determined and processing.	Progressing

1.3: Effective and efficient delivery of infrastructure

1.3.1: Provide infrastructure and services to cater for the current and future needs of our community

	Strategy	Action Name	Comments	Status
1.3.1.1	Review asset management plans and underpin with financial strategy	Review, update and develop asset management plans for each major category of infrastructure in accordance with AMP review schedule	Council's Asset Management Strategy and Policy were adopted by Council in 2022. Asset Management Plans (AMP's) are regularly reviewed and updated.	Progressing
1.3.1.2	Manage and maintain sportsgrounds, parks,	1 Review and update Parks Management Plans	The final Parks Management Plans are currently being reviewed by the NSW Crown Lands department.	Progressing

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Strategy	Action Name	Comments	Status
reserves and playgrounds across the region	2 Maintain and operate public open space in accordance with agreed service levels	Capital Works Programs and works requests are being completed to a high standard to ensure that technical service levels are met. This includes inspection programs. Maintenance activities include garden bed maintenance, playgrounds/play spaces operations, open space tree maintenance, irrigation services and sports grounds maintenance/renovations.	Progressing
	3 Passive parks and facilities upgrades as per Capital Works Program	Passive Parks are being maintained to established service levels and industry standards. Designs have been finalised for shade sail upgrades to Mudgee Skate Park and Rylstone Showground playground. Irrigation upgrades are scheduled to commence for Coronation Park Gulgong and Rotunda Park Kandos in early 2023. Coronation Park Gulgong fence replacement was completed whilst enhancements to Mudgee Riverside Walking track have commenced.	Progressing
	4 Public toilet construction and refurbishment as per Capital Works Program	Council has continued with the construction and refurbishment of public toilets in accordance with the Capital Works Program. This included the construction of a public toilet at the Putta Bucca Wetlands Mudgee.	Progressing
	5 Playground installations and upgrades as per Capital Works Program	Playgrounds were maintained through Council's reactive and programmed maintenance program. A new playground was constructed at the Putta Bucca Wetlands Mudgee whilst the significant upgrade of the Rylstone Showground playground progressed to contractor engagement phase. Planning commenced on the replacement of the Robertson Park Mudgee playground.	Progressing
	6 Active parks and facilities upgrades as per Capital Works Program	Council continues to manage and maintain the regions sporting facilities to a high standard. Stage 2 Glen Willow nears completion whilst the design and planning components of the Putta Bucca Training Camp are progressing to schedule. The upgrades to Victoria Park Mudgee, Victoria Park Gulgong and Gulgong tennis courts are on track.	Progressing
	1.3.1.3 Manage and maintain cemeteries throughout the region	1 Maintain and operate town and rural cemeteries in accordance with adopted service levels and policy requirements	Funeral services and maintenance of the cemeteries are operating in accordance with service levels and policy requirements.
2 Upgrades and extensions of cemeteries as per Capital Works Program		Council continues to undertake upgrades to cemeteries in accordance with the Capital Works Program. This includes signage upgrades at the Rylstone and Mudgee Cemetery and planning for road upgrade at Gulgong Cemetery.	Progressing

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	Strategy	Action Name	Comments	Status
1.3.1.4	Manage, plan and maintain buildings and other assets across the Region	1 Building upgrades and refurbishments as per Capital Works Program	Capital works projects are continuing throughout the year in line with the Capital Works Program and allocated budgets.	Progressing
1.3.1.5	Maintain and operate swimming pool centres across the Region	1 Maintain and operate swimming pool facilities at Mudgee, Gulgong and Kandos in accordance with adopted service levels	Council public swimming pools are being maintained and are operating to industry standards. To date there has been no extensive down time of the facilities. Audits conducted by the NSW Health departments have confirmed Council is meeting the desired service levels and industry compliance.	Progressing
		2 Undertake capital upgrades and renewals to swimming pool facilities as per Capital Works Program	Councils swimming pools were maintained to agreed service levels and operated within industry standards. The 2022/23 Capital Works Program had additional shade structures installed at the Mudgee Swimming Pool and external works upgrades at the Kandos Swimming Pool.	Progressing
1.3.1.6	Implement land use actions in the Local Strategic Planning Statement (LSPS)	1 Deliver annual strategic planning works program in accordance with the LSPS	Council has commenced work on implementing the short term Land Use Actions outlined in the LSPS.	Progressing

1.4: Meet the diverse needs of the community and create a sense of belonging

1.4.1: Support programs which strengthen the relationships between the range of community groups

	Strategy	Action Name	Comments	Status
1.4.1.1	Provide youth representation through the Youth Council	1 Provide secretarial support for Youth Council	Council's Youth Services Officers provide secretarial support for Youth Council meetings and continue to liaise with Youth Councillors regarding potential activities and events for youth across the region.	Progressing
		2 Provide funding for delivery of youth oriented initiatives	Council's Youth Services Officers coordinate a range of weekly, monthly and school holiday events for local youth. Events and activities take place both in person and online, across the region and, sometimes, to visiting Local Government Areas (LGAs) for excursions to offer youth experiences unavailable locally.	Progressing
1.4.1.2	Provide meaningful employment to members of the disabled community	1 Support employment for people with disabilities at MWRC	Council continues to support employment opportunities for people with a disability.	Completed

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Strategy	Action Name	Comments	Status
	2 Continued operations of Mudgee Recycling and Ironed Out	Ironed Out and Mudgee Recycling continue to provide employment and service to Council's supported workforce.	Progressing
1.4.1.3 Work with lead agencies to ensure adequate provision of a range of services	1 Attend inter-agency meetings	Community Development staff facilitate monthly Mudgee and Gulgong Interagency meetings and Rylstone and Kandos meetings every six weeks. No meetings are held in January. A range of community stakeholders attend these meetings including community and allied health representatives, education representatives and representatives from disability service providers, as well as government stakeholders.	Progressing
1.4.1.4 Promote volunteering through the community	Run community services programs that encourage volunteering	Council auspices both Mudgee Community Transport and Meals on Wheels which operate largely due to contributions of time by volunteers. Council also partners with Rotary Clubs of Mudgee volunteers to facilitate monthly movie screenings at Mudgee Town Hall Cinema. Council regularly provides ad hoc advice to locals seeking volunteering opportunities across the region and also engages in community consultation to attract volunteers to its volunteer based services.	Progressing

1.4.2: Support arts and cultural development across the region

Strategy	Action Name	Comments	Status
1.4.2.1 Arts and cultural events promotion	1 Provide financial and in-kind support to events in accordance with Events Assistance Policy	The Events Assistance program continues to be delivered in accordance with the policy.	Progressing
	2 Promote the use of Council facilities for significant events	Council continues to promote local venues for future events and conferences. Major events secured for 2022/23 include Charity Shield and NRL Premiership Match and an A-League match.	Progressing
1.4.2.2 Provision of meeting and exhibition space	1 Promote the use of community buildings and make available at reasonable cost	All community venues and facilities are available to hire through Council's website. All fees and charges for hire of venues and facilities are reviewed annually to ensure they remain at a fair and reasonable cost.	Progressing

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	Strategy	Action Name	Comments	Status
		2 Promote exhibition spaces and workshop facilities provided at Mudgee Arts Precinct	The Seminar Room and Community Gallery at Mudgee Arts Precinct are continuing to receive regular bookings for either meetings and events or community-led exhibitions. A Marketing Plan is being developed to promote the different spaces within the Cultural Workshops when it opens in early 2023.	Progressing
1.4.2.3	Coordinate and facilitate cultural and arts projects throughout the region	1 Liaise with local arts and cultural groups and Council's Regional Arts Development organisation to develop cultural and artistic projects at Mudgee Arts Precinct and across the region	Council's Cultural Team have a strong relationship with many local arts and cultural groups and have assisted with several community-led arts projects at Mudgee Arts Precinct over the past six months, including several successful exhibitions by local schools. The Mudgee Arts Precinct team also work closely with Arts OutWest to promote relevant artistic projects, including several formal exhibitions within the gallery itself. Ongoing opportunities are provided for community stakeholders, including schools and local disability service providers, to be involved with cultural activities running alongside the Precinct's exhibition program.	Progressing
		2 Support arts events and programs in the region	Council supports the development of arts and culture across the region through a range of activities, including hosting a number of major exhibitions in the Mudgee Arts Precinct Gallery and offering space for community exhibitions throughout the year, such as the HSC exhibitions from local high schools. Council also supports events such as Sculptures in the Garden, Art Unlimited and the official opening of Kildallon Education Centre at the old TAFE site in Court Street, Mudgee.	Progressing

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1.4.3: Provide equitable access to a range of places and spaces for all in the community

	Strategy	Action Name	Comments	Status
1.4.3.1	Public facilities to be accessible	1 Continue to monitor existing buildings	Council continues to monitor public buildings and upgrade in accordance with the 30 year asset maintenance plan and the works request system. All maintenance and upgrades are undertaken to meet current accessibility standards.	Progressing
		2 Deliver actions developed in the Disability Inclusion Action Plan	Council continues to progress with increased inclusivity and accessibility for those living in our community with disability. A new reiteration of its Disability Inclusion Action Plan was endorsed in September 2022 in consultation with Council's Access Committee. Council strives to improve accessibility of new and restored Council facilities, including the Cultural Workshops facility adjacent to the Mudgee Arts Precinct and the new training camp at Glen Willow.	Progressing
1.4.3.2	Coordinate the provision of local community centres and halls for community use	1 A variety of community facilities available for use	The new facility booking system continues to provide an online and accessible service to our community with the convenience of checking availability and making bookings by their phone or computer through the Council's website.	Progressing

2: Protecting Our Natural Environment

Conserving and promoting the natural beauty of our region

2.1: Protect and enhance our natural environment

2.1.1: Ensure land use planning and management enhances and protects biodiversity and natural heritage

	Strategy	Action Name	Comments	Status
2.1.1.1	Manage environmental and cultural factors impacted by physical works on Council lands	1 Prepare Review of Environmental Factors for Council works	The Review of Environmental Factor's (REF) completed for Council works as required by the Environmental Planning & Assessment Act Part 5.	Progressing
		2 Work with local Aboriginal groups or suitably qualified consultants to effectively plan works involving sites of cultural significance	Due diligence assessments are being completed with the REF as required.	Progressing

2.1.2: Minimise the impact of mining and other major developments

	Strategy	Action Name	Comments	Status
2.1.2.1	Work with key stakeholders to address issues and mitigate impacts associated with State Significant Developments	1 Raise any issues as part of State Significant Development process	Council continues to raise issues with the DPE, on State Significant Developments, making submissions through the Major Projects Portal; and arranging meetings with proponents.	Progressing
		2 Represent Council on Community Consultative Committees	Councillors represent Council on Community Consultative Committees for local State Significant Developments.	Progressing

2.1.3: Raise community awareness of environmental and biodiversity issues

	Strategy	Action Name	Comments	Status
2.1.3.1	Deliver projects which work towards protecting biodiversity and regeneration of native environment	1 Pursue grant funding for environmental projects	Grant funded improvement works at Putta Bucca Wetlands are progressing. Council has been successful in obtaining a Murray Darling Healthy Rivers Grant, enabling Council to provide one off grants from \$5,000-\$20,000 to landholders along the Cudgegong and upper tributaries to undertake rehabilitation work on private property. Works have now commenced on private property. Council has completed an application for funding for a Koala Management Plan.	Progressing

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Strategy	Action Name	Comments	Status
	2 Promote environmental awareness in the community through education and events	The Environment Team facilitated National Tree Day, Breakfast with the Birds and presented at Green Day. In addition, the Environment team are coordinating the Murray Darling Healthy Rivers Grant, with landholders along the Cudgegong and upper tributaries receiving funding to undertake rehabilitation work on private property. Council has completed an application for funding for a Koala Management Plan.	Progressing
2.1.3.2 Work with schools to promote environmental awareness amongst students	1 Support Green Day	Council provided financial support to assist with the running of Green Day and Council staff presented to a number of schools on compost produced from the contents of our existing Food Organics, Garden Organics (FOGO) bins and landfill gas generation caused by organics in landfill.	Completed

2.1.4: Control invasive plant and animal species

Strategy	Action Name	Comments	Status
2.1.4.1 Effective weeds management	1 Effective monitoring and management of priority weeds across region	Council's weed inspection program continues to the agreed service levels. From 1 July to 19 December 2022, 302 inspections and 150 reinspections were completed.	Progressing
	2 Ongoing community education on noxious weeds	The Weeds Team staff had a stand at the Mudgee Small Farms Field Days and provided information and advice with regards to weeds. New property information packs are sent to all new rural property owners providing educational information on weed control. In addition, targeted mail outs are sent to residents in areas with problem weeds providing identification and control advice.	Progressing
	3 Undertake weed control on roadsides and Council land	Council's roadside spraying program has commenced with over 860km of roadside spraying completed by 19 December 2022.	Progressing
2.1.4.2 Collaborate with agencies to manage feral animals	1 Support relevant agencies with community education and awareness programs	Ongoing media and social media opportunities allow Council to promote community awareness programs from responsible agencies that inform the public of issues relating to the management of feral animals.	Progressing

2.2: Provide total water cycle management

2.2.1: Identify and implement innovative water conservation and sustainable water usage management practices

	Strategy	Action Name	Comments	Status
2.2.1.1	Encourage reduced water consumption through Best Practice Pricing	1 Maintain Best Practice water supply, sewerage and trade waste tariffs	Best practice water pricing structure is being maintained. The implementation of liquid trade waste charges is now fully implemented.	Completed
2.2.1.2	Implement water conservation and reuse programs	1 Ongoing community education on water conservation	Community education continues through general water savings advice and engagement to access YourWater portal on Council's website and social media platforms. There are currently 417 registered users on the YourWater platform.	Progressing
2.2.1.3	Work to secure water for agriculture and urban use	Work with State Government to secure domestic water supply	Council maintains ongoing dialogue with the State Government regarding water security.	Progressing
2.2.1.4	Play an active role in the Cudgegong Valley and Macquarie Valley User Group	1 Represent community at Customer Service Committee meetings for the Cudgegong Valley and Macquarie Valley User Groups	Council continues to represent community interests at meetings.	Progressing

2.2.2: Maintain and manage water quantity and quality

	Strategy	Action Name	Comments	Status
2.2.2.1	Achieve NSW Government Best Practice Management of Water Supply and Sewerage	1 Implement an Integrated Water Cycle Management Strategy	Water supply and sewerage system modelling progressed for Mudgee and Rylstone systems. Council has submitted strategic planning proposals to the DPE in line with newly released strategic planning guidance. Council has received support to progress strategic planning for Mudgee Sewerage System and is awaiting a response from DPE to progress Mudgee and Gulgong water security strategic planning.	Progressing
		2 Ongoing implementation and review of the Drinking Water Management System	Continual review and improvements have been undertaken during the last six months including review of Standard Operating Procedures and drafting of annual Drinking Water quality report in preparation for submission to Council and NSW Health in early 2023.	Not Progressing

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	Strategy	Action Name	Comments	Status
2.2.2.2	Identify and plan future maintenance, renewals and upgrades for Council's water supply infrastructure	1 Water Supply infrastructure renewals and new works undertaken as per Capital Works Program	Cast iron water main replacements in Gulgong have continued in the first six months of 2022/23. However, internal construction staff resource unavailability has delayed the program. A panel of civil works/plumbing contractors are currently being sought to further progress the program. The upgrade of Mudgee river pump station (source water for Mudgee Water treatment Plant) is progressing on-track, due to be completed by the end of this financial year.	Progressing

2.2.3: Protect and improve catchments across the region by supporting relevant agencies

	Strategy	Action Name	Comments	Status
2.2.3.1	Support relevant agencies with implementation of regional plans	1 Represent Council interests as appropriate	Council is an active participant in the Central Tablelands Environment and Waterways Alliance including having access to regionally based programs and funding opportunities. Joint initiatives include State of the Environment Reporting and regular meetings between member Councils.	Progressing
2.2.3.2	Continue riparian rehabilitation program along waterways	1 Implement and maintain riparian protection projects and educational activities	Council continues to be a member of the waterways alliance and is represented at alliance meetings. Riparian protection projects being carried out this year include the grant funded Murray, weed control on Council land adjoining the Cudgegong and continued works and educational signage at Putta Bucca Wetlands	Progressing
		2 Maintenance and promotion of Putta Bucca Wetlands	All scheduled maintenance at Putta Bucca Wetlands is progressing, including mowing and weed control. In November 2022 a community Breakfast with the Birds was held at Putta Bucca Wetland. This event was a successful promotional event for the site.	Progressing

2.2.4: Maintain and manage waste water quality to meet Environmental Protection Agency (EPA) standards

	Strategy	Action Name	Comments	Status
2.2.4.1	Identify and plan future maintenance, renewals and upgrades for Council's sewerage treatment infrastructure	3 Sewer Infrastructure renewals and new works undertaken as per Capital Works Program	Sewer relining works have been completed to address all known asset condition rating 5 (worst condition) sewer mains in the first six months of 2022/23. A new package of works is being developed to address condition rating 4 gravity sewerage assets commencing early in 2023. The Water and Sewer Team is awaiting the Urban Release Strategy review (expected Jan-Feb 2023) before finalising design for major pump station upgrade in Gulgong. This will delay completion of Gulgong hospital pump station construction to 2023/24. Internal staff resources continue to be redirected to operation of essential water supply and sewerage services, impacting progress of some infrastructure renewal projects.	Progressing
2.2.4.2	Improve and develop treatment options to ensure quality of waste water meets EPA standards	1 Continue to improve outgoing water quality at all sewerage treatment plants across the region	Council achieved 100% compliance with EPA license requirements for pollutant limits for July 2022-December 2022 at Mudgee, Kandos and Rylstone Sewage Treatment Plants. At Gulgong Sewage Treatment Plant (STP), EPA license requirements for pollutant load limits has been met with exception of pH during September and October 2022 associated with the natural algal development processes occurring in final effluent ponds. Gulgong EPL (Environment Protection Licence) conditions have been reviewed in late 2022 and expect to be modified in early 2023 to remove pollutant load limits for periods when effluent is irrigated to land. Pollutant load limits will only be relevant to effluent discharged to surface water/drainage channel, of which has not occurred at Gulgong STP since its construction in 2002.	Progressing
2.2.4.3	Achieve NSW Government Best Practice Management of Water Supply and Sewerage	1 Ongoing management of liquid trade waste in accordance with Council's Liquid Trade Waste Policy	Liquid trade waste has been managed in accordance with Council's Liquid Trade Waste Policy for the first six months of 2022/23 Financial Year. Finalisation of policy review has been delayed while backflow prevention policy and procedure is drafted.	Progressing

2.2.5: Provide a water and sewer network that balances asset conditions with available resources and community needs

	Strategy	Action Name	Comments	Status
2.2.5.1	Identify and plan future maintenance, renewals and upgrades for Council's stormwater assets	1 Effectively maintain existing drainage network including built infrastructure and overland drainage reserves	Maintenance of the existing drainage network including built infrastructure and overland drainage reserves is tracking as per the expected level of service.	Progressing

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Strategy	Action Name	Comments	Status
	2 Update Mudgee Flood Study and Flood Management Plan	Council has received State funding under the Floodplain Management Program to update the Mudgee Flood Management Plan. Following community feedback in regard to the Mudgee Flood Study. Council agreed to review the flood modelling undertaken as part of the Food Study. An extension of time to June 2023 for the risk assessment has been approved by DPE.	Progressing
	3 Identify and undertake culvert replacement and causeway improvement program	Causeway renewal is undertaken on condition assessment. A number are proposed to be replaced and upgraded to culvert crossings under Natural disaster betterment funding.	Not Progressing
	4 Drainage renewal and new works undertaken as per Capital Works Program	Drainage renewal and new works are progressively being completed in line with the Capital Works Program as well as by Developers as required under the respective Development Approvals.	Progressing

2.3: Live in a clean and environmentally sustainable way**2.3.1: Educate, promote and support the community in implementing waste minimisation strategies**

Strategy	Action Name	Comments	Status
2.3.1.1 Promote a philosophy of Reduce, Reuse, Recycle	1 Provide education on waste minimisation	A social media education plan has been developed for use by Council's Communications Team. Over 2000 students in the Mid-Western Regional Council area have participated in waste minimisation and litter workshops. In addition the "Scrap Together" program, which aims to maximise the efficiency of FOGO services was delivered between May and September 2022.	Progressing
2.3.1.2 Provide a domestic recycling and waste services for all residents through kerbside collection and rural waste transfer stations	1 Provide kerbside services and local recycling facilities	Kerbside services and waste/recycling facilities have been provided at the agreed levels of service.	Progressing

2.3.2: Work regionally to implement strategies that will enhance environmental outcomes in regards to waste management and minimisation

	Strategy	Action Name	Comments	Status
2.3.2.1	Participate in regional procurement contracts for waste services that provided added value	1 Provide regional scrap steel, green waste processing, used motor oil, household chemical collection and e-waste services	Council participates in regional contracts and tenders that provide best value and service to the region. Joint contracts include FOGO collection and processing, mattress recycling, scrap metal collections, waste oil collection and green waste processing.	Progressing
2.3.2.2	Participate in regional investigations for collaborative solutions to problem wastes types	1 Participate in NetWaste steering committee for strategic direction of the group	Council continues to participate in the NetWaste Steering committee and attends quarterly regional meetings. The steering committee are responsible for assessment and feedback on Netwaste strategies, tender assessments, programs and proposals. Regional Contracts include Tyre, Oil, Mattress, FOGO and Scrap metal collection and processing.	Progressing
2.3.2.3	Apply for available grants	1 Apply for grants to upgrade or introduce services to the community that reduce landfill tonnes and Co2 emissions	The EPA Grant Funded Scrap Together Campaign was run from May to September 2022. This campaign included a resident survey, social media posts, the production of a 5 minute video on the journey of organics after it leaves the kerbside, radio clips and pop up stalls. This grant was obtained by working collaboratively with Dubbo Regional Council and Narromine Council.	Progressing

2.3.3: Support programs that create environmental awareness and promote sustainable living

	Strategy	Action Name	Comments	Status
2.3.3.1	Build community awareness through environmental education	1 Provide education to the community on environmental issues	The 3 Council shared education officer updated the schools education modules. For stage 1 Little Litter Superheros, Stage 2 Recycle Right Together and Stage 3 Fight against Food Waste. Nine Schools in the Mid-Western LGA participated in this program, with 85 workshops being run and over 2000 students being able to participate. In addition the EPA grant funded Scrap Together Campaign was delivered between May and June this year. Council staff hosted National Tree Day, Breakfast with the Birds and presented at Green Day.	Progressing
		2 Promote and implement projects that encourage sustainable living	The 3 Council shared education officer updated the schools education modules. For stage 1 Little Litter Superheros, Stage 2 Recycle Right Together and Stage 3 Fight against Food Waste. Nine Schools in the Mid-Western LGA participated in this program, with 85 workshops being run and over 2000 students being able to participate. In addition the EPA grant funded Scrap Together Campaign was delivered between May and June this year. Council staff hosted National Tree Day, Breakfast with the Birds and presented at Green Day.	Progressing

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2.3.4: Consider technologies in Council's facilities, infrastructure and service delivery to reduce ecological footprint

	Strategy	Action Name	Comments	Status
2.3.4.1	Implement alternative energy and sustainable technologies in physical works and service delivery	1 Work with Endeavour Energy to obtain funds for LED Street Lighting Retrofit in Kandos and Rylstone	Council is closing out the Mudgee and Gulgong LED streetlight upgrade project. Once finalised resources will be directed towards progressing the Rylstone and Kandos areas through Endeavour Energy.	Not Progressing
		2 Consider opportunities for alternative energy and sustainable technologies (such as solar panel installation) as part of the Capital Works Program	Over the past six months there have been a number of opportunities for alternative energy delivery considered for projects. These have included the Cultural Workshop building at the Mudgee Arts Precinct as well as planning for the proposed renovations for the Council administration building in Mudgee. Alongside this, Council continues to progress the development of its own Solar Farm in Mudgee. This will provide in excess of 100% offset of Council's power use through renewable energy.	Progressing

3: Building a strong local economy

A prosperous and diversified economy delivering lifestyle benefits to the community through employment, income and sustainable economic growth

3.1: A prosperous and diversified economy

3.1.1.: Support the attraction and retention of a diverse range of businesses and industries

	Strategy	Action Name	Comments	Status
3.1.1.1	Promote the region to target businesses that complement key local industries	1 Conduct 2-3 marketing activities, conferences or events where the region can be promoted	Council undertook a number of marketing initiatives to promote the region to live, work, invest and visit including TV advertising, public relations, digital marketing campaigns and social media marketing.	Progressing
3.1.1.2	Work with business and industry groups to facilitate business development workshops for existing businesses in the region	1 Support the business chambers and industry groups by attendance at meetings as required	Council representatives participated in meetings as required and continue to support initiatives of local business chambers.	Progressing
3.1.1.3	Establish a process of capturing and monitoring relevant economic data to identify opportunities, trends and needs of local businesses	1 Produce annual update to Economic and Business Profile booklet	The Economic and Business Profile was updated October 2022 to reflect the census data released.	Progressing
3.1.1.4	Work with the community to identify economic development opportunities	1 Engage with new business investors coming to the region and work with them to promote benefits	Council utilises Australian Business Register (ABR) data to track new businesses opening in the region and continues to provide information to encourage new investment including updating data in the Economic and Business Profile. Welcome to the region postcards are sent to all new businesses on a quarterly basis.	Progressing
		2 Conduct annual think tank forum to encourage business leaders to participate in local economic development	Annual Economic Think Tank to take place May 2023.	Progressing

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	Strategy	Action Name	Comments	Status
		3 Identify opportunities to invest in infrastructure which attracts new business investors to the region	Regular meetings are undertaken with industry groups.	Progressing
		4 Work with key stakeholders to prepare for changes in industry composition in the future	Regular meetings are undertaken with industry groups and the annual Local Economic Think Tank is due to be held May 2023.	Progressing
3.1.1.5	Work with Mudgee Region Tourism (MRT) to identify target markets and promote the region	1 Work with MRTI to identify visitor trends and marketing initiatives	MRT has a contract with Council to undertake tourism marketing on behalf of the region. Council staff meet with MRTI on a quarterly basis to ensure alignment against Council's organisational objectives. Additional meetings are held to discuss joint activities and new plans and activities.	Progressing
3.1.1.6	Develop existing events in the region and attract new event proponents to hold major events and festivals in the region	1 Submit bids for new events and conferences, and support event proponents holding or seeking to hold events in the region	Council's Events team continues to submit bids for relevant conferences and events and liaise with event producers investigating opportunities in the region.	Progressing
		2 Deliver Flavours of Mudgee in September	Flavours of Mudgee event took place September 2022 with 11,696 attendees and 58 stall holders.	Completed

3.1.2: Encourage the development of a skilled and flexible workforce to satisfy local industry and business requirements

	Strategy	Action Name	Comments	Status
3.1.2.1	Work with business and industry groups to identify the main skills shortage areas	1 Encourage business leaders to provide feedback on skills issues	Regular meetings are undertaken with industry groups.	Progressing
3.1.2.2	Encourage workers to move to the region for employment opportunities where skills shortages exist	1 Host Mudgee Region Jobs website for dedicated jobs in the region	Mudgee Region Jobs website is hosted by Council.	Progressing

3.2: An attractive business and economic environment

3.2.1: Promote the region as a great place to live, work, invest and visit

	Strategy	Action Name	Comments	Status
3.2.1.1	Provide brand leadership, market the region's competitive advantages and investment opportunities	1 Conduct 2-3 marketing activities, conferences or events where the region can be promoted	Council undertook a number of marketing initiatives to promote the region to live, work, invest and visit including TV advertising, public relations, digital marketing campaigns and social media marketing.	Progressing

3.2.2: Provide leadership on economic development initiatives and identify resources and infrastructure required to drive investment and economic growth in the region

	Strategy	Action Name	Comments	Status
3.2.2.1	Promote the development of infrastructure at the Mudgee airport as an opportunity for business expansion in the aviation industry	1 Implement airport development strategy and promotional opportunities in the future	Mudgee Airport strategies and promotional opportunities continue to be under review.	Progressing
3.2.2.2	Lobby State and Federal Government on infrastructure needs of local businesses including transport and communications linkages	1 Lobby government agencies and departments on the provision of infrastructure to meet community needs	Council continues to raise identified issues with local Members of Parliament and relevant government ministers.	Progressing

3.2.3: Support the expansion of essential infrastructure and services to match business and industry development in the region

	Strategy	Action Name	Comments	Status
3.2.3.1	Lobby State and Federal Government for expanded health and education services	1 Lobby government agencies and departments on the provision of services to meet community needs	Council continues to raise identified issues with local Members of Parliament and relevant government ministers.	Progressing

3.3: A range of rewarding and fulfilling career opportunities to attract and retain residents**3.3.1: Support projects that create new jobs in the region and help to build a diverse and multi-skilled workforce**

	Strategy	Action Name	Comments	Status
3.3.1.1	Work with lead agencies for employment to identify trends and discuss issues impacting employment	1 Work with major employers to identify trends and develop strategies to create employment opportunities across the region	Regular meetings are held with industry groups including annual Local Economic Think Tank. Council continues to review trends and report statistics through Economic and the Business Profile Booklet.	Progressing

3.3.2: Build strong linkages with institutions providing education, training and employment pathways in the region

	Strategy	Action Name	Comments	Status
3.3.2.1	Work with key stakeholders for education in the region to identify opportunities for economic growth	1 Work with education providers on the provision of services to meet community needs	Council continues to work with education providers across the region including TAFE NSW, Skillset and local schools.	Progressing
		2 Establish a Country Universities Campus to support higher education in the region	Funding has been secured for the construction of the Country Universities Campus (CUC). Funding is being sought for the operational expenses.	Progressing

4: Connecting Our Region

Vibrant towns and villages with a rich history, a safe and healthy community, and a strong sense of community pride – a great place for families

4.1: High quality road network that is safe and efficient

4.1.1: Provide traffic management solutions that promote safer local roads and minimise traffic congestion

	Strategy	Action Name	Comments	Status
4.1.1.1	Work with the Transport for NSW to improve road safety	1 Liaise with Transport for NSW on road safety matters	Council continues to employ a Road Safety Officer. This role is co funded by Council and Transport for NSW (TfNSW). Its purpose is to work closely with TfNSW to roll out road safety campaigns within the LGA in accordance with the road safety program which is reviewed and agreed annually. Council staff meet monthly with TfNSW via the Local Traffic Committee (LTC). Council staff meeting regularly with TfNSW to discuss grant funded Capital Works projects which will see improvements in road safety.	Progressing
4.1.1.2	Regulate effective and appropriate user activities on the road network	1 Provide local assessments to the National Heavy Vehicle Regulator as required	Council continues to assess applications received through the National Heavy Vehicle Regulator (NHVR) for the movement of oversize and overmass vehicles through the region on the local and regional road network. Applications are reviewed and assessed as received.	Progressing
		2 Review speed limits and traffic management	Council staff meet with the LTC, which includes TfNSW and NSW Police, on a monthly basis. Speed limits and traffic management matters are raised and addressed through this forum.	Progressing
4.1.1.3	Participate in relevant regional transport committees and working parties	1 Facilitate the Local Traffic Committee	The LTC meets regularly with minutes provided to Council for adoption. Regional traffic related committees are attended as required.	Completed

4.1.2: Provide a roads network that balances asset conditions with available resources and community needs

	Strategy	Action Name	Comments	Status
4.1.2.1	Review the Roads Asset Management Plan	1 Update data for Asset Management Plans in line with Fair Value reporting requirements	Asset data continues to be updated and reviewed to ensure the most accurate information is available. Fair Value for Roads was also completed in 2019/20 and will be due again in 2024/25.	Progressing

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	Strategy	Action Name	Comments	Status
4.1.2.2	Implement the works program in accordance with the Roads Asset Management Plan	1 Manage State Roads in accordance with Transport for NSW contracts	Council continues to maintain the state road network under the Council Routine Maintenance Contract with Roads and Maritime Services (RMS) which has been extremely challenging with continued wet weather. Council have completed a road widening project on Goolma Road and significant Heavy Patching works on the Goolma Rd. The Heavy Patching work will continue in January on Goolma Rd and on the Castlereagh Highway under an ordered works arrangement.	Progressing
		2 Ongoing maintenance and upgrades of Regional Roads network	Council has commenced approximately 2km of widening and rehabilitation work on Wollar Road utilising Resources for Regions funding. The widening and rehabilitation of 1.6km of Gollan Road is programmed for February 2023 and is half funded through the Transport for NSW Repair Program. Maintenance works continue throughout the year including heavy patching of pavement failures made challenging with the wet weather.	Progressing
		3 Maintain local road network in accordance with established levels of service	Local road maintenance continues throughout the year. Continued wet weather has made works extremely challenging, however in December dry weather has allowed Council to perform crucial maintenance to improve roads conditions considerably.	Progressing
		4 Upgrade, renewal and extension of local roads in accordance with Capital Works Program	Widening and rehabilitation work on approximately 1km of Lue Road at Havilah is programmed for February 2023. 2.5kms of Coxs Creek Road seal extension is complete with a further 4kms programmed for February 2023. 6km of Botobolar Road seal extension programmed for February 2023. Approximately 20km of urban and rural reseals are complete, with further reseals programmed in February 2023.	Progressing
		5 Upgrade and renewal of local bridges in accordance with Capital Works Program	Maintenance and inspections continue throughout the year. The construction of the new Bridge on Spring Ridge Road over the Goodiman Creek has commenced and is progressing well and will be completed by March 2023. This is funded through the Fixing Country Bridges program. The construction of a new bridge at Glen Willow has also commenced and is proceeding well. This is programmed for completion by the end of February 2023.	Progressing

Strategy	Action Name	Comments	Status
	7 Implementation of the Ulan Road Strategy	Programmed upgrade work on the Ulan Rd has commenced in between Blacksprings Rd intersection and Buckaroo Lane. Delays due to wet weather and change to the original scope have occurred. Once resources are available in the coming months, this project will be completed, along with a rehabilitation of Ulan Rd at the Moolarben Mine entrance.	Progressing
4.1.2.3 Pursue additional funding for upgrading of roads infrastructure	1 Lobby for additional funding for roads	Council continues to identify and pursue new funding for additional road projects including additional funding for pot holes repairs.	Progressing
	2 Ensure major developers contribute to local road upgrades for the impact of additional development	Council continues to identify and pursue new funding for additional road projects.	Progressing

4.2: Efficient connection of the region to major towns and cities

4.2.1: Develop a regional transport network in partnership with government agencies, that grows with the needs of residents and businesses

Strategy	Action Name	Comments	Status
4.2.1.1 Support the continuation of commercial passenger services at Mudgee Airport	1 Work with operator to maintain regular passenger services to and from Sydney	FlyPelican commenced services in June 2015. The service remained operational at 31 December 2022.	Progressing
	2 Operation and maintenance of Mudgee Airport in accordance with regulatory requirements	Mudgee Airport meets current safety and security requirements.	Progressing
4.2.1.2 Lobby for improved highway linkages along the Great Western Highway and Bells Line	1 Lobby for improved access to Western NSW from Sydney	Council continues to participate in transport infrastructure planning groups and meetings with relevant government agencies.	Progressing

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4.2.2: Create a communication network that services the needs of residents and businesses

	Strategy	Action Name	Comments	Status
4.2.2.1	Pursue improved broadband and mobile coverage with Government and major service providers	1 Lobby for improved internet speeds and mobile coverage throughout the region	Council continues to pursue grant opportunities and lobby for improved mobile coverage and internet speeds. Council receives regular updates and raises issues relating to NBN rollout and coverage.	Progressing

4.3: An active travel network within the region**4.3.1: Develop and enhance walking and cycling networks across the region**

	Strategy	Action Name	Comments	Status
4.3.1.1	Implement the Pedestrian Access Mobility Plan	1 Upgrade and renewal of footpaths and cycleways in accordance with Capital Works Program	Council has procured a contractor to complete footpath works as identified in the Pedestrian Access and Mobility Plan (PAMP), to commence in January 2023.	Progressing
		2 Maintain existing footpath and cycleway network in accordance with established levels of service	Footpath maintenance is ongoing through the year where hazards are identified. Council has procured a contractor for programmed footpath works as identified in the PAMP to commence in January 2023.	Progressing

4.3.2: Support viable public transport options across the region

	Strategy	Action Name	Comments	Status
4.3.2.1	Work with Transport for NSW to develop viable public transport options	1 Engage with Transport for NSW to understand opportunities and demand for public transport in the region	TfNSW undertook a trial for public transport between Mudgee, Gulgong and Dubbo. Results demonstrated this was under-utilised. Ongoing discussions continue regarding public transport options across the region.	Progressing

5: Good Government

A strong council that is representative of our community and effective in meeting the needs of the community

5.1: Strong civic leadership

5.1.1: Provide clear strategic direction through the Community Plan, Delivery Program and Operational Plan

	Strategy	Action Name	Comments	Status
5.1.1.1	Ensure actions of the Operational Plan and Delivery Program are completed on time, on budget and meets performance criteria	1 Successful delivery of Operational Plan	Progress is being made on the projects and initiatives identified in the 2022/23 Operational Plan. Some delays have been experienced in major projects due to extreme weather events.	Progressing
		2 Six monthly progress reporting against Delivery Program and comprehensive Quarterly Budget Reviews against Operational Plan	Six monthly progress reporting against Delivery Program and comprehensive Quarterly Budget Reviews against Operational Plan are provided.	Progressing

5.1.2: Provide accountable and transparent decision making for the community

	Strategy	Action Name	Comments	Status
5.1.2.1	Ongoing review and enhancement of governance framework	1 Continue to hold "Open Day" prior to Council Meetings	Public Forums (aka Open Days) have been available for the public to attend during the first half of 2022/23. The Public Forums are noted in Council business paper, however, are not available via A/V link or webcast. Residents wanting to observe the public forum speakers presenting to Council must attend in person at the Mudgee Council Chambers.	Progressing
		2 Webcast of Council Meetings	Council continues to provide the community access to the Council meetings via webcast on Council's website.	Progressing
		3 Promotion of upcoming Council meetings	Council meetings are regularly promoted on Council's website, in Community News and in the local newspaper.	Progressing

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	Strategy	Action Name	Comments	Status
5.1.2.2	Provide a compliance and enforcement framework which supports consistency and transparency in decision making	1 Ensure effective compliance monitoring, investigation and enforcement activities in accordance with relevant legislation and policies	Council has introduced a Compliance Coordinator that oversees compliance monitoring, investigation and enforcement activities. Council conducted staff training in late 2022 on compliance and enforcement and this is planned to be undertaken every two years, or as required. The Compliance Coordinator provides a six monthly report to Executive on compliance activities in the last period and recommendations moving forward. There has been steady improvement in staff awareness of their compliance responsibilities and improved behaviours in the community.	Progressing
5.1.2.3	Provide professional development opportunities to support elected members in fulfilling their obligations as Councillors	1 Provide access to professional development programs for elected members	Council continues to provide opportunities to Councillors for individual professional development programs. In the current Council term the Councillors have undertaken 'Elected Life' training and 'Councillor Legal training' conducted by Lindsay Taylor Lawyers.	Progressing
5.1.2.4	Hold awareness sessions for potential candidates in the six months leading up to each Council election and ensure information packages are available	Develop program for candidate awareness sessions (next election due in 2024, or in case of a by-election)	Planning will commence mid 2023 for candidate information sessions.	Not Due To Start

5.1.3: Provide strong representation for the community at Regional, State and Federal levels

	Strategy	Action Name	Comments	Status
5.1.3.1	Continue to lobby State and Federal Government on all matters that are of relevance to the region	1 Work with the Mayor to access Local Members and Ministers on relevant issues	Regular meetings held with local members and access provided to various ministers for specific issues.	Progressing
		2 Strengthen relationships with local State and Federal members	Regular meetings were held with local members and access provided to various ministers for specific issues.	Progressing
		3 Engage with Regional Directors of State Government agencies	Regular meetings were held with Regional Directors to discuss regional priorities.	Progressing

5.2: Good communications and engagement

5.2.1: Improve communications between Council and the community and create awareness of Council's roles and responsibilities

	Strategy	Action Name	Comments	Status
5.2.1.1	Publish monthly editions of Community News	1 Community News distributed monthly to every household in the region	Community News has been delivered in print, Electronic Digital Mail (EDM) and video format.	Progressing
5.2.1.2	Provide an up to date and functional website	2 Ensure web content is kept up to date and relevant	The content on the Council website is continually updated.	Progressing
5.2.1.3	Regularly report to the community in a variety of interesting ways	1 Utilisation use of all media avenues including social media, radio and television to communicate Council initiatives	Council continue to increase reach and engagement across social media platforms including Facebook (up 5%), Instagram (up 3%) and TikTok (up 39%).	Progressing
5.2.1.4	Operate and maintain a community works request system that provides timely and accurate information and responses	1 Maintain Works Request System and produce regular reporting on response times	Council maintains a works request system that registers works requests lodged by the community over the counter, via the call centre, via email/post or via the Council website 'report a problem' online form. Active works requests are reviewed by the relevant administrators, coordinators and managers. A monthly 14+ day overdue works requests report is provided to the Executive team for review and follow up.	Progressing
		2 Promote use of works request system for community to submit works requests	Council's ongoing media campaign provides the greatest reach to the community on the lodging of work requests and Council's service commitments, either via social media channels, Council website, Community News and radio advertising.	Progressing
5.2.1.5	Educate the community on Council's roles and responsibilities	1 Provide access to Council's corporate documents both through the website and Administration Centres	Council's corporate documents continue to be available via the Council website and in person at Mudgee, Gulgong and Rylstone.	Progressing

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5.2.2: Encourage community access and participation in Council decision making

	Strategy	Action Name	Comments	Status	
5.2.2.1	Seek feedback on policy development and local issues	1	Ensure policies, strategies and proposals impacting the community are placed on exhibition for public comment	Policies and strategies have been placed on public exhibition as required.	Progressing
		2	Utilise a range of formal and informal engagement tools to seek community feedback on a broad range of issues	Council continues to promote opportunities for the community to contribute to Council's decision making process through a range of platforms including through Council website forms, social media, face to face engagements and feedback sessions.	Progressing
5.2.2.2	Provide opportunities and make it easy for the community to participate in and influence decision making	1	Encourage attendance at Council Meetings in person and via webcast	Council continues to provide the community access to the Council meetings via in person at Mudgee Council Chambers or via webcast on Council's website.	Progressing
		2	Investigate and consult with the community on high priority projects to inform Council's strategic plans	Council continues to promote opportunities for the community to contribute to Council's planning and budgeting process via a range of platforms including Council's website which improves accessibility for the community.	Progressing

5.3: An effective and efficient organisation**5.3.1: Pursue excellence in service delivery**

	Strategy	Action Name	Comments	Status	
5.3.1.1	Benchmark Council's service delivery against relevant organisations	1	Participate in NSW LGPA, LGNSW, JO and other industry body surveys and benchmarking exercises	Staff continue to participate in relevant activities.	Progressing
		2	Desktop analysis of annual financial results against other NSW councils	Council participated in a benchmarking survey with other Group 4 Councils. The report was received late in December and is currently being reviewed.	Progressing
		3	Report on OLG group comparative data	Council participated in a benchmarking survey with other Group 4 Councils. The report was received late in December and is currently being reviewed.	Progressing

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	Strategy	Action Name	Comments	Status
5.3.1.2	Monitor community expectations regarding service delivery	1 Engage with the community on desired levels of service across Council functions	Council's website communications tool supports community engagement activities and provides a forum to receive community feedback. The action item to "Engage with the community on desired levels of service across Council functions" sits with individual departments to determine and assess.	Progressing
		2 Develop an internal service review framework	An internal service review framework and associated tools are being developed and will be presented to the February 2023 ARIC meeting. A program of service reviews will be scheduled to commence following the 2024 Local Government Elections.	Progressing
5.3.1.3	Provide a responsive customer service function	1 Reply to all correspondence within 14 days	Council managers and staff continue to strive towards replying to all correspondence within 14 days, either received over the counter, via post or Council emails. Council recently designed a Customer Service and Staff Service Charter which provides benchmarks to all staff in this area. A monthly overdue report from the Records Management System is provided to Executive for review and follow up.	Progressing
		2 Deliver an efficient, accurate and professional counter and call centre service	Currently reviewing options for a customer satisfaction survey which can provide immediate feedback and scores. This can be via an online survey or completed via a paper form on the counter. The scope and questions of this survey still to be determined.	Progressing
		3 Review Service Level Agreements between Customer Service and relevant departments to ensure consistent and professional services are delivered	The Service Level Agreements (SLA's) between Customer Services and the other departments will be ready in March 2023. These SLA's were originally introduced in 2018 and have proven a vital document for staff to understand individual and departmental responsibilities, particularly with shared tasks.	Progressing
		4 Ensure knowledge management system is maintained with current information and staff are adequately trained	Council continues to successfully administer, maintain, update and train new staff on its knowledge management system "checkmate" which was introduced in 2016. All new staff that require "checkmate" are trained individually by a specialist.	Progressing

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5.3.2: Provide a positive and supporting working environment for employees

	Strategy	Action Name	Comments	Status
5.3.2.1	Attract, retain and develop a skilled workforce	1 Develop a Learning and Development program targeted towards achievement of Delivery Program and areas of risk identified in Workforce Strategy	The Learning and Development Program is being implemented throughout the year focusing on individual and group training opportunities.	Progressing
		2 Ensure all employees have clearly articulated accountabilities against which they will be assessed annually	All employees have a Position Description that sets out accountabilities. Annual performance reviews were completed by October 2022.	Completed
5.3.2.2	Provide a safe, healthy and non-discriminatory working environment	1 Establish a culture of workplace safety which includes daily pre-start meetings for outdoor staff and monthly Safety Toolbox Talks	Daily pre-start meetings form part of the daily risk assessment process for outdoor workers. Monthly safety talks are forwarded to Department Managers for inclusion at Department/Team meetings. Additional Toolbox Talks are distributed as the need arises.	Progressing
		2 Align workplace behaviour with core values of Respect, Integrity and Recognition	Behaviours aligned to core values are included in position descriptions, induction and orientation. These are measured during annual performance reviews. They are promoted and reinforced via staff update meetings, department meetings and the fortnightly GM's Newsletter.	Completed
		3 Implement and embed a WHS Management System that reflects ISO45001 requirements	Council's WHS Management system continues to be regularly reviewed and updated where required to reflect Australian Standard requirements.	Progressing
		4 Implement and review the Equal Employment Opportunity Management Plan	The Equal Employment Opportunity Management Plan was reviewed and updated and a new plan in place for 2022/23. Implementation of the plan is continuing.	Progressing

5.3.3: Prudently manage risks associated with all Council activities

	Strategy	Action Name	Comments	Status
5.3.3.1	Monitor and review Council's policies and strategies	1 Provide up to date Policy Register	The policy register is administered and monitored by the Governance Team. All policies are available on the Council website.	Progressing

SIX MONTHLY PROGRESS REPORT | 2022/23

	Strategy	Action Name	Comments	Status
		2 Identify and resolve existing policy gaps	The Governance Team administers the policy register. Council has engaged a contractor to review the register and identify gaps and make recommendations. The initial review will be undertaken by March 2023.	Not Progressing
		3 Education program to ensure staff understand policy requirements	The Governance Team recently reviewed the procedure on Policy design requirements and will remind staff of this procedure.	Progressing
5.3.3.2	Monitor and review Council's risks	1 Review and update risk registers annually	The Enterprise Risk Management Framework and the Registers are in the process of being reviewed.	Progressing
		2 Provide an effective Legislative Compliance Framework	A Legislative Compliance policy was adopted by the previous Council and is up for review in this Council term. The Governance Team is preparing to implement of an effective Legislative Compliance (LC) framework and register by June 2023.	Progressing
		3 Develop a Fraud Control Framework	Council recently adopted a revised Fraud and Corruption Control Policy and is progressing within resources for education and training on the policy and fraud.	Progressing
5.3.3.3	Provide long term financial sustainability through sound financial management	1 Update Long Term Financial Plan	The Long Term Financial Plan (LTFP) for 2022/2032 was presented at the September 2022 Council meeting. Work will commence in March 2023 on the next LTFP as part of the annual budget process.	Not Due To Start
		2 Monthly reporting against budget and schedule for major works programs/strategic projects	All monthly budget reports were prepared for Council in accordance with the schedule.	Progressing
		3 Comprehensive Quarterly Budget Review reporting	All Quarterly Budget Review Statements were completed within schedule and in accordance with the Office of Local Government Guidelines.	Progressing

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Strategy	Action Name	Comments	Status		
	4	Review Council's rating structure to identify opportunities to raise additional revenue and options to offset revenue loss	Council's rating structure continues to be reviewed in accordance with relevant legislation including IPART directions. A submission has recently been lodged in response to IPART's Review of Rate Peg Methodology - Issues Paper and investigations have commenced into the appropriate rating of land used for renewable energy purposes.	Progressing	
	5	Identify opportunities to increase revenue from property related investments	Council continues to pursue property related opportunities. In the last six months, this includes development of Stage 2 of the Saleyards Lane subdivision, and continuation of planning for new future development sites.	Progressing	
	6	Integration of long term impacts on financial sustainability indicators incorporated into Council decision making process	A review of the current reporting template including sustainability ratios will be undertaken in this financial year.	Not Progressing	
	7	Examine opportunities to raise additional revenue	Council is continuously pursuing property development and commercial opportunities to raise additional revenue. During 2022/2023 Council will complete the Mudgee Valley Park Expansion and commence the development of stage 2 of the Saleyards Lane subdivision.	Progressing	
5.3.3.4	Comply with relevant accounting standards, taxation legislation and other financial reporting obligations	1	To achieve a high standard of financial management	Council received a modified audit report for the financial year ended 30 June 2022, within the legislated time frames. This result was obtained after careful consultation with Local Government peers and industry consultants, the Audit, Risk and Improvement Committee (ARIC) and Councillors and was the result of Council's position on reporting of RFS Fleet assets (contrary to the Audit Office NSW's opinion).	Progressing
		2	All rating, taxation, statutory, and grant reporting obligations satisfied in an accurate and timely manner	All statutory reporting obligations have been completed accurately and in a timely manner, to date this financial year.	Progressing

5.3.4: Pursue efficiencies and ongoing business improvement

Strategy	Action Name	Comments	Status
5.3.4.1 Provide effective and efficient internal support functions	1 Conduct quarterly Council Staff Updates across all work sites	Quarterly staff update meetings were held in August/September 2022 and November/December 2022.	Progressing
	2 Develop a Business Improvement Framework	This is the first time Council has pursued a formal Business Improvement Framework. The Business Improvement Framework structure and work for the 2022/23-2025/26 council term has been set. Updates on the progress on the Framework is routinely provided to the Executive Management Team and ARIC.	Progressing
	3 Provide effective Workshop services for Council fleet	Council's workshop continues to maintain Council's fleet with a priority for safety and efficiency. Introduction of brake testing equipment this year has reduced risk in this activity in the workshop.	Progressing
	4 Effective capture and management of corporate records	The Records Team continues to process all incoming corporate records. A six monthly internal Records audit will be undertaken to determine Council's compliance with the State Records Act and our internal policy and procedures. This is scheduled to be completed by June 2023.	Progressing
	5 Develop a Procurement and Contract Management Framework to meet best practice requirements and ensure continuous improvement	Council's contract management portal has been released to staff and progress has been made developing Council's Procurement Hub. All Procurement & Contract Management tools to support Councils framework will be released with the Procurement Hub. Council's supplier hub is being tested with some suppliers. An updated Procurement Policy was adopted by Council in December 2022.	Progressing
	6 Provide Procurement and Contract Management tools for staff and contractors to ensure decisions are fair and transparent, compliance is maintained and value for money is achieved	Updated templates and additional supporting tools have been created for Council's contract management & procurement activities. These will be released with the new Procurement Hub launch.	Progressing

SIX MONTHLY PROGRESS REPORT | 2022/23

	Strategy	Action Name	Comments	Status
5.3.4.2	Enhance the information systems that support delivery of Council activities	1 Ongoing investment in Council's network to increase speed and reliability	Council continues to investigate new and existing network technologies. Upgrades are being made to the Microwave radio links for reliable network communication to water and sewer infrastructure. Improvements are being made to the wired and wireless networks of Council by adding additional layers of security and upgrading wireless access points. Redundant Fibre internet connections are also being implemented to improve the availability and reliability of Council systems to both internal and external stakeholders.	Progressing
		2 Continued investment in existing information systems to delivery productivity enhancements	Council continues to invest in systems and applications to increase productivity and create efficiencies. In accordance with Council's ICT Strategic plan 2020-2023, several corporate applications, including Councils Enterprise Resource Planning (ERP) system, will be moved to the cloud this financial year to enable the support of an agile and mobile workforce. An additional benefit of moving to cloud applications is the ability for Council staff to work more effectively during times of unforeseen local service outages.	Progressing
		3 Implementation of mobility solutions for integrated asset management	Further works being undertaken in the first half of 2023 to prepare for further mobility enhancement in line with transitioning Tech 1 to a cloud-based platform.	Progressing
5.3.4.3	Ensure strategic and asset management plans are underpinned by sound financial strategies	1 Ongoing improvements to asset data and asset system capabilities	This financial year Council is undertaking revaluation of all Buildings and Operational Land assets. This involves a desktop data review to provide a list to external valuers. The valuers will complete an onsite inspection and provide a value and a condition rating which will be updated in Councils asset register data. The data will then be used for review of asset management planning.	Progressing
		2 Integrate long term asset management considerations into Council decision making process	A review of the current reporting template including sustainability ratios will be undertaken.	Not Progressing
		3 Improved integration of Asset Management Plans and Long Term Financial Plan	The Operational Plan for 2023/24 is in the early stages of development. During this time the revised LTFP will be completed with works planned for improved linkage from AMPs through to the LTFP.	Progressing

SIX MONTHLY PROGRESS REPORT | 2022/23

Strategy	Action Name	Comments	Status
	4 Review depreciation methodology and process	Depreciation methodology is reviewed as a part of the Fair Value process for assets each year. For 2022/23 the revaluation of Buildings assets will be completed by external valuers.	Not Progressing
	5 Consider the full life cycle costs associated with the investment in new assets, with a focus on capital investment and existing assets	Full life cycle costs of new assets are considered through preparation of a business plan for new Community Plan Proposals, ratio reporting in Council Business Paper reports and Quarterly Business Reviews. Council completes all Capital Expenditure Review Business Cases, as required, and completes Business Case assessments for other material projects.	Progressing



*Good
Government*

QUARTERLY BUDGET REVIEW STATEMENT DECEMBER 2022

ATTACHMENTS

15 FEBRUARY 2023

MID-WESTERN REGIONAL COUNCIL
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THIS DOCUMENT HAS BEEN PREPARED BY AMANDA COVER, FINANCIAL PLANNING COORDINATOR FOR MID-WESTERN REGIONAL COUNCIL.

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1. Proposed Budget Variations

Approval of the proposed budget variations in this report will have the following impact on Council's funding sources:

Fund	Funding Source	22/23	23/24	24/25	25/26	Grand Total	
General	ASSET REPLACEMENT RESERVE	204,618	-20,000			184,618	
	CAPITAL PROGRAM RESERVE	1,847				1,847	
	CONTRIBUTIONS & DONATIONS - CAPITAL	-6,220				-6,220	
	CONTRIBUTIONS (OPERATING)	5,000				5,000	
	DEVELOPER CONTRIBUTIONS	-30,000	-50,000			-80,000	
	DOA - PROCEEDS FROM SALE - REAL ESTATE	3,356,369	-3,356,369			0	
	GRT - BUSHFIRE & EMERGENCY SERVICES - CAPITAL	-307,310	-52,690			-360,000	
	GRT - BUSHFIRE & EMERGENCY SERVICES - OP	48,670				48,670	
	GRT - ENVIRONMENT GRANTS	-211,500	-46,500			-258,000	
	GRT - NOXIOUS WEEDS GRANT	26,092				26,092	
	GRT - OTHER GRANT INCOME - CAPITAL	19,653				19,653	
	GRT - RECREATION - CAPITAL	10,000				10,000	
	GRT - RURAL FIRE SERVICE	-909				-909	
	GRT - STRATEGIC PLANNING GRANTS	86,000				86,000	
	INV - CAPITAL MOVEMENT INVESTMENT PROPERTIES	-50,000				-50,000	
	LAND DEVELOPMENT RESERVE	-3,331,369	3,356,369			25,000	
	RMS CONTRIBUTIONS - BLOCK	-10,000				-10,000	
	RMS CONTRIBUTIONS - CAPITAL	468,661				468,661	
	RMS CONTRIBUTIONS - OPERATING	-4,134,301				-4,134,301	
	ROADWORKS MAINTENANCE	-778,670				-778,670	
	SEAL EXTENSION PROGRAM RESERVE			52,690		52,690	
	UCF - RMS STATE ROADS - ORDERED WORKS	-7,880,000				-7,880,000	
	Unrestricted Cash	-525,492	-1,063,755	-359,115	-328,400	-2,276,762	
	UNSPENT GRANTS	-55,828				-55,828	
	UNSPENT LOANS	64,527				64,527	
	General Total		13,030,162	-1,180,255	-359,115	-328,400	-14,897,932
	Saleyards	Unrestricted Cash	-5,500	-17,400	-19,100	-19,100	-61,100
Saleyards Total		-5,500	-17,400	-19,100	-19,100	-61,100	
Sewer	GRT - SEWER CAPITAL	550,000				550,000	
	GRT - SEWER OPERATING	-330,000	-220,000			-550,000	
	S64	275,000				275,000	

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Fund	Funding Source	22/23	23/24	24/25	25/26	Grand Total
	S64 SEWER	-150,000				-150,000
	SEWER RESERVE	-155,000				-155,000
	Unrestricted Cash	-34,100	-169,050	44,145	44,145	-114,860
Sewer						
Total		155,900	-389,050	44,145	44,145	-144,860
Waste	RF - UNSPENT LOANS	1,271,990	2,000,000			3,271,990
	Unrestricted Cash	-9,598	23,758	32,280	-577,056	-530,616
	UNSPENT LOANS	1,209,000	-1,209,000			0
	WASTE RESERVE	1,432,471	-2,458,443			-1,025,972
Waste						
Total		3,903,863	-1,643,685	32,280	-577,056	1,715,402
Water	GRT - WATER CAPITAL	91,292	-91,292			0
	S64	386,050	-186,050			200,000
	S64 WATER	-200,000				-200,000
	Unrestricted Cash	-60,900	-30,300	-41,280	-41,280	-173,760
	WATER RESERVE	132,657	-22,657			110,000
Water						
Total		349,099	-330,299	-41,280	-41,280	-63,760
Grand Total		-8,626,800	-3,560,689	-343,070	-921,691	-13,452,250

1.1 2022/23

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Ow - Heavy Patching - Additional funds to be received for Heavy Patching of State Roads from Transport for NSW.	6,896,552	UCF - RMS STATE ROADS - ORDERED WORKS	(7,000,000)	-	0	-	0
General	Local Roads - Flood Damage Repairs - Grant funding received for repairs to be used on local roads.	2,875,712	RMS CONTRIBUTIONS - OPERATING	(2,875,712)	-	0	-	0
General	Putta Bucca Training Camp Facility - Stage 1 - Move budget all into one project as the works will be done in conjunction of each other rather than stages.	2,118,873	GRT - RECREATION - CAPITAL	(2,118,873)	-	0	-	0
General	Drainage Maintenance - The drainage maintenance budget is expended for the year with a significant increase in expenditure due to extreme wet weather. Expenditure is above planned budget by \$521K. A further \$654K is deemed necessary on drainage this year. This will require an overall budget adjustment of \$1,175K with \$812k to be funded from the Regional and Local Road Repair Program grant.	1,175,345	RMS CONTRIBUTIONS - OPERATING	(811,778)	-	0	-	0
General	Ow - Weatherly Bridge - Works to be completed at Weatherly Bridge (State road)	765,217	UCF - RMS STATE ROADS - ORDERED WORKS	(880,000)	-	0	-	0
General	Rural Sealed Regional Road Maintenance - Additional budget required due to prolonged wet weather and resulting additional maintenance funded from pothole grant.	500,670	ROADWORKS MAINTENANCE	(500,670)	-	0	-	0
General	Rural Unsealed Roads Grading Program - Additional budget required due to prolonged wet weather and resulting additional maintenance grading required to be funded from Flood damage repairs grant.	446,811	RMS CONTRIBUTIONS - OPERATING	(446,811)	-	0	-	0
General	Active Parks - Administration - Depreciation adjustment (non-cash)	357,900	-	0	-	0	-	0
General	Rural Fire Service - Clandulla Station Extension (Capital) - Extension of the Clandulla Station funded by Rural Fire Fighting Fund.	300,000	GRT - BUSHFIRE & EMERGENCY	(300,000)	-	0	-	0

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Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
			SERVICES - CAPITAL					
General	Rural Sealed Roads Maintenance - Additional budget required due to prolonged wet weather and resulting additional maintenance funded from pothole grant.	150,000	ROADWORKS MAINTENANCE	(150,000)	-	0	-	0
General	Local Sealed Bridge Maintenance - Depreciation adjustment (non-cash)	147,600	-	0	-	0	-	0
General	Environmental Protection Grant - Environmental project grant, details to be announced	136,500	GRT - ENVIRONMENT GRANTS	(108,500)	-	0	-	0
General	Culvert Installations - Increase budget to allow crucial culvert installations work to continue following prolonged wet weather. The prolonged wet weather has highlighted Council hasn't got enough piped drainage in rural areas.	134,912	-	0	-	0	-	0
General	Staff Leave Entitlements - Revised leave expenses due to retirements	130,000	-	0	-	0	-	0
General	Urban Roads Maintenance - Sealed - Additional budget required due to prolonged wet weather and resulting additional maintenance funded from pothole grant.	128,000	ROADWORKS MAINTENANCE	(128,000)	-	0	-	0
General	Regional Rural Sealed Bridge Maintenance - Depreciation adjustment (non-cash)	113,100	-	0	-	0	-	0
General	Natural Disaster Wollar Road Repairs (Requires Grant) - Merge projects with Wollar Heavy Patching for the flood damage.	110,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(110,000)	-	0	-	0
General	Natural Disaster Putta Bucca Wetlands Track (Requires Grant) - Natural Disaster Funding received to repair track damaged caused by the recent floods.	103,000	GRT - ENVIRONMENT GRANTS	(103,000)	-	0	-	0
General	Natural Disaster White Cedar Road (Requires Grant) - Increase budget to reflect works required. Funded from Natural Disaster Recovery grant.	100,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(100,000)	-	0	-	0
General	Natural Disaster Nullo Mountain Road (Requires Grant) - Increase budget to reflect works required. Funded from Natural Disaster Recovery grant.	100,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(100,000)	-	0	-	0
General	Natural Disaster Bara Road (Requires Grant) - Increase budget to reflect works required. Funded from Natural Disaster Recovery grant.	90,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(90,000)	-	0	-	0
General	Information Technology Operations - Financial reporting software transfer expense (\$13k), Pulse	80,203	-	0	-	0	-	0

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Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
	corporate planning module (\$5.5k) for 3 years and \$63k Depreciation adjustment (non-cash). Trainee ICT Support in 23.24 and 24.25 partially subsidised							
General	Natural Disaster Wilbetree Road (Requires Grant) - Increase budget to reflect works required. Fully funded from Natural Disaster grant.	80,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(80,000)	-	0	-	0
General	Urban Rehab - Broadhead Rd Springfl - Revised scope to include kerb and gutter requires additional funding.	79,984	-	0	DEVELOPER CONTRIBUTIONS	(80,000)	-	0
General	Passive Parks - Administration - Depreciation adjustment (non-cash)	76,800	-	0	-	0	-	0
General	Natural Disaster BVW Growie Road Landslide (Requires Grant) - Increase budget to reflect works required. Fully funded from the Natural Disaster grant.	60,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(60,000)	-	0	-	0
General	Natural Disaster Lower Piambong Rd Repairs (Requires Grant) - Increase budget to reflect works required. Funded from Natural Disaster Recovery grant.	60,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(60,000)	-	0	-	0
General	Commercial Prop - Administration - Depreciation adjustment (non-cash)	54,900	-	0	-	0	-	0
General	Urban Roads - Administration - Depreciation adjustment (non-cash)	54,600	-	0	-	0	-	0
General	Carparking - Administration - Depreciation adjustment (non-cash)	51,100	-	0	-	0	-	0
General	Town Approaches Maintenance - Increased rainfall has seen the need to increase mowing frequency to ensure that service levels are maintained. There has also been in an increase in contractors pricing.	50,000	-	0	-	0	-	0
General	Passive Parks - MWRC Operations - Larger orders of natural playground softfall required due to extend rainfall events and flooding	45,000	-	0	-	0	-	0
General	Glen Willow - Natural Disaster - Additional funds required due to extensive repairs to flood damaged playing fields (most notably fields 2, 7 and 8).	41,000	-	0	-	0	-	0
General	Natural Disaster Sweepy Rd (Old Coach) Causeway (Requires Gr - Increase budget to reflect works required. This is funded from Natural Disaster grants.	40,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(40,000)	-	0	-	0

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Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Mudgee School Zebra Crossing Infrastructure Upgrade - Delays due to wet weather delayed the project, as well as replacement of existing footpath not originally budgeted for. Additional funding proposed from Footpath Capital	37,626	-	0	ASSET REPLACEMENT RESERVE	(37,626)	-	0
General	Drainage Administration - Depreciation adjustment (non-cash)	37,000	-	0	-	0	-	0
General	Corporate Buildings Admin - Depreciation adjustment (non-cash)	32,300	-	0	-	0	-	0
General	Natural Disaster Mogo Road Causeway (Requires Grant) - Increase to reflect works required. This is fully funded from Natural Disaster grants.	30,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(30,000)	-	0	-	0
General	Street Scape Maintenance - Additional funds required due increased number of large trees requiring removal. This often requires assistance of crane services to safely remove. There also has been an increase in contractor pricing.	30,000	-	0	-	0	-	0
General	Rural Fire Service - Mudgee Airbase Shed (Capital) - New shed to be constructed at the Mudgee Airbase. To be funded from previous unspent RFS Maintenance and repairs budgets.	29,736	-	0	UNSPENT GRANTS	(29,736)	-	0
General	Art Gallery Operations - Move \$4.5k to Art Gallery maintenance where expenses are more appropriate. \$15k property insurance, \$18k Depreciation adjustment (non-cash)	29,022	-	0	-	0	-	0
General	Natural Disaster Bylong Valley Way Repairs (Requires Grant) - Increase budget to reflect works required. Fully funded from the Natural Disaster grant.	25,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(25,000)	-	0	-	0
General	Pool Operations - Mudgee - Additional funding required to improve drainage around water park and club room repairs. \$4k Depreciation adjustment (non-cash)	23,527	-	0	-	0	-	0
General	Staff Recruitment & Retention - Staff retention initiative - Transfer funds from strategic initiatives	22,500	-	0	-	0	-	0
General	Urban Release Strategy - Mudgee & Gulgong - To include the capacity of the report to deliver housing supply monitoring measurements	22,000	-	0	-	0	-	0
General	Natural Disaster Bocoble Rd (Requires Grant) - Increase budget to reflect works required. Fully funded from Natural Disaster grant.	20,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(20,000)	-	0	-	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Natural Disaster Baskerville Drive (Requires Grant) - Increase budget to reflect works required. Fully funded from Natural Disaster grant.	20,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(20,000)	-	0	-	0
General	Natural Disaster Windeyer Rd (Requires Grant) - Heavy patch and reseal back to previous condition after the floods. To be funded from Natural Disaster Grants	20,000	GRT - BUSHFIRE & EMERGENCY SERVICES - CAPITAL	(20,000)	-	0	-	0
General	Natural Disaster Yarrabin Rd (Requires Grant) - Heavy patch and reseal back to previous condition after the floods. To be funded from Natural Disaster Grants	20,000	GRT - BUSHFIRE & EMERGENCY SERVICES - CAPITAL	(20,000)	-	0	-	0
General	Natural Disaster Queens Pinch Rd (Requires Grant) - To reinstate shoulder washout and replace oversize ballast back to pre-existing.	20,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	(20,000)	-	0	-	0
General	Natural Disaster Mr216 Hill End Rd (Requires Grant) - Heavy patch and reseal back to previous condition after the floods. To be funded from Natural Disaster Grants	20,000	GRT - BUSHFIRE & EMERGENCY SERVICES - CAPITAL	(20,000)	-	0	-	0
General	Community Buildings Administration - Depreciation adjustment (non-cash)	19,700	-	0	-	0	-	0
General	Library Building - Mudgee - Depreciation adjustment (non-cash)	19,600	-	0	-	0	-	0
General	Mudgee Showgrounds - Redevelopment - Additional budget required for overspend of the grandstand.	18,776	-	0	-	0	-	0
General	IT - Network Upgrades - Reallocate budget to be used for WiFi access points for the Killadon building	17,209	-	0	ASSET REPLACEMENT RESERVE	(17,209)	-	0
General	Public Halls - Kandos Preschool - Emergency works approved by GM for the removal of a large gum tree situated above the rear playground of the facility. Tree has been classed as dangerous and requires immediate removal	16,000	-	0	-	0	-	0
General	Caravan Park - Mudgee Valley Park - Depreciation adjustment (non-cash)	15,300	-	0	-	0	-	0
General	Rylstone Emulsion Tank - Recommissioning of the Rylstone emulsion tank	15,000	-	0	-	0	-	0
General	Rotunda Park Kandos - Irrigation Renewal - Funds transferred from Lawson Park irrigation to be able to use for Rotunda Park irrigation.	15,000	-	0	ASSET REPLACEMENT RESERVE	(15,000)	-	0

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Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Memorial Park Mudgee - Irrigation Renewal - Funds transferred from Lawson Park irrigation to be able to use for Memorial Park irrigation.	15,000	-	0	ASSET REPLACEMENT RESERVE	(15,000)	-	0
General	Art Gallery Maintenance - \$10k to cover service requirements or the Mudgee Art Precinct. Move \$4.5k from Art Gallery operations.	14,578	-	0	-	0	-	0
General	Heritage - Local Heritage Advisors - Additional budget required due to the increase in demand by the community and change to the Fly Pelican schedule requiring overnight stays.	14,541	-	0	-	0	-	0
General	Council Works Depots - Buildings - Depreciation adjustment (non-cash)	14,200	-	0	-	0	-	0
General	Rural Sealed Regional Road Admin - Depreciation adjustment (non-cash)	13,700	RMS CONTRIBUTIONS - BLOCK	(10,000)	-	0	-	0
General	Pool Operations - Kandos - Property insurance	13,062	-	0	-	0	-	0
General	Airport - Operations & Maintenance - Depreciation adjustment (non-cash)	12,167	-	0	-	0	-	0
General	Seal Extension - Coricudgy Road - Funding remaining from Nullo Repair to be used for the Coricudgy seal extension. \$11k to be used for initial works and the remainder allocated to 2023/24.	11,479	GRT - BUSHFIRE & EMERGENCY SERVICES - CAPITAL	(11,479)	-	0	-	0
General	Rural Sealed Roads Administration - Depreciation adjustment (non-cash)	10,013	-	0	-	0	-	0
General	School Zone Linemarking Repaint - Carry over from last financial year. Funding used from the linemarking of Sealed roads budget to cover this.	8,938	-	0	-	0	-	0
General	Property - Income - Depreciation adjustment (non-cash)	8,800	-	0	-	0	-	0
General	Community News & Advertising - Subscription requirements and costs have dramatically changed for Storyblocks and Hootsuite this year.	8,000	-	0	-	0	-	0
General	Urban Sealing - Bruce Road - Project effected by rain events causing delays and rework.	8,000	-	0	-	0	-	0
General	Mudgee Valley Park Non-Capital Works - Unspent MVP upgrade funds to be used on non-capital works at the MVP.	7,431	GRT - RECREATION - CAPITAL	(7,830)	-	0	-	0
General	Library - General Operations - Depreciation adjustment (non-cash)	7,300	-	0	-	0	-	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Community Services Building Capital - Replacement of 2 separate air-conditioning units which have broken down.	7,000	-	0	-	0	-	0
General	Mudgee Showground - Main Arena Renovation - Additional materials and works were required to complete the renovation appropriately	6,591	-	0	-	0	-	0
General	Corporate - Key & Lock Maintenance - New charges associated with code and alarm activations with the new Security Monitoring Contract have been more than previously estimated	6,500	-	0	-	0	-	0
General	Caravan Park - Cudgegong Waters - Depreciation adjustment (non-cash)	6,400	-	0	-	0	-	0
General	Footways - Administration - Depreciation adjustment (non-cash)	6,300	-	0	-	0	-	0
General	Cudgegong Waters Caravan Park - Kiosk & Office - For the electricity upgrade for the installation of solar water	6,220	CONTRIBUTIONS & DONATIONS - CAPITAL	(6,220)	-	0	-	0
General	Rural Fire Service - General Operations - \$5.5k Depreciation increase (non-cash). Increase in RFS repairs and maintenance budget.	5,500	GRT - RURAL FIRE SERVICE	(909)	-	0	-	0
General	Public Halls - Mudgee Town Hall - Unexpected expenses related to defects in a large amount of fire services infrastructure defected and requiring replacement and removal of a large bee hive and repair of floor where this was situated.	5,000	-	0	-	0	-	0
General	Pool Operations - Gulgong - Depreciation adjustment (non-cash)	4,153	-	0	-	0	-	0
General	Community Centres - 70 Court Street - Depreciation adjustment (non-cash)	3,900	-	0	-	0	-	0
General	Customer Services - Depreciation adjustment (non-cash)	3,100	-	0	-	0	-	0
General	Street Light Maintenance - Depreciation adjustment (non-cash)	2,800	-	0	-	0	-	0
General	Rural Rehab - Cudgegong Rd Carwell - Initial works conducted for this future year project	2,578	-	0	-	0	-	0
General	Lg Housing - Walter Street Units - Property insurance	1,700	-	0	-	0	-	0
General	State Emergency Services - Property insurance	1,500	-	0	-	0	-	0
General	Lg Housing - Denison Street Units - Property insurance	1,500	-	0	-	0	-	0

CORPORATE: FINANCE

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Caravan Park - Riverside - Property insurance	1,500	-	0	-	0	-	0
General	Development Engineering Operations - Reverse double budget entry for the hire of external Design engineering consultant to perform ad hoc	1,295	-	0	-	0	-	0
General	Aged Care Units - Cooyal/Anderson St Gulgong - Property insurance	1,000	-	0	-	0	-	0
General	Public Toilets - General Operations - Property insurance	1,000	-	0	-	0	-	0
General	Animal & Pest Control - Property insurance	700	-	0	-	0	-	0
General	Aged Care Units - Louee Street Rylstone - Property insurance	700	-	0	-	0	-	0
General	Caravan Park - Rylstone - Property insurance	700	-	0	-	0	-	0
General	Community Centres - Hargraves Court - Property insurance	600	-	0	-	0	-	0
General	Aged Care Units - Mudgee Street Rylstone - Property insurance	500	-	0	-	0	-	0
General	Tourism Operations - Increase due to variation in tourism contract for IT support \$15k. Property insurance \$300	15,300	-	0	-	0	-	0
General	Owua Bore Assessments Project - To move budget from contractors to consultants.	0	-	0	-	0	-	0
General	Weed Control - Crown Lands - Grant received in prior year to be spent this year.	0	GRT - NOXIOUS WEEDS GRANT	17,568	UNSPENT GRANTS	(17,568)	-	0
General	Weed Control - Alligator Weed Hosted Program - Grant received in the previous years to be spent this year.	0	GRT - NOXIOUS WEEDS GRANT	8,524	UNSPENT GRANTS	(8,524)	-	0
General	Electric Vehicle Charging Station - Capital - Grant funding received is less than originally expected.	0	GRT - OTHER GRANT INCOME - CAPITAL	19,653	CAPITAL PROGRAM RESERVE	(19,653)	-	0
General	General Purpose Revenue - Valuers advised that building replacements costs are higher than the 2021/22 indexation revaluation	0	INV - CAPITAL MOVEMENT INVESTMENT PROPERTIES	(50,000)	-	0	-	0
General	S64 Water Contributions - Increased development contributions	0	S64 WATER	(200,000)	S64	200,000	-	0
General	S64 Sewer Contributions - Increased development contributions	0	S64 SEWER	(150,000)	S64	150,000	-	0
General	Balance Sheet - Loan for Mudgee tip extension	0	-	0	UNSPENT LOANS	4,500,000	-	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Financial Services - Audit of the BBRF Art Gallery acquittal and the LIRS acquittal (\$3.6k) and transfer of software expense to ICT budget (\$11k)	-7,400	-	0	-	0	-	0
General	Mudgee Valley Park Upgrade - Unspent MVP upgrade funds to be used on non-capital works at the MVP.	-7,431	GRT - RECREATION - CAPITAL	7,830	-	0	-	0
General	Waste - Commercial Waste - Remove oncosts calculated twice	-8,203	-	0	-	0	-	0
General	Linemarking Sealed Local Roads - To allocate budget to be used on the School Zone Linemarking repaint project.	-8,939	-	0	-	0	-	0
General	Glen Willow Netball Area Bubbler (Requires Grant) - Installing a bubbler under operating budget	-10,000	CONTRIBUTIONS (OPERATING)	5,000	-	0	-	0
General	Art Gallery Work Shop Maintenance - To cover service requirements on the Mudgee Art Precinct.	-10,000	-	0	-	0	-	0
General	Cemetery Mtce - Administration - Depreciation adjustment (non-cash)	-16,500	-	0	-	0	-	0
General	Community Centre - Court Street Capital Works - Reallocate budget to be used for WiFi access points for the Killadon Building	-17,209	-	0	ASSET REPLACEMENT RESERVE	17,209	-	0
General	Mudgee Showground Tree Planting (Requires Grant) - Cancel project until master plan is developed	-20,000	GRT - RECREATION - CAPITAL	10,000	-	0	-	0
General	Apex Park Gulgong - Irrigation Renewal - Defer project to next FY. Additional budget from the Capital irrigation project will be proposed for next financial year to assist with this project delivery.	-20,000	-	0	ASSET REPLACEMENT RESERVE	20,000	-	0
General	Strategic Initiatives - Transfer to staff retention	-22,500	-	0	-	0	-	0
General	Solar Arrays - Operations - Depreciation adjustment (non-cash)	-25,000	-	0	-	0	-	0
General	Natural Disaster Lue Road Repairs (Requires Grant) - Works required were less than originally estimated. This is funded from Natural Disaster grant.	-25,000	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	25,000	-	0	-	0
General	Rural Unsealed Roads - Nullo Mt Rd Tree Removal - Works completed last FY. Reallocate funding to Coricudgy Seal Extension 23/24 FY	-25,000	GRT - BUSHFIRE & EMERGENCY SERVICES - CAPITAL	25,000	-	0	-	0

CORPORATE: FINANCE

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Lawson Park Mudgee -Irrigation Renewal - Project to be cancelled this year. Funds to be used for the Rotunda Park Kandos and the Memorial Pak Irrigation Upgrades.	-30,000	-	0	ASSET REPLACEMENT RESERVE	30,000	-	0
General	Rural Unsealed Roads - Nullo Mt Rd Repair - Works completed last FY. Reallocate funding to Coricudgy Seal Extension 23/24 FY	-39,169	GRT - BUSHFIRE & EMERGENCY SERVICES - CAPITAL	39,169	-	0	-	0
General	Plant Operations Fund - Depreciation adjustment (non-cash)	-42,327	-	0	-	0	-	0
General	Stormwater Master Planning Mudgee Development - Defer half of budget to next year	-50,000	-	0	DEVELOPER CONTRIBUTIONS	50,000	-	0
General	Rural Unsealed Roads Administration - Loss on Disposal calculation methodology changed in 2021/22 resulting in reduced expected book value amount.	-64,000	-	0	-	0	-	0
General	Mudgee Valley Park Expansion - Adjust for more spent last year after revote was done.	-64,527	-	0	UNSPENT LOANS	64,527	-	0
General	Mudgee Cycle And Pedestrian Network Plan - Revote budget into the 2023/24 financial year	-107,500	GRT - STRATEGIC PLANNING GRANTS	86,000	CAPITAL PROGRAM RESERVE	21,500	-	0
General	Rural Sealed Regional Road Repair Program 2021/22 - Savings realised	-137,323	RMS CONTRIBUTIONS - CAPITAL	68,661	-	0	-	0
General	Wollar Road Heavy Patching - Transport for NSW has confirmed that this project can be merged with the Natural Disaster Wollar Repairs project to be funded by the Natural Disaster grant.	-200,000	-	0	-	0	-	0
General	Drainage Capital Improvements - Utilise funding to complete culvert installations in rural areas and drainage maintenance.	-222,244	-	0	ASSET REPLACEMENT RESERVE	222,244	-	0
General	Insurance - General - Property insurance	-263,340	-	0	-	0	-	0
General	Hill End Road Safety Improvements - Project being completed efficiently so savings made.	-400,000	RMS CONTRIBUTIONS - CAPITAL	400,000	-	0	-	0
General	Saleyards Lane Development Sales - It is expected that the development will be completed by 30 June, however sales will not be able to occur until 2023/24 due to delays in development.	-719,004	DOA - PROCEEDS FROM SALE - REAL ESTATE	3,356,369	LAND DEVELOPMENT RESERVE	(3,356,369)	LAND DEVELOPMENT RESERVE	25,000

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Natural Disaster Pothole Repair - Grant to be allocated to Urban, Rural and Regional road maintenance budgets.	-778,670	GRT - BUSHFIRE & EMERGENCY SERVICES -OP	778,670	-	0	-	0
General	Putta Bucca Training Camp Facility -Stage 2 - Move budget all into one project as the works will be done in conjunction of each other rather than stages.	-952,873	GRT - RECREATION - CAPITAL	952,873	-	0	-	0
General	Putta Bucca Training Camp Facility - Stage3 - Move budget all into one project as the works will be done in conjunction of each other rather than stages.	-1,166,000	GRT - RECREATION - CAPITAL	1,166,000	-	0	-	0
Saleyards	Saleyards Administration - Depreciation adjustment (non-cash)	5,500	-	0	-	0	-	0
Sewer	Mudgee Sewerage Strategy - Strategy cost 50% grant funded	660,000	GRT - SEWER OPERATING	(330,000)	-	0	-	0
Sewer	Sewer Treatment Works - Renewals - Funds utilised from the Racecourse Mudgee project which has been replaced by a grant funded project 125k. Additional 30k added back after incorrectly removed.	155,000	-	0	SEWER RESERVE	(155,000)	-	0
Sewer	Sewer Management & Administration - Depreciation adjustment (non-cash)	34,100	-	0	-	0	-	0
Sewer	Sewer Pump Station - Racecourse Mudgee - Need for project has been replaced by grant funded Mudgee Sewerage strategy project. These funds will be used for the Sewer treatment work renewals.	-125,000	-	0	S64	125,000	-	0
Sewer	Sewer Management Studies - Reallocate budget to new grant funded project for the Mudgee Sewerage Strategy.	-330,000	-	0	-	0	-	0
Sewer	Mudgee Sewerage Network & Treatment Plant Upgrade - Transfer grant to new project code Mudgee Sewerage strategy	-550,000	GRT - SEWER CAPITAL	550,000	-	0	-	0
Waste	New Tip Cell Construction - Total project increase by \$2.2m, funded by \$1m additional borrowing, \$1.2m transfer from waste reserve	1,998,082	-	0	UNSPENT LOANS	(1,998,082)	-	0
Waste	Rural Waste Depot Upgrades - Prices have been received for the compactor bins at the Gulgong and Kandos Waste Transfer Stations and are higher than expected. Additional funds required to complete the work at both sites.	40,000	-	0	WASTE RESERVE	(40,000)	-	0
Waste	Waste - General Operations - Adjust interest for future period for change in interest rates	19,700	-	0	-	0	-	0

CORPORATE: FINANCE

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
Waste	Kandos WTS Office Replacement - Moved into the next financial year so that it can be done at the same time as other demolition jobs.	-11,645	-	0	WASTE RESERVE	1,543	-	0
Waste	Waste Sites Rehabilitation - Geotechnical testing carried out in November has shown that the material we will be excavating from the new landfill cell area will not be suitable for Phytocapping without treatment. Therefore the existing method has to be altered. We will cut to stockpile from the new cell and then treat and blend (with appropriate Geotechnical testing) and cap existing cell next financial year	-1,450,000	-	0	WASTE RESERVE	1,450,000	-	0
Water	Water Mains - Mayne Street - Increase forecast project costs	40,000	-	0	WATER RESERVE	(40,000)	-	0
Water	Water Management & Administration - Property insurance and Depreciation adjustment (non-cash)	30,900	-	0	-	0	-	0
Water	Water Mains - Saville Row Kandos - To replace the existing gal service line due to failure numerous times over the last few months.	30,000	-	0	-	0	-	0
Water	Water Mains - Capital - Decrease capital budget only by 110k as this was used to for water mains allocated for Bayley St. \$40k transfer to Mayne St	-150,000	-	0	WATER RESERVE	150,000	-	0
Water	Water Augmentation - Mudgee Headworks - Defer into 2023/24 due to resourcing.	-299,999	GRT - WATER CAPITAL	91,292	S64	186,050	WATER RESERVE	22,657
Total		13,126,800		(9,397,173)		1,358,306		47,657

1.2 2023/24

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Putta Bucca Training Camp Facility - Stage 1 - Move budget all into one project as the works will be done in conjunction of each other rather than stages.	9,933,712	GRT - RECREATION - CAPITAL	(8,175,864)	CAPITAL PROGRAM RESERVE	(1,757,848)	-	0
General	Saleyards Lane Development Sales - It is expected that the development will be completed by 30 June, however sales will not be able to occur until 2023/24 due to delays in development.	719,004	DOA - PROCEEDS FROM SALE - REAL ESTATE	(3,356,369)	LAND DEVELOPMENT RESERVE	3,356,369	-	0
General	Active Parks - Administration - Depreciation adjustment (non-cash)	115,800	-	0	-	0	-	0
General	Local Sealed Bridge Maintenance - Depreciation adjustment (non-cash)	96,200	-	0	-	0	-	0
General	Regional Rural Sealed Bridge Maintenance - Depreciation adjustment (non-cash)	89,500	-	0	-	0	-	0
General	Environmental Protection Grant - Environmental project grant, details to be announced	58,500	GRT - ENVIRONMENT GRANTS	(46,500)	-	0	-	0
General	Information Technology Operations - Financial reporting software transfer expense (\$13k), Pulse corporate planning module (\$5.5k) for 3 years and \$63k Depreciation adjustment (non-cash). Trainee ICT Support in 23.24 and 24.25 partially subsidised	54,412	-	0	-	0	-	0
General	Stormwater Master Planning Mudgee Development - Defer half of budget to next year	50,000	-	0	DEVELOPER CONTRIBUTIONS	(50,000)	-	0
General	Passive Parks - Administration - Depreciation adjustment (non-cash)	37,600	-	0	-	0	-	0
General	Corporate Buildings Admin - Depreciation adjustment (non-cash)	32,000	-	0	-	0	-	0
General	Art Gallery Operations - Move \$4.5k to Art Gallery maintenance where expenses are more appropriate. \$15k property insurance, \$18k Depreciation adjustment (non-cash)	23,631	-	0	-	0	-	0
General	Community Buildings Administration - Depreciation adjustment (non-cash)	20,300	-	0	-	0	-	0
General	Apex Park Gulgong - Irrigation Renewal - Defer project to next FY. Additional budget from the Capital	20,000	-	0	ASSET REPLACEMENT RESERVE	(20,000)	-	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
	irrigation project will be proposed for next financial year to assist with this project delivery.							
General	Library Building - Mudgee - Depreciation adjustment (non-cash)	19,200	-	0	-	0	-	0
General	Council Works Depots - Buildings - Depreciation adjustment (non-cash)	16,800	-	0	-	0	-	0
General	Rural Sealed Regional Road Admin - Depreciation adjustment (non-cash)	8,900	-	0	-	0	-	0
General	Airport - Operations & Maintenance - Depreciation adjustment (non-cash)	8,777	-	0	-	0	-	0
General	Property - Income - Depreciation adjustment (non-cash)	7,600	-	0	-	0	-	0
General	Footways - Administration - Depreciation adjustment (non-cash)	7,300	-	0	-	0	-	0
General	Carparking - Administration - Depreciation adjustment (non-cash)	6,300	-	0	-	0	-	0
General	Commercial Prop - Administration - Depreciation adjustment (non-cash)	6,300	-	0	-	0	-	0
General	Library - General Operations - Depreciation adjustment (non-cash)	4,700	-	0	-	0	-	0
General	Caravan Park - Mudgee Valley Park - Depreciation adjustment (non-cash)	3,800	-	0	-	0	-	0
General	Pool Operations - Gulgong - Depreciation adjustment (non-cash)	3,564	-	0	-	0	-	0
General	Cemetery Mtce - Administration - Depreciation adjustment (non-cash)	3,500	-	0	-	0	-	0
General	Caravan Park - Cudgegong Waters - Depreciation adjustment (non-cash)	3,400	-	0	-	0	-	0
General	Pool Operations - Kandos - Property insurance	2,491	-	0	-	0	-	0
General	Lg Housing - Walter Street Units - Property insurance	2,400	-	0	-	0	-	0
General	Pool Operations - Mudgee - Additional funding required to improve drainage around water park and club room repairs. \$4k Depreciation adjustment (non-cash)	2,337	-	0	-	0	-	0
General	State Emergency Services - Property insurance	2,100	-	0	-	0	-	0
General	Lg Housing - Denison Street Units - Property insurance	2,100	-	0	-	0	-	0
General	Caravan Park - Riverside - Property insurance	2,100	-	0	-	0	-	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Aged Care Units - Cooyal/Anderson St Gulgong - Property insurance	1,400	-	0	-	0	-	0
General	Public Toilets - General Operations - Property insurance	1,400	-	0	-	0	-	0
General	Community Centres - 70 Court Street - Depreciation adjustment (non-cash)	1,400	-	0	-	0	-	0
General	Animal & Pest Control - Property insurance	1,000	-	0	-	0	-	0
General	Caravan Park - Rylstone - Property insurance	1,000	-	0	-	0	-	0
General	Aged Care Units - Louee Street Rylstone - Property insurance	900	-	0	-	0	-	0
General	Community Centres - Hargraves Court - Property insurance	800	-	0	-	0	-	0
General	Aged Care Units - Mudgee Street Rylstone - Property insurance	600	-	0	-	0	-	0
General	Tourism Operations - Increase due to variation in tourism contract for IT support \$15k. Property insurance \$300	15,500	-	0	-	0	-	0
General	Seal Extension - Coricudgy Road - Funding remaining from Nullo Repair to be used for the Coricudgy seal extension. \$11k to be used for initial works and the remainder allocated to 2023/24.	0	GRT - BUSHFIRE & EMERGENCY SERVICES - CAPITAL	(52,690)	SEAL EXTENSION PROGRAM RESERVE	52,690	-	0
General	Balance Sheet - Loan for Mudgee tip extension	0	-	0	-	0	-	0
General	Waste - Commercial Waste - Remove oncosts calculated twice	-8,388	-	0	-	0	-	0
General	Insurance - General - Property insurance	-265,973	-	0	-	0	-	0
General	Putta Bucca Training Camp Facility -Stage 2 - Move budget all into one project as the works will be done in conjunction of each other rather than stages.	-1,761,864	GRT - RECREATION - CAPITAL	1,761,864	-	0	-	0
General	Putta Bucca Training Camp Facility - Stage3 - Move budget all into one project as the works will be done in conjunction of each other rather than stages.	-8,171,848	GRT - RECREATION - CAPITAL	6,414,000	CAPITAL PROGRAM RESERVE	1,757,848	-	0
Saleyards	Saleyards Administration - Depreciation adjustment (non-cash)	17,400	-	0	-	0	-	0
Sewer	Mudgee Sewerage Strategy - Strategy cost 50% grant funded	440,000	GRT - SEWER OPERATING	(220,000)	-	0	-	0
Sewer	Sewer Management & Administration - Depreciation adjustment (non-cash)	-50,950	-	0	-	0	-	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
Waste	Waste Sites Rehabilitation - Geotechnical testing carried out in November has shown that the material we will be excavating from the new landfill cell area will not be suitable for Phytocapping without treatment. Therefore the existing method has to be altered. We will cut to stockpile from the new cell and then treat and blend (with appropriate Geotechnical testing) and cap existing cell next financial year	1,450,000	-	0	WASTE RESERVE	(1,450,000)	-	0
Waste	New Tip Cell Construction - Total project increase by \$2.2m, funded by \$1m additional borrowing, \$1.2m transfer from waste reserve	215,900	-	0	UNSPENT LOANS	(215,900)	-	0
Waste	Waste - General Operations - Adjust interest for future period for change in interest rates	99,943	-	0	-	0	-	0
Waste	Kandos WTS Office Replacement - Moved into the next financial year so that it can be done at the same time as other demolition jobs.	11,645	-	0	WASTE RESERVE	(1,543)	-	0
Water	Water Augmentation - Mudgee Headworks - Defer into 2023/24 due to resourcing.	299,999	GRT - WATER CAPITAL	(91,292)	\$64	(186,050)	WATER RESERVE	(22,657)
Water	Water Management & Administration - Property insurance and Depreciation adjustment (non-cash)	30,300	-	0	-	0	-	0
Total		3,694,492		(3,766,851)		1,485,566		(22,657)

1.3 2024/25

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Active Parks - Administration - Depreciation adjustment (non-cash)	127,300	-	0	-	0	-	0
General	Local Sealed Bridge Maintenance - Depreciation adjustment (non-cash)	105,700	-	0	-	0	-	0
General	Regional Rural Sealed Bridge Maintenance - Depreciation adjustment (non-cash)	98,300	-	0	-	0	-	0
General	Passive Parks - Administration - Depreciation adjustment (non-cash)	41,300	-	0	-	0	-	0
General	Corporate Buildings Admin - Depreciation adjustment (non-cash)	35,200	-	0	-	0	-	0
General	Information Technology Operations - Financial reporting software transfer expense (\$13k). Pulse corporate planning module (\$5.5k) for 3 years and \$63k Depreciation adjustment (non-cash). Trainee ICT Support in 23.24 and 24.25 partially subsidised	29,628	-	0	-	0	-	0
General	Art Gallery Operations - Move \$4.5k to Art Gallery maintenance where expenses are more appropriate. \$15k property insurance, \$18k Depreciation adjustment (non-cash)	26,539	-	0	-	0	-	0
General	Community Buildings Administration - Depreciation adjustment (non-cash)	22,300	-	0	-	0	-	0
General	Library Building - Mudgee - Depreciation adjustment (non-cash)	21,100	-	0	-	0	-	0
General	Council Works Depots - Buildings - Depreciation adjustment (non-cash)	18,400	-	0	-	0	-	0
General	Airport - Operations & Maintenance - Depreciation adjustment (non-cash)	10,294	-	0	-	0	-	0
General	Rural Sealed Regional Road Admin - Depreciation adjustment (non-cash)	9,800	-	0	-	0	-	0
General	Property - Income - Depreciation adjustment (non-cash)	8,300	-	0	-	0	-	0
General	Footways - Administration - Depreciation adjustment (non-cash)	8,100	-	0	-	0	-	0
General	Carparking - Administration - Depreciation adjustment (non-cash)	6,900	-	0	-	0	-	0
General	Commercial Prop - Administration - Depreciation adjustment (non-cash)	6,900	-	0	-	0	-	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Library - General Operations - Depreciation adjustment (non-cash)	5,200	-	0	-	0	-	0
General	Pool Operations - Gulgong - Depreciation adjustment (non-cash)	4,683	-	0	-	0	-	0
General	Caravan Park - Mudgee Valley Park - Depreciation adjustment (non-cash)	4,200	-	0	-	0	-	0
General	Cemetery Mtce - Administration - Depreciation adjustment (non-cash)	3,800	-	0	-	0	-	0
General	Caravan Park - Cudgegong Waters - Depreciation adjustment (non-cash)	3,700	-	0	-	0	-	0
General	Pool Operations - Mudgee - Additional funding required to improve drainage around water park and club room repairs. \$4k Depreciation adjustment (non-cash)	3,416	-	0	-	0	-	0
General	Pool Operations - Kandos - Property insurance	3,346	-	0	-	0	-	0
General	Lg Housing - Walter Street Units - Property insurance	2,600	-	0	-	0	-	0
General	Lg Housing - Denison Street Units - Property insurance	2,400	-	0	-	0	-	0
General	State Emergency Services - Property insurance	2,300	-	0	-	0	-	0
General	Caravan Park - Riverside - Property insurance	2,300	-	0	-	0	-	0
General	Public Toilets - General Operations - Property insurance	1,600	-	0	-	0	-	0
General	Community Centres - 70 Court Street - Depreciation adjustment (non-cash)	1,600	-	0	-	0	-	0
General	Aged Care Units - Cooyal/Anderson St Gulgong - Property insurance	1,500	-	0	-	0	-	0
General	Animal & Pest Control - Property insurance	1,100	-	0	-	0	-	0
General	Caravan Park - Rylstone - Property insurance	1,100	-	0	-	0	-	0
General	Aged Care Units - Louee Street Rylstone - Property insurance	1,000	-	0	-	0	-	0
General	Community Centres - Hargraves Court - Property insurance	900	-	0	-	0	-	0
General	Aged Care Units - Mudgee Street Rylstone - Property insurance	700	-	0	-	0	-	0
General	Tourism Operations - Increase due to variation in tourism contract for IT support \$15k. Property insurance \$300	15,500	-	0	-	0	-	0
General	Balance Sheet - Loan for Mudgee tip extension	0	-	0	-	0	-	0
General	Waste - Commercial Waste - Remove oncosts calculated twice	-8,598	-	0	-	0	-	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Insurance - General - Property insurance	-271,293	-	0	-	0	-	0
Saleyards	Saleyards Administration - Depreciation adjustment (non-cash)	19,100	-	0	-	0	-	0
Sewer	Sewer Management & Administration - Depreciation adjustment (non-cash)	-44,145	-	0	-	0	-	0
Waste	Waste - General Operations - Adjust interest for future period for change in interest rates	102,521	-	0	-	0	-	0
Water	Water Management & Administration - Property insurance and Depreciation adjustment (non-cash)	41,280	-	0	-	0	-	0
Total		477,871		0		0		0

CORPORATE: FINANCE |

1.4 2025/26

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Active Parks - Administration - Depreciation adjustment (non-cash)	127,300	-	0	-	0	-	0
General	Local Sealed Bridge Maintenance - Depreciation adjustment (non-cash)	105,700	-	0	-	0	-	0
General	Regional Rural Sealed Bridge Maintenance - Depreciation adjustment (non-cash)	98,300	-	0	-	0	-	0
General	Passive Parks - Administration - Depreciation adjustment (non-cash)	41,300	-	0	-	0	-	0
General	Corporate Buildings Admin - Depreciation adjustment (non-cash)	35,200	-	0	-	0	-	0
General	Art Gallery Operations - Move \$4.5k to Art Gallery maintenance where expenses are more appropriate. \$15k property insurance, \$18k Depreciation adjustment (non-cash)	26,539	-	0	-	0	-	0
General	Community Buildings Administration - Depreciation adjustment (non-cash)	22,300	-	0	-	0	-	0
General	Library Building - Mudgee - Depreciation adjustment (non-cash)	21,100	-	0	-	0	-	0
General	Council Works Depots - Buildings - Depreciation adjustment (non-cash)	18,400	-	0	-	0	-	0
General	Airport - Operations & Maintenance - Depreciation adjustment (non-cash)	10,294	-	0	-	0	-	0
General	Rural Sealed Regional Road Admin - Depreciation adjustment (non-cash)	9,800	-	0	-	0	-	0
General	Property - Income - Depreciation adjustment (non-cash)	8,300	-	0	-	0	-	0
General	Footways - Administration - Depreciation adjustment (non-cash)	8,100	-	0	-	0	-	0
General	Carparking - Administration - Depreciation adjustment (non-cash)	6,900	-	0	-	0	-	0
General	Commercial Prop - Administration - Depreciation adjustment (non-cash)	6,900	-	0	-	0	-	0
General	Library - General Operations - Depreciation adjustment (non-cash)	5,200	-	0	-	0	-	0
General	Pool Operations - Gulgong - Depreciation adjustment (non-cash)	4,683	-	0	-	0	-	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Caravan Park - Mudgee Valley Park - Depreciation adjustment (non-cash)	4,200	-	0	-	0	-	0
General	Cemetery Mtce - Administration - Depreciation adjustment (non-cash)	3,800	-	0	-	0	-	0
General	Caravan Park - Cudgegong Waters - Depreciation adjustment (non-cash)	3,700	-	0	-	0	-	0
General	Pool Operations - Mudgee - Additional funding required to improve drainage around water park and club room repairs. \$4k Depreciation adjustment (non-cash)	3,416	-	0	-	0	-	0
General	Pool Operations - Kandos - Property insurance	3,346	-	0	-	0	-	0
General	Lg Housing - Walter Street Units - Property insurance	2,600	-	0	-	0	-	0
General	Lg Housing - Denison Street Units - Property insurance	2,400	-	0	-	0	-	0
General	State Emergency Services - Property insurance	2,300	-	0	-	0	-	0
General	Caravan Park - Riverside - Property insurance	2,300	-	0	-	0	-	0
General	Public Toilets - General Operations - Property insurance	1,600	-	0	-	0	-	0
General	Community Centres - 70 Court Street - Depreciation adjustment (non-cash)	1,600	-	0	-	0	-	0
General	Aged Care Units - Cooyal/Anderson St Gulgong - Property insurance	1,500	-	0	-	0	-	0
General	Animal & Pest Control - Property insurance	1,100	-	0	-	0	-	0
General	Caravan Park - Rylstone - Property insurance	1,100	-	0	-	0	-	0
General	Aged Care Units - Louee Street Rylstone - Property insurance	1,000	-	0	-	0	-	0
General	Community Centres - Hargraves Court - Property insurance	900	-	0	-	0	-	0
General	Aged Care Units - Mudgee Street Rylstone - Property insurance	700	-	0	-	0	-	0
General	Tourism Operations - Increase due to variation in tourism contract for IT support \$15k. Property insurance \$300	15,500	-	0	-	0	-	0
General	Balance Sheet - Loan for Mudgee tip extension	0	-	0	-	0	-	0
General	Information Technology Operations - Financial reporting software transfer expense (\$13k), Pulse corporate planning module (\$5.5k) for 3 years and \$63k Depreciation adjustment (non-cash). Trainee ICT Support in 23.24 and 24.25 partially subsidised	-872	-	0	-	0	-	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$
General	Waste - Commercial Waste - Remove oncosts calculated twice	-8,813	-	0	-	0	-	0
General	Insurance - General - Property insurance	-271,293	-	0	-	0	-	0
Saleyards	Saleyards Administration - Depreciation adjustment (non-cash)	19,100	-	0	-	0	-	0
Sewer	Sewer Management & Administration - Depreciation adjustment (non-cash)	-44,145	-	0	-	0	-	0
Waste	Waste - General Operations - Adjust interest for future period for change in interest rates	177,706	-	0	-	0	-	0
Water	Water Management & Administration - Property insurance and Depreciation adjustment (non-cash)	41,280	-	0	-	0	-	0
Total		522,341		0		0		0

2. Cash and Investment Summary

RESERVE	Opening Balance	Current Budgeted Movement	Proposed Budgeted Changes	Revised Budget Movement	Revised Budget Closing Balance	Actual Balance Year To Date
Internal Reserves						
Employee Leave Entitlements	3,195	102	0	102	3,297	3,246
Land Development	3,565	1,795	(3,331)	(1,536)	2,029	3,554
Election	110	80	0	80	190	150
Plant Replacement	9,502	(2,243)	0	(2,243)	7,259	7,888
Asset Replacement	4,206	(723)	205	(518)	3,688	4,702
Capital Program	6,074	(3,907)	2	(3,905)	2,169	6,481
Livestock Exchange	34	0	0	0	34	34
State Roads Warranty	388	0	0	0	388	388
Future Fund	1,120	350	0	350	1,470	1,295
Community Plan	428	(420)	0	(420)	8	428
Seal Extension Program	2,526	(738)	0	(738)	1,787	2,132
Unspent Loan	3,520	(4,857)	2,546	(2,311)	1,209	1,413
Other Internal Restrictions	5,615	(5,615)	0	(5,615)	0	2,808
TOTAL INTERNAL RESERVES	40,284	(16,176)	(579)	(16,756)	23,528	34,520
External Reserves						
Waste	3,618	(1,135)	1,432	297	3,915	4,024
Sewer	11,362	(405)	(155)	(560)	10,802	12,435
Water	8,886	(925)	133	(793)	8,094	9,336
Community Services	77	0	0	0	77	77
Community Tenancy Scheme	251	47	0	47	298	251
Family Day Care	176	(43)	0	(43)	133	157
Bequest - Simpkins Park	101	0	0	0	101	101
Community Transport Vehicle Replacement	363	(36)	0	(36)	327	409
Public Road Closure Compensation	1,080	0	0	0	1,080	1,080
Other External Restrictions	45	0	0	0	45	45

CORPORATE: FINANCE |

RESERVE	Opening Balance	Current Budgeted Movement	Proposed Budgeted Changes	Revised Budget Movement	Revised Budget Closing Balance	Actual Balance Year To Date
Developer Contributions (VPA)	4,180	96	0	96	4,276	4,596
Developer Contributions (7.11 & 7.12)	5,626	(281)	(30)	(311)	5,315	5,663
Developer Contributions (S64 Water)	8,096	(284)	386	102	8,199	8,585
Developer Contributions (S64 Sewer)	4,369	(755)	275	(480)	3,889	4,631
Unspent Grants	871	(442)	(56)	(498)	374	734
Waste Fund Unrestricted Cash	2,612	640	9	649	3,261	3,708
Sewer Fund Unrestricted Cash	3,017	(719)	0	(719)	2,298	3,669
Water Fund Unrestricted Cash	1,436	(531)	(30)	(561)	875	1,003
Contract Liabilities	12,379		0	0	12,379	17,970
Trust Deposits	713		0	0	713	523
TOTAL EXTERNAL RESERVES	69,258	(4,772)	1,964	(2,808)	66,450	78,996
TOTAL RESERVES	109,541	-20,949	1,385	-19,564	89,978	113,516
Unrestricted Cash	17,970	(4,986)	(561)	(5,547)	12,423	19,225
TOTAL RESTRICTED CASH, CASH EQUIVALENTS AND INVESTMENTS	127,511	(25,935)	824	(25,111)	102,401	132,741

3. Unrestricted Cash by Fund

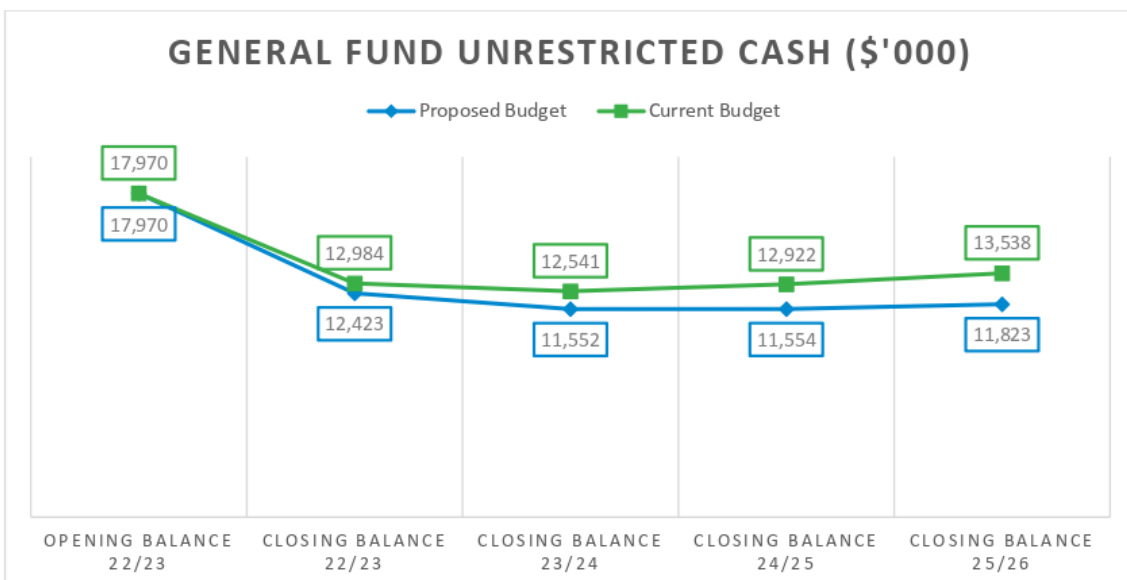
3.1 General Fund

Council finished the 2021/22 financial year with an unrestricted cash balance of \$17.97 million. As adopted by Council the Original Budget projected a decrease to 30 June 2023 of \$2,234 million. Council has since adopted the following budget movements, summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(2,234)	Decrease
Revotes	(1,442)	Decrease
Approved variations	(1,310)	Decrease
QBR proposed variations	(561)	Decrease
Estimated movement to 30 June 2022	(5,547)	Decrease
Projected balance at 30 June 2022	12,423	

A projected unrestricted cash balance of \$12.423 million represents about 7 weeks of Council's 2022/23 operating expenditure budget. This is a high level of unrestricted cash and is adequate to ensure Council is able to meet its debts and obligations as they fall due.

The General Fund projected unrestricted cash balance over the next four years is shown below.



CORPORATE: FINANCE |

3.2 Water Fund

Council finished the 2021/22 financial year with a Water fund unrestricted cash balance of \$1.435 million. As adopted by Council the Original Budget projected a decrease to 30 June 2023 of \$78k. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(78)	Decrease
Revotes	(77)	Decrease
Approved variations	(376)	Decrease
QBR proposed variations	(30)	Decrease
Estimated movement to 30 June 2023	(561)	Decrease
Projected balance at 30 June 2023	875	

3.3 Sewer Fund

Council finished the 2021/22 financial year with a Sewer Fund unrestricted cash balance of \$3.017 million. As adopted by Council the Original Budget projected a decrease to 30 June 2023 of \$154k. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(154)	Decrease
Revotes	(76)	Decrease
Approved variations	(489)	Decrease
QBR proposed variations	0	Decrease
Estimated movement to 30 June 2023	(719)	Decrease
Projected balance at 30 June 2023	2,298	

3.4 Waste Fund

Council finished the 2021/22 financial year with a Waste Fund unrestricted cash balance of \$2.612 million. As adopted by Council the Original Budget projected an increase to 30 June 2023 of \$657k. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	657	Increase
Revotes	(10)	Decrease
Approved variations	(7)	Decrease
QBR proposed variations	9	Increase
Estimated movement to 30 June 2023	649	Increase
Projected balance at 30 June 2023	3,261	

3.5 Other Funds

Council maintains a number of other funds including:

- Private Works
- Saleyards
- Mudgee Sports Council
- Gulgong Sports Council
- Rylstone Sports Council

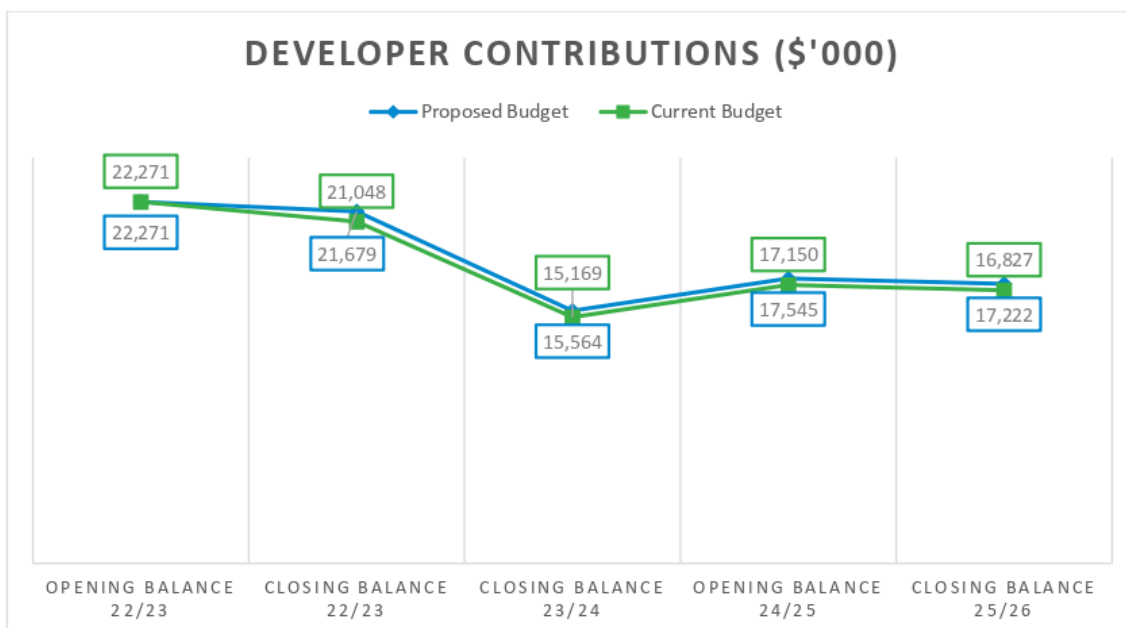
At 30 June of each financial year, the cash balance held in the above Funds forms part of the overall General Fund Unrestricted Cash Balance.

4. Developer Contributions – Section 64, 7.11 and 7.12

Council finished the 2021/22 financial year with a Developer Contributions balance of \$22.271 million. As adopted by Council the Original Budget projected a decrease to 30 June 2023 of \$4.671 million. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(4,671)	Decrease
Revotes	(93)	Decrease
Approved variations	3,541	Increase
QBR proposed variations	631	Increase
Estimated movement to 30 June 2023	(592)	Decrease
Projected balance at 30 June 2023	21,679	

The following chart shows the projected balances over a four year period.



Detailed Section 64, 7.11 & 7.12 movements and current balances are as follows:

S94/64 Plan Item	Opening Balance	Budget Transfers To	Budget Transfers From	Budget Closing Balance	Current Balance
Traffic Management	1,287	180	178	1,289	1,470
Open Space	2,161	104	80	2,186	2,194
Community Facilities	784	31	335	480	532
Administration	495	42	91	446	523
Civic Improvements	22	0	-	22	23
Car Parking	261	2	-	263	263
S94A Levies	422	41	-	463	447
Drainage – 2A	195	22	50	167	211
Total S94 Contributions	5,626	422	734	5,315	5,663
S64 Sewer	4,369	420	900	3,889	4,631
S64 Water	8,096	830	728	8,199	8,585
Voluntary Planning Agreements	4,180	1,057	960	4,276	4,596
Total Developer Contributions	22,271	2,729	3,322	21,678	23,475

CORPORATE: FINANCE |

5. Loan Borrowings

Council's 2022/23 Operational Plan includes the proposed borrowings below.

Project	Fund	Original Budget \$'000	Current Budget \$'000	Proposed Variations \$'000	Proposed Budget \$'000	Actual \$'000
Solar Farm Initiative - Stage 3	General Fund	4,000	-	-	-	-
New Tip Cell Construction	Waste Services	3,272	1,272	3,228	4,500	-
Mudgee Valley Park Expansion	General Fund	2,400	-	-	-	-

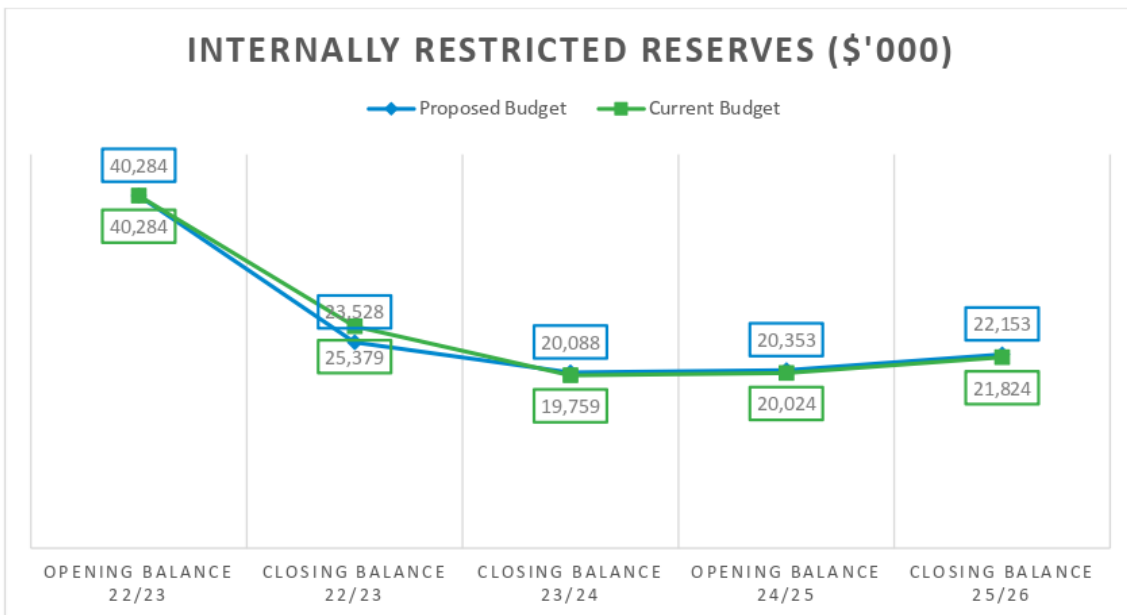
6. Reserves

6.1 Internally Restricted Reserves

Council finished the 2021/22 financial year with an Internally Restricted Reserve balance of \$40.284 million. As adopted by Council the Original Budget projected a decrease to 30 June 2023 of \$9.669 million. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(9,669)	Decrease
Revotes	(8,235)	Decrease
Approved variations	2,999	Increase
QBR proposed variations	(1,851)	Decrease
Estimated movement to 30 June 2023	(16,756)	Decrease
Projected balance at 30 June 2023	23,528	

The following chart shows the projected balances over a four year period.



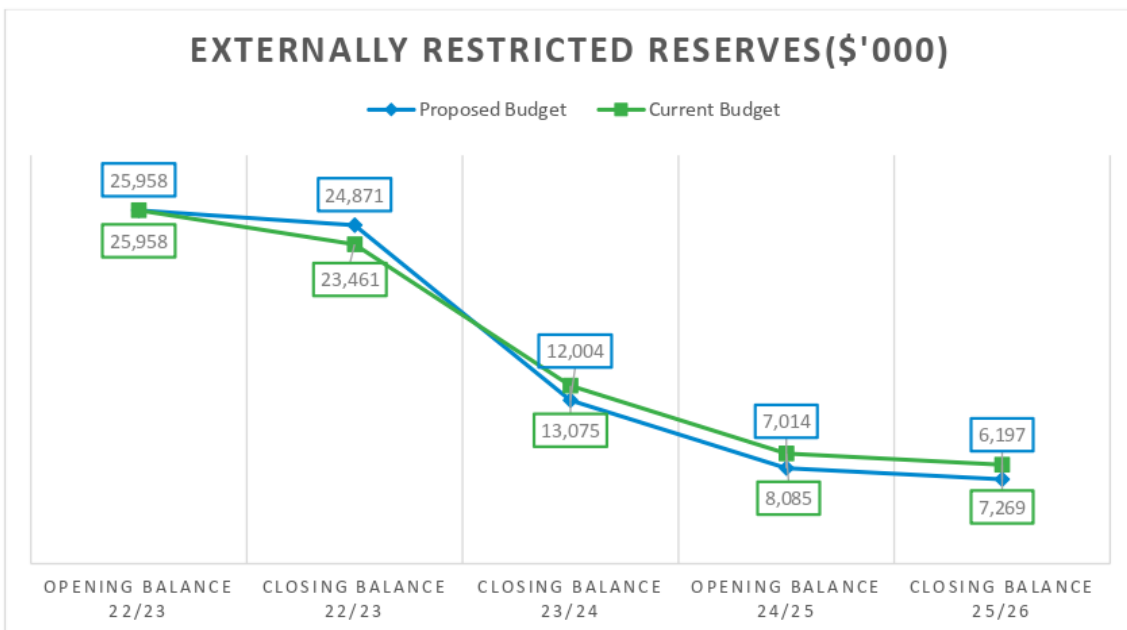
CORPORATE: FINANCE |

6.2 Externally Restricted Reserves

Council finished the 2022/23 financial year with an Externally Restricted Reserve balance of \$25.958 million. As adopted by Council the Original budget projected an increase to 30 June 2023 of \$7.035 million. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(7,035)	Decrease
Revotes	(410)	Decrease
Approved variations	4,948	Increase
QBR proposed variations	1,410	Increase
Estimated movement to 30 June 2023	(1,087)	Decrease
Projected balance at 30 June 2023	24,871	

The following chart shows the projected balances over a four year period.



7. Unspent Grants and Contributions

Council finished the 2021/22 financial year with unspent grants and contributions of \$0.87 million. As adopted by Council the Original Budget projected an increase of \$7k to 30 June 2023. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	7	Increase
Revotes	(349)	Decrease
Approved variations	(100)	Decrease
QBR proposed variations	(56)	Decrease
Estimated movement to 30 June 2023	(498)	Decrease
Projected balance at 30 June 2023	373	

8. Contract liabilities

The majority of Council's externally restricted contract liabilities are grants whereby payment has been received ahead of the grant agreement performance obligations being met. In other words Council has an obligation to spend the grant funds received in accordance with the agreement, but has not yet done so and cannot recognise the revenue until this occurs.

The **balance at 31 December 2022 is \$17.97 million**. This is all restricted to the General Fund.

The largest amounts held at the end of the quarter are:

- Ulan Road Strategy \$4.2 million
- Fixing Local Roads Program \$1.63 million
- Local Roads and Community Infrastructure Grant \$1.2 million
- Resources for Regions \$5.8 million (includes \$3.6 for Solar Array and \$1.9 for Glen Willow Lighting Upgrade)
- ACEN Stubbo Solar Farm - Blue Spring road upgrade contribution \$862k
- Disaster Recovery Funding grant \$937k
- Regional Housing Fund for Saleyards Lane \$683k

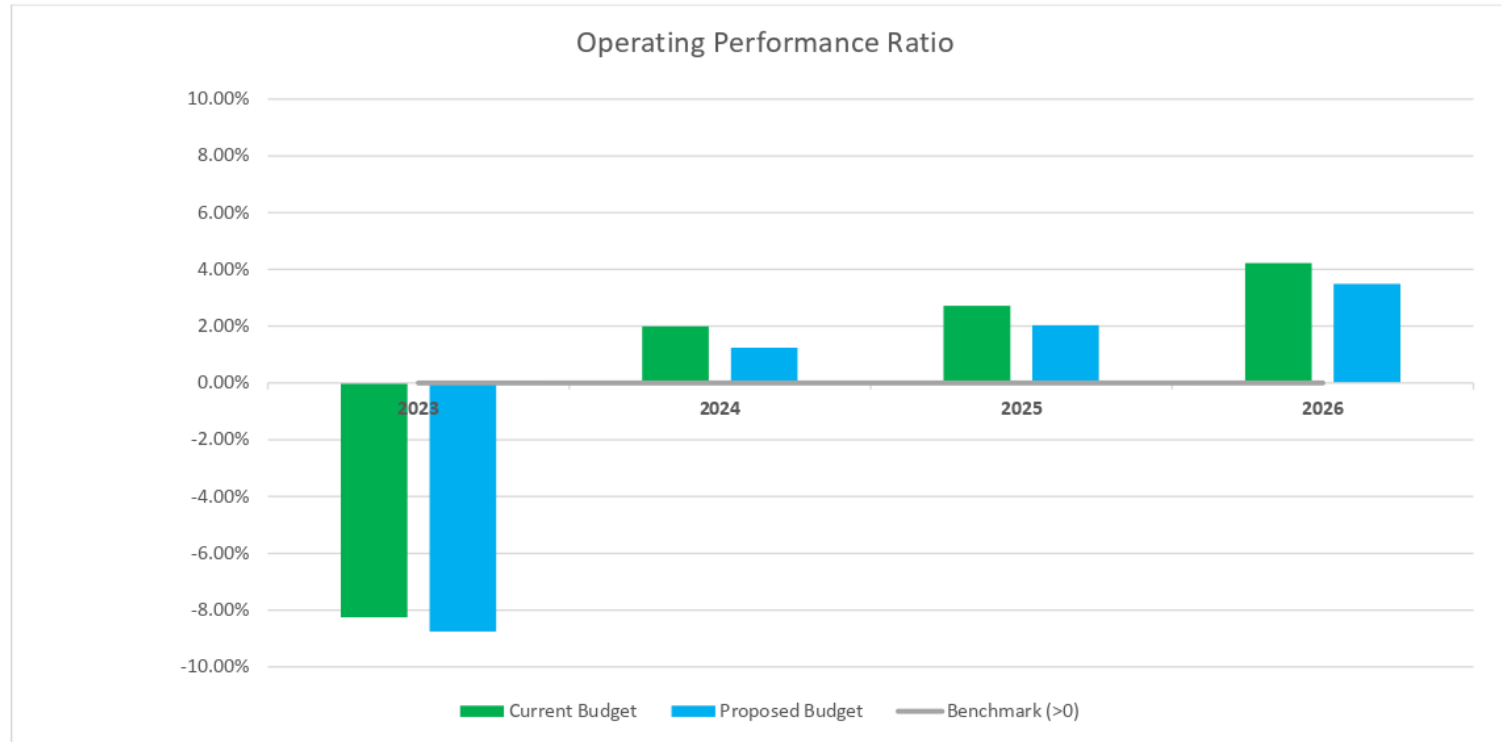
9. Consolidated Balance Sheet and Income Statement

Balance Sheet		
\$'000	ACTUAL YTD	ACTUAL 30 JUNE 2022
ASSETS		
Current Assets		
Cash & Cash Equivalents	4,311	5,343
Investments	82,427	83,427
Receivables	20,637	7,792
Inventories	1,517	1,640
Contract Assets	-	3,819
Current Assets classified as 'held for sale'	-	-
Other	108	291
Total Current Assets	109,000	102,312
Non-Current Assets		
Investments	46,000	39,000
Receivables	-	-
Infrastructure, Property, Plant & Equipment	1,123,891	1,123,576
Investment Property	8,709	8,709
Intangible Assets	295	339
Right of use assets	476	476
Total Non-Current Assets	1,179,371	1,172,100
TOTAL ASSETS	1,288,371	1,274,412
LIABILITIES		
Current Liabilities		
Payables	4,481	8,962
Contract liabilities	18,043	12,826
Lease liabilities	74	74
Borrowings	841	1,940
Employee benefit provisions	7,427	7,427
Provisions	2,453	2,467
Total Current Liabilities	33,319	33,696
Non-Current Liabilities		
Lease liabilities	430	430
Borrowings	14,333	14,333
Employee benefit provisions	565	565
Provisions	1,130	1,130
Total Non-Current Liabilities	16,458	16,458
Total LIABILITIES	49,777	50,154
Net Assets	1,238,594	1,224,258
EQUITY		
Retained Earnings	562,951	546,897
Revaluation Reserves	675,643	677,361
Other Reserves	-	-
Total Equity	1,238,594	1,224,258

Income Statement								
\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	ACTUAL YTD	% REVISED BUDGET	PROPOSED VARIATIONS	PROJECTED ANNUAL BUDGET	% PROJECTED ANNUAL BUDGET
INCOME								
Rates & Annual Charges	44,657	172	44,829	45,002	100%	-	44,829	100%
User Charges & Fees	16,740	5,440	22,180	6,387	29%	7,880	30,060	21%
Interest & Investment Revenue	754	-	754	1,266	168%	-	754	168%
Other Revenues	3,646	-	3,646	1,087	30%	-	3,646	30%
Grants & Contributions Operating	9,928	6,023	15,951	5,461	34%	5,305	21,256	26%
Grants & Contributions Capital	39,299	(4,538)	34,761	3,487	10%	354	35,115	10%
Total Income	115,024	7,097	122,121	62,690	51%	13,539	135,660	46%
EXPENDITURE								
Employee Benefits & Oncosts	31,891	1,615	33,506	15,795	47%	711	34,217	46%
Borrowing Costs	651	-	651	318	49%	-	651	49%
Materials & Contracts	26,089	11,857	37,946	15,402	41%	13,260	51,206	30%
Depreciation & Amortisation	19,502	1,109	20,611	7,847	38%	821	21,432	37%
Other Expenses	1,575	760	2,335	916	39%	-	2,335	39%
Loss on Disposal of Assets	(637)	1,388	751	13	2%	2,573	3,324	0%
Total Expenditure	79,071	16,729	95,800	40,291	42%	17,365	113,165	36%
Net Result	35,953	(9,632)	26,321	22,399		(3,826)	22,495	
Net Result before Capital Items	(3,346)	(5,094)	(8,440)	18,912		(4,180)	(12,620)	

Note: at the time of this report, the depreciation has not been processed for water and sewer

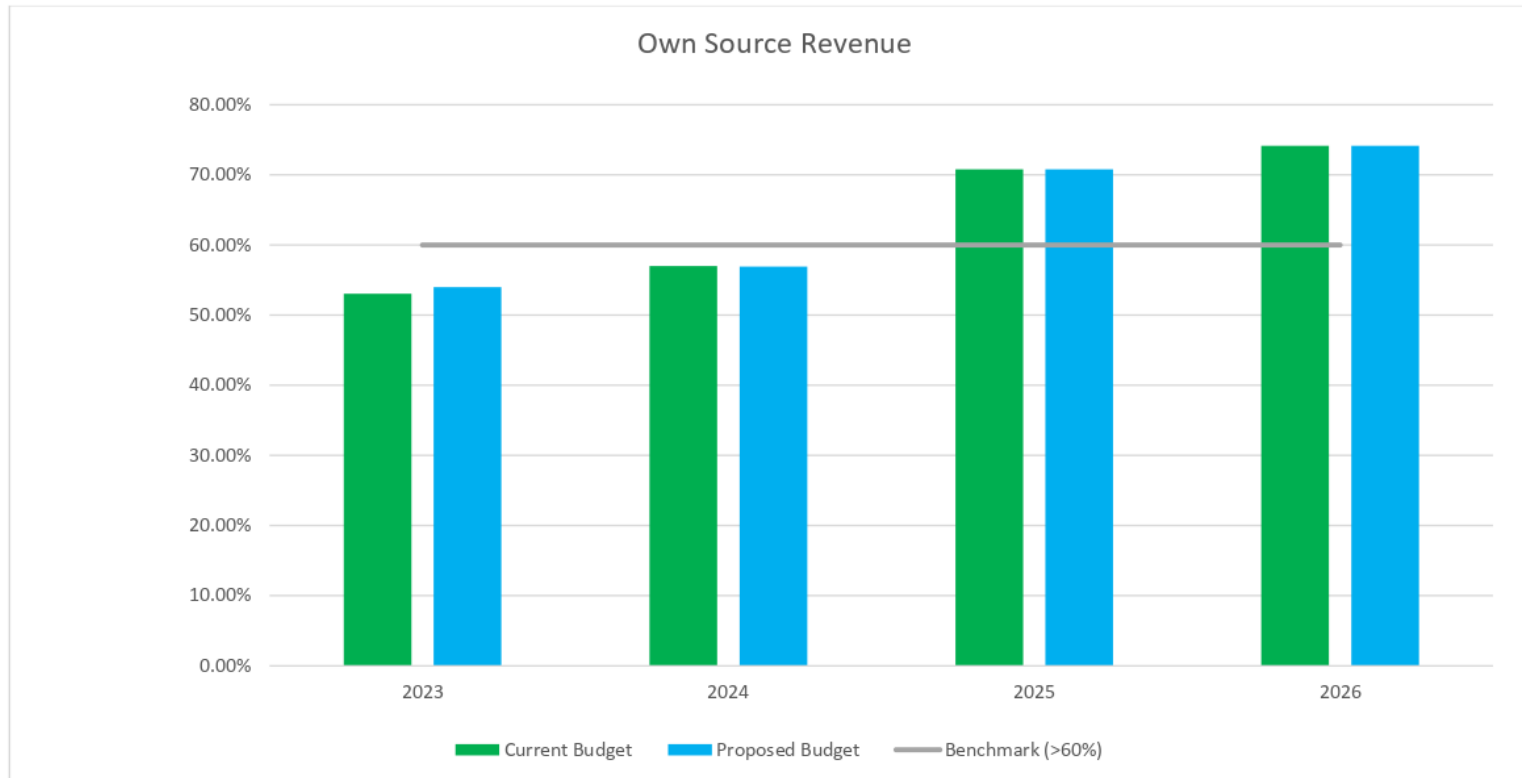
10. Key Financial Indicators



Note: Excludes Water & Sewer Fund

Measures Council’s ability to keep operating expenses, including depreciation, within its continuing revenue.

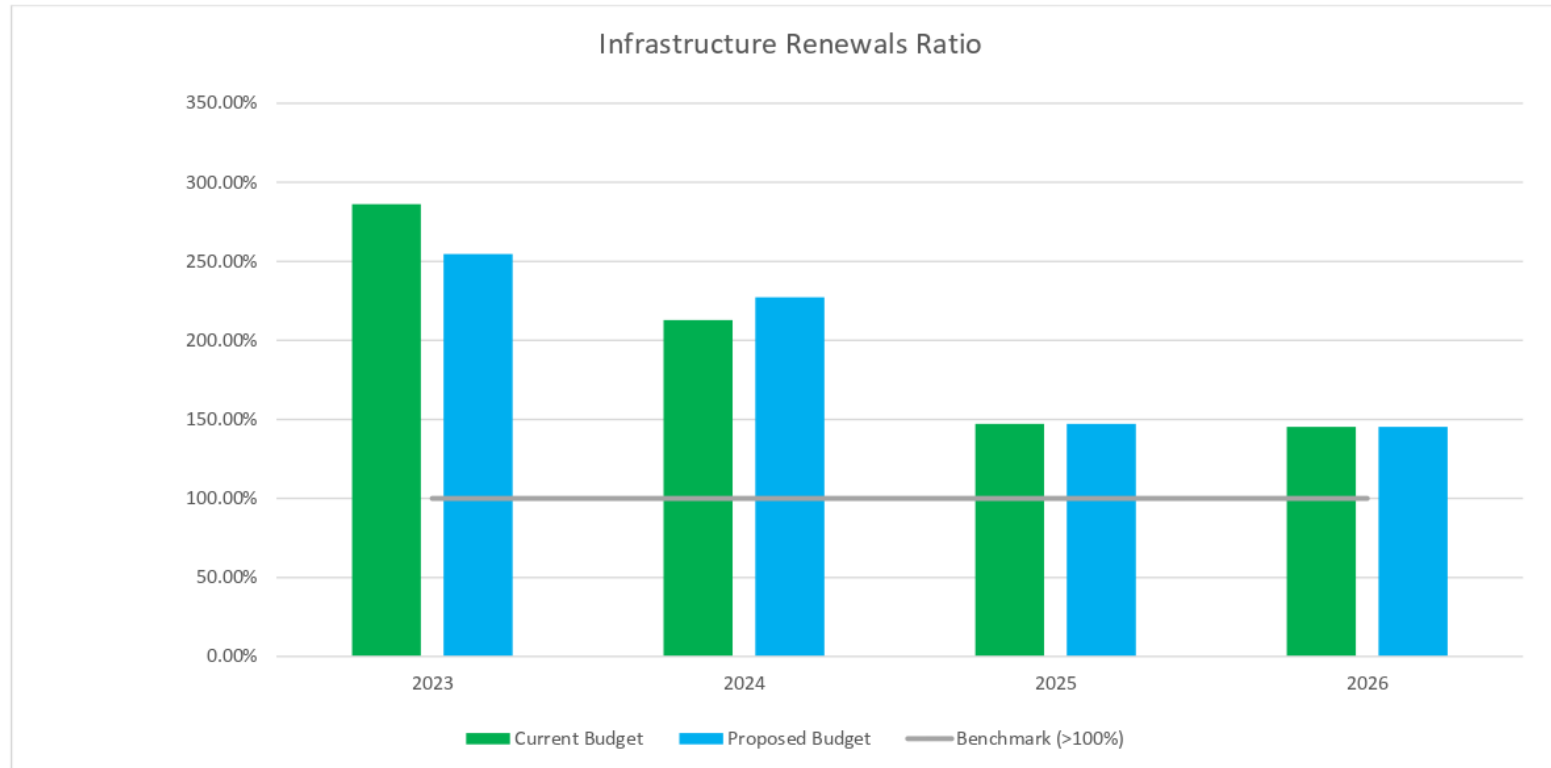
The main reason for a decrease in the ratio for 2023 is the increase in drainage maintenance works required, rural sealed road maintenance required, and the non-cash movement for depreciation expense. The main reason for the decrease in 2024-2026 is the increase in property insurance.



Note: Excludes Water & Sewer Fund

Measures Council's degree of reliance on external funding

The main reason for an increase in this ratio for 2023-2025 is due to the increase in State Road revenue expected for Heavy Patching works required for \$7 million and for the works at Weatherly Bridge for \$880k. This partially offsets against the grant received for Regional and Local Road Repair for \$4.13 million.



Note: Excludes Water & Sewer Fund

The rate at which assets are being renewed against the rate of depreciation

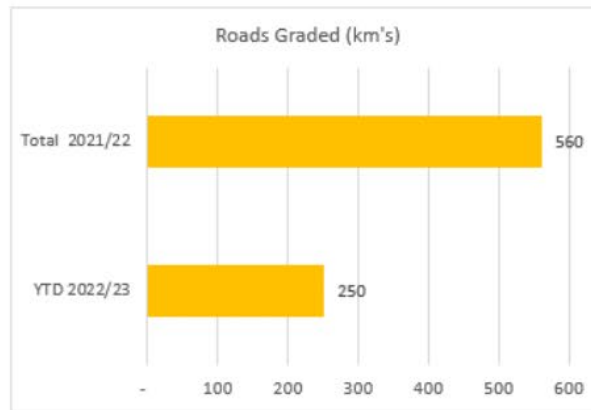
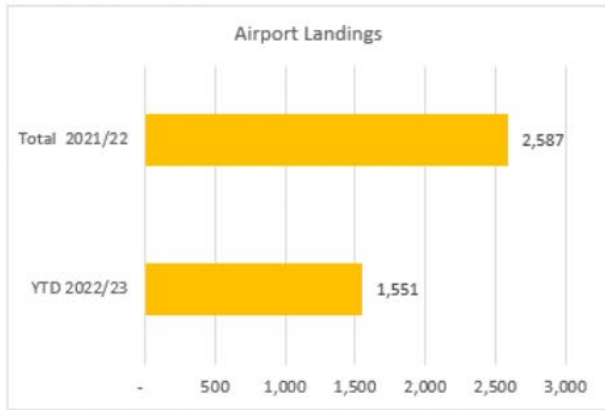
The main reason for the decrease in 2023 and increase in 2024 for this ratio is due to delays in the waste site rehabilitation.

11. Capital Budget Funding

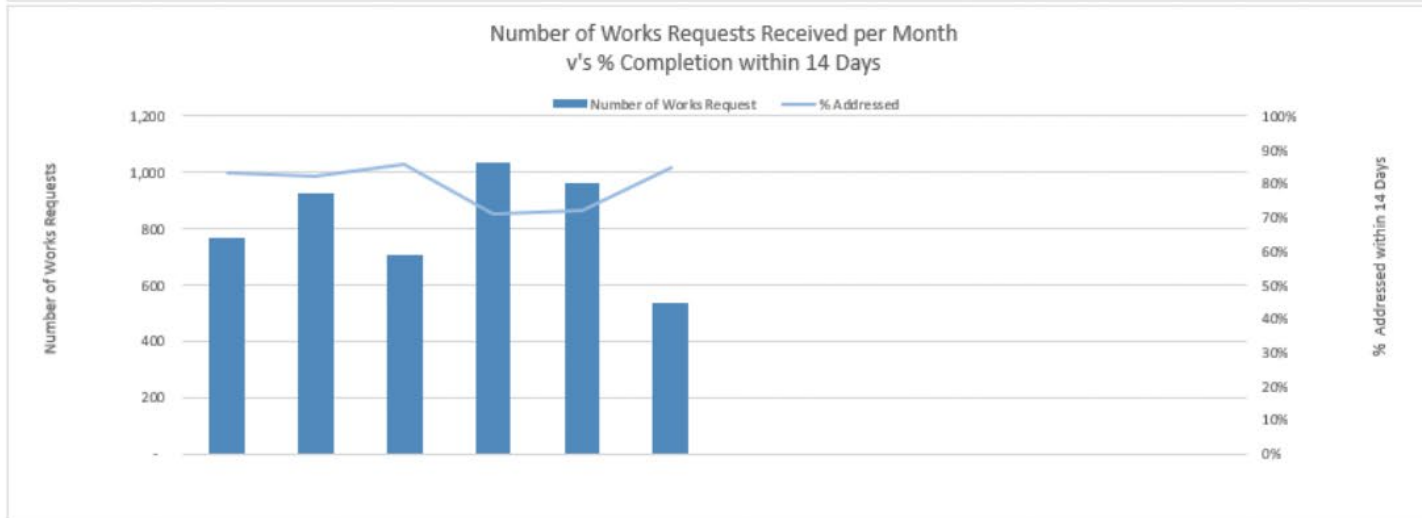
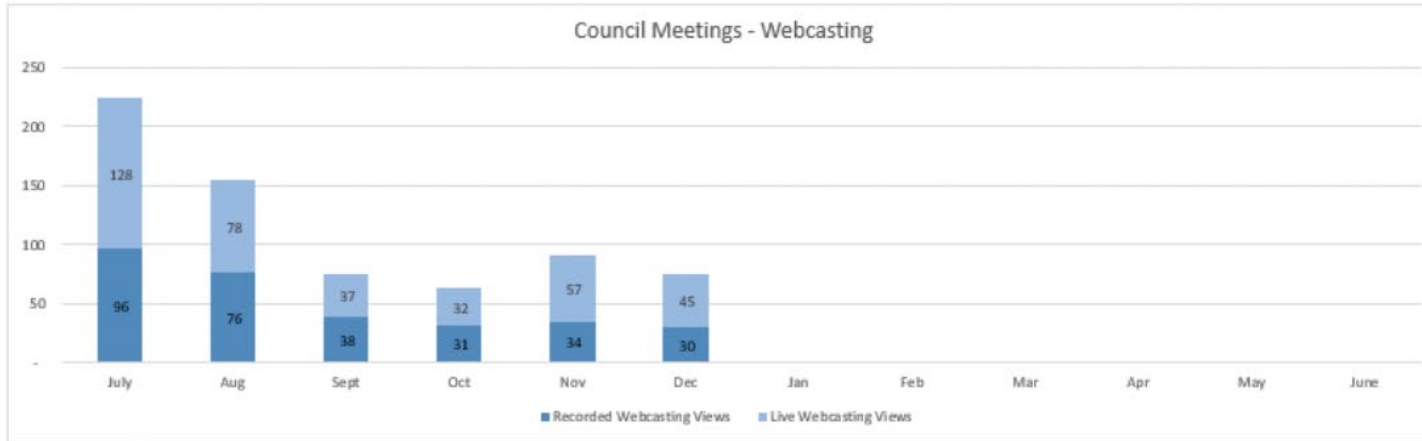
Capital Funding (\$ '000)	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	CURRENT ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	ACTUAL YTD/ PROPOSED ANNUAL BUDGET
Capital Grants & Contributions	(40,946)	5,698	(35,248)	835	(34,413)	(2,107)	6%
Loans	(9,672)	8,400	(1,272)	1,272	0	0	0%
External Restrictions							
S94 Developer Contributions - General	(454)	0	(454)	(80)	(534)	(362)	68%
S64 Developer Contributions - Water Fund	(4,625)	3,711	(914)	186	(728)	(8)	1%
S64 Developer Contributions - Sewer Fund	(1,025)	0	(1,025)	125	(900)	0	0%
S93F Developer Contributions	(494)	(400)	(894)	0	(894)	(44)	5%
Specific Purpose Unexpended Grants	0	(292)	(292)	(30)	(322)	(114)	35%
Reserves - Water	(2,067)	142	(1,925)	133	(1,793)	(225)	13%
Reserves - Sewerage Services	(7,109)	4,204	(2,905)	(155)	(3,060)	(177)	6%
Reserves - Domestic Waste Management	(2,763)	728	(2,035)	1,432	(603)	(44)	7%
Internal Restrictions			0		0		0%
Reserves - Plant & Vehicle Replacement	(6,270)	114	(6,156)	0	(6,156)	(2,877)	47%
Reserves - Asset Replacement	(2,951)	285	(2,667)	205	(2,462)	(493)	20%
Reserves - Capital Program	(4,450)	(835)	(5,285)	(20)	(5,304)	(340)	6%
Reserves - Land Development	(40)	(1,496)	(1,536)	0	(1,536)	(11)	1%
Reserves - Seal Extension	(685)	(54)	(738)	0	(738)	(393)	53%
Income from Sale of Assets			0		0		
General Purpose Revenue	(7,539)	(4,904)	(12,443)	(3,021)	(15,464)	(9,999)	65%
Total Capital Funding	(91,091)	15,301	(75,790)	882	(74,908)	(17,195)	23%

12. Key Performance Indicators

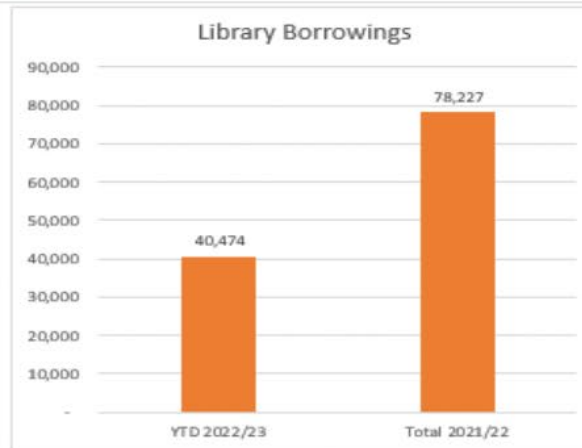
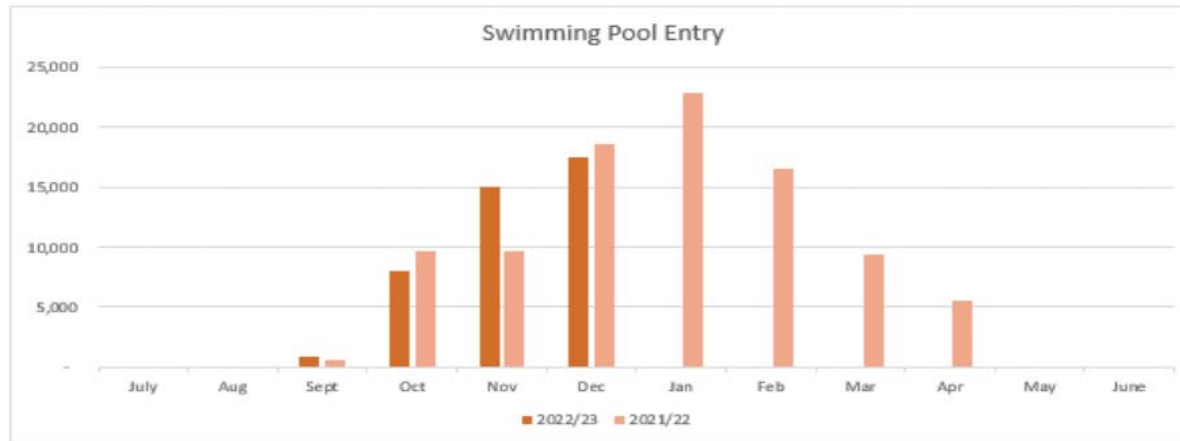
12.1 Connecting Our Region



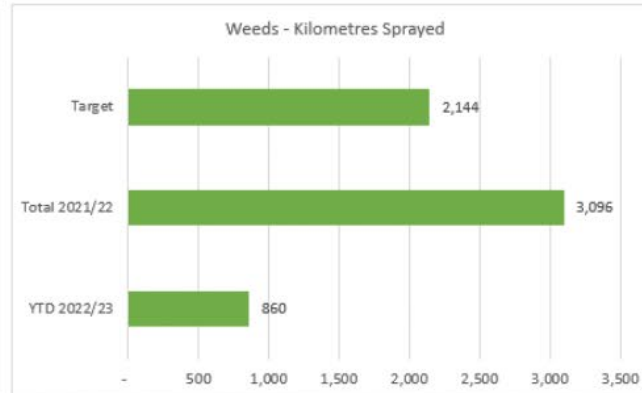
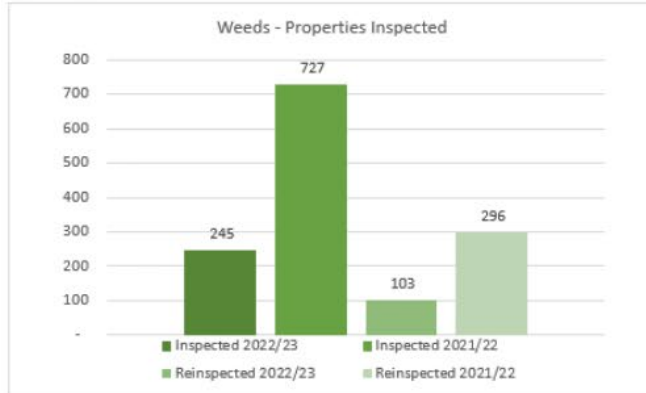
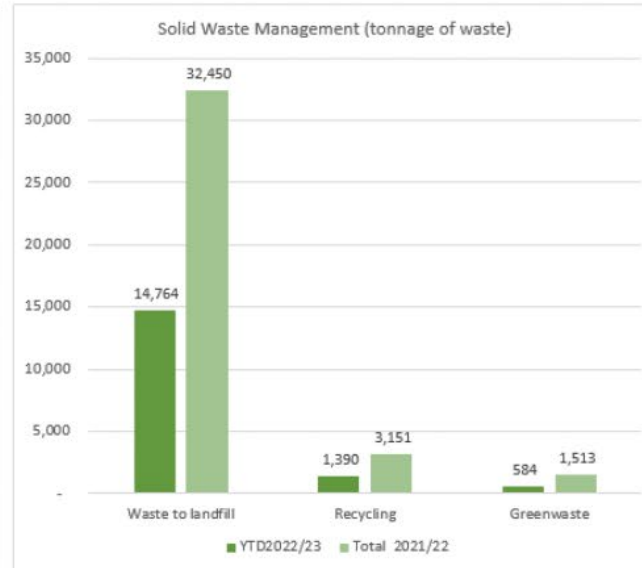
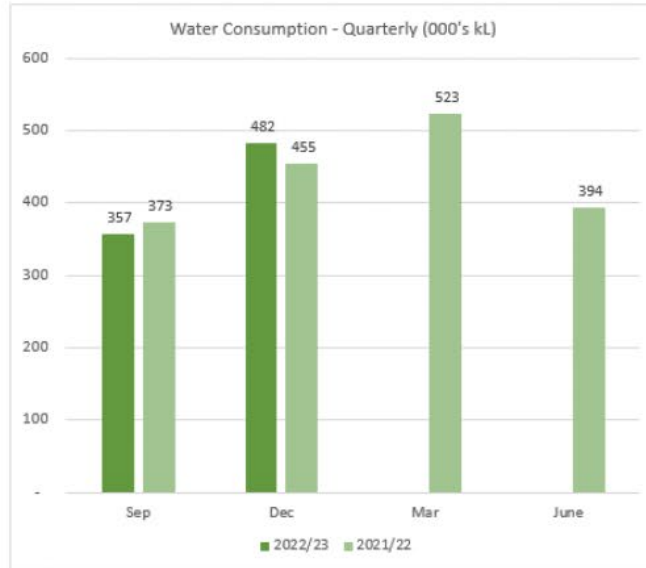
12.2 Good Government



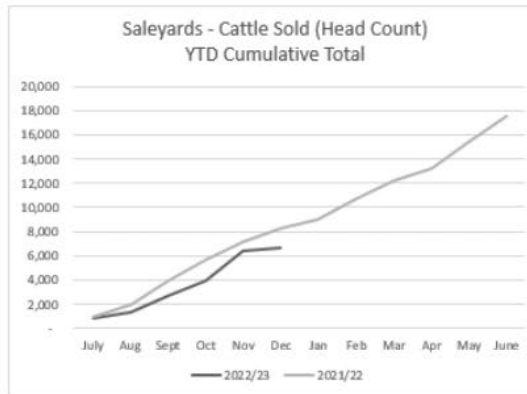
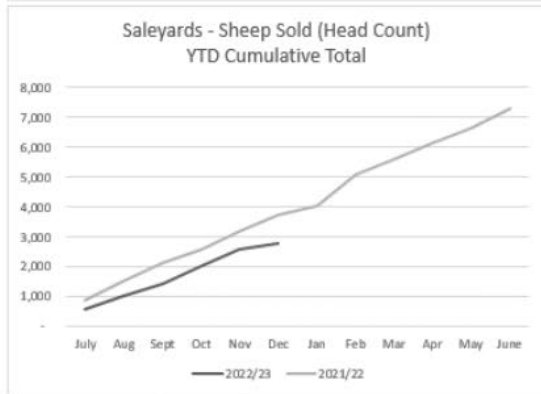
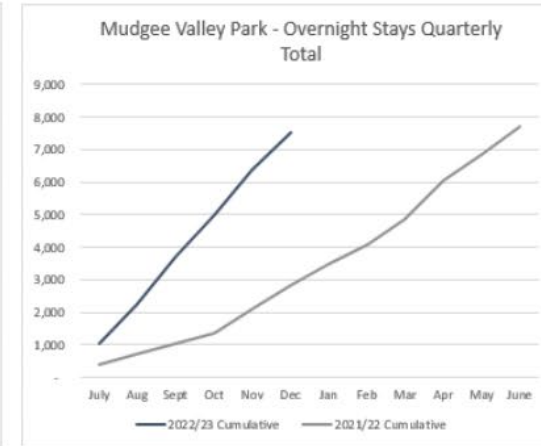
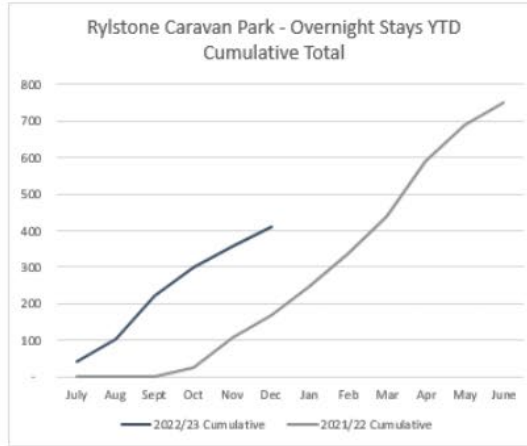
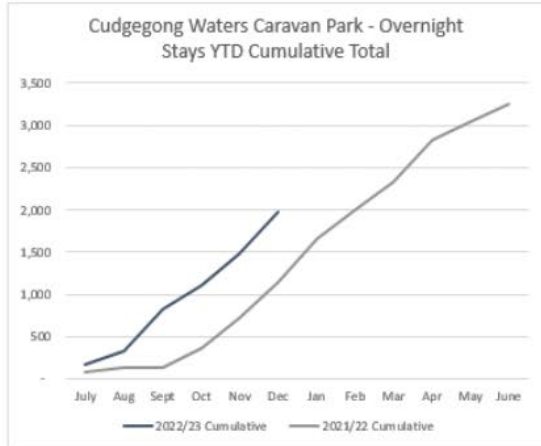
12.3 Looking after Our Community



12.4 Protecting our Natural Environment



12.5 Building a Strong Local Economy



13. Contract, Legal and Consultant Expenses

CONTRACTS > \$50,000

The following contracts with a value greater than \$50,000 were entered into during the period 1 October 2022 to 31 December 2022 and have yet to be fully performed.

Note that individual Panel Tender appointments are not included in the table below. For example, provision of general contractor services. Council creates panels of preferred suppliers from the tender responses received. Purchases are then made from the preferred supplier lists, and purchase decisions may vary for particular works depending upon availability and location.

Contractor	Contract Detail/Purpose	Contract Value (\$)	Commencement Date	Duration (Months)	Budgeted (Y/N)
Aqua Irrigation Holdings	Glen Willow Sporting Complex - Stormwater Recirculation	\$187,850.86	18/10/2022	1	Y
Northrop Consulting Engineers Pty Limited	MWRC Admin building - building services	\$111,900.00	21/10/2022	14	Y
Maher, Craig	Consultancy contract	\$133,290.00	15/11/2022	6	Y
Integrated Design Group Pty Limited	Architectural Services for Key Worker Housing - Burrundulla Ave	\$98,450.00	03/11/2022	13	Y
ACS Equip Pty. Ltd.	OWUA- Condition Assessment of Bores	\$76,485.40	16/11/2022	6	Y
Buckley, Adam J	Mudgee Valley Caravan Park - bottom boards for new cabins	\$264,224.00	01/12/2022	6	Y
Australia Pacific Valuers Pty Ltd ATF The APV Unit Trust	2022/23 Buildings and Operational Land Valuation	\$55,730.00	01/12/2022	2	Y

LEGAL EXPENSES

This financial year to date, Council has incurred \$295,796 of legal expenses. The primary areas of expenditure are:

- Facility Lease
- Road land matters
- Corporate Governance
- Development Control
- Cudgegong Waters Caravan Park - Potable Water Supply
- Sewer Management Studies

CONSULTANCIES

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

This financial year to date, Council has incurred \$323,722 of consultancy expenses. The primary areas of expenditure are:

- Munghorn Gap Realignment
- Water Management Studies
- Sewer Augmentation at Kandos and Rylstone
- Mudgee Floodplain Management Plan
- Sewer Management Studies
- IT Corporate Software
- Goodiman Creek Bridge Replacement
- OWUA Bore Assessments
- New Tip Cell Construction

CORPORATE: FINANCE |

14. Councillor Fees and Expenses Paid or Reimbursed as at 31 December 2022

Councillor Expenses												
	General Operations	Cr Cavalier	Cr Holden	Cr Karavas	Cr Kennedy	Cr Paine	Cr Shelley	Cr Thompson	CR Stoddart	CR Palmer	CR Dicker	TOTAL
Councillor Fees	-	11,103.84	-	10,549.98	13,409.36	11,103.84	11,473.08	10,549.98	11,473.08	11,473.08	11,473.08	102,609.32
Mayoral Fees	-	-	-	-	19,142.66	3,877.30	-	-	-	-	-	23,019.96
Council Meeting Expenses (accommodation, travel and meals)	4,329.48	-	-	-	2,343.04	-	-	-	-	-	561.31	7,233.83
Conferences, Seminars and Representational/Lobbying Expenses (accommodation, travel and meals)	-	-	-	-	-	-	720.72	-	-	-	-	720.72
Provision of Vehicle	-	-	-	-	9,651.04	-	-	-	-	-	-	9,651.04
Miscellaneous expenses (meals, sundries, stationery, etc)	-	-	-	-	-	-	3.75	-	-	-	-	3.75
Entertainment	-	-	-	-	-	-	-	-	-	-	-	-
Provision of office equipment, such as laptop computer and telephones	-	134.31	-	134.31	189.61	134.31	861.94	155.90	94.02	94.02	94.02	1,892.44
Training and provision of skill development for Councillors	-	-	-	-	-	-	-	-	-	-	-	-
Care and Other related expenses	-	-	-	-	-	-	-	-	-	-	-	-
Total	4,329.48	11,238.15	-	10,684.29	44,735.71	15,115.45	13,059.49	10,705.88	11,567.10	11,567.10	12,128.41	145,131.06