



Business Papers 2022

MID-WESTERN REGIONAL COUNCIL

ORDINARY MEETING
WEDNESDAY 16 FEBRUARY 2022

SEPARATELY ATTACHED ATTACHMENTS

*A prosperous and progressive
community we proudly call home*



ATTACHMENTS

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Looking After Our Community

Vibrant towns and villages with a rich history, a safe and healthy community, and a strong sense of community pride – a great place for families

A safe and healthy community

Maintain the provision of high quality, accessible community services that meet the needs of our community

Strategy	Action Name	Comments	Status
Provide comprehensive community support programs and services that embrace social justice, access and equity	Provide Meals on Wheels service	Meals on Wheels maintains a relatively high level of service delivery figures with a significant number of clients classed as vulnerable to COVID-19 and isolating at home. A portion of volunteers have also been deemed vulnerable, so new volunteers have been engaged and trained to ensure ongoing service delivery. A new food service provider was also engaged to take over from a former contractor.	Progressing
	Provide Community Transport service	Council continues to promote Community Transport as an option for eligible participants without any suitable public transport options. The service also continues to promote that it is not restricted to transportation for medical appointments in accordance with the goals of the Commonwealth Home Support Program, which is to keep people living in their own homes for longer.	Progressing
	Provide financial and in-kind support to MWRC Youth Council to deliver a range of youth oriented initiatives	Youth Council provides input into a range of weekly, monthly and school holiday events for the local youth market. Youth Council meetings, however, have not been as frequent as previously convened given COVID-19 and challenges in arranging online meetings with Youth Councillors.	Progressing
	Provide Family Day Care service	Council continues to coordinate Family Day Care services across the region and Wellington. Whilst service requests for early childhood education and care remains high, educator numbers are low. Council has sought and successfully obtained funding for the next three years to sustain Family Day Care services and increase educator numbers to reduce child care shortfalls.	Progressing
Provide customer focused library and information services	Deliver high quality, modern library services at Mudgee, Kandos, Rylstone and Gulgong	Mid-Western Regional Council Library provides residents with a comprehensive, current, visually inviting and accessible library service, enabling them to meet their information, recreation, education and cultural needs.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

Strategy	Action Name	Comments	Status
	Provide Mobile Library service	The Mobile Library continues to be an integral part of the Library's Outreach Service, visiting small schools, outlying communities and housebound customers in their own homes or care facilities.	Progressing
	Deliver children and youth library programs including pre-school Bookworms and school holiday reading program	The Library continues to encourage a lifelong love of books and readings through its literacy initiatives, additionally hosting a wide range of children's craft and storytelling sessions during the school holidays. There is continuous high demand for the Library's Children's Services & Programs, including this quarter's special events - The Reading Hour and the Summer Reading Program - plus the pilot programs, Chess Club, Bigger Bookworms and Junior Book Bouncers.	Progressing
	Maintain an up to date library collection in accordance with Collection Policy	The Library continues to purchase items in line with the Collection Development Strategy. Items purchased include audio books, magazines, fiction and non-fiction for adults and children in both print and electronic formats and DVDs.	Progressing

Work with key partners and the community to lobby for effective health services in our region

DP Action	Action Name	Comments	Status
Explore funding opportunities for improved health services and work in partnership with Western Local Area Health Network to promote health projects	Lobby government and industry for funding including potential upgrade of Mudgee Hospital	Council representatives continue to participate in the working group for the redevelopment of Mudgee Hospital. The Mudgee Hospital was opened to the public on 27 May 2020.	Progressing
	Liaise with Western NSW Local Health District and work with local Medical Services Organisations through inter-agency meetings	Representatives from NSW are attending Interagency meetings on a regular basis.	Progressing
	Provide accommodation assistance for Doctors in the region	Council continues to set aside funds to assist in providing appropriate accommodation for medical practitioners in the region as and when needed.	Progressing

Support networks, programs and facilities which promote health and wellbeing and encourage healthy lifestyles

DP Action	Action Name	Comments	Status
Provide financial assistance in accordance with Council's Community Grants Program Policy	Provide financial assistance for local and regional bodies in accordance with Community Grants Program Policy	All planned reports to Council have been completed. \$39,393 of the \$110,000 budget has been allocated this financial year to date.	Progressing
Promote and support programs aimed at increasing community health and wellbeing	Provide funding for Healthy Communities initiatives	Council continues to provide funding for a range of exercise programs across the region. All programs have adjusted to meet COVID-19 restrictions, however, participation numbers have fluctuated given the current environment. Overall, Council receives regular positive feedback regarding the programs available.	Progressing

Work with key partners and the community to reduce crime, anti-social behaviour and improve community health and safety

DP Action	Action Name	Comments	Status
Support and implement programs which aim to reduce anti-social behaviour.	Maintain effective working relationship with NSW Police	Council continues to work closely with NSW Police on matters of community concern.	Progressing
	Participate in the Liquor Accord as required	Council maintains contact with the Liquor Accord and provides advice and feedback when requested. There was one meeting of the Liquor Accord held in the six month period.	Progressing
	Maintain Alcohol Free Zones in Town Centres	There were no applications or changes to the adopted designated AFZ's within the major town limits during the period. Any future suspension of the AFZ for a recognised event will be assessed and reported to Council for consideration.	Progressing
	Increase lighting and other safety initiatives in parks and gardens as per Capital Works Program 2021/22	Planning is underway to develop Council's recreation pedestrian lighting strategy and review of lighting requirements in areas of concern for anti-social behaviour (such as Flirtation Hill Mudgee and Gulgong).	Progressing
	Investigate options for CCTV cameras in town centres	While the Community Safety Committee determined that CCTV cameras were not the best course of action in town centres, there are a number of areas that have had security cameras added for asset protection. For example at Waste Transfer Stations and the Mudgee Town Hall. Ongoing assessment of assets includes consideration of increased security cameras.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
Maintain clean and attractive streets and public spaces where people feel safe	Regular street cleaning and litter collection in town centres	Council's street sweeping and town litter cleaning programs are progressing as scheduled.	Progressing
Work effectively with State Agency partners to maintain and enhance public safety	Participate in review of Emergency Plan as required	The Emergency Plan was updated in June 2021, with the next update due in three years. Regular Emergency Management Committee meetings held throughout the year.	Progressing
Effective public health regulation and continuing education	Work in partnership with the NSW Food Authority to address matters such as food premises inspections, safe food handling and food borne illness investigations	The annual food inspection program is planned to recommence in February 2022, which is when the majority of fixed premises inspections are undertaken. During the period, staff responded to a minor number of complaints regarding poor food handling practices.	Progressing
	Continued support and promotion of Scores on Doors initiative	Council's newly appointed Senior EHO is actively promoting this initiative. The annual food premises inspection program will commence shortly whereby food premises will be afforded a new score based on the result of their inspection.	Progressing
	Onsite sewerage management registration and inspections	The OSSM program is progressing relative to applications received for new systems or approvals to operate existing systems. Very few are a result of complaints due to failure of a system.	Progressing
Effective animal control regulation	Utilise website to actively re-home animals	Council's Law Enforcement Officers work closely with residents in maintaining compliance with the Companion Animals Act and its Regulations. Quarterly activity reports are provided to the Executive and Councillors.	Progressing
	Encourage registration of dogs through Council media channels	Council's website promotes public awareness of responsible companion animal ownership.	Progressing
	Provide off leash dog areas	Completed 2020 - 2021	Completed

Vibrant towns and villages

Respect and enhance the historic character of our region and heritage value of our towns and villages

DP Action	Action Name	Comments	Status
Review of Development Control Plan	Conduct annual review of Development Control Plan	Council continues to monitor the implementation of the Development Control Plan and reports monthly on any approved variations.	Progressing
Heritage advisory services and heritage conservation	Access to heritage funding through Local Assistance Program	Local Heritage Grants have been allocated with works yet to commence. Landowners are discussing projects with Council.	Progressing
Support and assist preservation of important historical sites in the region	Maintain historical sites within the region, for example Red Hill Reserve	Historical sites are being maintained to ensure their preservation and enhance the historic character of our towns and region via the capital works program and maintenance works as required.	Progressing

Manage the impacts of mining operations in the region

DP Action	Action Name	Comments	Status
Monitor employment and population growth	Provide updated population estimates based on building statistics and employment growth	Council continues to monitor relevant statistics and update documentation in conjunction with government agencies.	Progressing
Meet regularly with mining companies	Hold quarterly meetings with mine managers	Quarterly meetings held with representatives of local mines.	Progressing

Make available diverse, sustainable, adaptable and affordable housing options through effective land use planning

DP Action	Action Name	Comments	Status
Ongoing monitoring of land release and development	Review and release land for development as required	Council utilises a Land Use Monitoring tool to monitor building approvals, subdivision approvals, construction and subdivision certificates against Council's Urban Release Strategy.	Progressing
Implement the Land Use Actions in the Local Strategic Planning Statement (LSPS)	Deliver annual strategic planning works program in accordance with the LSPS	Council has commenced work on implementing the short term Land Use Actions outlined in the LSPS.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
Promote affordable housing options within the region	Provide funding to lease emergency housing for women and children leaving family violence	Council continues to work with Barnardos and Housing Plus to provide appropriate supports and accommodation for women and children escaping domestic violence, as well as addressing homelessness across the region.	Progressing

Maintain and promote the aesthetic appeal of the towns and villages within the region

DP Action	Action Name	Comments	Status
Maintain and beautify civic open space and street access areas within towns and villages in the region	Implement program of street beautification and tree planting	The primary focus currently is responding to local resident street tree planting requests. Annual tree maintenance program is being carried out as per schedule.	Progressing
	Work in partnership with local groups to apply for grants to buy and install sculptures across the region	Representatives from Council attended the annual Sculptures in the Garden event and a further three works were acquired to add to Council's public art collection. Two further pieces were also installed within the grounds of the Mudgee Arts Precinct.	Progressing
Application of appropriate building and development controls to protect and enhance the natural and built environment in the region	Deliver planning functions and building regulation in accordance with relevant legislation and adopted planning instruments	Council continues to undertake planning and building regulatory functions. Monthly reports are provided to Council on the number of applications determined and processing.	Progressing

Effective and efficient delivery of infrastructure**Provide infrastructure and services to cater for the current and future needs of our community**

DP Action	Action Name	Comments	Status
Review asset management plans and underpin with financial strategy	Review, update and develop asset management plans for each major category of infrastructure in accordance with AMP review schedule	Asset Management Plans are on a schedule for review and are completed when they fall due. Current plans for review include Roads, Waste and Parks and Gardens.	Progressing
Manage and maintain sportsgrounds, parks, reserves and playgrounds across the region	Review and update Parks Management Plans	Management plans progressed to final draft versions and placed on public exhibition for community feedback.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	Maintain and operate public open space in accordance with agreed service levels	Reactive and programmed works programs are being completed to a high standard to ensure that technical service levels are met. This includes appropriate inspection programs to ensure that real and perceived risks are adequately managed. Maintenance activities include garden bed maintenance, playgrounds/play spaces operations, open space tree maintenance, irrigation services and sports grounds maintenance/renovations.	Progressing
	Passive parks and facilities upgrades as per Capital Works Program 2021/22	Passive parks are being maintained at desired service levels and industry standards. Works have commenced on a shade sail program at selected playgrounds throughout the region. The remaining capital program items are in planning and procurement phases following successful grant applications.	Progressing
	Public toilet construction and refurbishment as per Capital Works Program 2021/22	Council has continued with the construction and refurbishment of public toilets in accordance with the approved capital works program.	Progressing
	Playground installations and upgrades as per Capital Works Program 2021/22	Playgrounds are being maintained through Council's reactive and programmed maintenance program.	Progressing
	Active parks and facilities upgrades as per Capital Works Program 2021/22	Council continues to manage and maintain the region's sporting facilities to a high standard. Turf management annual maintenance plan is being achieved with high levels of public feedback validating that agreed service levels are being met. Stage 2 Glen Willow project is progressing and will be available at some stage during the 2022 winter sport season. New changeroom facilities are almost complete at Billy Dunn Oval Gulgong.	Progressing
Manage and maintain cemeteries throughout the region	Maintain and operate town and rural cemeteries in accordance with adopted service levels and policy requirements	Funeral services and maintenance of the cemeteries are operating in accordance with service levels and policy requirements.	Progressing
	GPS mapping of town cemeteries	Councils cemeteries are being maintained to desired service standards and operating to industry standards.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	Upgrades and extensions of cemeteries as per 2021/22 Capital Works Program	Signage upgrade completed at prescribed cemeteries as per the capital works program. Internal road upgrades at the Mudgee Cemetery and further improvements to the Rylstone Cemetery drainage have commenced.	Progressing
Manage, plan and maintain buildings and other assets across the region	Building upgrades and refurbishments as per Capital Works Program 2021/22	Capital works projects are continuing throughout the year in line with the capital works program and allocated budgets.	Progressing
Maintain and operate swimming pool centres across the region	Maintain and operate swimming pool facilities at Mudgee, Gulgong and Kandos in accordance with adopted service levels	Council public swimming pools are being maintained and are operating to industry standards. To date there has been no extensive down time of the facilities. Audits conducted by the NSW Health departments have validated meeting desired service levels and industry compliance.	Progressing
	Undertake capital upgrades and renewals to swimming pool facilities as per Capital Works Program 2021/22	Council pools are being maintained and operated to industry standards. The capital works program is currently in the planning and procurement phase with the majority of the works to be completed at the end of the current pool season.	Progressing

Meet the diverse needs of the community and create a sense of belonging**Support programs which strengthen the relationships between the range of community groups**

DP Action	Action Name	Comments	Status
Provide youth representation through the Youth Council	Provide secretarial support for Youth Council	Youth Council meetings have been suspended due to COVID-19 and challenges in providing online meetings with Youth Councillors. Youth Services Officers have continued to provide youth-oriented experiences on behalf of, and with the support of, Youth Council.	Progressing
	Provide funding for delivery of youth oriented initiatives	Council Youth Services Officers coordinate a range of weekly, monthly and school holiday events for the local youth market. Events and activities take place both in person and online, across the region and, sometimes, to visiting LGAs for excursions to offer youth experiences unavailable locally.	Progressing
Provide meaningful employment to members of the disabled community	Maintain policies that support employment for people with disabilities at MWRC	Council continues its support for the employment of people with disabilities including through the Ironed Out and Recycling facilities.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	Continued operations of Mudgee Recycling and Ironed Out	Ironed Out and Mudgee Recycling continue to provide high levels of employment and service to Council's supported workforce.	Progressing
Work with lead agencies to ensure adequate provision of a range of services	Attend inter-agency meetings	Interagency continues to meeting regularly both in Mudgee and Rylstone. Attendees discuss a range of matters, including available services. A range of online information sessions were also presented to the Interagency audience during this reporting period. Council continues to chair and provide secretarial support to Interagency meetings.	Progressing
Promote volunteering through the community	Run community services programs that encourage volunteering	Council auspices Community Transport and Meals on Wheels services and engages with volunteers to deliver these services. Council also partners with the Rotary Clubs of Mudgee to facilitate Mudgee Town Hall Theatre with Rotary volunteers. COVID-19 presents some challenges due to the vulnerability of existing volunteers (and also, at times, service patronage), but this has given rise to a new wave of individuals and groups willing to assist with volunteer duties.	Progressing

Support arts and cultural development across the region

DP Action	Action Name	Comments	Status
Arts and cultural events promotion	Provide financial and in-kind support to events in accordance with Events Assistance Policy	The Events Assistance program continues to be delivered in line with policy.	Progressing
	Promote the use of Council facilities for significant events	Major events planned for 2021/22 include the NRL Charity Shield and NRL Premiership Match. A range of other events have been booked across the region. Council continues to promote local venues for future events and conferences.	Progressing
Provision of meeting and exhibition space	Promote the use of community buildings and make available at reasonable cost	All community venues and facilities are available to hire and managed through Council's facilities booking software 'Bookable'. These venues are promoted through Council's new website in the 'top tasks' customer section. All Fees and Charges for hire of venues and facilities are reviewed annually to ensure they remain at a fair and reasonable cost.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	Promote the use of exhibition space provided at Mudgee Library	The Mudgee Library still displays artwork but due to the Mudgee Arts Precinct now being open, promotion of exhibition space within the latter facility will be more heavily promoted.	Progressing
Coordinate and facilitate cultural and arts projects throughout the region	Liaise with Cultural Development Committee, Orana Arts and local arts and cultural groups to develop cultural and artistic projects within the region	The Mudgee Arts Precinct was officially opened in November 2021. The Gallery Curator continues to engage with a range of stakeholders in relation to future gallery programming.	Progressing
	Support arts events and programs in the region	This is the first full quarter of the Mudgee Arts Precinct being open, with its inaugural exhibition by Archibald prize winning artist, Guido Maestri. The official opening night hosted a range of special guests, including the artist himself, The Honourable Don Harwin, Minister for the Arts, The Honourable Andrew Gee MP and Mr Dugald Saunders MP. The gallery also exhibited HSC works from Mudgee High School and St Matthews Catholic School.	Progressing

Provide equitable access to a range of places and spaces for all in the community

DP Action	Action Name	Comments	Status
Public facilities to be accessible	Continue to monitor existing buildings	Council continues to monitor public buildings and upgrade in accordance with the 30 year asset maintenance plan and the works request system. All maintenance and upgrades are undertaken to meet current accessibility standards.	Progressing
	Deliver actions developed in the Disability Inclusion Action Plan	Council continues to work on increasing opportunities and awareness of disability, through events inclusiveness and social media promotion of International Day of People Living with Disability, for example. The Mid-Western Regional Council Access Committee also meets on a regular basis to provide advice to Council on matters relating to access and inclusion for visitors and residents across the region. Work has already commenced on community consultation regarding the next iteration of the Disability Inclusion Action Plan which is due by 30 June 2022.	Progressing
Coordinate the provision of local community centres and halls for community use	A variety of community facilities available for use	Council continues to provide clean and well maintained facilities to the community, which are managed through Council's facilities booking software 'Bookable'. In December 2021, the system was made available direct to the public to book venues and facilities through Council's website.	Progressing

Protecting Our Natural Environment

Conserving and promoting the natural beauty of our region

Protect and enhance our natural environment

Ensure land use planning and management enhances and protects biodiversity and natural heritage

DP Action	Action Name	Comments	Status
Include biodiversity and heritage as key components in the development application process	Implement Development Control Plan (DCP) through the development assessment process	The Development Control Plan is considered during the assessment of development applications.	Progressing
Manage environmental and cultural factors impacted by physical works on Council lands	Prepare Review of Environmental Factors for MWRC works	REFs completed for Council works as required by the EP&A Act Part 5.	Progressing
	Work with local Aboriginal groups to effectively plan works involving sites of cultural significance	Due diligence assessment being completed with REFs as required.	Progressing

Minimise the impact of mining and other development on the environment, both natural and built

DP Action	Action Name	Comments	Status
Work with the community and government agencies to identify and address the issues and mitigate impacts associated with mining	Raise any issues as part of State Significant Development process	Council is actively engaged in the planning process for State Significant Development. This includes meeting with IPC representatives, making submissions and working with proponents to manage local impacts for the Wollar Solar Farm, Crudine Ridge Wind Farm, Bowdens Silver Mine, Liverpool Wind Farm, Stubbo Solar Farm, Burrendong Wind Farm, Barneys Reef Wind Farm, Birriwa Solar Farm and Tallawang Solar Farm projects.	Progressing
	Represent MWRC on Community Consultative Committees	Councillors are represented on Community Consultative Committees for local State Significant Developments.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

Raise community awareness of environmental and biodiversity issues

DP Action	Action Name	Comments	Status
Deliver projects which work towards protecting biodiversity and regeneration of native environment	Pursue grant funding for environmental projects	Grant funded improvement works at Putta Bucca Wetlands are scheduled to start this financial year. Grant applications have been submitted for the Murray Darling healthy rivers program, for river regeneration along the Cudgegong River and the Environmental Trust Restoration and Rehabilitation Grant for connecting EEC on private property.	Progressing
Support National Tree Day	Facilitate National Tree Day activities	National Tree Day was supported by 68 people who planted 600 trees adjacent to the Jennie Blackman Dog Park.	Completed
Work with schools to promote environmental awareness amongst students	Support Green Day	Green Day was cancelled by LandCare due to COVID-19.	Completed

Control invasive plant and animal species

DP Action	Action Name	Comments	Status
Effective weeds management	Effective monitoring and management of noxious weeds across region	Council's weed inspection program continues to meet targets.	Progressing
	Ongoing community education on noxious weeds	New property information packs are sent to all new rural property owners providing educational information on weed control. In addition, targeted mail outs are sent to areas with problem weeds providing identification and control advice. Weeds information sessions were held at St Matthews School for agriculture students and teachers.	Progressing
	Undertake weed control on roadsides and MWRC land	Council's roadside spraying program is underway. Over 1,200km were sprayed by the end of December 2021.	Progressing
Collaborate with agencies to manage feral animals	Support relevant agencies with community education and awareness programs	Council's Weeds team undertakes regular surveillance activities and compliance functions.	Completed

Provide total water cycle management

Identify and implement innovative water conservation and sustainable water usage management practices

DP Action	Action Name	Comments	Status
Encourage reduced water consumption through Best Practice Pricing	Maintain Best Practice water supply, sewerage and trade waste tariffs	Best practice water pricing structure is being maintained. The implementation of liquid trade waste charges is now fully implemented.	Progressing
Implement water conservation and reuse programs	Ongoing community education on water conservation	Community education via social media and Council's website has continued during the first half of 2021/22.	Progressing
Work to secure water for agriculture and urban use	Work with State Government to secure domestic water supply	Council maintains ongoing dialogue with the State Government regarding water security.	Progressing
Play an active role in the Cudgegong Valley and Macquarie Valley User Group	Represent community at Customer Service Committee meetings for the Cudgegong Valley and Macquarie Valley User Groups	Council continues to represent community interests at meetings.	Progressing

Maintain and manage water quantity and quality

DP Action	Action Name	Comments	Status
Achieve NSW Government Best Practice Management of Water Supply and Sewerage	Implement an Integrated Water Cycle Management Strategy	In 2021, DPIE entered a 2 year period of reform in which the IWCM framework will be reviewed. Work has continued this year on priority areas of strategic planning, including water supply network modelling, masterplan development and concept design progression for Rylstone, Kandos and Villages sewerage augmentation. In Q3 2021/22, the focus will be on continued water supply and sewerage network modelling to inform options development for Mudgee water supply and sewerage system upgrades. It is intended that this specific strategy development work will be incorporated into an IWCM Strategy following the current DPIE reform period.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	Ongoing implementation and review of the Drinking Water Management System	Management system implemented. Continual review and improvements have been undertaken during the last 6 months. Annual report on Drinking Water Management System is due to be finalised and provided to Council, NSW Health and published on Council's website during Q3.	Progressing
Identify and plan future maintenance, renewals and upgrades for Council's water supply infrastructure	Water Supply infrastructure renewals and new works undertaken as per Capital Works Program 2021/22	Significant wet weather delays, materials and contractor availability delays associated with COVID-19 restrictions and redirection of internal staff resources to ensure continued operation of essential water supply and sewerage services have impacted the current annual water infrastructure renewal schedule. The associated annual expenditure budget adjustments have been proposed in the December QBR.	Progressing

Protect and improve catchments across the region by supporting relevant agencies

DP Action	Action Name	Comments	Status
Support relevant agencies with implementation of regional plans	Represent MWRC interests as appropriate	Council is an active participant in the Central Tablelands Environment and Waterways Alliance including having access to regionally based programs and funding opportunities.	Progressing
Continue riparian rehabilitation program along waterways	Continue riverbed regeneration	Weed control works to be carried out in coming months.	Not Due To Start
	Maintenance and promotion of Putta Bucca Wetlands	All scheduled maintenance has been completed at Putta Bucca Wetlands, including mowing and weed control.	Progressing
Provide education to the community of the importance of waterways	Ongoing community education on protecting waterways	Carp Muster has been postponed until next financial year in consultation with the Mudgee Fishing Club, this was due to COVID-19 related concerns for the scheduled date.	Completed

Maintain and manage waste water quality to meet Environmental Protection Agency standards

DP Action	Action Name	Comments	Status
Identify and plan future maintenance, renewals and upgrades for Council's sewerage treatment infrastructure	Sewer Infrastructure renewals and new works undertaken as per Capital Works Program 2021/22	Significant wet weather delays, materials and contractor availability delays associated with COVID-19 restrictions and redirection of internal staff resources to ensure continued operation of essential water supply and sewerage services have impacted the current annual sewer infrastructure renewal schedule. The associated annual expenditure budget adjustments have been proposed in the December QBR.	Progressing
Improve and develop treatment options to ensure quality of waste water meets EPA standards	Continue to improve outgoing water quality at all sewerage treatment plants across the region	Improvement of discharge effluent quality at Mudgee STP achieved in comparison to 2020/21, meeting EPA license requirements for pollutant limits. Gulgong and Kandos STP have met all EPA license requirements for pollutant load limits to date this financial year, with exception of pH over the summer months as the the natural algae development process occurs in the final ponds. Improvement of discharge effluent quality at Rylstone STP is being achieved in comparison to 2020/21, with pollutant limits being met during Q2, following total nitrogen pollutant limit exceedance during 2020/21 and Q1 2021/22.	Progressing
Achieve NSW Government Best Practice Management of Water Supply and Sewerage	Ongoing management of liquid trade waste in accordance with Council's Liquid Trade Waste Policy	The program is now in the operational phase. Policy is due for review in 2022 following DPIE's review of Liquid Trade Waste Guidelines.	Completed

Provide a water and sewer network that balances asset conditions with available resources and community needs

DP Action	Action Name	Comments	Status
Identify and plan future maintenance, renewals and upgrades for Council's stormwater assets	Drainage renewal and new works undertaken as per Capital Works Program 2021/22	Works continue throughout the financial year	Progressing
	Effectively maintain existing drainage network including built infrastructure and overland drainage reserves	Monitor and action Works Requests related to drainage issues. Visual inspections undertaken of known assets to identify any necessary and significant works requirements.	Progressing
	Identify and undertake culvert replacement and causeway improvement program	Two causeways have been programmed for replacement in February/March. Numerous stormwater culverts have been replaced throughout the year based on defects identified.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	Update Mudgee Flood Study and Flood Management Plan	Council has engaged a consultant to develop the Mudgee floodplain management study and risk management plan. Data collection, review and community consultation, risk assessment and emergency management planning will be completed this financial year. Assessment of preferred options and finalisation of the floodplain management study and risk management plan will be completed next financial year.	Progressing

Live in a clean and environmentally sustainable way**Educate, promote and support the community in implementing waste minimisation strategies**

DP Action	Action Name	Comments	Status
Promote a philosophy of Reduce, Reuse, Recycle	Provide education on waste minimisation	Let's Recycle and Better not litter modules were delivered to 2,113 primary school students in the region through the 3 Council waste education group formed as part of the FOGO contract. A wide range of materials can now be recycled including polystyrene, mattresses, e-waste, batteries, cooking oil, motor oil and household recyclables.	Progressing
Provide a domestic recycling and waste services for all residents through kerbside collection and rural waste transfer stations	Provide kerbside services and local recycling facilities	Kerbside services and waste/recycling facilities have been provided at the agreed level of service.	Progressing
Promote home composting initiatives for green waste	Provide education on managing green waste	The kerbside FOGO collections diverted 1,565 tonnes of organics from landfill in the 6 months up to 31 December 2021. The 3 Council Resource Recovery Education Officer has developed a social media education plan for use by communications teams, updated schools education modules for use in 2022 and applied for EPA funding through the "Scrap Together" program, which aims to maximise the efficiency of existing FOGO services.	Progressing

Work regionally to implement strategies that will enhance environmental outcomes in regards to waste management and minimisation

DP Action	Action Name	Comments	Status
Participate in regional procurement contracts for waste services that provided added value	Provide regional scrap steel, green waste processing, used motor oil, household chemical collection and e-waste services	Council participates in regional contracts and tenders that provide best value and service to the region. Joint contracts include FOGO collection and processing, mattress recycling, scrap metal collections, waste oil collection and green waste processing.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
Participate in regional investigations for collaborative solutions to problem wastes types	Participate in NetWaste steering committee for strategic direction of the group	Quarterly regional meetings are attended to provide ongoing input into regional waste plan and strategies.	Progressing
Apply for available grants under the NSW Government 'Waste Less Recycle More' package	Apply for grants to upgrade or introduce services to the community that reduce landfill tonnes and CO2 emissions	Council, in partnership with Narromine Council and Dubbo Regional Council has applied for EPA "Scrap Together" funding which aims to maximise the efficiency of existing FOGO services.	Progressing

Support programs that create environmental awareness and promote sustainable living

DP Action	Action Name	Comments	Status
Build community awareness through environmental education	Provide education to the community on environmental issues	Let's Recycle and Better not litter modules were delivered to 2113 primary school students in the MWRC LGA through the 3 Council waste education group formed as part of the FOGO contract. The 3 Council Resource Recovery Education Officer has developed a social media education plan for use by Communication Teams, updated schools education modules for use in 2022 and applied for EPA funding through the "Scrap Together" programme, which aims to maximise efficiency of existing FOGO services.	Progressing
	Facilitate and promote community garden programs	No activity planned due to lack of community requests for program.	Not Progressing

Consider technologies in Council's facilities, infrastructure and service delivery to reduce ecological footprint

DP Action	Action Name	Comments	Status
Implement alternative energy and sustainable technologies in physical works and service delivery	Consider opportunities for alternative energy and sustainable technologies (such as green energy programs or solar panel installation) as part of the capital works program	Consideration is given to technologies to reduce the ecological footprint with each project as it arises. For example, solar panels were incorporated into the new Mudgee Arts Precinct and the updated Gulgong Waste Transfer Station building. Council continues to work on the development of a small 5MW solar array at the waste site in Mudgee with the Development Application for this submitted.	Progressing
	Work with Essential Energy to obtain funds for LED Street Lighting Retrofit	The LED retrofit program for Gulgong, Mudgee and some villages has been completed with only a few heritage light fittings outstanding.	Progressing

Building a Strong Local Economy

A prosperous and diversified economy delivering lifestyle benefits to the community through employment, income and sustainable economic growth

A prosperous and diversified economy

Support the attraction and retention of a diverse range of businesses and industries

DP Action	Action Name	Comments	Status
Promote the region to target businesses that complement key local industries	Conduct 2-3 marketing activities, conferences or events where the region can be promoted	Council is undertaking a number of marketing initiatives to promote the region to live, work, invest and visit including digital marketing campaigns and social media marketing.	Progressing
Work with business and industry groups to facilitate business development workshops for existing businesses in the region	Support the business chambers and industry groups by attendance at meetings as required	Council representatives participated in meetings as required and continue to support initiatives of local business chambers.	Progressing
Establish a process of capturing and monitoring relevant economic data to identify opportunities, trends and needs of local businesses	Produce annual update to Economic and Business Profile booklet	Economic and Business Profile annual update was completed in June 2021.	Completed
Work with the community to identify economic development opportunities	Be aware of new business investors coming to the region and work with them to promote benefits	Council utilises ABR data to track new businesses opening in the region and continues to provide information to encourage new investment including updating data in Economic and Business Profile. Welcome to region postcards are sent to all new businesses on a quarterly basis.	Progressing
	Conduct annual think tank forum to encourage business leaders to participate in local economic development	Annual Think Tank to be rescheduled to Q4 2022 due to COVID-19.	Progressing
	Identify opportunities to invest in infrastructure which attracts new business investors to the region	Regular meetings undertaken with industry groups.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
Work with Mudgee Region Tourism Inc (MRTI) to identify target markets and promote the region	Work with MRTI to identify visitor trends and marketing initiatives	MRTI has a contract with Council to undertake tourism marketing on behalf of the region. Council staff meet with MRTI on a quarterly basis to ensure alignment between organisational objectives. Additional meetings are held to discuss joint activities and new plans and activities.	Progressing
Develop existing events in the region and attract new event proponents to hold major events and festivals in the region	Submit bids for new events and conferences and support event proponents holding or seeking to hold events in the region	Continuing to submit bids for relevant conferences and events. Council Events team continue to liaise with event producers investigating opportunities in the region.	Progressing
	Deliver Flavours of Mudgee in September 2021	Flavours of Mudgee 2021 event was cancelled due to COVID-19. An alternative activity was undertaken to promote local businesses through the Shop Local Campaign supported in December 2021.	Completed

Encourage the development of a skilled and flexible workforce to satisfy local industry and business requirements

DP Action	Action Name	Comments	Status
Work with business and industry groups to identify the main skills shortage areas	Encourage business leaders to provide feedback on skills issues	Regular meetings undertaken with industry groups.	Progressing
Encourage workers to move to the region for employment opportunities where skills shortages exist	Conduct 2-3 marketing activities, conferences or events where the region can be promoted	Council is undertaking a number of marketing initiatives to promote the region to live, work, invest and visit including a digital marketing campaign and social media marketing. Mudgee Region Jobs website platform is promoted to demonstrate various jobs available and Council will continue to engage with businesses to better promote existing job opportunities.	Progressing

An attractive business and economic environment

Promote the region as a great place to live, work, invest and visit

DP Action	Action Name	Comments	Status
Provide brand leadership, market the region's competitive advantages and investment opportunities	Conduct 2-3 marketing activities, conferences or events where the region can be promoted	Council is undertaking a number of marketing initiatives to promote the region to live, work, invest and visit including a digital marketing campaign and social media marketing.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

Provide leadership on economic development initiatives and identify resources and infrastructure required to drive investment and economic growth in the region

DP Action	Action Name	Comments	Status
Promote the development of infrastructure at the Mudgee Airport as an opportunity for business expansion in the aviation industry	Review airport development strategy and promotional opportunities in the future	Mudgee Airport strategies and opportunities are currently under review.	Progressing
Lobby State and Federal Government on infrastructure needs of local businesses including transport and communications linkages	Lobby government agencies and departments on the provision of infrastructure to meet community needs	Council continues to identify issues with local MPs and relevant government ministers.	Progressing

Support the expansion of essential infrastructure and services to match business and industry development in the region

DP Action	Action Name	Comments	Status
Lobby State and Federal Government for expanded health and education services	Lobby government agencies and departments on the provision of infrastructure to meet community needs	Council continues to identify issues with local MPs and relevant government ministers.	Progressing

Develop tools that simplify development processes and encourage high quality commercial and residential development

DP Action	Action Name	Comments	Status
Provide information to assist potential investors understand local development controls and assessment processes	Provide an overview of local development controls and assessment processes in a fact sheet	Work has commenced on the development of a fact sheet.	Progressing

A range of rewarding and fulfilling career opportunities to attract and retain residents

Support projects that create new jobs in the region and help to build a diverse and multi-skilled workforce

DP Action	Action Name	Comments	Status
Work with lead agencies for employment to identify trends and discuss issues impacting employment	Work with major employers to identify trends and develop strategies to create employment opportunities across the region	Regular meetings undertaken with industry groups.	Progressing

Build strong linkages with institutions providing education, training and employment pathways in the region

DP Action	Action Name	Comments	Status
Work with lead agencies for education in the region to identify opportunities for economic growth	Pursue opportunities to develop a university outreach campus with offerings aligned to local industries	Council continues to explore the opportunity to introduce a Country University Centre campus in Mudgee. Ongoing engagement with universities continues.	Progressing
	Work with education providers on the provision of services to meet community needs	Council continues to work with education providers across the region including TAFE NSW, Skillset and local schools.	Progressing

Connecting Our Region

Vibrant towns and villages with a rich history, a safe and healthy community, and a strong sense of community pride – a great place for families

High quality road network that is safe and efficient

Provide traffic management solutions that promote safer local roads and minimise traffic congestion

DP Action	Action Name	Comments	Status
Work with the RMS to improve road safety	Liaise with the RMS on road safety matters	Council continues to raise road safety issues with RMS through regular meetings including the Local Traffic Committee. A road safety officer has been jointly funded to further improve this.	Progressing
Regulate effective and appropriate user activities on the road network	Provide local assessments to the National Heavy Vehicle Regulator as required	Council continues to assess applications received through the NHVR for the movement of oversize and overmass vehicles through the region on the local and regional road network. Applications are reviewed as received.	Progressing
	Review speed limits and traffic management	Speed and traffic management reviews are undertaken by Council in conjunction with RMS as required.	Progressing
Participate in relevant regional transport committees and working parties	Facilitate the Local Traffic Committee	Regular meetings of the Traffic Committee are held and minutes reported to Council.	Progressing

Provide a roads network that balances asset conditions with available resources and community needs

DP Action	Action Name	Comments	Status
Review the Roads Asset Management Plan	Update data for Asset Management Plans in line with Fair Value reporting requirements	Asset data continues to be updated and reviewed to ensure the most accurate information is available. Fair Value for Roads was also completed in 2019/20.	Progressing
Implement the works program in accordance with the Roads Asset Management Plan	Manage State Roads in accordance with RMS contracts	Council continues to maintain the state road network under the Council Routine Maintenance Contract with RMS. Council are carrying out road widening projects on Goolma Road and have completed significant Heavy Patching works on the Castlereagh Hwy under an ordered works arrangement.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	Ongoing maintenance and upgrades of Regional Roads network	Council is currently carry out widening and realignment work on Wollar Road under the Safer Roads Program and utilising Resources for Regions funding. Maintenance works continue through the year including heavy patching of pavement failures.	Progressing
	Maintain local road network in accordance with established levels of service	Local road maintenance continues throughout the year. Significant gravel re-sheeting has been completed and maintenance grading continues in line with the program, with resources allocated to suit conditions and other works.	Progressing
	Upgrade, renewal and extension of local roads in accordance with Capital Works Program 2021/22	Capital works projects on Lue Rd are complete. The urban and rural reseals are largely complete with any remaining programmed for March. Coxs Creek Rd and Lower Piambong Rd Seal extensions are under construction. Aarons Pass Rd seal extension is programmed to commence in February.	Progressing
	Upgrade and renewal of local bridges in accordance with Capital Works Program 2021/22	Goulburn River Bridge replacement is currently under construction to be completed by April 2022. Maintenance and inspections continue throughout the year. The Design and Construction Tender for the replacement of the Bridge on Spring Ridge Road over the Goodiman Ck has been awarded with construction due to start in April 2022. This is funded through Fixing Country Bridges program.	Progressing
	Implementation of the Ulan Road Strategy	Programmed upgrade work on the Ulan Rd has commenced in between Blacksprings Rd intersection and Buckaroo Lane. Delays due to wet weather and change to the original scope have occurred. Once resources are available in the coming months, this project will be completed.	Progressing
Pursue additional funding for upgrading of roads infrastructure	Lobby for additional funding for roads	Council continues to identify and pursue new funding for additional road projects.	Progressing
	Ensure major developers contribute to local road upgrades for the impact of additional development	Funding committed through Ulan Road Strategy and Resources for Regions program.	Progressing

Efficient connection of the region to major towns and cities**Develop a regional network in partnership with government agencies, that grows with the needs of residents and businesses**

DP Action	Action Name	Comments	Status
Support the continuation of commercial passenger services at Mudgee Airport	Work with operator to maintain regular passenger services to and from Sydney	FlyPelican commenced services in June 2015. In response to the significant impact of COVID-19 on the aviation sector, Council has provided a regional aviation support subsidy to support the continuation of the FlyPelican service. The service remained operational at 31 December 2021.	Progressing
	Operation and maintenance of Mudgee Airport in accordance with agreed service levels	Mudgee Airport meets current safety and security requirements.	Progressing
Lobby for improved highway linkages along the Great Western Highway and Bells Line	Lobby for improved access to Western NSW from Sydney	Council continue to participate in transport infrastructure planning groups and meetings with relevant government agencies.	Progressing

Create a communication network that services the needs of residents and businesses

DP Action	Action Name	Comments	Status
Pursue improved broadband and mobile coverage with Government and major service providers	Lobby for improved internet speeds and mobile coverage throughout the region	Council continues to pursue grant opportunities and lobby for improved mobile coverage and internet speeds. Council receives regular updates and raises issues relating to NBN rollout and coverage.	Progressing

An active travel network within the region**Develop and enhance walking and cycling networks across the region**

DP Action	Action Name	Comments	Status
Implement the Pedestrian Access Mobility Plan	Upgrade and renewal of footpaths and cycleways in accordance with Capital Works Program 2021/22	Council has renewed numerous footpaths that were in poor condition and is currently extending the footpath/cycle-way network in all four town centres utilising both Council allocated funds and significant grant funding received.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	Maintain existing footpath and cycleway network in accordance with established levels of service	Footpath maintenance is ongoing through the year where hazards are identified. Council has renewed numerous footpaths that were in poor condition as well as extended the footpath/cycle-way network in all four of the major centres throughout the year utilising both Council allocated funds and significant grant funding received. This included works identified in the PAMP.	Progressing
	Extension of Cudgegong River shared pathway to Glen Willow/Putta Bucca	Council continues to develop the shared pathway.	Progressing

Support viable public transport options across the region

DP Action	Action Name	Comments	Status
Examine opportunities to develop viable public transport options	Investigate the demand for public transport with the community	Transport for NSW undertook a trial for public transport between Mudgee, Gulgong and Dubbo. Results demonstrated this was under-utilised. Ongoing discussions continue regarding public transport options across the region.	Completed

Good Government

A strong council that is representative of our community and effective in meeting the needs of the community

Strong civic leadership

Provide clear strategic direction through the Community Plan, Delivery Program and Operational Plan

DP Action	Action Name	Comments	Status
Ensure actions of the Operational Plan and Delivery Program are completed on time, on budget and meets performance criteria	Successful delivery of 2021/22 Operational Plan	Progress is being made on the projects and initiatives identified in the 2021/22 Operational Plan.	Progressing
	Six monthly progress reporting against Delivery Program and comprehensive Quarterly Budget Reviews against Operational Plan	Six monthly progress reported to February Council meeting.	Progressing

Provide accountable and transparent decision making for the community

DP Action	Action Name	Comments	Status
Ongoing review and enhancement of governance framework	Continue to hold "Open Day" prior to Council Meetings	Public forums are conducted immediately prior to each meeting of Council commencing at 5.30pm. The easing of restrictions due to COVID-19 allowed the public forum to recommence in October 2021.	Progressing
	Promotion of upcoming Council meetings	Council meeting schedule is published on Council's website. Monthly Council meetings are advertised in the Mudgee Guardian.	Progressing
	Webcast of Council Meetings	Council continues to webcast Council meetings which can be accessed via Council's website.	Completed
Provide professional development opportunities to support elected members in fulfilling their obligations as Councillors	Provide access to professional development programs for elected members	Council elections were held on 4 December 2021. The Councillor induction program will commence with the newly elected Council in January 2022. A budget has been provided for Councillor professional development opportunities.	Progressing

DP Action	Action Name	Comments	Status
Hold awareness sessions for potential candidates in the six months leading up to each Council election and ensure information packages are available	Develop program for candidate awareness sessions (next election due in 2021, or in case of a by-election)	Council conducted a series of of candidate awareness programs during 2021 utilising LG NSW Trainers. Included within the program were sessions for ladies encouraging greater female participation in Council elections.	Completed

Provide strong representation for the community at Regional, State and Federal levels

DP Action	Action Name	Comments	Status
Continue to lobby State and Federal Government on all matters that are of relevance to the region	Work with the Mayor to access Local Members and Ministers on relevant issues	Regular meetings held with local members and access provided to various ministers for specific issues.	Progressing
	Strengthen relationships with local State and Federal members	Regular meetings held with local members and access provided to various ministers for specific issues.	Progressing
	Engage with Regional Directors of State Government agencies	Regular meetings held with Regional Directors to discuss regional priorities.	Progressing

Good communications and engagement

Improve communications between Council and the community and create awareness of Council's roles and responsibilities

DP Action	Action Name	Comments	Status
Publish monthly editions of Community News	Community News distributed monthly to every household in the region	Community News has been delivered monthly in print, EDM and video format.	Progressing
Provide an up to date and functional web interface	Ensure web content is kept up to date and relevant	Content on the Council website is continually updated. A new website was launched to the public in December 2021.	Progressing
Regularly report to the community in a variety of interesting ways	Increased use of all media avenues including social	Continuing to increase reach and engagement across all social media platforms including Facebook and Instagram.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	media, radio and television to communicate Council initiatives		
Operate and maintain a community works request system that provides timely and accurate information and responses	Maintain Works Request System and produce regular reporting on response times	Council continues to operate a work request system and management monitor current and overdue requests from the community. Council Executive provide a monthly report to managers on all overdue requests (14+ days). In addition Council's new Corporate website has improved functionality and accessibility for the community to process a work request.	Progressing
	Promote use of works request system for community to submit works requests	Council continues to promote the use of Council's work request system which is available via the new website. This website includes customer 'top tasks' which has improved functionality and accessibility for the community to process a works request. A monthly report is produced to manage all overdue work requests (14+ days).	Progressing
Ensure the community has clear information about who to contact in Council	Provide a customer focused website	Council's new website was launched to the public in December 2021. It includes details of Councillors and areas of responsibility for Council's Executive team. The new website provides higher levels of functionality and improved ease of use for customers	Progressing
Educate the community on Council's roles and responsibilities	Provide access to Council's corporate documents both through the website and Administration Centres	Council's new website was launched to the public in December 2021. The website makes available all of Council's strategic and operational plans, policies and procedures. The customer service team also make available all Documents on Exhibition in a hard copy form, in addition to being available on the new website.	Progressing

Encourage community access and participation in Council decision making

DP Action	Action Name	Comments	Status
Seek feedback on policy development and local issues	Ensure policies, strategies and proposals impacting the community are placed on exhibition for public comment	Policies and strategies have been placed on public exhibition as required. The new corporate website provides the community with improved access to information due to it being mobile responsive.	Progressing
	Utilise a range of formal and informal engagement tools to seek community feedback on a broad range of issues	Council continues to promote opportunities for the community to contribute to Council's decision making process through a range of platforms.	Progressing
Provide opportunities and make it easy for the community to participate in and influence decision making	Encourage attendance at Council Meetings in person and via webcast	Members of the public can view Council meetings live via webcast. Council continues to promote the availability of webcasts which can be directly accessed through Council's website.	Progressing
	Investigate and consult with the community on high priority projects as defined in the community consultation report for the Community Strategic Plan	Council continues to promote opportunities for the community to contribute to Council's planning and budgeting process through a range of platforms including the new corporate website that improves accessibility for the community.	Progressing

An effective and efficient organisation

Pursue excellence in service delivery

DP Action	Action Name	Comments	Status
Benchmark Council's service delivery against relevant organisations	Provide Planning and Building Statistics to Department of Planning	Reports are completed and submitted to the NSW Department of Planning Industry and Environment as required.	Progressing
	Participate in NSW LGPA, LGNSW, JO and other industry body surveys and benchmarking exercises	Staff continue to participate in relevant activities.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	Desktop analysis of annual financial results against other NSW councils	A report on Council comparative data is being prepared for the February Council meeting.	Progressing
	Report on OLG group comparative data	A report on Council comparative data is being prepared for the February Council meeting.	Progressing
Conduct biennial community surveys	Undertake community surveys in 2018/19 and 2021/22	A community wide survey was completed in 2021 as part of preliminary engagement for the upcoming review of the Community Plan.	Completed
Monitor community expectations regarding service delivery	Engage with the community on desired levels of service across Council functions	Continued use of YourSay communications tool to support community engagement activities and provide a forum to receive community feedback.	Progressing
	Develop program of internal service reviews	The Audit, Risk & Improvement Committee has completed reviews of Council's Tourism Services and Private Works is in progress.	Progressing
Provide a responsive customer service function	Reply to all correspondence within 14 days	Council continues to manage all incoming correspondence through Council's record management system (ELO) and allocate to department and relevant staff for actioning and response. A monthly report monitors any correspondence not actioned within 14 days and helps ensure a timely and professional response to customers.	Progressing
	Review Customer Service Charter and deliver positive, informative, and professional front-of-house and phone customer service function	Council has developed both a Customer Service Charter and Staff Service Charter, which was presented to the Management team towards to end of 2021. Now following feedback received it will be released to the management team and then to all staff to adhere to. These charters will help provide a consistent, professional and accountable delivery of service to the public.	Progressing

Provide a positive and supportive working environment for employees

DP Action	Action Name	Comments	Status
Attract, retain and develop a skilled workforce	Implement a Leadership Program that includes merit based recruitment, performance management and legal responsibilities	Leadership training has been undertaken internally. Further training is scheduled for the coming months.	Progressing
	Develop a Learning and Development program targeted towards achievement of Delivery Program and areas of risk identified in Workforce Plan	The Learning and Development Program is being implemented throughout the year focusing on individual and group training opportunities.	Progressing
	Ensure all employees have clearly articulated accountabilities against which they will be assessed annually	All employees have position descriptions which detail key accountabilities. Performance reviews were undertaken in September 2021.	Completed
Provide a safe, healthy and non-discriminatory working environment	Establish a culture of workplace safety which includes daily pre-start meetings for outdoor staff and monthly Safety Toolbox Talks	Daily pre-start meetings form part of the daily risk assessment process for outdoor workers. Monthly safety talks are forwarded to Department Managers for inclusion at Department meetings. Additional Toolbox Talks are distributed as the need arises eg. COVID-19 related matters.	Progressing
	Implement and embed a WHS Management System that reflects AS4801 requirements	Council's WHS Management system continues to be reviewed and updated where required to reflect Australian Standard requirements.	Progressing
	Align workplace behaviour with core values of Respect, Integrity and Recognition	Behaviours aligned to core values are included in position descriptions, induction and orientation and measured during annual performance reviews. They are promoted and reinforced via staff update meetings, department meetings and the fortnightly GM's and monthly People and Performance Newsletters.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
Conduct biennial employee opinion surveys	Implement and review the Equal Employment Opportunity Management Plan	The Equal Employment Opportunity Management Plan was reviewed and updated and a new plan in place for 2021/22. Implementation of the plan is continuing.	Progressing
	Identify and implement improvement strategies based on feedback from Employee Opinion Survey	Improvement strategies are being developed and implemented following the last Employee Opinion Survey.	Progressing

Prudently manage risks associated with all Council activities

DP Action	Action Name	Comments	Status
Monitor and review Council's policies and strategies	Provide up to date Policy Register	Policy Register in place and reviewed regularly by the Executive.	Completed
	Identify and resolve existing policy gaps	Policy review across council is ongoing.	Progressing
	Education program to ensure staff understand policy requirements	Council maintains a policy register which identifies scheduled review dates. Regular reports are provided to managers to monitor the progress of reviews.	Progressing
Monitor and review Council's risks	Review and update risk registers annually	Council adopted an Enterprise Risk Management Framework in June 2020 and Risk Registers were developed. The Registers are in the process of being reviewed.	Progressing
Provide long term financial sustainability through sound financial management	Examine opportunities to raise additional revenue	Council is pursuing commercial property and development opportunities to raise additional revenue, and has an improvement plan in place for the management of these functions. Council continues to ensure Fees and Charges are appropriate for all services.	Progressing
	Explore a special rate variation with the community	A material increase in rating revenue was achieved through revised land valuations, especially in the mining category. A special rate variation is no longer required.	Completed

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
	Identify opportunities to increase revenue from property related investments	Council continues to identify and investigate commercial opportunities to support revenue growth.	Progressing
	Update Long Term Financial Plan	The Long Term Financial Plan for 2021/2031 has been delayed and will be presented in February.	Not Progressing
	Monthly reporting against budget and schedule for major works programs/strategic projects	All monthly budget reports were prepared for Council in accordance with the schedule.	Progressing
	Comprehensive Quarterly Budget Review reporting	All Quarterly Budget Review Statements were completed within schedule and in accordance with the Office of Local Government Guidelines.	Progressing
	Development of Rating Strategy to support LTFP	At the May 2017 Council meeting a Supplementary Motion concerning a proposal to adopt a Rating Strategy for the term of Council was put and lost.	Completed
	Integration of long term impacts on financial sustainability indicators incorporated into Council decision making process	A reporting template was introduced in August 2017, which includes Fit For Future sustainability ratio impacts of Council recommendations and options, with Long Term Financial Planning and Asset Management impacts included.	Completed
Comply with relevant accounting standards, taxation legislation and other financial reporting obligations	To achieve a high standard of financial management	Council received an unqualified audit report for the financial year ended 30 June 2021, within the legislated time frames.	Completed
	All rating, taxation, statutory, and grant reporting obligations satisfied in an accurate and timely manner	All statutory reporting obligations have been completed accurately and in a timely manner, to date this financial year.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

Pursue efficiencies and ongoing business improvement

DP Action	Action Name	Comments	Status
Provide effective and efficient internal support functions	Conduct quarterly Council Staff Updates across all work sites	Quarterly staff update meetings were held.	Progressing
	Effective capture and management of corporate records	Continue to capture and manage corporate Records into Council's RMS (ELO). Continue to train new staff and provide supporting documentation on Records management. A review of the Records Policy is scheduled to be completed in Q3 2021/22.	Progressing
	Ongoing enhancements to Council procurement including Roadmap Best Practice Procurement project	Procurement staff have implemented Council's Contract Management System and are currently building the procurement hub inclusive of procurement framework, templates and guided buying.	Progressing
	Provide effective Workshop services for Council fleet	Council continues to ensure that Council fleet meets the requirements of Transport for NSW and that servicing and maintenance is maintained for all fleet. Risk management, innovative technology and safety is priority for continuous improvement in workshop activities. Time management references have been applied to certain activities to provide more cost effective and time efficient service.	Progressing
Enhance the information systems that support delivery of Council activities	Investigate options to increase speed and reliability of Council's network	Council continues to investigate new and existing network technologies. A Microwave Radio upgrade of the Mudgee Sewer Treatment plant network connection is currently underway and Council's network is being reconfigured to improve redundancy to critical sites.	Progressing
	Continued investment in existing information systems to delivery productivity enhancements	Council continues to invest in systems and applications to increase productivity and create efficiencies.	Progressing
	Implementation of mobility solutions for integrated asset management	Tech One Mobility App is being used for asset inspections and data collection for roads. It is planned to be rolled out for water and sewer assets in 2022.	Progressing

SIX MONTHLY PROGRESS REPORT | 2021/22

DP Action	Action Name	Comments	Status
Ensure strategic and asset management plans are underpinned by sound financial strategies	Consider the full life cycle costs associated with the investment in new assets, with a focus on capital investment and existing assets	Full life cycle costs of new assets are considered through preparation of a business plan for new Community Plan Proposals, ratio reporting in Council Business Paper reports and Quarterly Business Reviews. Improvements in Contract and Project Management to create consistent methodologies across Council are currently underway. Council completes all Capital Expenditure Review Business Cases, as required, and completes Business Case assessments for other material projects.	Progressing
	Review depreciation methodology and process	Depreciation methodology is reviewed as a part of the Fair Value process for assets each year. For 2021/22 the revaluation of Water Supply and Sewerage Service assets is being undertaken.	Progressing
	Ongoing improvements to asset data and asset system capabilities	The asset management steering committee meets regularly to ensure improvements to the usability and reliability of the asset system. In line with fair value requirements, data for certain asset categories are cleaned over a 5 year cycle. This year data will be reviewed for water supply and sewerage service assets.	Progressing
	Integrate long term asset management considerations into Council decision making process	A reporting template was introduced in August 2017, which includes Fit For Future sustainability ratio impacts of Council recommendations and options, with Long Term Financial Planning and Asset Management impacts included.	Completed
	Improved integration of Asset Management Plans and Long Term Financial Plan	Financial data within Asset Management Plans (AMPs) is updated, in line with Long Term Financial Plan (LTFP) data. Progress continues as AMPs are scheduled for review. Further work is to be completed linking AMP data into LTFP sensitivity analysis - the LTFP is scheduled for completion in early 2022.	Progressing




Application Form

APPLICANTS DETAILS

Name of Organisation	Mudgee Show Society
Contact Person	[REDACTED]
Address	[REDACTED]
Phone	[REDACTED]
Email	[REDACTED]
ABN	[REDACTED]
Bank Account Name	[REDACTED]
BSB	[REDACTED]
Account Number	[REDACTED]

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Mudgee Show and Rodeo	
Amount of funding requested	\$ 5,000.00	
Start and Finish date	START (click to tick)	FINISH (click to tick)
	3rd March 2022	6th March 2022
Briefly, describe Project / Activity	Annual Mudgee Show and Rodeo. Family event that brings competition, fun and exhibits to Mudgee. Competitors and Spectators travel from a vast region to attend and compete and display their works. Family fun day out with entertainment and competitions.	



ADDRESS CRITERIA

How will your project benefit the Mid-Western Region Community?

(Note: limited number of characters)

By showcasing the Mudgee community with their livestock, arts and crafts, cooking and much more. Provide a one stop site for people to shop at stalls and see entertainment. Competitions to win and continue on to Sydney Royal Easter Show. A family outing. Bring spenditure to Mudgee businesses and showcase the town.

What is the expected amount of resident participation?

(Please provide no. of estimated participants)

(Note: limited number of characters)

The Mudgee Show Society brings the community together with volunteers, spectators and competitors. approx 5000 people attend the event in one way or another.

What level of consultation and collaboration with other local groups has your organisation undertaken?

(ie what other local community groups are or will be involved in this project?)

(Note: limited number of characters)

The Mudgee Show Society involves many local groups. The Lions club attend the gate and in return is a major fund raiser towards their annual donations. Local horse groups are involved and local business. Groups involved are, Lions Club, Mudgee Pony Club, Cudgegong Cruisers, Australian Stock Horse Society, MWWHA, Mudgee Dressage Group. Local band, local arts and crafts. Local Dance groups, Local Produce.

Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.

(Note: limited number of characters)

The Mudgee Show has been continually running for 176 years and this 2022 show will be our 177th Show in total. The Mudgee Show is thought to be the 4th Oldest and longest running Show in NSW. We have reliable volunteers who attend each year to help run the show and user groups that look forward to be part of the event. Sponsors are always welcomed.

COMMUNITY GRANTS

Project Income	Community Grant (amount sought from Council)	\$ 5,000.00
	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 145,000.00
	Other Income	\$ 3,000.00
TOTAL INCOME		\$ 153,000.00

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	Rodeo arena and stock hire	\$ 32,000.00
	Competition expenses	\$ 25,000.00
	Attractions	\$ 19,000.00
	Wages	\$ 9,000.00
	insurance	\$ 7,000.00
	other expenses	\$ 59,000.00
TOTAL EXPENDITURE		\$ 151,000.00
TOTAL SURPLUS / DEFICIT		\$ 2,000.00

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

Surplus is used to assist with paying annual expenses, build bigger and better events for the following years show. to assist running of extra events through out the year like extra showjumping competitions, sprin ghorse show, show girl competitions, Merino Flock Ewe Competition etc. the risk to the Mudgee Show Society occurs if there is wet weather on the show weekend. if the show is cancelled because of wet weather, the losses are significant.

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

	YES (click to tick)	NO (click to tick)
Is your group/organisation Incorporated?	<input checked="" type="radio"/>	<input type="radio"/>
Have you registered for Goods & Services Tax (GST) purposes?	<input type="radio"/>	<input checked="" type="radio"/>
Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form	<input checked="" type="radio"/>	<input type="radio"/>

COMMUNITY GRANTS

Has your organisation/group previously received a Community Grant from Council?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
If yes, please advise date and amount	DATE / YEAR 2019	AMOUNT \$ 3,500.00
Did your group return the acquittal form?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
Closing bank balance from the most recent bank statement or treasurer's report	\$ 56,365.00	
Comment on cash set aside for specific projects (optional)	Cash set aside for cancellation of the show due to rain.	

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

	SUPPLIED? (click to tick)	
	YES	NO
A copy of the group's/organisation's most recent bank statement or treasurer's report	<input checked="" type="radio"/>	<input type="radio"/>
A copy of the group's/organisation's public liability insurance	<input checked="" type="radio"/>	<input type="radio"/>
Where the group intends to purchase equipment, a copy of the quote/s obtained	<input type="radio"/>	<input checked="" type="radio"/>
Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required	<input type="radio"/>	<input checked="" type="radio"/>
If your group is not incorporated, please supply a letter from your auspicing body	<input type="radio"/>	<input checked="" type="radio"/>

AUTHORISATION OF APPLICANT

Name	<input type="text"/>
Position	<input type="text"/>
Date	<input type="text"/>

- I confirm that the information contained in the application form and within the attachments are true and correct.
- I confirm that this application has been submitted with the full knowledge and support of the applicant.
- I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.
- I am aware that this application will be reproduced in the Council Business Paper, and authorise public release of information provided.

COMMUNITY GRANTS

SUBMIT YOUR APPLICATION

EMAIL: After you complete this digital form, please save it to your computer and email to council@midwestern.nsw.gov.au

DELIVER TO: Customer Service Locations

86 Market Street
MUDGEE

109 Herbert Street
GULGONG

77 Louee Street
RYLSTONE

MAIL TO: Mid-Western Regional Council
Attn: Finance Department
PO Box 156
MUDGEE NSW 2850

[SUBMIT ONLINE](#)

[COMMUNITY GRANTS POLICY](#)

[PRINT MY APPLICATION](#)





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Attn: Finance Department
PO Box 156
MUDGEE NSW 2850

SUBMIT ONLINE

COMMUNITY GRANTS POLICY

PRINT MY APPLICATION

MID-WESTERN REGIONAL COUNCIL
RECEIVED
27 OCT 2021
GULGONG
OFFICE.





Application Form

APPLICANTS DETAILS

Name of Organisation	Gulgong Golf Club
Contact Person	[REDACTED]
Address	[REDACTED]
Phone	[REDACTED]
Email	[REDACTED]
ABN	[REDACTED]
Bank Account Name	[REDACTED]
BSB	[REDACTED]
Account Number	[REDACTED]

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Tree planting for the golf course	
Amount of funding requested	\$ 2500.00	
Start and Finish date	START (click to tick)	FINISH (click to tick)
	2nd November 2021	30th November 2021
Briefly, describe Project / Activity	<p>The course has lost a lot of our tree due to the drought and age of the trees. We wish to restore the course for the benefit of the community and environment. we have removed 5 Pine trees 7 Native Gums. We wish to apply for a grant of \$2,500.00 (wouldn't allow me to put in the funding request)</p>	

Removal of trees was achieved By a dedicated Retired golfers - fire wood was supplyde to clubs and kinderling to members of the public. This has been achieved over the last 18 Months. the Stumps have been removed or burnt and the ground has been graded - now we are ready for Tube stock to renew the avenue of trees.



ADDRESS CRITERIA

How will your project benefit the Mid-Western Region Community?

(Note: limited number of characters)

Enhance the visual impact of the course and provide habitation for the birds and insects.

See description of our project.

What is the expected amount of resident participation?

(Please provide no. of estimated participants)

(Note: limited number of characters)

volunteers golfers will provide the manpower and time to put this in place

This project is ongoing and expected to last 2 years-

What level of consultation and collaboration with other local groups has your organisation undertaken?

(ie what other local community groups are or will be involved in this project?)

(Note: limited number of characters)

None

Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.

(Note: limited number of characters)

Ten years ago we requested 50 tube stocks which were planted and maintained and 60% of those trees are now growing on our golf course.



	Community Grant (amount sought from Council)	\$ 2500-00
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	NIL
	Other Income	NIL
TOTAL INCOME		2500 \$ 0.00

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	The work proposed has not been assessed - all costs when project is completed will be itemised/recorded. any money's will be returned	
TOTAL EXPENDITURE		? \$ 0.00

TOTAL SURPLUS / DEFICIT	\$ 0.00
--------------------------------	----------------

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

	YES (click to tick)	NO (click to tick)
Is your group/organisation Incorporated?	<input checked="" type="radio"/>	<input type="radio"/>
Have you registered for Goods & Services Tax (GST) purposes?	<input checked="" type="radio"/>	<input checked="" type="radio"/>
Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form	<input checked="" type="radio"/>	<input type="radio"/>



Has your organisation/group previously received a Community Grant from Council?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
If yes, please advise date and amount	DATE / YEAR 2019	AMOUNT \$ 1-800 - Re Rates
Did your group return the acquittal form?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
Closing bank balance from the most recent bank statement or treasurer's report	4,000	
Comment on cash set aside for specific projects (optional)		

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

	SUPPLIED? (click to tick)	
	YES	NO
A copy of the group's/organisation's most recent bank statement or treasurer's report	<input checked="" type="radio"/>	<input type="radio"/>
A copy of the group's/organisation's public liability insurance	<input checked="" type="radio"/>	<input type="radio"/>
Where the group intends to purchase equipment, a copy of the quote/s obtained	<input checked="" type="radio"/>	<input type="radio"/>
Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required	<input type="radio"/>	<input checked="" type="radio"/>
If your group is not incorporated, please supply a letter from your auspising body	<input type="radio"/>	<input checked="" type="radio"/>

AUTHORISATION OF APPLICANT

Name	<div style="background-color: black; width: 100%; height: 15px;"></div>
Position	<div style="background-color: black; width: 100%; height: 15px;"></div>
Date	<div style="background-color: black; width: 100%; height: 15px;"></div>

- I confirm that the information contained in the application form and within the attachments are true and correct.
- I confirm that this application has been submitted with the full knowledge and support of the applicant.
- I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.
- I am aware that this application will be reproduced in the Council Business Paper, and authorise public release of information provided.




Application Form

APPLICANTS DETAILS

Name of Organisation	Australian Rural Education Centre Co-op Ltd
Contact Person	[REDACTED]
Address	[REDACTED]
Phone	[REDACTED]
Email	[REDACTED]
ABN	[REDACTED]
Bank Account Name	[REDACTED]
BSB	[REDACTED]
Account Number	[REDACTED]

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Reimbursement of council rates & water 2020-2021	
Amount of funding requested	\$ 14,049.61	
Start and Finish date	START (click to tick)	FINISH (click to tick)
	01/07/2020	30/06/2021
Briefly, describe Project / Activity	2020/2021 Council Rates = \$5,931.57 2020/2021 Water Consumption Charges = \$8,118.04 Total = \$14,049.61	



ADDRESS CRITERIA

How will your project benefit the Mid-Western Region Community?

(Note: limited number of characters)

AREC is a local, not-for-profit, registered charity. The Mudgee Small Farm Field Days are the single largest annual event in the Mid-Western Region, which brings millions of dollars into the local economy each year. AREC and the Field Days have supported the Region for over 40 years and are considered a major event on the calendar. Numerous community organisations and local businesses benefit significantly from the event, either directly or indirectly. AREC is self-funded and the large majority of its yearly income is generated from the annual Field Days event. The 2020 and 2021 Field Days had to be cancelled due to COVID-19, which has resulted in the loss of almost two entire yearly incomes and caused significant financial distress. It is in the entire Mid-Western Region Community's best interest that the Field Days remain financially viable so they continue into the future.

What is the expected amount of resident participation?

(Please provide no. of estimated participants)

(Note: limited number of characters)

The Field Days attracts around 20,000 people each year. Surveys have shown that approximately 40% of these are locals, so that equates to several thousand participants from the Mid-Western Region. These participants may be exhibitors, visitors or volunteers. In 2019, over 80 local businesses and community groups were involved in the event. The Field Days is often the biggest annual fundraiser for these groups and their myriad of volunteers. AREC is home to Mudgee Youth in Agriculture, Mudgee Men's Shed, Cudgegong Valley Antique Machinery Club, Watershed Landcare, Mudgee & Districts Motorcycle Club and Cowboy Dressage World Mudgee. AREC is also used by local groups and businesses for a number of other events throughout the year, such as the Mudgee Wine Show, Alpaca Shows, Machinery Rallies, High School Formals, fundraising dinners, Local Land Services events etc.

What level of consultation and collaboration with other local groups has your organisation undertaken?

(ie what other local community groups are or will be involved in this project?)

(Note: limited number of characters)

AREC collaborates with many community groups for the Field Days and other events. AREC engage as many community groups as possible to undertake tasks at the event in return for a financial contribution. AREC also offers additional groups the opportunity to exhibit at the event to raise funds or awareness. Some groups that have been involved in and benefited from the Field Days in recent years include Watershed Landcare, Bee Group, SES, VRA, Mudgee RFS, Lawson RFS, RFS Heritage, Cooks Gap RFS, Cooyal RFS, Mens Shed, Masons, Hargraves P&C, Rugby Club, Amateur Swim Club, Indoor Swim Club, Antique Machinery Club, Cudgegong Cruisers, Pioneer Vehicle Club, Historical Society, Draught Horses, Harness Horses, Australian Stockhorses, Pigeon & Poultry Club, Garden Club, Girl Guides, RSPCA, Wildlife Carers, Riding for the Disabled, Rural Adversity Mental Health etc

Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.

(Note: limited number of characters)

AREC has an excellent track record in undertaking and successfully completing a wide variety of projects and events. AREC staff are proficient in event management, with excellent organisational, communication and time management skills. AREC also has approximately 80 skilled and capable volunteers. The Field Days have been running for over 40 years and have proven themselves as a relevant and important event for the Mid-Western Region. AREC also assists or runs several other events, such as formal dinners, caravan rallies, sustainable building courses etc. An example of another grant application that AREC has undertaken and successfully completed includes a Royal Agricultural Society Foundation grant for a Mudgee Youth in Agriculture Education Trailer in 2019. AREC also apply for, receive and have met acquittal requirements for the MWRC Events Assistance Program for several years.

COMMUNITY GRANTS

Project Income	Community Grant (amount sought from Council)	\$ 14,049.61
	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 0.00
	Other Income	\$ 0.00
TOTAL INCOME		\$ 14,049.61

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	2020/2021 Rates	\$ 5,931.57
	2020/2021 Water Rates	\$ 8,118.04
TOTAL EXPENDITURE		\$ 14,049.61
TOTAL SURPLUS / DEFICIT		\$ 0.00

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

N/A

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

	YES (click to tick)	NO (click to tick)
Is your group/organisation Incorporated?	<input checked="" type="radio"/>	<input type="radio"/>
Have you registered for Goods & Services Tax (GST) purposes?	<input checked="" type="radio"/>	<input type="radio"/>
Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form	<input checked="" type="radio"/>	<input type="radio"/>

COMMUNITY GRANTS

Has your organisation/group previously received a Community Grant from Council?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
If yes, please advise date and amount	DATE / YEAR 2021	AMOUNT \$ 10,000.00
Did your group return the acquittal form?	YES (click to tick) <input type="radio"/>	NO (click to tick) <input checked="" type="radio"/>
Closing bank balance from the most recent bank statement or treasurer's report	-\$ 144,762.08	
Comment on cash set aside for specific projects (optional)	N/A - Net financial position is negative	

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

	SUPPLIED? (click to tick)	
	YES	NO
A copy of the group's/organisation's most recent bank statement or treasurer's report	<input checked="" type="radio"/>	<input type="radio"/>
A copy of the group's/organisation's public liability insurance	<input checked="" type="radio"/>	<input type="radio"/>
Where the group intends to purchase equipment, a copy of the quote/s obtained	<input type="radio"/>	<input checked="" type="radio"/>
Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required	<input type="radio"/>	<input checked="" type="radio"/>
If your group is not incorporated, please supply a letter from your auspicing body	<input type="radio"/>	<input checked="" type="radio"/>

AUTHORISATION OF APPLICANT

Name	<input type="text" value="REDACTED"/>
Position	<input type="text" value="REDACTED"/>
Date	<input type="text" value="REDACTED"/>

- I confirm that the information contained in the application form and within the attachments are true and correct.
- I confirm that this application has been submitted with the full knowledge and support of the applicant.
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COMMUNITYGRANTS

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77 Louee Street
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MAIL TO: Mid-Western Regional Council
Attn: Finance Department
PO Box 156
MUDGEE NSW 2850

SUBMIT ONLINE

COMMUNITY GRANTS POLICY

PRINT MY APPLICATION





1st November 2021

Dear MWRC Councillors,

As you are aware, we have had to cancel the Mudgee Small Farm Field Days for the second year in a row due to the COVID pandemic. The event was originally planned to run in July but had to be postponed only 1 week from the event starting, which meant we had incurred several expenses already. We were hopeful the postponed event could proceed in November but with the continued uncertainty and risk involved we had to make the difficult decision to cancel.

Last year we reported a loss of \$189,103. This figure includes a true income of \$16,577 plus \$126,123 in assistance from all levels of Government, therefore we would have recorded a much higher loss if not for Government assistance.

This year Mudgee Small Farm Field Days will see a significant loss for the second year running.

Last year we were fortunate enough to apply for the MWRC Community Grants as we didn't apply for the Events Assistance. We were extremely grateful to receive reimbursement of rates, which assisted a great deal financially.

We would again like to apply for the Community Grants or request special funding to assist with expenses due to our lack of income. This year we have already received the \$2,500 Events Assistance, even though our event didn't proceed, but can return this or keep for the 2022 event.

Our rates for 2020/21 came to \$5,931.57 and our water rates came to \$8,118.04, which includes two invoices that we are yet to pay due to concerns over excessive costs. This comes to a total of \$14,049.61 in rates that we would like to be reimbursed.

The Mudgee Small Farm Field Days have been one of the largest annual events for the region for over 40 years. Using the Local Government Area Profile Key Tourism Statistics for Mid-Western Regional, we have estimated a boost to the local economy of over \$5.5 million each year. These are purely visitation figures, not including the income local businesses receive from the event, local region staff wages that go back into the economy, as well as the donations AREC provides to local community groups for undertaking duties at the event.

We believe AREC and the Field Days are an important organisation and event to the Mudgee Region. We have shown our commitment to the Mudgee Region in previous months when approached by MWRC to hold the COVID testing Clinic at AREC as there were no suitable MWRC facilities available. We cooperated with the request, assisted to set up the clinic with very short notice and handed over our site to MWRC for an extended period. We are proud to be able to offer our facilities for disaster response like this, as we have with RFS base camps and LLS hay for fire affected farmers in recent years, but would appreciate your support to ensure our organisation can continue to do so in the future.

Regards,



Chairman

Australian Rural Education Centre 267 Ulan Road Bombira; PO Box 12 Mudgee NSW 2850
Ph (02) 6372 3899; info@arec.com.au; www.arec.com.au




Application Form

APPLICANTS DETAILS

Name of Organisation	CWA Mudgee
Contact Person	[REDACTED]
Address	[REDACTED]
Phone	[REDACTED]
Email	[REDACTED]
ABN	[REDACTED]
Bank Account Name	[REDACTED]
BSB	[REDACTED]
Account Number	[REDACTED]

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	CWA Mudgee 100 year history book	
Amount of funding requested	\$10,000	
Start and Finish date	START (click to tick)	FINISH (click to tick)
	May 2021	May 2022
Briefly, describe Project / Activity	To publish a book on the 100 years history of CWA Mudgee. Our 100yr will be in May 2022 and it is hoped to have a book to launch at that time. We have a lot of history and volunteer to research and draft the book. This would be of significant cultural value to the community and preservation of the local history for generations to come.	



ADDRESS CRITERIA

How will your project benefit the Mid-Western Region Community?

(Note: limited number of characters)

This will be of significant benefit to the community as it is preserving the local history. The Mudgee CWA branch will celebrate 100 years in May 2022 and has played a major role in the local community during that time. The Mudgee CWA branch has over the years lobbied for many community projects including regular garbage collection and clearing of street gutters (June 1922) which continue today. Rest rooms in Market Street so mothers with children could come and meet and socialise, helped fund the original isolation ward at Mudgee Hospital, set up the first Baby Health Clinic, set up and ran the girls hostel in Mudgee. In recent years we continue to have rooms available to the community for events and continue to fund raise and each year give back as donations to the local community. This project would be a major fund raiser and all profits from the book sales will be given back to various community groups in donations.

What is the expected amount of resident participation?

(Please provide no. of estimated participants)

(Note: limited number of characters)

It is hoped to print min 500 copies but hoped to print 1000 copies of the book. Many people have expressed an interest in wanting to purchase a copy of this book. We expect to have an A4 paperback book for sale and possibly an e-book. We are working on a local marketing plan. Our Mudgee CWA rooms will be open to the public with displays during May 2022 and expect many local visitors as well as visitors from out of town. We will also hold an anniversary luncheon to celebrate the 100yr anniversary on 18th June 2022. Given unknown Covid restrictions it is hard to know the full participation but expect 500+

What level of consultation and collaboration with other local groups has your organisation undertaken?

(ie what other local community groups are or will be involved in this project?)

(Note: limited number of characters)

Given this is a history project, advice and research has been done in conjunction with current and former members, the community via facebook, Mudgee Library, Mudgee Museum and Mudgee Historical Society.

Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.

(Note: limited number of characters)

We have a wonderful group of members who are keen to preserve the history of Mudgee CWA and the Mudgee community. We have two local branches - Mudgee Day Branch and Mudgee Evening Branch who are working together on this project. The Day branch secretary / Treasurer - Sonja Lunn has an interest in history and skills in project management. As a volunteer she has been doing all the research and drafting for the book.

COMMUNITY GRANTS

Project Income	Community Grant (amount sought from Council)	10000
	Expected Sales Revenue i.e. Entry Fee, Membership Sales	
	Other Income	
TOTAL INCOME		25000

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	Book Printing x500 copies (Outback Press)	10490
	ISBN registration	133
	Print ready proof/editing - TBC unknown cost	
TOTAL EXPENDITURE		10623
TOTAL SURPLUS / DEFICIT		14377

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

Mudgee CWA is a non for profit organization. All funds raised during the year are put back into the local community and CWA projects by donations.

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

	YES (click to tick)	NO (click to tick)
Is your group/organisation Incorporated?	<input checked="" type="radio"/>	<input type="radio"/>
Have you registered for Goods & Services Tax (GST) purposes?	<input checked="" type="radio"/>	<input type="radio"/>
Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form	<input checked="" type="radio"/>	<input type="radio"/>



Has your organisation/group previously received a Community Grant from Council?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
If yes, please advise date and amount	DATE / YEAR <input type="text"/>	AMOUNT \$ <input type="text"/>
Did your group return the acquittal form?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
Closing bank balance from the most recent bank statement or treasurer's report	<input type="text" value="\$2361.75"/>	
Comment on cash set aside for specific projects (optional)	<div style="border: 1px solid black; height: 60px;"></div>	

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

	SUPPLIED? (click to tick)	
	YES	NO
A copy of the group's/organisation's most recent bank statement or treasurer's report	<input checked="" type="radio"/>	<input type="radio"/>
A copy of the group's/organisation's public liability insurance	<input checked="" type="radio"/>	<input type="radio"/>
Where the group intends to purchase equipment, a copy of the quote/s obtained	<input checked="" type="radio"/>	<input type="radio"/>
Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required	<input checked="" type="radio"/>	<input type="radio"/>
If your group is not incorporated, please supply a letter from your auspicing body	<input checked="" type="radio"/>	<input type="radio"/>

AUTHORISATION OF APPLICANT

Name	<input type="text" value="██████████"/>
Position	<input type="text" value="██████████"/>
Date	<input type="text"/>

- I confirm that the information contained in the application form and within the attachments are true and correct.
- I confirm that this application has been submitted with the full knowledge and support of the applicant.
- I acknowledge the Community Grants Program acquittal requirements and understand that surplus funds may be required to be returned to Council.
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COMMUNITYGRANTS

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MUDGEE NSW 2850

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COMMUNITY GRANTS



Application Form

APPLICANTS DETAILS

Name of Organisation	Anglican Church of Rylstone and Kandos as part of the Anglican Diocese of Bathurst
Contact Person	[REDACTED]
Address	[REDACTED]
Phone	[REDACTED]
Email	[REDACTED]
ABN	[REDACTED]
Bank Account Name	[REDACTED]
BSB	[REDACTED]
Account Number	[REDACTED]

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	100 year anniversary of St Laurence Kandos	
Amount of funding requested	\$ 1,500.00	
Start and Finish date	START (click to tick)	FINISH (click to tick)
	10.00am	3.00pm
Briefly, describe Project / Activity	We are asking to hold a church celebration service for 100 years since St Laurence began church services. St Laurence has limited capacity and we anticipate a gathering of people for this occasion beyond its size. We are requesting that Jaques Street be close for the time. However, in the event of wet weather, we would like to use the Kandos Community Centre	



ADDRESS CRITERIA

How will your project benefit the Mid-Western Region Community?

(Note: limited number of characters)

1. Bring several people from outside the region for the occasion - potential economic benefit
2. The service will be a civic occasion, with several representatives invited
3. It will recognize a milestone in the history of the town of Kandos
4. We hope a number of locals from Kandos will be present as part of this community event.

What is the expected amount of resident participation?

(Please provide no. of estimated participants)

(Note: limited number of characters)

We anticipate 100 - 150 people will be present

What level of consultation and collaboration with other local groups has your organisation undertaken?

(ie what other local community groups are or will be involved in this project?)

(Note: limited number of characters)

We will be contact various community groups including other churches, RSL, police and emergency services, local government, and other community groups

Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.

(Note: limited number of characters)

We lack the physical building space for such an occasion. As mentioned, we would prefer to have the event outside St Laurence on Jaques Street, with the road closed. We can supply most chairs, however, an extra supply would be helpful, possibly from the Kandos community centre. There will be a light lunch following the service on the ground of St Laurence and a historical display inside St Laurence. We are looking into shade awnings for sun protection.

COMMUNITY GRANTS

Project Income	Community Grant (amount sought from Council)	\$ 1,500.00
	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 0.00
	Other Income	\$ 0.00
TOTAL INCOME		\$ 1,500.00

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure		\$ 0.00
TOTAL EXPENDITURE		\$ 0.00

TOTAL SURPLUS / DEFICIT	\$ 1,500.00
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If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

To fund possible hall or chair hire.
 We are looking into profession sound hire, which may incur a cost.
 To fund a Traffic guide system

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

	YES (click to tick)	NO (click to tick)
Is your group/organisation Incorporated?	<input checked="" type="radio"/>	<input type="radio"/>
Have you registered for Goods & Services Tax (GST) purposes?	<input checked="" type="radio"/>	<input type="radio"/>
Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form	<input checked="" type="radio"/>	<input type="radio"/>

COMMUNITY GRANTS

Has your organisation/group previously received a Community Grant from Council?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
If yes, please advise date and amount	DATE / YEAR 2010	AMOUNT \$ 10,000.00
Did your group return the acquittal form?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
Closing bank balance from the most recent bank statement or treasurer's report	\$ 42,607.00	
Comment on cash set aside for specific projects (optional)		

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

	SUPPLIED? (click to tick)	
	YES	NO
A copy of the group's/organisation's most recent bank statement or treasurer's report	<input checked="" type="radio"/>	<input type="radio"/>
A copy of the group's/organisation's public liability insurance	<input checked="" type="radio"/>	<input type="radio"/>
Where the group intends to purchase equipment, a copy of the quote/s obtained	<input type="radio"/>	<input checked="" type="radio"/>
Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required	<input type="radio"/>	<input checked="" type="radio"/>
If your group is not incorporated, please supply a letter from your auspicing body	<input type="radio"/>	<input checked="" type="radio"/>

AUTHORISATION OF APPLICANT

Name	<input type="text" value="████████████████████"/>
Position	<input type="text" value="████████████████████"/>
Date	<input type="text" value="████████"/>

- I confirm that the information contained in the application form and within the attachments are true and correct.
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COMMUNITY GRANTS

SUBMIT YOUR APPLICATION

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DELIVER TO: Customer Service Locations

86 Market Street
MUDGEE

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77 Louee Street
RYLSTONE

MAIL TO: Mid-Western Regional Council
Attn: Finance Department
PO Box 156
MUDGEE NSW 2850

SUBMIT ONLINE

COMMUNITY GRANTS POLICY

PRINT MY APPLICATION






Application Form

APPLICANTS DETAILS

Name of Organisation	Riding for the Disabled Association NSW Mudgee Centre
Contact Person	[REDACTED]
Address	[REDACTED]
Phone	[REDACTED]
Email	[REDACTED]
ABN	[REDACTED]
Bank Account Name	[REDACTED]
BSB	[REDACTED]
Account Number	[REDACTED]

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Shed walls/lined and fitout completion	
Amount of funding requested	\$ 40,000.00	
Start and Finish date	START (click to tick)	FINISH (click to tick)
	January 2022	june 2022
Briefly, describe Project / Activity	Line the walls of our shed with either Gyprock, timber sheeting or yellow tongue groove boards and then have a kitchenette fitted complete with a refridgerator and free standing stove. We would like the shed completed to celebrate RDA 10yrs in Mudgee and to offer a place for our riders/carers and volunteers to still participate in the RDA program in inclemant weather.	



ADDRESS CRITERIA

How will your project benefit the Mid-Western Region Community?

(Note: limited number of characters)

It will provide the disabled community shelter from inclement weather and a place to still be involved in the program when horse riding has to be canceled. We will also be able to offer the use of our shed to others to lease for functions plus to others who also use the showground facilities.

What is the expected amount of resident participation?

(Please provide no. of estimated participants)

(Note: limited number of characters)

The shed will be used weekly by RDA Mudgee for a minimum period of 33 weeks of the year and also offered to others in the mid western area community

What level of consultation and collaboration with other local groups has your organisation undertaken?

(ie what other local community groups are or will be involved in this project?)

(Note: limited number of characters)

We are supported by the local public schools in both Mudgee and Gulgong along with lifeskills plus and in 2022 we have offered our services to the areas high schools and ADS care.

Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.

(Note: limited number of characters)

We have sought quotes to have the work done and therefore it would be contracted out to the builder that is going to be able to supply the work to suit our needs. We have great support from Peabody and Mudgee council in the past. Peabody/Wilpinjong continue to be a great support to our centre.

COMMUNITY GRANTS

Project Income	Community Grant (amount sought from Council)	\$ 40,000.00
	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 3,600.00
	Other Income	\$ 3,000.00
TOTAL INCOME		\$ 46,600.00

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	wall lining - timber	\$ 16,135.20
	wall lining - gyprock	\$ 10,945.00
	kaboodle kitchen - Bunnings	\$ 3,948.00
	Refridgerator - Harvey Norman	\$ 2,200.00
	Free standing Stove - harvey Norman	\$ 1,840.00
TOTAL EXPENDITURE		\$ 35,068.20
TOTAL SURPLUS / DEFICIT		\$ 11,531.80

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

It would be used to set up an office area and also air conditioning and shelving along with containers to store the equipment for the activites offered from the RDA program and any left over would be transfered back to the council.

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

	YES (click to tick)	NO (click to tick)
Is your group/organisation Incorporated?	<input checked="" type="radio"/>	<input type="radio"/>
Have you registered for Goods & Services Tax (GST) purposes?	<input checked="" type="radio"/>	<input type="radio"/>
Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form	<input checked="" type="radio"/>	<input type="radio"/>

COMMUNITY GRANTS

Has your organisation/group previously received a Community Grant from Council?	YES (click to tick) <input type="radio"/>	NO (click to tick) <input checked="" type="radio"/>
If yes, please advise date and amount	DATE / YEAR <input type="text"/>	AMOUNT \$ <input type="text"/>
Did your group return the acquittal form?	YES (click to tick) <input type="radio"/>	NO (click to tick) <input checked="" type="radio"/>
Closing bank balance from the most recent bank statement or treasurer's report	<input type="text" value="\$ 23,837.00"/>	
Comment on cash set aside for specific projects (optional)	<div style="border: 1px solid black; height: 60px;"></div>	

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

	SUPPLIED? (click to tick)	
	YES	NO
A copy of the group's/organisation's most recent bank statement or treasurer's report	<input checked="" type="radio"/>	<input type="radio"/>
A copy of the group's/organisation's public liability insurance	<input checked="" type="radio"/>	<input type="radio"/>
Where the group intends to purchase equipment, a copy of the quote/s obtained	<input checked="" type="radio"/>	<input type="radio"/>
Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required	<input checked="" type="radio"/>	<input type="radio"/>
If your group is not incorporated, please supply a letter from your auspicing body	<input checked="" type="radio"/>	<input type="radio"/>

AUTHORISATION OF APPLICANT

Name	<input type="text" value="██████████"/>
Position	<input type="text" value="██████████"/>
Date	<input type="text" value="██████████"/>

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COMMUNITYGRANTS

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SUBMIT ONLINE

COMMUNITY GRANTS POLICY

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Application Form

APPLICANTS DETAILS

Name of Organisation	GULGONG SHOW SOCIETY INC
Contact Person	[REDACTED]
Address	[REDACTED]
Phone	[REDACTED]
Email	[REDACTED]
ABN	[REDACTED]
Bank Account Name	[REDACTED]
BSB	[REDACTED]
Account Number	[REDACTED]

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	GULGONG SHOW 2022	
Amount of funding requested	\$3000	
Start and Finish date	START (click to tick)	FINISH (click to tick)
	18/02/2022	19/02/2022
Briefly, describe Project / Activity	Gulgong rural agriculture show. Fun competitions and events for the local community and the region as a whole	


COMMUNITYGRANTS

ADDRESS CRITERIA

How will your project benefit the Mid-Western Region Community?

(Note: limited number of characters)

Gulgong Show brings many visitors to the town and region. We support local businesses with our purchases and hiring of equipment. The visitors support local shops, service stations and restuarants.

What is the expected amount of resident participation?

(Please provide no. of estimated participants)

(Note: limited number of characters)

Gulgong show Society currently has 714 members from the community
We expect through the gates for 2022 over 2500

What level of consultation and collaboration with other local groups has your organisation undertaken?

(ie what other local community groups are or will be involved in this project?)

(Note: limited number of characters)

Gulgong show invites local community groups to have trade stands for example Gulgong Sub brnch, The Mens Shed, VRA and fire brigade, and also local small businesses to have trade sites to showcase and sell their products.

Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.

(Note: limited number of characters)

Gulgong Show is hosting the 134th show this year. Current committee have hosted the last 3 years where we have grown from 191 members to 714 members. (and growing still)

COMMUNITYGRANTS

	Community Grant (amount sought from Council)	3000	
Project Income	Expected Sales Revenue i.e. Entry Fee, Membership Sales	21507	
	Other Income	32422	
TOTAL INCOME		56929	\$ 0.00

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	showday entertainment and costs	26977	
	ribbons and prizes	19972	
	RENT/MAINTENCE/WATER/POWER	3820	
	ADVERTISING AND PRINTING	6238	
	ADMIN EXPENSES	6234	
TOTAL EXPENDITURE		63241	\$ 0.00
TOTAL SURPLUS / DEFICIT		-\$6312	\$ 0.00

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

<p>Is your group/organisation Incorporated?</p> <p>Have you registered for Goods & Services Tax (GST) purposes?</p> <p>Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form</p>	<table border="1"> <tr> <td style="font-size: x-small;">YES (click to tick)</td> <td><input checked="" type="radio"/></td> <td style="font-size: x-small;">NO (click to tick)</td> <td><input type="radio"/></td> </tr> <tr> <td>NO</td> <td><input checked="" type="radio"/></td> <td>NO</td> <td><input type="radio"/></td> </tr> <tr> <td></td> <td><input checked="" type="radio"/></td> <td></td> <td><input type="radio"/></td> </tr> </table>	YES (click to tick)	<input checked="" type="radio"/>	NO (click to tick)	<input type="radio"/>	NO	<input checked="" type="radio"/>	NO	<input type="radio"/>		<input checked="" type="radio"/>		<input type="radio"/>
YES (click to tick)	<input checked="" type="radio"/>	NO (click to tick)	<input type="radio"/>										
NO	<input checked="" type="radio"/>	NO	<input type="radio"/>										
	<input checked="" type="radio"/>		<input type="radio"/>										

COMMUNITYGRANTS

Has your organisation/group previously received a Community Grant from Council?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
If yes, please advise date and amount	DATE / YEAR 12/20	AMOUNT \$ 3000
Did your group return the acquittal form?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
Closing bank balance from the most recent bank statement or treasurer's report	65662.72	

Comment on cash set aside for specific projects (optional)

All monies held by the Show Society are for the benefit of the Show and the community. There is no paid workers for the Show Society we are all volunteers for the community. Any shortfall for the show can and will be covered by the Show Society.

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

	SUPPLIED? (click to tick)	
	YES	NO
A copy of the group's/organisation's most recent bank statement or treasurer's report	<input checked="" type="radio"/>	<input type="radio"/>
A copy of the group's/organisation's public liability insurance	<input checked="" type="radio"/>	<input type="radio"/>
Where the group intends to purchase equipment, a copy of the quote/s obtained	n/a <input checked="" type="radio"/>	<input type="radio"/> n/a
Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required	<input checked="" type="radio"/>	<input type="radio"/>
If your group is not incorporated, please supply a letter from your auspicing body	<input checked="" type="radio"/>	<input type="radio"/>

AUTHORISATION OF APPLICANT

Name	<input type="text" value="████████████████████"/>
Position	<input type="text" value="████████████████████"/>
Date	<input type="text" value="████████"/>

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 COMMUNITYGRANTS

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MUDGEE NSW 2850

SUBMIT ONLINE

COMMUNITY GRANTS POLICY

PRINT MY APPLICATION






Application Form

APPLICANTS DETAILS

Name of Organisation	Rylstone, Ilford-Running Stream & Kandos CWA
Contact Person	[REDACTED]
Address	[REDACTED]
Phone	[REDACTED]
Email	[REDACTED]
ABN	[REDACTED]
Bank Account Name	[REDACTED]
BSB	[REDACTED]
Account Number	[REDACTED]

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	International Womens Day Luncheon	
Amount of funding requested	\$ 2,500.00	
Start and Finish date	START (click to tick)	FINISH (click to tick)
	8/3/2021	8/3/21
Briefly, describe Project / Activity	3 small town CWAs from Mid west regional Council areas will host an International Womens Day Luncheon to celebrate "Breaking the Bias". The guest speaker is the renowned Jane Caro AM . Our local Wiradjuri people will open the day, and mental health professionals will also give a talk about dealing with Covid, isolation, drought and floods.	



ADDRESS CRITERIA

How will your project benefit the Mid-Western Region Community?

(Note: limited number of characters)

Kandos is a small country town recovering from the unfortunate closure of the local cement industry, Ilford- Running Stream are still reeling from the bushfires and Rylstone residents are suffering from a downturn in tourism and drought.
The topics for discussion will have great relevance to most women across the Mid-Western region and members of other CWA groups.
Year 12 students from Kandos High School have also been invited.

What is the expected amount of resident participation?

(Please provide no. of estimated participants)

(Note: limited number of characters)

Kandos Community Hall will hold a maximum 150 attendees.
Invitations will be extended to local residents, schools, local chamber of commerce members, members of Rotary, Cementa, Mens Shed, and members of the other Mid west CWA groups.
It is our intention to have 100 people attend.

What level of consultation and collaboration with other local groups has your organisation undertaken?

(ie what other local community groups are or will be involved in this project?)

(Note: limited number of characters)

The 3 CWA groups RYLSTONE, KANDOS, ILFORD-RUNNING STREAM will collaborate to prepare the luncheon and assist in setting up the hall and welcoming attendees.
Our local Wiradjuri people will open the day.
Every community service group will be invited to attend and assist.

Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.

(Note: limited number of characters)

Our 3 CWA groups have a competent committee with an excellent record in running community events.
Major events include the Kandos Garden Fair in 2016 and 2018.
Running Stream Open Garden in October 2021.
The Kandos CWA group now provide monthly film nights either as outdoor or indoor theatre.

COMMUNITY GRANTS

Project Income	Community Grant (amount sought from Council)	\$ 2,500.00
	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 1,000.00
	Other Income	
TOTAL INCOME		\$ 3,500.00

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	CWA catering	\$ 1,000.00
	Guest Speakers	\$ 2,500.00
	Hall Hire - Kandos	\$ 78.00
	Advertising and Printing tickets etc	\$ 0.00
TOTAL EXPENDITURE		\$ 3,578.00
TOTAL SURPLUS / DEFICIT		-\$ 78.00

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

We do not expect to make any money from this grant as it is being used to assist us hold a Joint CWA branch day (celebrating 100 years this year) for the local and wider Mid-western community, this will give the community the opportunity to hear a Key Note Speaker and enjoy a day of fellowship in a safe environment at an affordable cost. Considering our isolation, lack of events, Covid situation this will be a welcome relief and give enjoyment to all attend.

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

	YES (click to tick)	NO (click to tick)
Is your group/organisation Incorporated?	<input checked="" type="radio"/>	<input type="radio"/>
Have you registered for Goods & Services Tax (GST) purposes?	<input checked="" type="radio"/>	<input type="radio"/>
Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form	<input checked="" type="radio"/>	<input type="radio"/>

COMMUNITY GRANTS

Has your organisation/group previously received a Community Grant from Council?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
If yes, please advise date and amount	DATE / YEAR 2021	AMOUNT \$ 10,000.00
Did your group return the acquittal form?	YES (click to tick) <input type="radio"/>	NO (click to tick) <input checked="" type="radio"/>
Closing bank balance from the most recent bank statement or treasurer's report	\$ 9,496.37	

Comment on cash set aside for specific projects (optional)

Cash is set aside for continuing to run the local Film Society and Hall maintenance and up keep as well as donations to CWA approved charities as well as local causes.
 Over Xmas we donated food vouchers for the needy via IGA.

APPLICATION CHECKLIST

If the following are not attached with the application, this may result in the application not being considered.

	SUPPLIED? (click to tick)	
	YES	NO
A copy of the group's/organisation's most recent bank statement or treasurer's report	<input checked="" type="radio"/>	<input type="radio"/>
A copy of the group's/organisation's public liability insurance	<input checked="" type="radio"/>	<input type="radio"/>
Where the group intends to purchase equipment, a copy of the quote/s obtained	<input checked="" type="radio"/>	<input type="radio"/>
Where the groups/organisations does not have an ABN, 'Statement by Supplier' is required	<input checked="" type="radio"/>	<input type="radio"/>
If your group is not incorporated, please supply a letter from your auspicing body	<input checked="" type="radio"/>	<input type="radio"/>

AUTHORISATION OF APPLICANT

Name	<input type="text"/>
Position	<input type="text"/>
Date	<input type="text"/>

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COMMUNITY GRANTS**SUBMIT YOUR APPLICATION**

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COMMUNITY GRANTS



Application Form

APPLICANTS DETAILS

Name of Organisation	Rotary Club of Mudgee Inc and Rotary Club of Mudgee Sunrise Inc (combined project)
Contact Person	[REDACTED]
Address	[REDACTED]
Phone	[REDACTED]
Email	[REDACTED]
ABN	[REDACTED]
Bank Account Name	[REDACTED]
BSB	[REDACTED]
Account Number	[REDACTED]

PROJECT / ACTIVITY DETAILS

Name of Project / Activity	Mudgee Showground Carols
Amount of funding requested	\$ 7,000.00
Start and Finish date	START (click to tick) Saturday, 11th December, 2020
	FINISH (click to tick) Saturday, 11th December 2020
Briefly, describe Project / Activity	Project/activity is annual celebration of Christmas for Mudgee community. The event gives Mudgee families and others the opportunity to come together to celebrate Christmas in an alcohol-free family environment. Santa lands on Showground in a Commercial Helicopter sponsored helicopter. The event comes to a conclusion with a fantastic fireworks spectacular.

COMMUNITYGRANTS

ADDRESS CRITERIA

How will your project benefit the Mid-Western Region Community?

(Note: limited number of characters)

The opportunity for members of the Mid-Western Region community to come together to celebrate the Christmas spirit in an alcohol-free environment is very special. The feeling of the evening is one of goodwill and friendship.

What is the expected amount of resident participation?

(Please provide no. of estimated participants)

(Note: limited number of characters)

An audience of around 3,000 is expected and around 100 people, including local bands, school choirs, etc., will be part of those leading the crowd with Christmas Carols.

Apart from the 3,000 at the Showground, many cars line the fences to witness the firework finale. Many of these are families with very small children.

What level of consultation and collaboration with other local groups has your organisation undertaken?

(ie what other local community groups are or will be involved in this project?)

(Note: limited number of characters)

The two Mudgee Rotary clubs work closely together for this event.

We also work with 1st Mudgee Scouts, Mudgee VRA, Mudgee RFS, St John Ambulance and, in 2018 and 2019, Mudgee Pre-School Kindergarten assisted with face-painting.

Outline your organisation's capacity to deliver the Project / Activity OR describe previous experiences.

(Note: limited number of characters)

The two Mudgee Rotary clubs have run this even very successful for nearly 10 years. We believe the event will be at least as successful as previous years.

It would be appreciated if, as in previous years, Council would also sponsor the Showground hire fee and waive the associated bond.



Project Income	Community Grant (amount sought from Council)	\$ 7,000.00
	Expected Sales Revenue i.e. Entry Fee, Membership Sales	\$ 3,000.00
	Other Income	\$ 30,000.00
TOTAL INCOME		\$ 40,000.00

List proposed cash expenditure (provide copies of quotes for equipment)

Project Expenditure	Audio equipment & fireworks	\$ 28,000.00
	Candles and fees to musical director, camera person, sound tech, etc.	\$ 8,000.00
	Miscellaneous expenses	\$ 1,000.00
	Donations to assisting organisations	\$ 3,000.00
TOTAL EXPENDITURE		\$ 40,000.00

TOTAL SURPLUS / DEFICIT	\$ 0.00
--------------------------------	----------------

If positive or surplus budget, please provide further details/explanation what this surplus will be used for.

In accordance with our agreement with Mid-Western Regional Council, small profits raised are being consolidated to enable us to build a contingency against poor sponsorship or wet weather in future years. In 2019 (there being no Carols in 2020 due to Covid), the profit was approximately \$4000.

(Note: Unspent grants >\$200 will be required to be returned to MWRC)

FINANCIAL DETAILS

	YES (click to tick)	NO (click to tick)
Is your group/organisation Incorporated?	<input checked="" type="radio"/>	<input type="radio"/>
Have you registered for Goods & Services Tax (GST) purposes?	<input type="radio"/>	<input checked="" type="radio"/>
Do you have an Australian Business Number (ABN)? Note: If you do not have an ABN please attach a 'Statement by Supplier' form	<input checked="" type="radio"/>	<input type="radio"/>

COMMUNITY GRANTS

Has your organisation/group previously received a Community Grant from Council?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
If yes, please advise date and amount	DATE / YEAR 2018	AMOUNT \$ 7,000.00
Did your group return the acquittal form?	YES (click to tick) <input checked="" type="radio"/>	NO (click to tick) <input type="radio"/>
Closing bank balance from the most recent bank statement or treasurer's report	\$ 18,388.26	

Comment on cash set aside for specific projects (optional)

These funds are part of the contingency being built (as mentioned previously). Between now and Carols, funds are retained to ensure the required cash flow is available to fund Carols, bearing in mind sponsorship is not always available prior to the event.

APPLICATION CHECKLIST

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	SUPPLIED? (click to tick)	
	YES	NO
A copy of the group's/organisation's most recent bank statement or treasurer's report	<input checked="" type="radio"/>	<input type="radio"/>
A copy of the group's/organisation's public liability insurance	<input type="radio"/>	<input checked="" type="radio"/>
Where the group intends to purchase equipment, a copy of the quote/s obtained	<input checked="" type="radio"/>	<input type="radio"/>
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AUTHORISATION OF APPLICANT

Name

Position

Date

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 COMMUNITY GRANTS

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*Good
Government*

QUARTERLY BUDGET REVIEW STATEMENT DECEMBER 2021

ATTACHMENTS

16 FEBRUARY 2022

MID-WESTERN REGIONAL COUNCIL
CORPORATE: FINANCE

■ ■ ■ ■ ■ TOWARDS 2030



CORPORATE: FINANCE |

THIS DOCUMENT HAS BEEN PREPARED BY NEIL BUNGATE, MANAGER FINANCIAL PLANNING FOR MID-WESTERN REGIONAL COUNCIL.

ANY QUESTIONS IN RELATION TO THE CONTENT OF THIS DOCUMENT SHOULD BE DIRECTED TO:
NEIL.BUNGATE@MIDWESTERN.NSW.GOV.AU OR (02) 6378 2850

DATE OF PUBLICATION: 16 FEBRUARY 2022

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1. Proposed Budget Variations

Approval of the proposed budget variations in this report will have the following impact on Council's funding sources:

Fund	Funding Source	21/22	22/23	23/24	24/25	Grand Total
GENERAL	ASSET REPLACEMENT RESERVE	(50,000)				(50,000)
	CAPITAL PROGRAM RESERVE	64,000				64,000
	CONTRIBUTIONS	(9,210)				(9,210)
	DOA - PROCEEDS FROM SALE - REAL ESTATE	956,369	(956,369)			0
	ELECTION RESERVE	(225,000)				(225,000)
	EMPLOYEE LEAVE ENTITLEMENTS RESERVE	(400,000)				(400,000)
	GRT - BUSHFIRE & EMERGENCY SERVICES - CAPITAL	(120,000)				(120,000)
	GRT - ENVIRONMENT GRANTS	46,668				46,668
	GRT - ENVIRONMENT GRANTS CAPITAL	612,700				612,700
	GRT - FOOTPATHS & CYCLEWAYS - CAPITAL	(612,700)				(612,700)
	GRT - NOXIOUS WEEDS GRANT	(10,000)				(10,000)
	GRT - RECREATION - CAPITAL	3,356,116	(3,008,000)			348,116
	GRT - ROADS & BRIDGES OTHER CAPITAL	1,144,290	(836,884)			307,406
	GRT - ROADS TO RECOVERY	6,599				6,599
	INT - INTEREST ON INVESTMENTS	300,000				300,000
	LAND DEVELOPMENT RESERVE	(977,189)	956,369			(20,820)
	NON-CASH CONTRIBUTIONS - VOLUNTARY	(152,000)				(152,000)
	OTR - LIBRARY	13,000				13,000

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Fund	Funding Source	21/22	22/23	23/24	24/25	Grand Total
	PLANT REPLACEMENT RESERVE	752,467	(696,451)			56,016
	RAT - NOTIONAL - RURAL RESIDENTIAL	(37,000)				(37,000)
	RAT - NOTIONAL - URBAN RESIDENTIAL	(56,000)				(56,000)
	RMS CONTRIBUTIONS - BLOCK	0				0
	RMS CONTRIBUTIONS - CAPITAL	1,976,250	(1,976,250)			0
	ROADWORKS MAINTENANCE	(154,368)				(154,368)
	SEAL EXTENSION PROGRAM RESERVE	256,919				256,919
	UCF - RMS STATE ROADS - ORDERED WORKS	0				0
	UNRESTRICTED CASH	(1,655,639)	(396,039)	(121,513)	(152,044)	(2,325,235)
	UNSPENT GRANTS	(24,900)				(24,900)
	UNSPENT LOANS	350,000	(350,000)			0
	VPA	64,980				64,980
GENERAL	TOTAL	5,416,352	(7,263,624)	(121,513)	(152,044)	(2,120,829)
SALEYARDS	UNRESTRICTED CASH	(9,144)				(9,144)
SALEYARDS	TOTAL	(9,144)				(9,144)
SEWER	GRT - SEWER CAPITAL	45,000	(45,000)			0
	RAT - SEWER AVAILABILITY - NON RESIDENTIAL	(8,000)				(8,000)
	S64	125,000	(125,000)			0
	SEWER RESERVE	515,195	(471,839)			43,356
	UCF - SEWER USAGE - NON RESIDENTIAL	160,000				160,000
	UNRESTRICTED CASH	282,500	(15,800)			266,700
SEWER	TOTAL	1,119,695	(657,639)			462,056
WASTE	UNRESTRICTED CASH	(178,685)	(30,900)			(209,585)
	WASTE RESERVE	(35,000)				(35,000)
WASTE	TOTAL	(213,685)	(30,900)			(244,585)
WATER	GRT - WATER CAPITAL	140,374	(140,374)			0
	RAT - WATER AVAILABILITY - RESIDENTIAL	(12,000)				(12,000)
	S64	132,301	(132,301)			0

CORPORATE FINANCE |

Fund	Funding Source	21/22	22/23	23/24	24/25	Grand Total
	UCF - WATER USAGE - OTHER WATER	(20,000)				(20,000)
	UCF - WATER USAGE - RAW WATER	(10,000)				(10,000)
	UCF - WATER USAGE - RESIDENTIAL	900,000				900,000
	UNRESTRICTED CASH	493,334	(15,800)			477,534
	WATER RESERVE	(269,392)	(27,325)			(296,717)
WATER TOTAL		1,354,617	(315,800)			1,038,817
GRAND TOTAL		7,667,835	(8,267,963)	(121,513)	(152,044)	(873,685)

CORPORATE: FINANCE |

1.1 2021/2022

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Ow - Heavy Patching - To increase per RMS agreement budget.	859,657	UCF - RMS STATE ROADS - ORDERED WORKS	(878,356)	-	0	-	0	-	0	18,699
General	Saleyards Lane Development Sales - Adjust budget with up to date information of land disposal estimate.	644,004	DOA - PROCEEDS FROM SALE - REAL ESTATE	956,369	-	0	LAND DEVELOPMENT RESERVE	(956,369)	-	0	(644,004)
General	Rural Sealed Roads Administration - Depreciation adjustment (Non Cash)	407,601	-	0	-	0	-	0	-	0	(407,601)
General	Rural Unsealed Roads Grading Program - Maintenance being carried out as require, wet year increasing requirements, more budget required to continue Level of Service	300,000	-	0	-	0	-	0	-	0	(300,000)
General	Staff Leave Entitlements - Additional budget required due to retirement payments.	299,000	INTERNAL INCOME PAYROLL TAX	15,000	-	0	EMPLOYEE LEAVE ENTITLEMENTS RESERVE	(400,000)	-	0	86,000
General	Rural Sealed Regional Road Admin - Depreciation adjustment (Non Cash)	238,382	-	0	-	0	-	0	-	0	(238,382)
General	Election - Election budget carried from 20/21 plus additional \$50k due to Covid-19 related cost increase	225,000	-	0	-	0	ELECTION RESERVE	(225,000)	-	0	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Urban Roads Maintenance - Sealed - Additional costs due to extremely wet year and therefore subsequent road maintenance required.	200,000	-	0	-	0	-	0	-	0	(200,000)
General	Rural Sealed Regional Road Maintenance - Wet year has increased the need for more maintenance on rural roads. A portion to be funded from Block grant no longer being used on BVW upgrade	200,000	RMS CONTRIBUTIONS - BLOCK	(97,587)	-	0	-	0	-	0	(102,413)
General	Goulburn River Bridge Ulan Road - Project is progressing well following termination of original contract and commencement of new contractor. Additional costs incurred to construct the temporary bridge providing a high level of service to the community during construction of the new bridge.	181,375	RMS CONTRIBUTIONS - BLOCK	(181,375)	-	0	-	0	-	0	0
General	Urban Roads - Administration - Depreciation adjustment (Non Cash)	167,234	-	0	-	0	-	0	-	0	(167,234)
General	Ulan Road - Blacksprings Road To Buckaroo Lane - Adding budget due to scope increase at intersections to meet agreement specifications and wet weather impacts.	154,368	ROADWORKS MAINTENANCE	(154,368)	-	0	-	0	-	0	0
General	Staff Training, Conferences & Seminars - Adding budget for digital skills training TAFE	152,000	NON-CASH CONTRIBUTIONS - VOLUNTARY	(152,000)	-	0	-	0	-	0	0
General	Art Gallery Operations - Additional budget for electricity costs. Costs were higher than originally budgeted for. Depreciation adjustment (Non Cash) \$89,094	139,093	-	0	-	0	-	0	-	0	(139,093)

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Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Rural Fire Service - Lue Station (Capital) - Adding budget for Lue Station Upgrade fully funded from RFFF grant.	120,000	GRT - BUSHFIRE & EMERGENCY SERVICES - CAPITAL	(120,000)	-	0	-	0	-	0	0
General	Local Sealed Bridge Maintenance - Depreciation adjustment (Non Cash)	118,951	-	0	-	0	-	0	-	0	(118,951)
General	Drainage Maintenance - Move budget from Culvert replacement to drainage maintenance where needed	110,000	-	0	-	0	-	0	-	0	(110,000)
General	Kandos Stormwater Upgrade - Additional budget required to complete the project, may not be recovered from funding body.	98,000	-	0	-	0	ASSET REPLACEMENT RESERVE	(98,000)	-	0	0
General	High Pedestrian Activity Area 40Km/H - Signage, line marking, construction of concrete blisters and concept design for pedestrian refuge in Market St.	70,000	GRT - ROADS & BRIDGES OTHER CAPITAL	(70,000)	-	0	-	0	-	0	0
General	Caravan Park - Mudgee Valley Park - Depreciation adjustment (Non Cash)	67,808	-	0	-	0	-	0	-	0	(67,808)
General	Passive Parks - Administration - Depreciation adjustment (Non Cash)	56,572	-	0	-	0	-	0	-	0	(56,572)
General	Information Technology Operations - Depreciation adjustment (Non Cash)	46,130	-	0	-	0	-	0	-	0	(46,130)

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Urban Rehab - Bombira Avenue - Bombira avenue works will now be a rehab rather than reseal	45,000	GRT - ROADS TO RECOVERY	(95,000)	-	0	-	0	-	0	50,000
General	Mudgee Showgrounds - Pathway Improvements - To improve pedestrian access into the Mudgee Showground (Douro St entrance)	40,000	-	0	-	0	CAPITAL PROGRAM RESERVE	(40,000)	-	0	0
General	Corporate - Administration Centre Mudgee - Adding budget for remediation of all air conditioning systems , installation of remote sensors, replacement of all wall controllers etc.	35,000	-	0	-	0	-	0	-	0	(35,000)
General	Active Parks - Glen Willow Building Maintenance - Adding budget to cover the cost of external building cleaning and pre major event external cleaning. Repairs also required to two change rooms due to burst pipe in ceiling cavity, resulting in replacement and repainting of walls and ceiling.	35,000	-	0	-	0	-	0	-	0	(35,000)
General	Causeway Improvement - Blacksprings Rd - Causeway improvements along Blacksprings road	33,358	GRT - ROADS TO RECOVERY	(33,358)	-	0	-	0	-	0	0
General	Mudgee Administration Building Upgrade - Transfer of building lease budget to Mudgee Admin building upgrade due to the change plans to use the old tourism office instead of finding building to lease.	32,500	-	0	-	0	-	0	-	0	(32,500)
General	Cemetery Mtce - MWRC Operations - Extra budget to reflect actuals to manage the Council cemeteries including toilet facility cleaning and security operations.	30,000	-	0	-	0	-	0	-	0	(30,000)

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Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Hargraves Court House Building - External Works - Adding budget for structural inspection and investigation.	30,000	-	0	-	0	ASSET REPLACEMENT RESERVE	(30,000)	-	0	0
General	Town Approaches Maintenance - Recent continued rainfall has extended the growing season and therefore mowing frequency required	30,000	-	0	-	0	-	0	-	0	(30,000)
General	Causeway Improvement - Tallawang St Gulgong - Causeway improvements along Tallawang St in Gulgong	30,000	GRT - ROADS TO RECOVERY	(30,000)	-	0	-	0	-	0	0
General	Rural Fire Service - Stations & Sheds - Adding budget to cover the cost of purchasing 3 water tanks for Ilford, running stream & Crudine station. Adding \$ 15000 for plumbing work at Mudgee HQ Station.	24,900	-	0	-	0	UNSPENT GRANTS	(24,900)	-	0	0
General	Sealed Rural Roads - Emergency Snow Storm Clean Up - To recognise additional clean-up costs	24,738	-	0	-	0	-	0	-	0	(24,738)
General	Active Parks - Administration - Depreciation adjustment (Non Cash)	22,174	-	0	-	0	-	0	-	0	(22,174)
General	Council Works Depots - Buildings - Increase expense to cover damage to automotive workshop roller door during storm which now requires replacement. \$9,579 increase of expenses due to depreciation adjustment (Non Cash)	21,579	-	0	-	0	-	0	-	0	(21,579)
General	Commercial Property Purchase - To cover the cost of valuation.	20,820	-	0	-	0	LAND DEVELOPMENT RESERVE	(20,820)	-	0	0
General	Pool Shade Program - Price increase on shade at the Kandos Pool.	20,000	-	0	-	0	CAPITAL PROGRAM RESERVE	(20,000)	-	0	0

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Playground Equipment Upgrade - Lawson Park Mudgee - Additional budget required to replace the equipment at Lawson Park	20,000	-	0	-	0	ASSET REPLACEMENT RESERVE	(20,000)	-	0	0
General	Rural Fire Service - General Operations - Depreciation adjustment (Non Cash)	18,335	-	0	-	0	-	0	-	0	(18,335)
General	Passive Parks - MWRC Operations - To replace the damage shade structures at Anzac Park Gulgong and Dewhurst Reserve Mudgee and apprentice greenkeeper	14,800	-	0	-	0	-	0	-	0	(14,800)
General	Footways - Administration - Depreciation adjustment (Non Cash)	14,665	-	0	-	0	-	0	-	0	(14,665)
General	Caravan Park - Cudgegong Waters Capital - To replace spectrophotometers which were damaged during recent storms.	14,026	-	0	-	0	-	0	-	0	(14,026)
General	Corporate Buildings Admin - Depreciation adjustment (Non Cash)	13,054	-	0	-	0	-	0	-	0	(13,054)
General	Communications - Remote Facilities - To cover lease expenses incurred due to the proposed leave of MT Misery by the NSW Telco Authority and to cover the lease valuation by Dubbo valuers.	12,178	-	0	-	0	-	0	-	0	(12,178)

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Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Cemetery Mtce - Administration - Depreciation adjustment (Non Cash)	11,932	-	0	-	0	-	0	-	0	(11,932)
General	Public Toilets - General Operations - Adding budget to cover the increased cost of cleaning due to increased cleaning standards and usage. Depreciation adjustment (Non Cash) - \$1,713	10,287	-	0	-	0	-	0	-	0	(10,287)
General	Weed Control - Crown Lands - For weed control at Grattai, Lue, Stoney Creek, Barigan and Clandulla which is grant funded	10,000	GRT - NOXIOUS WEEDS GRANT	(10,000)	-	0	-	0	-	0	0
General	Aged Care Units - Mudgee Street Rylstone - Depreciation adjustment (Non Cash)	9,000	-	0	-	0	-	0	-	0	(9,000)
General	Financial Services - Adding budget to cover the cost of LRCl audit and the BBRF audits	8,400	-	0	-	0	-	0	-	0	(8,400)
General	Ulan Wollar Road - Stage 1 - Legal costs for some follow up work	8,177	CONTRIBUTIONS	(8,629)	-	0	-	0	-	0	452
General	Carparking - Administration - Depreciation adjustment (Non Cash)	8,140	-	0	-	0	-	0	-	0	(8,140)
General	Cemetery Capital Program - To purchase tractor matting to prevent excessive turf damage when completing funeral services.	8,000	-	0	-	0	CAPITAL PROGRAM RESERVE	(8,000)	-	0	0
General	Aged Care Units - Louee Street Rylstone - Increased budget to cover the cost of tree removal requires in rear yard	7,000	-	0	-	0	-	0	-	0	(7,000)

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Caravan Park - Riverside - Depreciation adjustment (Non Cash)	6,566	-	0	-	0	-	0	-	0	(6,566)
General	Records Operations - Business admin trainee	6,500	-	0	-	0	-	0	-	0	(6,500)
General	Plant Operations Fund - Business admin trainee	6,500	-	0	-	0	PLANT REPLACEMENT RESERVE	(6,500)	-	0	0
General	Heritage - Local Heritage Advisors - Increasing budget due to higher demand by the community and council departments.	6,500	-	0	-	0	-	0	-	0	(6,500)
General	Bushfire Recovery - Large Water Tanks (DRFA) - Adding budget to cover the installation cost of outlet pipes and tank inlet.	6,088	-	0	-	0	-	0	-	0	(6,088)
General	Seal Extension - Pyramul Rd Seg 120-130 - Project to be continued in 2022 FY.	5,333	GRT - ROADS & BRIDGES OTHER CAPITAL	(4,663)	-	0	-	0	-	0	(670)
General	Urban Regional Road Admin - Depreciation adjustment (Non Cash)	5,134	-	0	-	0	-	0	-	0	(5,134)
General	Corporate - Tourism Office - Additional budget required as building is now being repurposed as a permanent site for council departments.	5,000	-	0	-	0	-	0	-	0	(5,000)
General	Community Centres - The Stables - Adding budget due to being repurposed as permanent office location for several council departments.	5,000	-	0	-	0	-	0	-	0	(5,000)

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Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	CBD Pedestrian Crossing Lighting Upgrade - Already completed project to be funded from Centre for Road Safety.	4,829	GRT - ROADS & BRIDGES OTHER CAPITAL	(145,170)	-	0	CAPITAL PROGRAM RESERVE	132,000	-	0	8,341
General	Active Parks - MWRC Operations - Apprentice greenkeeper	4,800	-	0	-	0	-	0	-	0	(4,800)
General	Community Centres - 70 Court Street - Depreciation adjustment (Non Cash)	4,188	-	0	-	0	-	0	-	0	(4,188)
General	Library Building - Kandos - Adding budget for new door service and purchase of hot water system.	4,000	-	0	-	0	-	0	-	0	(4,000)
General	Public Halls - Mudgee Town Hall - Adding budget to cover the cost of extra cleaning required.	4,000	-	0	-	0	-	0	-	0	(4,000)
General	Drainage Administration - Depreciation adjustment (Non Cash)	3,339	-	0	-	0	-	0	-	0	(3,339)
General	Customer Services - Depreciation adjustment (Non Cash)	2,656	-	0	-	0	-	0	-	0	(2,656)
General	Caravan Park - Cudgegong Waters - Depreciation adjustment (Non Cash)	2,644	-	0	-	0	-	0	-	0	(2,644)
General	Mid-Western Operations Administration - Budget for change in role from design engineer graduate to design surveying engineer	2,500	-	0	-	0	-	0	-	0	(2,500)

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Animal & Pest Control - Depreciation adjustment (Non Cash)	2,410	-	0	-	0	-	0	-	0	(2,410)
General	Causeway - Drews Lane - Add budget for project which continued into 2021/22	1,955	GRT - ROADS TO RECOVERY	(1,955)	-	0	-	0	-	0	0
General	Tourism Operations - Depreciation adjustment (Non Cash)	1,421	-	0	-	0	-	0	-	0	(1,421)
General	Causeway - School Lane - Add budget for project which continued into 2021/22	1,417	GRT - ROADS TO RECOVERY	182	-	0	-	0	-	0	(1,599)
General	Street Light Maintenance - Depreciation adjustment (Non Cash)	1,101	-	0	-	0	-	0	-	0	(1,101)
General	Ulan Wollar Road - Stage 3A - Legal costs for some follow up work	392	CONTRIBUTIONS	(581)	-	0	-	0	-	0	189
General	Mudgee Valley Park Upgrade - Adding grant income due to drought funding changes and to meet the spend deadlines.	0	GRT - RECREATION - CAPITAL	(275,000)	-	0	-	0	-	0	275,000
General	Mudgee Showgrounds - Redevelopment - Adjust budget due to drought funding changes.	0	GRT - RECREATION - CAPITAL	275,000	-	0	-	0	-	0	(275,000)
General	General Purpose Revenue - Revised down investment earnings due to lower than expected interest rates	0	RAT - NOTIONAL - RURAL & URBAN RESIDENTIAL	(93,000)	INTEREST ON INVESTMENT	300,000	-	0	-	0	(207,000)

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Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Putta Bucca Wetlands Infrastructure - Transferring budget from 4549 to 4508.	0	GRT - FOOTPATHS & CYCLEWAYS - CAPITAL	(612,700)	GRT - ENVIRONMENT GRANTS CAPITAL	612,700	-	0	-	0	0
General	Commercial Prop - Administration - Depreciation adjustment (Non Cash)	-1,049	-	0	-	0	-	0	-	0	1,049
General	Caravan Park - Rylstone - Depreciation adjustment (Non Cash)	-2,207	-	0	-	0	-	0	-	0	2,207
General	Library Building - Mudgee - Depreciation adjustment (Non Cash)	-4,116	-	0	-	0	-	0	-	0	4,116
General	Regional Rural Sealed Bridge Maintenance - Depreciation adjustment (Non Cash)	-4,151	-	0	-	0	-	0	-	0	4,151
General	Pool Operations - Kandos - Depreciation adjustment (Non Cash)	-5,647	-	0	-	0	-	0	-	0	5,647
General	Urban Reseals - Macquarie Dr Mudgee Seg 30 - Move savings to Urban Roads maintenance where budget is needed	-6,653	-	0	-	0	-	0	-	0	6,653
General	Urban Reseals - Robertson St Mudgee Seg 10 - Move savings to Urban Roads maintenance budget where it is needed	-7,018	-	0	-	0	-	0	-	0	7,018
General	Urban Reseals - Banjo Paterson Ave Mudgee Seg 10-40 - Move savings to Urban Roads Maintenance where budget is needed	-8,156	-	0	-	0	-	0	-	0	8,156

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Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Urban Reseals - Small Gulgong Reseals - Move savings to Urban Road Maintenance where needed	-9,938	-	0	-	0	-	0	-	0	9,938
General	Urban Reseals - Meares St Mudgee Seg 10 - Move savings to Urban Roads maintenance budget where it is needed.	-14,852	-	0	-	0	-	0	-	0	14,852
General	Pool Operations - Mudgee - Depreciation adjustment (Non Cash)	-16,390	-	0	-	0	-	0	-	0	16,390
General	Pool Operations - Gulgong - Depreciation adjustment (Non Cash)	-16,819	-	0	-	0	-	0	-	0	16,819
General	Rural Rehab - Barneys Reef Rd - Savings used for the Emergency storm clean-up	-26,668	-	0	-	0	-	0	-	0	26,668
General	Community Buildings Administration - Depreciation adjustment (Non Cash)	-27,914	-	0	-	0	-	0	-	0	27,914
General	Library - General Operations - Adjust budget as from March 2020 overdue fees are no longer collected. For library trainee for one day a week over 2 years. Depreciation adjustment (Non Cash) \$34,043	-32,071	OTR - LIBRARY	13,000	-	0	-	0	-	0	19,071
General	Corporate - Corporate Building Lease - Transfer of building lease budget to Mudgee Admin building upgrade due to the change plans to use the old tourism office instead of finding building to lease.	-32,500	-	0	-	0	-	0	-	0	32,500
General	Rural Unsealed Roads Administration - Depreciation adjustment (Non Cash)	-34,187	-	0	-	0	-	0	-	0	34,187

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Seal Extension - Spring Flat Road - Savings realised	-36,982	-	0	-	0	SEAL EXTENSION PROGRAM RESERVE	36,982	-	0	0
General	Cybersecurity Risk Assessment - Remove budget for 21/22 as testing to be performed only every second year,7	-40,000	-	0	-	0	-	0	-	0	40,000
General	Drainage Installation - Nicholson Street Mudgee - Move budget to Kandos Stormwater upgrade to cover additional costs due to wet weather and property access issues, project postponed for future	-40,000	-	0	-	0	ASSET REPLACEMENT RESERVE	40,000	-	0	0
General	Urban Reseals - Bombira - Merge project with Bombira Rehab	-45,000	-	0	-	0	-	0	-	0	45,000
General	Strategic Planning - Reducing 6 month wages budget for strategic planner as the position has been vacant for a while.	-52,562	-	0	-	0	-	0	-	0	52,562
General	Drainage Improvements- Mayne Street Gulgong - Move budget to Kandos Stormwater upgrade to cover additional costs due to wet weather and property access issues, project postponed for future	-58,000	-	0	-	0	ASSET REPLACEMENT RESERVE	58,000	-	0	0
General	Cope Road Maintenance - VPA - No works proposed currently. Resourcing of other project prioritised.	-64,980	-	0	-	0	VPA	64,980	-	0	0
General	Causeway Improvements - Allocate budget for Tallawang St Gulgong and Blacksprings Rd causeways	-66,730	GRT - ROADS TO RECOVERY	66,730	-	0	-	0	-	0	0
General	Mudgee Floodplain Management Plan Stage 2 - Spending planned expected to be less than originally budgeted for.	-70,000	GRT - ENVIRONMENT GRANTS	46,668	-	0	-	0	-	0	23,332

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Urban Rehab - Church / Meares St Roundabout - Savings to be used for Bombira Avenue Rehab	-100,000	GRT - ROADS TO RECOVERY	100,000	-	0	-	0	-	0	0
General	Drainage Maintenance - Culvert Replacement - Move budget from Culvert replacement to drainage maintenance where needed	-110,000	-	0	-	0	-	0	-	0	110,000
General	Rugby Union Scoreboard - Funding was unsuccessful for the Stronger Country Communities Round 4	-348,116	GRT - RECREATION - CAPITAL	348,116	-	0	-	0	-	0	0
General	Mudgee Valley Park Expansion - Moving budget from contract expense to wages. Move 350k to separate project to rebuild Third Street in the Mudgee Valley Park.	-350,000	-	0	-	0	UNSPENT LOANS	350,000	-	0	0
General	Rural Sealed Road Rehab & Widening - Budget to be used for Horatio St/Perry St Shoulder and Hennessy Place and general road maintenance	-426,113	-	0	-	0	-	0	-	0	426,113
General	Airport - Operations & Maintenance - Depreciation adjustment (Non Cash)	-540,449	-	0	-	0	-	0	-	0	540,449
General	Plant Purchases - Delayed delivery of replacement prime mover to 22/23 and adjustment to replacement timing of other items. Vehicle required for Parks and Gardens Coordinator position	-729,277	-	0	-	0	PLANT REPLACEMENT RESERVE	769,277	-	0	(40,000)
General	Seal Extension - Aarons Pass Rd - Savings expected due to efficiencies	-747,176	GRT - ROADS & BRIDGES OTHER CAPITAL	527,239	-	0	SEAL EXTENSION PROGRAM RESERVE	219,937	-	0	0
General	Ow - - Move budget to complete Heavy Patching	-878,356	UCF - RMS STATE ROADS -	878,356	-	0	-	0	-	0	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
			ORDERED WORKS								
General	BVW Upgrade RNSW 2080 - Some works complete, remaining works to be postponed until next financial year to allow survey work to define road reserve through National Parks to be completed. Additional works still to be endorsed by funding body also to be completed next financial year.	- 1,115,846	RMS CONTRIBUTIONS - BLOCK	278,962	GRT - ROADS & BRIDGES OTHER CAPITAL	836,884	-	0	-	0	0
General	Hill End Road Safety Improvements - Variation of funding to carry forward the project into 2022/23.	- 1,976,250	RMS CONTRIBUTIONS - CAPITAL	1,976,250	-	0	-	0	-	0	0
General	Bridge To Putta Bucca Road - Transferring budget to 2023 FY	- 3,008,000	GRT - RECREATION - CAPITAL	3,008,000	-	0	-	0	-	0	0
Saleyards	Saleyards Truck Wash - Move budget under Saleyards function	11,833	-	0	-	0	-	0	-	0	(11,833)
Saleyards	Saleyards Administration - Depreciation adjustment (Non Cash)	-2,689	-	0	-	0	-	0	-	0	2,689
Sewer	Sewer New Connections - Increased development. Higher than expected new connection requests.	25,000	-	0	-	0	-	0	-	0	(25,000)
Sewer	Sewer Telemetry - Splitting budget between water and sewer telemetry	-3,356	-	0	-	0	SEWER RESERVE	3,356	-	0	0
Sewer	Sewer Treatment Works - Gulgong STP Spillway - Move to 22/23. Wet weather conditions have prevented the spillway works to be undertaken this summer period. Re-program for 22/23 summer period.	-30,000	-	0	-	0	SEWER RESERVE	30,000	-	0	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
Sewer	Sewer Mains - Capital - This remaining budget will now be part of a multiyear relining tender. Will assess any further budget adjustment across the 2 year project at next QBR.	-40,000	-	0	-	0	SEWER RESERVE	40,000	-	0	0
Sewer	Sewer Augmentation - Rylstone & Kandos - Multi-year project. Transfer to 2022/23 financial year	-100,000	GRT - SEWER CAPITAL	45,000	-	0	SEWER RESERVE	55,000	-	0	0
Sewer	Sewer Pump Station - Racecourse Mudjee - Move to 22/23. Project delayed due to timing of bridge design and construction now not scheduled for construction of bridge until 2022/23.	-125,000	-	0	-	0	S64	125,000	-	0	0
Sewer	Rising Main Ulan Rd To Putta Bucca - Move to 2022/23. Project delayed due to timing of bridge design and construction now not scheduled for construction of bridge until 2022/23.	-386,839	-	0	-	0	SEWER RESERVE	386,839	-	0	0
Sewer	Sewer Management & Administration - Revenue reduction \$152k, insurance reduction \$55k, business admin trainee \$6.5k, depreciation adjustment non cash \$411k	-459,500	RAT - SEWER AVAILABILITY - NON RESIDENTIAL	(8,000)	UCF - SEWER USAGE - NON RESIDENTIAL	160,000	-	0	-	0	307,500
Waste	Waste - General Operations - Waste management trainee. Depreciation increase \$81,985 non-cash	91,485	-	0	-	0	-	0	-	0	(91,485)
Waste	Mudjee Recycling Operations - Revision of employee wages. Depreciation adjustment (Non Cash) \$3,200	87,200	-	0	-	0	-	0	-	0	(87,200)

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
Waste	Leachate Pond Enlargement - Adding budget for installation of security mesh fencing around the pond.	35,000	-	0	-	0	WASTE RESERVE	(35,000)	-	0	0
Water	Raw Water Systems Renewals - Burrundulla bores meter replacement following Jan 22 failure in electrical storm. Glen Willow bores meter replacements x 2 to meet new NRAR requirements.	39,999	-	0	-	0	WATER RESERVE	(40,000)	-	0	1
Water	Water Telemetry - Splitting budget between water and sewer telemetry	3,356	-	0	-	0	WATER RESERVE	(3,356)	-	0	0
Water	Raw Water Systems - Saleyards Water Supply - Move budget under Saleyards function	-11,833	-	0	-	0	-	0	-	0	11,833
Water	Water Mains - Sydney Rd - Deferred project. A lack of project management resources and internal construction labour resources, in addition to sustained wet weather in later 2021 has significantly impacted water main replacement program for 2021/22.	-90,000	-	0	-	0	WATER RESERVE	90,000	-	0	0
Water	Water Mains - Bawden Avenue - Deferred project. A lack of project management resources and internal construction labour resources, in addition to sustained wet weather in later 2021 has significantly impacted water main replacement program for 2021/22.	-135,000	-	0	-	0	WATER RESERVE	135,000	-	0	0
Water	Water Mains - Burrundulla Street - Deferred project. A lack of project management resources and internal construction labour resources, in addition to sustained wet weather in later 2021 has significantly impacted	-160,000	-	0	-	0	WATER RESERVE	160,000	-	0	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
	water main replacement program for 2021/22.										
Water	Water Mains - Capital - Deferred project. A lack of project management resources and internal construction labour resources, in addition to sustained wet weather in later 2021 has significantly impacted water main replacement program for 2021/22.	-261,639	-	0	-	0	WATER RESERVE	261,639	-	0	0
Water	Water Augmentation - Mudgee Headworks - Multi-year project. Move to 2022/23	-300,000	GRT - WATER CAPITAL	140,374	-	0	\$64	132,301	WATER RESERVE	27,325	0
Water	Water Management & Administration - Reduce water revenue total \$858k, reduce transfer to reserve \$900k, reduce insurance \$43k, Business Admin Trainee \$6.5k and Depreciation adjustment (Non Cash) \$403k	-439,500	RAT - WATER AVAILABILITY - RESIDENTIAL	(12,000)	UCF - WATER USAGE - RESIDENTIAL, RAW WATER AND OTHER WATER	870,000	WATER RESERVE	(900,000)	-	0	481,500
Total		(7,693,145)		5,691,504		2,779,584		262,366		27,325	(1,067,634)

The unrestricted funds variation is made up \$383,940 cash movements and 683,694 non-cash movements including depreciation.

CORPORATE: FINANCE |

1.2 2022/2023

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Bridge To Putta Bucca Road - Transferring budget to 2023 FY	3,008,000	GRT - RECREATION - CAPITAL	(3,008,000)	-	0	-	0	-	0	0
General	Hill End Road Safety Improvements - Variation of funding to carry forward the project into 2022/23.	1,976,250	RMS CONTRIBUTIONS - CAPITAL	(1,976,250)	-	0	-	0	-	0	0
General	BVW Upgrade RNSW 2080 - Some works complete, remaining works to be postponed until next financial year to allow survey work to define road reserve through National Parks to be completed. Additional works still to be endorsed by funding body also to be completed next financial year.	1,115,846	GRT - ROADS & BRIDGES OTHER CAPITAL	(836,884)	-	0	-	0	-	0	(278,962)
General	Plant Purchases - Delayed delivery of replacement prime mover to 22/23 and adjustment to replacement timing of other items. Vehicle required for Parks and Gardens Coordinator position	671,161	-	0	-	0	PLANT REPLACEMENT RESERVE	(36,667)	PLANT REPLACEMENT RESERVE	(26,357)	(608,137)
General	Mudgee Valley Park Expansion Roads - To rebuild Third Street at Mudgee Valley Park as part of the expansion. This will be done in the next financial year.	350,000	-	0	-	0	UNSPENT LOANS	(350,000)	-	0	0
General	Development Engineering Operations - Budget for change in role from Design engineer graduate to design surveying engineer and for new role of Cadet design/developer engineer.	83,000	-	0	-	0	-	0	-	0	(83,000)

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Plant Operations Fund - Business admin trainee	35,600	-	0	-	0	PLANT REPLACEMENT RESERVE	(35,600)	-	0	0
General	Records Operations - Business admin trainee	35,500	-	0	-	0	-	0	-	0	(35,500)
General	Active Parks - MWRC Operations - Apprentice greenkeeper	15,500	-	0	-	0	-	0	-	0	(15,500)
General	Passive Parks - MWRC Operations - To replace the damage shade structures at Anzac Park Gulgong and Dewhurst Reserve Mudgee and apprentice greenkeeper	15,500	-	0	-	0	-	0	-	0	(15,500)
General	Library - General Operations - Adjust budget as from March 2020 overdue fees are no longer collected. For library trainee for one day a week over 2 years. Depreciation adjustment (Non Cash) \$34,043	3,444	-	0	-	0	-	0	-	0	(3,444)
General	Saleyards Lane Development Sales - Adjust budget with up to date information of land disposal estimate.	-644,004	DOA - PROCEEDS FROM SALE - REAL ESTATE	(956,369)	-	0	LAND DEVELOPMENT RESERVE	956,369	-	0	644,004
Sewer	Rising Main Ulan Rd To Putta Bucca - Move to 2022/23. Project delayed due to timing of bridge design and construction now not scheduled for construction of bridge until 2022/23.	386,839	-	0	-	0	SEWER RESERVE	(386,839)	-	0	0
Sewer	Sewer Pump Station - Racecourse Mudgee - Move to 22/23. Project delayed due to timing of bridge design and construction now not scheduled for construction of bridge until 2022/23.	125,000	-	0	-	0	S64	(125,000)	-	0	0

CORPORATE: FINANCE |

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
Sewer	Sewer Augmentation - Rylstone & Kandos - Multi-year project. Transfer to 2022/23 financial year	100,000	GRT - SEWER CAPITAL	(45,000)	-	0	SEWER RESERVE	(55,000)	-	0	0
Sewer	Sewer Treatment Works - Gulgong STP Spillway - Move to 22/23. Wet weather conditions have prevented the spillway works to be undertaken this summer period. Re-program for 22/23 summer period.	30,000	-	0	-	0	SEWER RESERVE	(30,000)	-	0	0
Sewer	Sewer Management & Administration - Revenue reduction \$152k, insurance reduction \$55k, business admin trainee \$6.5k, depreciation adjustment non cash \$411k	15,800	-	0	-	0	-	0	-	0	(15,800)
Waste	Waste - General Operations - Waste management trainee. Depreciation increase \$81,985 non-cash	30,900	-	0	-	0	-	0	-	0	(30,900)
Water	Water Augmentation - Mudgee Headworks - Multi-year project. Move to 2022/23	300,000	GRT - WATER CAPITAL	(140,374)	-	0	S64	(132,301)	WATER RESERVE	(27,325)	0
Water	Water Management & Administration - Reduce water revenue total \$858k, reduce transfer to reserve \$900k, reduce insurance \$43k, Business Admin Trainee \$6.5k and Depreciation adjustment (Non Cash) \$403k	15,800	-	0	-	0	-	0	-	0	(15,800)
Total		7,670,136		(6,962,877)		0		(195,038)		(53,682)	(458,539)

The unrestricted funds variation is made up \$441,010 cash movements and 17,529 non-cash movements.

1.3 2023/2024

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation \$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Development Engineering Operations - Budget for change in role from Design engineer graduate to design surveying engineer and for new role of Cadet design/developer engineer.	89,040	-	0	-	0	-	0	-	0	(89,040)
General	Active Parks - MWRC Operations - Apprentice greenkeeper	15,500	-	0	-	0	-	0	-	0	(15,500)
General	Passive Parks - MWRC Operations - To replace the damage shade structures at Anzac Park Gulgong and Dewhurst Reserve Mudgee and apprentice greenkeeper	15,500	-	0	-	0	-	0	-	0	(15,500)
General	Library - General Operations - Adjust budget as from March 2020 overdue fees are no longer collected. For library trainee for one day a week over 2 years. Depreciation adjustment (Non Cash) \$34,043	1,473	-	0	-	0	-	0	-	0	(1,473)
Total		121,513		0		0		0		0	(121,513)

CORPORATE: FINANCE |

1.4 2024/2025

Fund	Variation	Expenditure Budget Variation \$	Revenue Funding Source 1	Revenue Funding Source 1 Variation \$	Revenue Funding Source 2	Revenue Funding Source 2 Variation \$	Restricted Funding Source 1	Restricted Funding Source 1 Variation\$	Restricted Funding Source 2	Restricted Funding Source 2 Variation \$	Unrestricted Funds Variation \$
General	Development Engineering Operations - Budget for change in role from Design engineer graduate to design surveying engineer and for new role of Cadet design/developer engineer.	133,044	-	0	-	0	-	0	-	0	(133,044)
General	Passive Parks - MWRC Operations - To replace the damage shade structures at Anzac Park Gulgong and Dewhurst Reserve Mudgee and apprentice greenkeeper	9,500	-	0	-	0	-	0	-	0	(9,500)
General	Active Parks - MWRC Operations - Apprentice greenkeeper	9,500	-	0	-	0	-	0	-	0	(9,500)
Total		152,044		0		0		0		0	(152,044)

2. Cash and Investment Summary

RESERVE	Opening Balance	Current Budgeted Movement	Proposed Budgeted Changes	Revised Budget Movement	Revised Budget Closing Balance	Actual Balance Year To Date	Actual Transfer To	Actual Transfer From
Internal Reserves								
Employee Leave Entitlements	3,395	100	(400)	(300)	3,095	3,445	58	0
Land Development	1,682	(715)	(977)	(1,692)	(10)	1,649	0	(33)
Election	231	70	(225)	(155)	76	266	43	0
Plant Replacement	8,138	(3,007)	870	(2,137)	6,001	7,857	1,368	(1,366)
Asset Replacement	2,922	65	(50)	15	2,937	3,755	1,132	(141)
Capital Program	3,869	(898)	64	(834)	3,035	4,388	1,190	(526)
Livestock Exchange	34	0	0	0	34	34	0	0
State Roads Warranty	388	0	0	0	388	388	0	0
Future Fund	820	300	0	300	1,120	970	175	0
Community Plan	0	395	0	395	395	(72)	0	(72)
Seal Extension Program	3,076	(1,187)	257	(930)	2,146	2,942	0	(145)
Other Internal Restrictions	3,501	(3,501)	0	(3,501)	0	1,751	0	(2,042)
TOTAL INTERNAL RESERVES	28,057	(8,378)	(461)	(8,840)	19,217	27,373	3,966	(4,324)

CORPORATE: FINANCE |

RESERVE	Opening Balance	Current Budgeted Movement	Proposed Budgeted Changes	Revised Budget Movement	Revised Budget Closing Balance	Actual Balance Year To Date	Actual Transfer To	Actual Transfer From
External Reserves								
Waste	3,573	(20)	(35)	(55)	3,518	3,618	525	(496)
Sewer	9,242	658	515	1,173	10,415	10,193	1,458	(335)
Water	6,800	1,419	(269)	1,150	7,950	8,245	2,100	(372)
Community Services	77	0	0	0	77	77	0	0
Community Tenancy Scheme	216	46	0	46	262	213	0	(4)
Family Day Care	173	(74)	0	(74)	99	143	0	(33)
Bequest - Simpkins Park	101	0	0	0	101	101	0	0
Community Transport Vehicle Replacement	310	0	0	0	310	310	0	0
Public Road Closure Compensation	1,080	0	0	0	1,080	1,080	0	0
Other External Restrictions	45	0	0	0	45	45	0	0
Developer Contributions (VPA)	2,942	801	65	866	3,808	3,719	823	(76)
Developer Contributions (7.11 & 7.12)	4,815	243	0	243	5,058	5,085	357	(30)
Developer Contributions (S64 Water)	6,812	203	132	336	7,148	7,503	744	0
Developer Contributions (S64 Sewer)	3,736	115	125	240	3,976	4,083	382	0
Unspent Grants	1,217	(817)	(25)	(842)	375	1,087	18	(237)

CORPORATE: FINANCE |

RESERVE	Opening Balance	Current Budgeted Movement	Proposed Budgeted Changes	Revised Budget Movement	Revised Budget Closing Balance	Actual Balance Year To Date	Actual Transfer To	Actual Transfer From
Waste Fund Unrestricted Cash	1,965	26	(94)	0	1,897	2,482		
Sewer Fund Unrestricted Cash	3,353	(716)	(129)	0	2,508	3,313		
Water Fund Unrestricted Cash	2,376	(1,748)	90	0	718	888		
Contract Liabilities	12,688	0	0	0	12,688	11,601		
Trust Deposits	828	0	0	0	828	460		
TOTAL EXTERNAL RESERVES	62,348	137	375	3,083	62,860	64,245	6,407	(1,582)
TOTAL RESERVES	90,405	-8,242	-86	-5,757	82,077	91,618	10,373	-5,906
Unrestricted Cash	13,177	(4,452)	(384)	(4,836)	8,341	19,992		
TOTAL RESTRICTED CASH, CASH EQUIVALENTS AND INVESTMENTS	103,582	(12,694)	(470)	(10,593)	90,418	111,610		

3. Unrestricted Cash by Fund

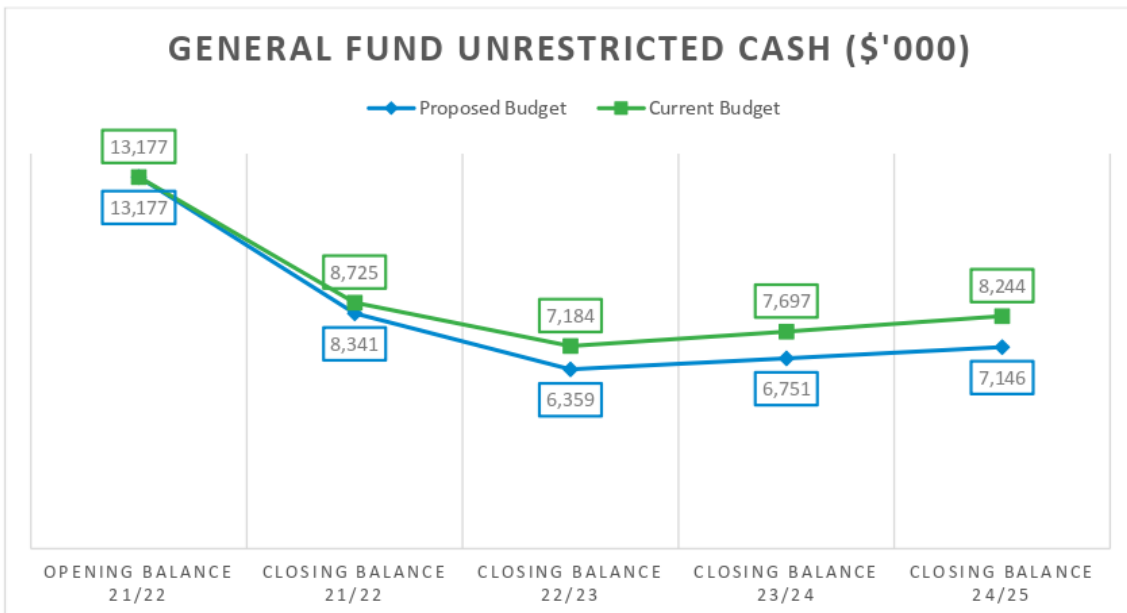
3.1 General Fund

Council finished the 2020/21 financial year with an unrestricted cash balance of \$13.177 million. As adopted by Council the Original Budget projected a decrease to 30 June 2022 of \$1,061 million. Council has since adopted the following budget movements, summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(1,061)	Decrease
Revotes	(1,671)	Decrease
Approved variations	(1,720)	Decrease
QBR proposed variations	(384)	Decrease
Estimated movement to 30 June 2022	(4,836)	Decrease
Projected balance at 30 June 2022	8,341	

A projected unrestricted cash balance of \$8,341 million represents about 7 weeks of Council’s 2020/21 operating expenditure budget. This is a high level of unrestricted cash and is adequate to ensure Council is able to meet its debts and obligations as they fall due.

The General Fund projected unrestricted cash balance over the next four years is shown below.



3.2 Water Fund

Council finished the 2020/21 financial year with a Water fund unrestricted cash balance of \$2.376 million. As adopted by Council the Original Budget projected a decrease to 30 June 2022 of \$1,030 million. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(1,030)	Decrease
Revotes	0	Decrease
Approved variations	(718)	Decrease
QBR proposed variations	90	Increase
Estimated movement to 30 June 2022	(1,658)	Decrease
Projected balance at 30 June 2022	718	

3.3 Sewer Fund

Council finished the 2020/21 financial year with a Sewer Fund unrestricted cash balance of \$3.353 million. As adopted by Council the Original Budget projected a decrease to 30 June 2022 of \$232k. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(232)	Decrease
Revotes	0	Decrease
Approved Variations	(484)	Decrease
QBR Proposed Variations	(129)	Decrease
Estimated Movement to 30 June 2022	(845)	Decrease
Projected Balance at 30 June 2022	2,508	

3.4 Waste Fund

Council finished the 2020/21 financial year with a Waste Fund unrestricted cash balance of \$1.965 million. As adopted by Council the Original Budget projected an increase to 30 June 2022 of \$59k. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	59	Increase
Revotes	(13)	Decrease
Approved variations	(20)	Decrease
QBR proposed variations	(94)	Decrease
Estimated movement to 30 June 2022	(68)	Increase
Projected balance at 30 June 2022	1,897	

CORPORATE: FINANCE |

3.5 Other Funds

Council maintains a number of other funds including:

- Private Works
- Saleyards
- Mudgee Sports Council
- Gulgong Sports Council
- Rylstone Sports Council

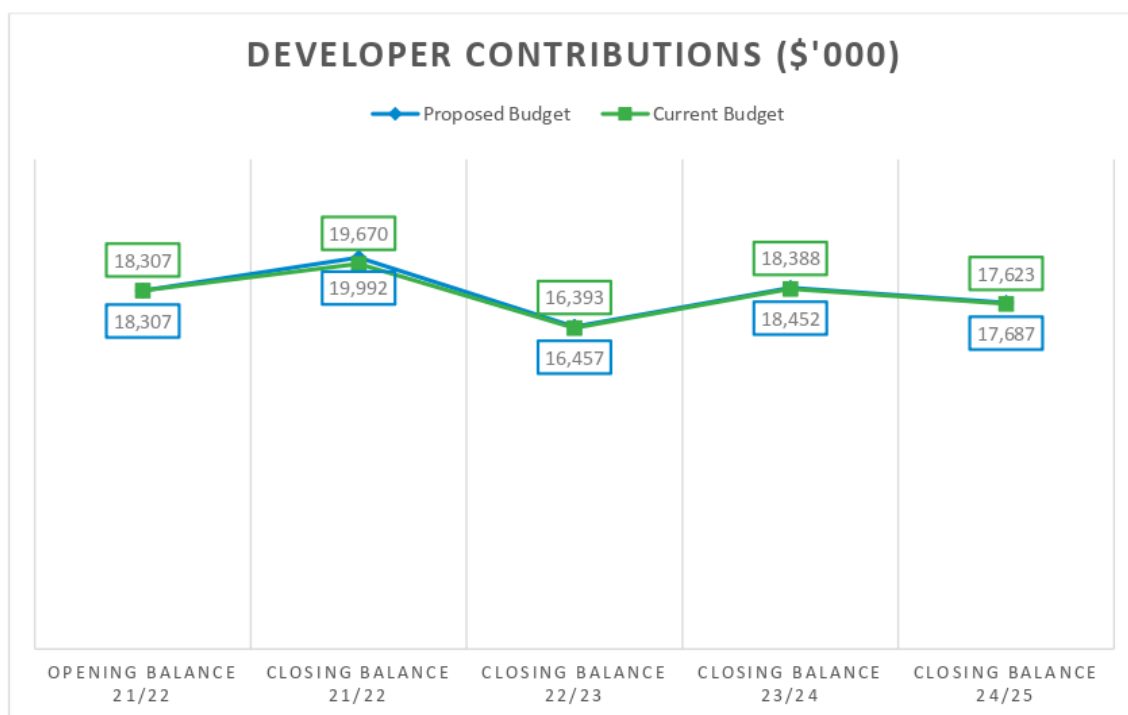
At 30 June of each financial year, the cash balance held in the above Funds forms part of the overall General Fund Unrestricted Cash Balance.

4. Developer Contributions – Section 64, 7.11 and 7.12

Council finished the 2020/21 financial year with a Developer Contributions balance of \$18.305 million. As adopted by Council the Original Budget projected a decrease to 30 June 2022 of \$708k. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	708	Increase
Revotes	(79)	Decrease
Approved variations	734	Increase
QBR proposed variations	322	Increase
Estimated movement to 30 June 2022	1,685	Increase
Projected balance at 30 June 2022	19,992	

The following chart shows the projected balances over a four year period.



CORPORATE: FINANCE |

Detailed Section 64, 7.11 & 7.12 movements and current balances are as follows:

Plan Item	Opening Balance	Budget Transfers To	Budget Transfers From	Budget Closing Balance	Current Balance
Traffic Management	969	110	60	1,020	1,071
Open Space Community Facilities	1,856	194	80	1,971	1,959
Administration Civic Improvements	450	45	40	455	461
Car Parking	22	0	-	22	22
S94A Levies	261	3	-	263	261
Drainage – 2A	349	24	-	373	379
Total S94 Contributions	175	17	-	192	183
S64 Sewer	4,815	435	192	5,058	5,085
S64 Water Voluntary Planning Agreements	3,736	240	-	3,976	4,083
Total Developer Contributions	6,812	512	176	7,148	7,503
	2,941	1,029	163	3,807	3,719
	18,304	2,216	531	19,989	20,390

5. Loan Borrowings

Council's 2021/22 Operational Plan includes the proposed borrowings below.

Project	Fund	Original Budget \$'000	Current Budget \$'000	Proposed Variations \$'000	Proposed Budget \$'000	Actual YTD \$'000
Solar Array	General	1,976	0	0	0	0
Mudgee Valley Park Expansion	General	0	5,000	0	5,000	0

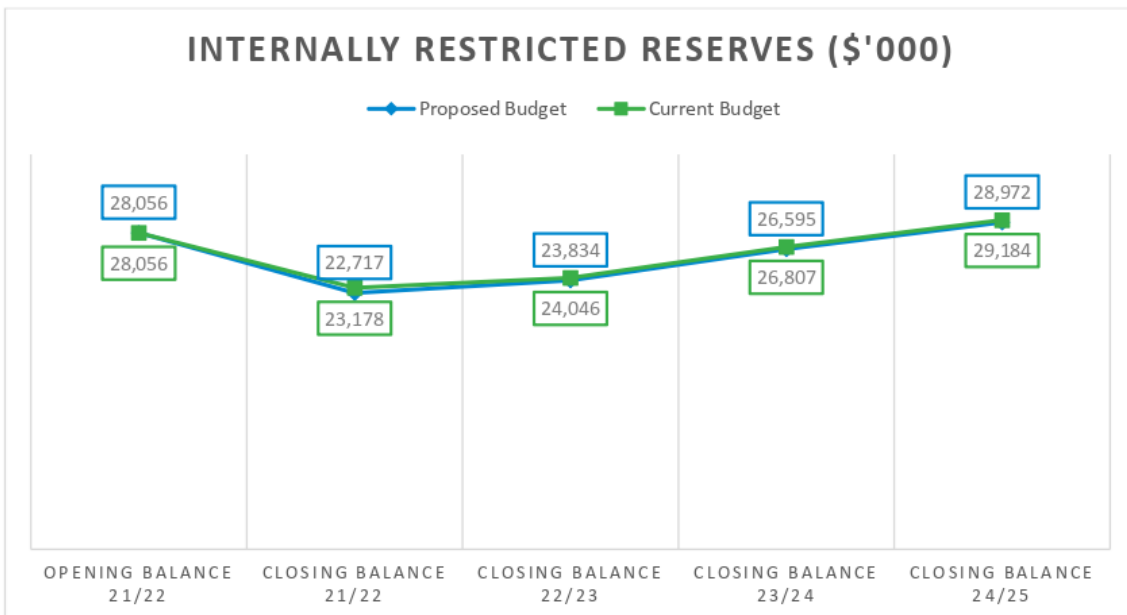
6. Reserves

6.1 Internally Restricted Reserves

Council finished the 2020/21 financial year with an Internally Restricted Reserve balance of \$28.056 million. As adopted by Council the Original Budget projected a decrease to 30 June 2022 of \$3.870 million. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(3,715)	Decrease
Revotes	(1,739)	Decrease
Approved variations	576	Increase
QBR proposed variations	(461)	Decrease
Estimated movement to 30 June 2022	(5,339)	Decrease
Projected balance at 30 June 2022	22,717	

The following chart shows the projected balances over a four year period.

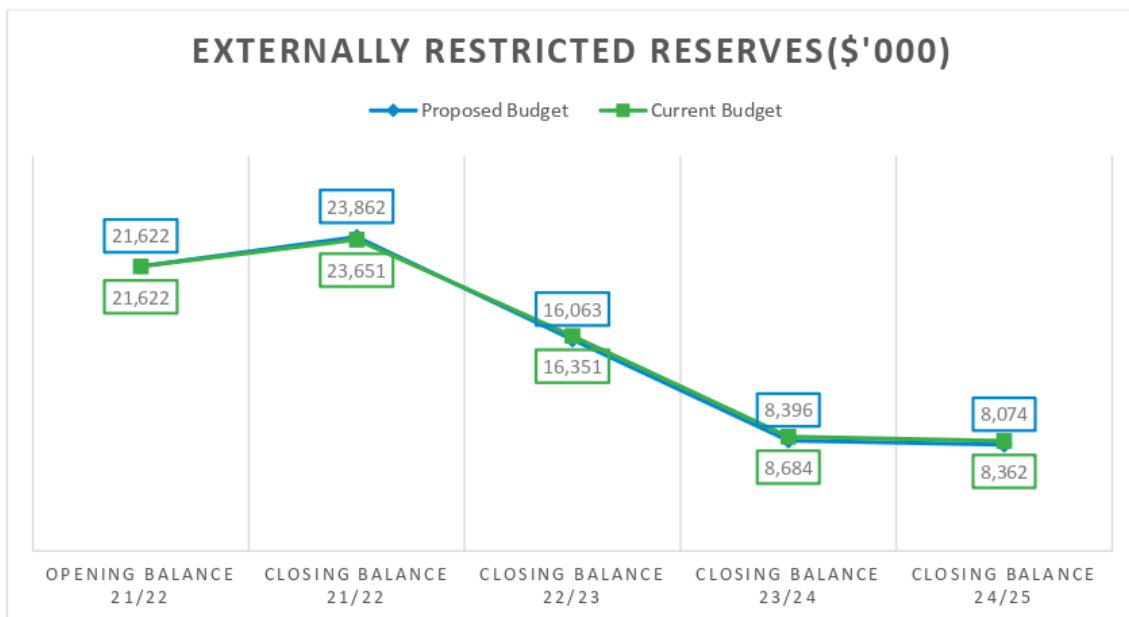


6.2 Externally Restricted Reserves

Council finished the 2020/21 financial year with an Externally Restricted Reserve balance of \$21.622 million. As adopted by Council the Original budget projected an increase to 30 June 2022 of \$181k. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	181	Increase
Revotes	(313)	Decrease
Approved variations	2,161	Increase
QBR proposed variations	211	Increase
Estimated movement to 30 June 2022	2,240	Increase
Projected balance at 30 June 2022	23,862	

The following chart shows the projected balances over a four year period.



7. Unspent Grants and Contributions

Council finished the 2020/21 financial year with unspent grants and contributions of \$1.2 million. As adopted by Council the Original Budget projected a decrease of \$1.37 million to 30 June 2022. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	2	Increase
Revotes	(819)	Decrease
Approved Variations	0	Decrease
QBR proposed variations	(25)	Decrease
Estimated movement to 30 June 2022	(842)	Decrease
Projected balance at 30 June 2022	375	

8. Contract liabilities

Due to changes in Australian Accounting Standards Council now has a new type of External restriction. This is shown in the financial statements as External restrictions – included in liabilities.

The amount reported is externally restricted contract liabilities. In Council's case the majority of this amount is grants whereby payment has been received ahead of the grant agreement performance obligations being met. In other words Council has an obligation to spend the grant funds received in accordance with the agreement, but has not yet done so and cannot recognise the revenue until this occurs.

The **balance at 30 June 2022 is \$11.601 million**. This is all restricted to the General Fund.

The largest amounts held as at 31 December are:

- Ulan Road Strategy \$3.98 million
- Fixing Local Roads Program \$3.74 million
- Local Roads and Community Infrastructure Grant \$415k

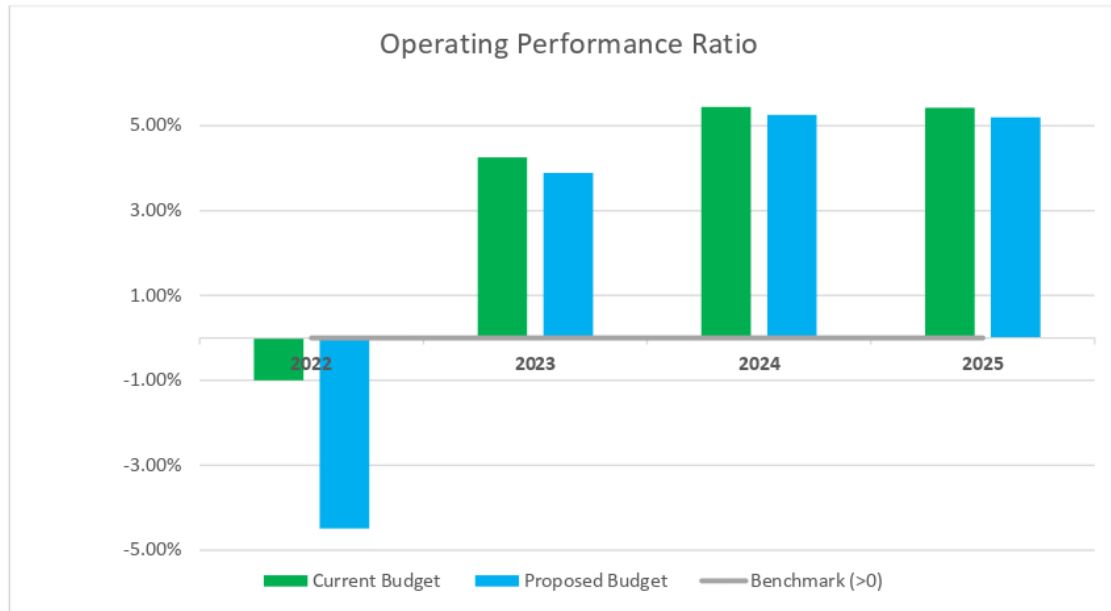
CORPORATE: FINANCE |

9. Consolidated Balance Sheet and Income Statement

Balance Sheet		
\$'000	ACTUAL YTD	ACTUAL 30 JUNE 2021
ASSETS		
Current Assets		
Cash & Cash Equivalents	6,871	6,807
Investments	76,602	71,712
Receivables	23,145	7,656
Inventories	1,907	1,917
Contract Assets	1	8,281
Current Assets classified as 'held for sale'	653	653
Other	36	94
Total Current Assets	109,215	97,120
Non-Current Assets		
Investments	28,228	25,114
Receivables	-	-
Infrastructure, Property, Plant & Equipment	1,040,302	1,036,303
Investment Property	7,934	7,934
Intangible Assets	355	413
Right of use assets	590	594
Total Non-Current Assets	1,077,409	1,070,358
TOTAL ASSETS	1,186,624	1,167,478
LIABILITIES		
Current Liabilities		
Payables	4,778	8,285
Contract liabilities	11,798	12,841
Lease liabilities	87	87
Borrowings	795	1,568
Employee benefit provisions	8,312	8,312
Provisions	39	56
Total Current Liabilities	25,809	31,149
Non-Current Liabilities		
Lease liabilities	514	514
Borrowings	8,873	8,873
Employee benefit provisions	597	597
Provisions	4,912	4,858
Total Non-Current Liabilities	14,896	14,842
Total LIABILITIES	40,705	45,991
Net Assets	1,145,919	1,121,487
EQUITY		
Retained Earnings	538,235	513,803
Revaluation Reserves	607,684	607,684
Other Reserves	-	-
Total Equity	1,145,919	1,121,487

Income Statement								
\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	ACTUAL YTD	% REVISED BUDGET	PROPOSED VARIATIONS	PROJECTED ANNUAL BUDGET	% PROJECTED ANNUAL BUDGET
INCOME								
Rates & Annual Charges	44,782	-	44,782	44,603	100%	113	44,895	99%
User Charges & Fees	14,892	3,761	18,653	4,915	26%	(1,030)	17,623	28%
Interest & Investment Revenue	1,736	-	1,736	640	37%	(300)	1,436	45%
Other Revenues	4,024	400	4,424	736	17%	(13)	4,411	17%
Grants & Contributions Operating	14,418	(1,053)	13,365	6,577	49%	120	13,485	49%
Grants & Contributions Capital	33,054	4,096	37,150	4,571	12%	(6,390)	30,760	15%
Total Income	112,906	7,204	120,110	62,042	52%	(7,500)	112,610	55%
EXPENDITURE								
Employee Benefits & Oncosts	30,472	462	30,934	16,032	52%	1,139	32,073	50%
Borrowing Costs	545	-	545	546	100%	-	545	100%
Materials & Contracts	15,820	6,495	22,315	7,574	34%	215	22,530	34%
Depreciation & Amortisation	18,239	-	18,239	8,769	48%	(101)	18,138	48%
Other Expenses	8,556	517	9,073	3,883	43%	104	9,177	42%
Loss on Disposal of Assets	1,843	(1,000)	843	(1,991)	-236%	1,625	2,468	-81%
Total Expenditure	75,475	6,474	81,949	34,813	42%	2,982	84,931	41%
Net Result	37,431	730	38,161	27,229		(10,482)	27,679	
Net Result before Capital Items	4,377	(3,366)	1,011	22,658		(4,092)	(3,081)	

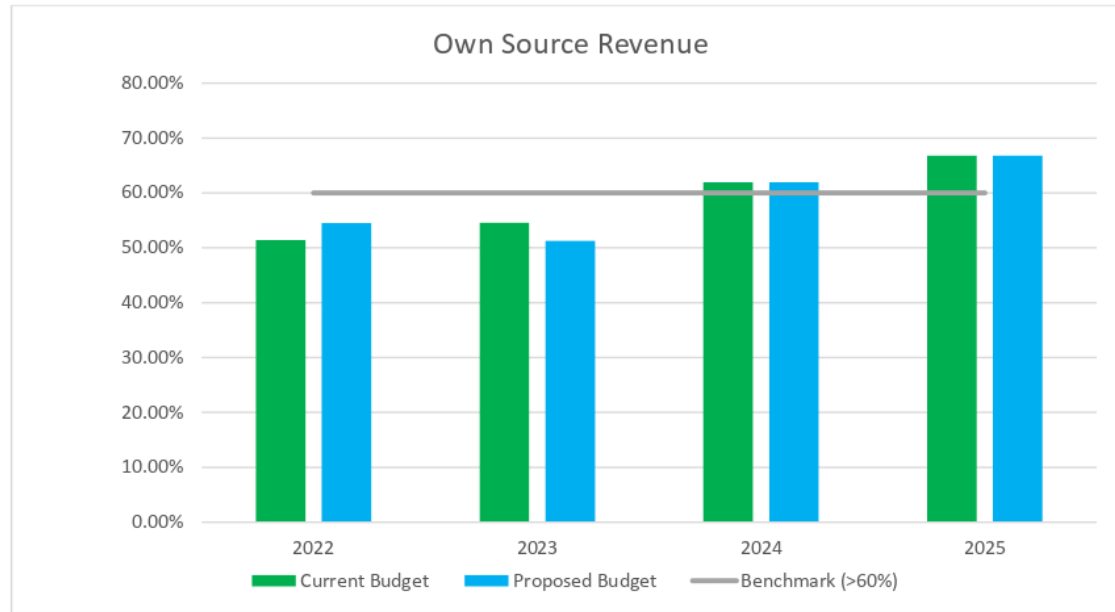
10. Key Financial Indicators



Note: Excludes Water & Sewer Fund

Measures Council's ability to keep operating expenses, including depreciation, within its continuing revenue.

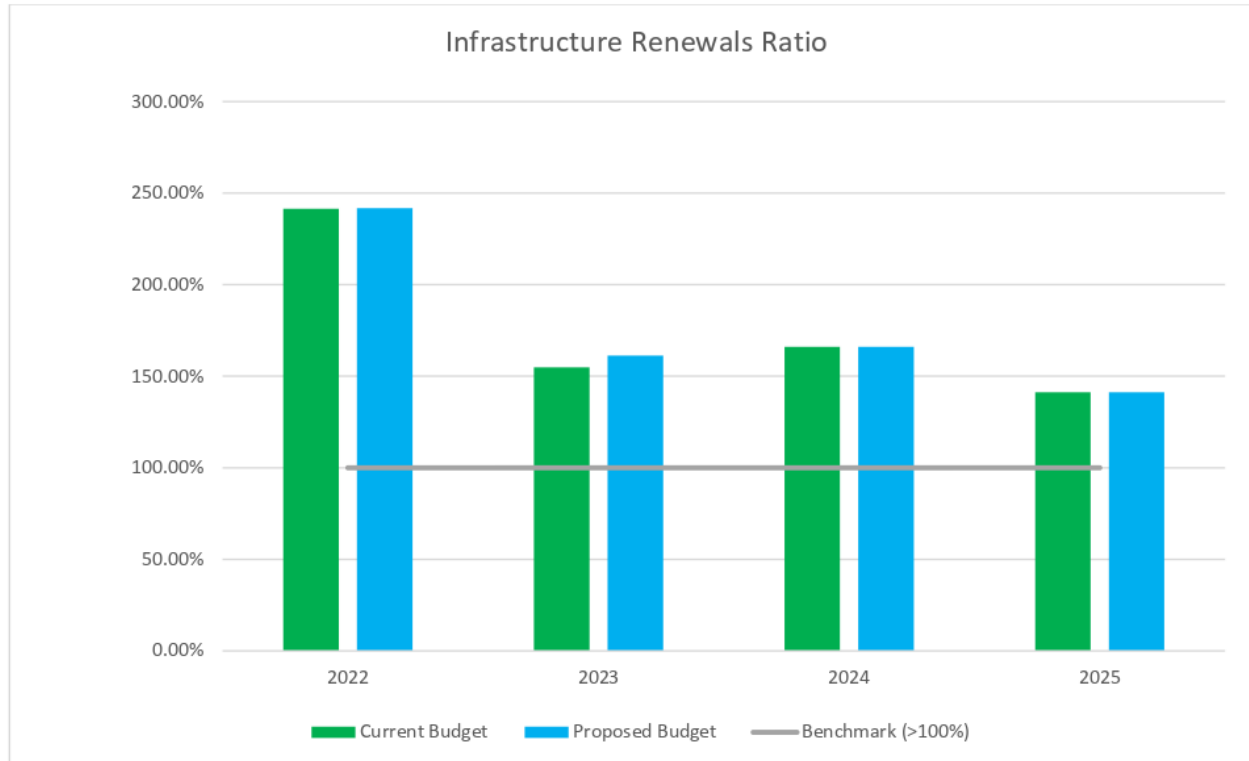
The main reason for a decrease in this ratio is due to an increase in maintenance costs for roads, depreciation adjustments, and a decline in the investment revenue.



Note: Excludes Water & Sewer Fund

Measures Council's degree of reliance on external funding

The main reason for an increase in this ratio is due to the Bridge to Putta Bucca project being delayed into the 2023/24 financial year which is funded by government grants.



Note: Excludes Water & Sewer Fund

The rate at which assets are being renewed against the rate of depreciation

There are no major impacts on the infrastructure Renewals Ratio.

11. Capital Budget Funding

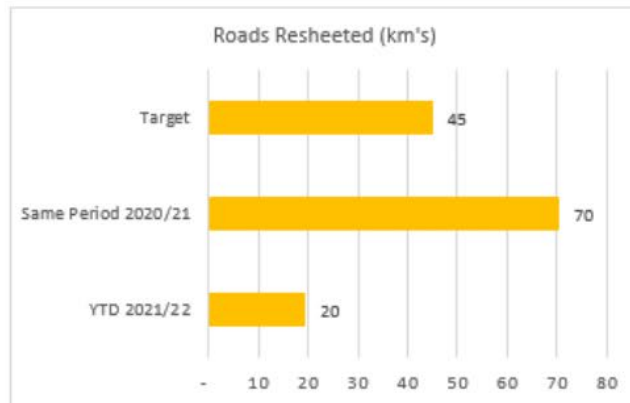
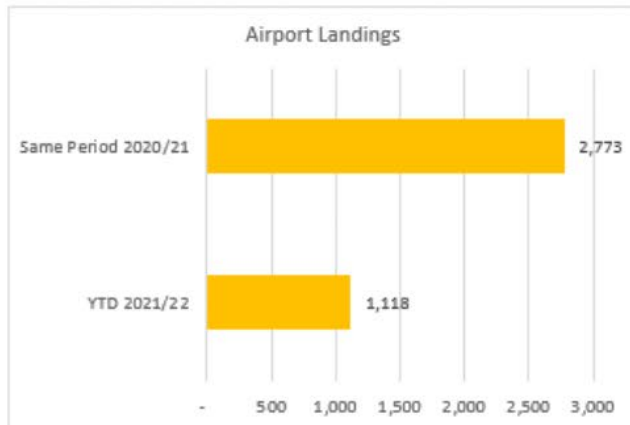
Capital Funding (\$ '000)	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	CURRENT ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	ACTUAL YTD/ PROPOSED ANNUAL BUDGET
Capital Grants & Contributions	(34,342)	(4,255)	(38,596)	6,483	(32,114)	(4,009)	12%
Loans	(1,976)	(3,024)	(5,000)	0	(5,000)	0	0%
External Restrictions							
S94 Developer Contributions - General	(152)	0	(152)	0	(152)	(6)	4%
S64 Developer Contributions - Water Fund	(1,002)	694	(309)	132	(176)	0	0%
S64 Developer Contributions - Sewer Fund	(125)	0	(125)	125	0	0	0%
S93F Developer Contributions	(84)	(79)	(163)	0	(163)	(29)	18%
Specific Purpose Unexpended Grants	0	(291)	(291)	0	(291)	0	0%
Reserves - Water	(3,987)	1,806	(2,181)	631	(1,550)	(355)	23%
Reserves - Sewerage Services	(1,751)	(91)	(1,842)	515	(1,327)	(299)	23%
Reserves - Domestic Waste Management	(1,053)	133	(920)	(35)	(955)	(405)	42%
Internal Restrictions			0		0		0%
Reserves - Plant & Vehicle Replacement	(7,089)	(833)	(7,922)	877	(7,045)	(1,325)	19%
Reserves - Asset Replacement	(2,640)	843	(1,796)	(50)	(1,846)	(133)	7%
Reserves - Capital Program	(4,155)	1,249	(2,905)	64	(2,841)	(500)	18%
Reserves - Land Development	(40)	(3,600)	(3,640)	(21)	(3,661)	(19)	1%
Reserves - Seal Extension	(1,039)	(148)	(1,187)	257	(930)	(134)	14%
Income from Sale of Assets			0		0		
General Purpose Revenue	(6,292)	(2,774)	(9,066)	833	(8,232)	(9,070)	110%
Total Capital Funding	(65,727)	(10,367)	(76,094)	9,811	(66,283)	(16,285)	25%

Capital Funding (\$ '000)	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	CURRENT ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	ACTUAL YTD PERCENTAGE OF PROPOSED ANNUAL BUDGET
New Assets							
Buildings	2,095	6,146	8,241	(291)	7,950	1,884	24%
Roads	415	1,168	1,583	(100)	1,483	977	66%
Bridges	7,663	(3,770)	3,893	(3,008)	885	178	20%
Footpaths	200	464	664	0	664	381	57%
Water Network Assets	95	0	95	0	95	76	80%
Sewer Network Assets	425	0	425	(362)	63	44	70%
Open space and recreational assets	1,355	513	1,868	(348)	1,520	139	9%
Swimming Pools	45	4	49	20	69	4	6%
Other Structures	4,438	(2,620)	1,818	12	1,830	241	13%
Land for resale	0	1	1	0	1	1	101%
Total Capital Expenditure on New Assets	16,730	1,906	18,636	(4,077)	14,560	3,926	27%
Renewal & Upgrade							
Plant and Equipment	7,105	1,907	9,012	(837)	8,176	1,544	19%
Buildings	2,277	446	2,723	30	2,753	507	18%
Roads	20,993	904	21,897	(4,207)	17,690	4,454	25%
Bridges	2,200	456	2,656	181	2,837	636	22%
Footpaths	138	28	166	40	206	39	19%
Stormwater	350	106	456	98	554	420	76%
Culvert and causeways	325	0	325	(98)	227	3	1%
Water Network Assets	6,053	(3,005)	3,047	(915)	2,132	665	31%
Sewer Network Assets	1,701	(33)	1,668	(298)	1,370	315	23%

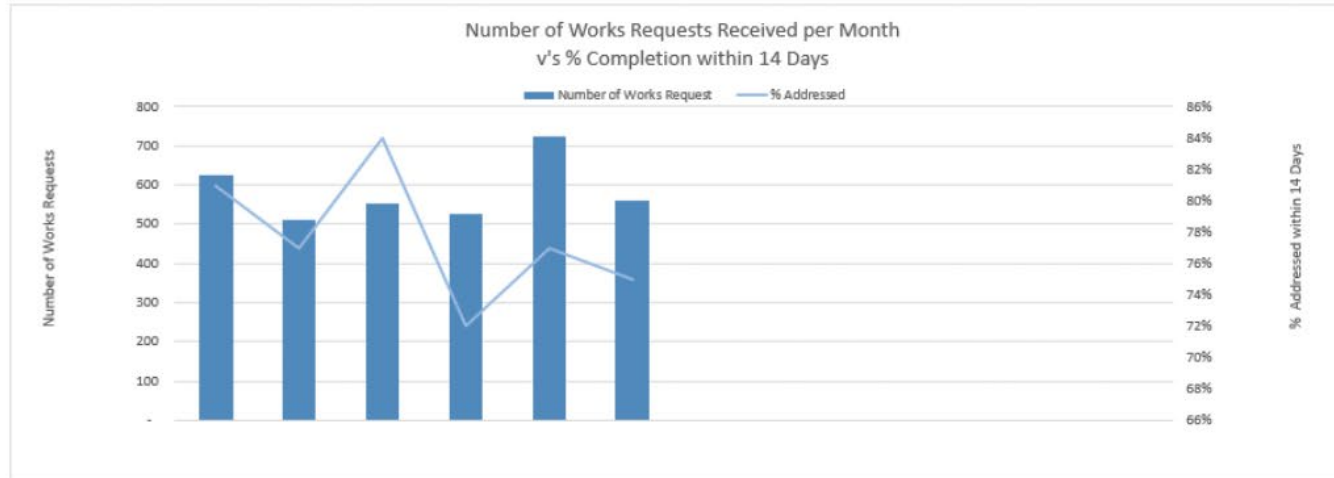
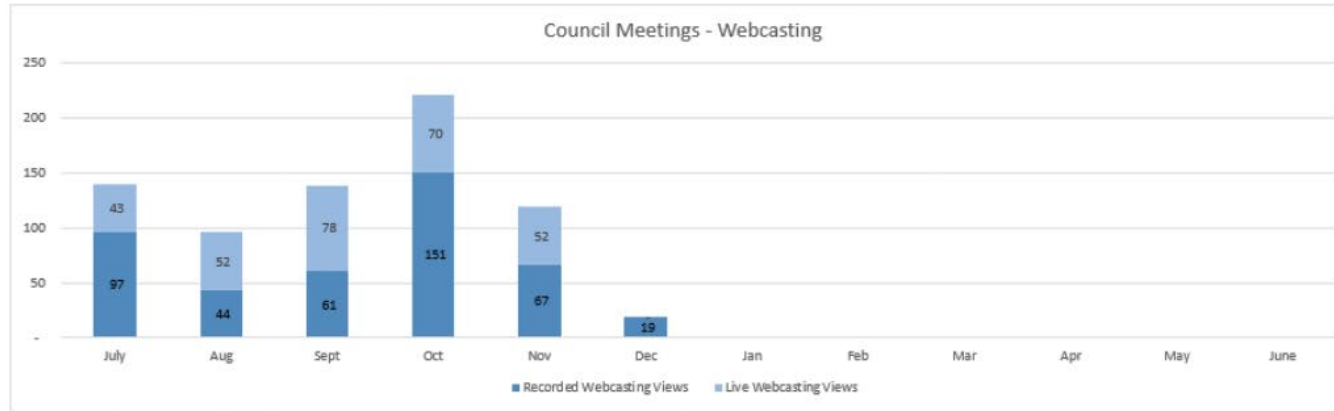
Capital Funding (\$ '000)	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	CURRENT ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	ACTUAL YTD/ PROPOSED ANNUAL BUDGET
Open space and recreational assets	4,802	1,775	6,577	20	6,597	3,177	48%
Swimming Pools	105	0	105	0	105	0	0%
Other Structures	2,423	(188)	2,236	118	2,353	501	21%
Tip remediation	150	(50)	100	0	100	10	10%
Land for resale	0	2,500	2,500	0	2,500	0	0%
Library	93	0	93	0	93	45	48%
Intangible Assets	0	0	0	0	0	3	0%
Total Capital Expenditure on Renewal	48,715	4,846	53,561	(5,868)	47,693	12,319	26%
Total Capital Expenditure	65,445	6,752	72,197	(9,945)	62,252	16,245	26%

12. Key Performance Indicators

12.1 Connecting Our Region



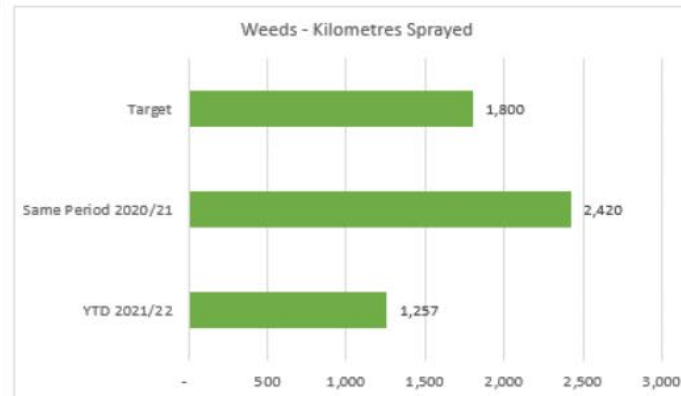
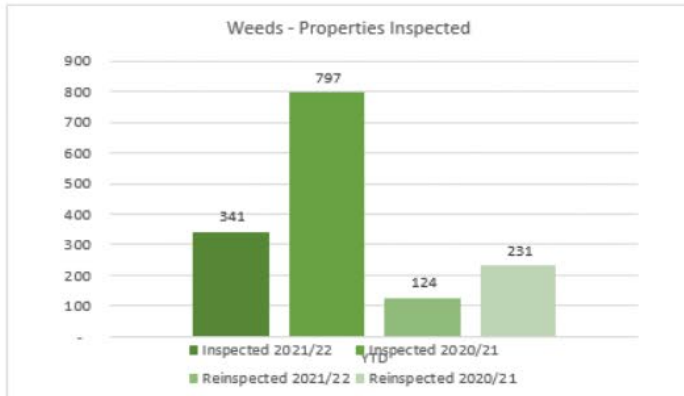
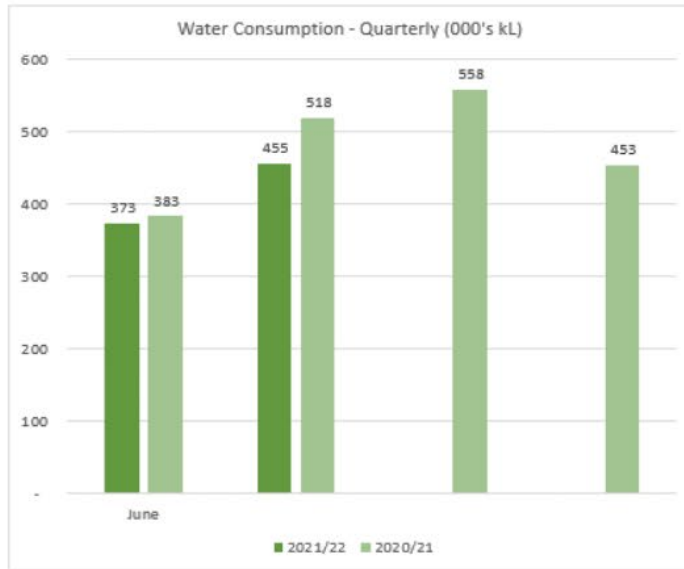
12.2 Good Government



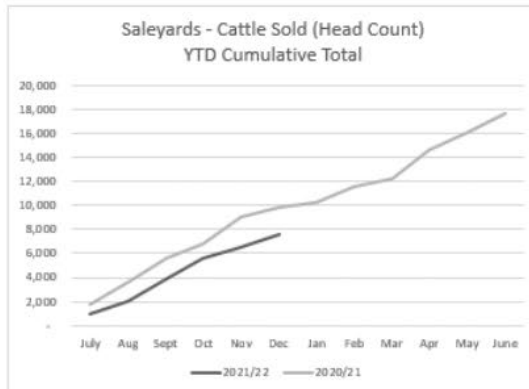
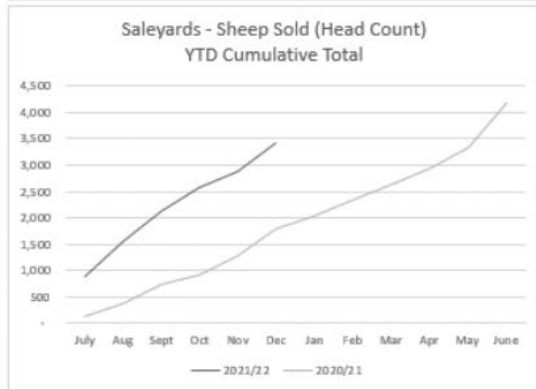
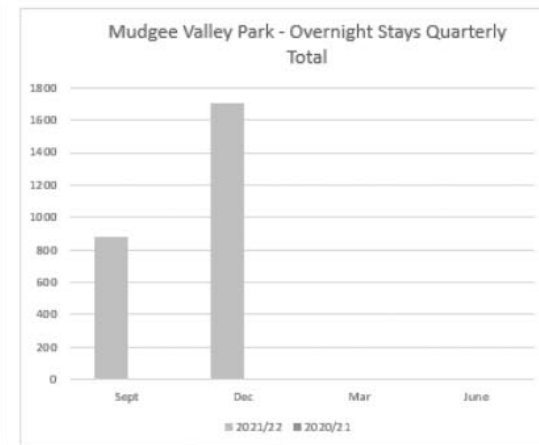
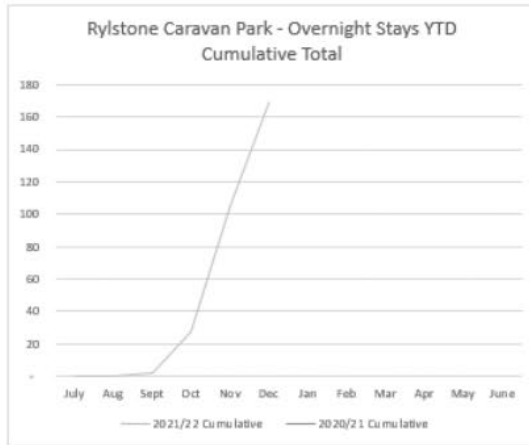
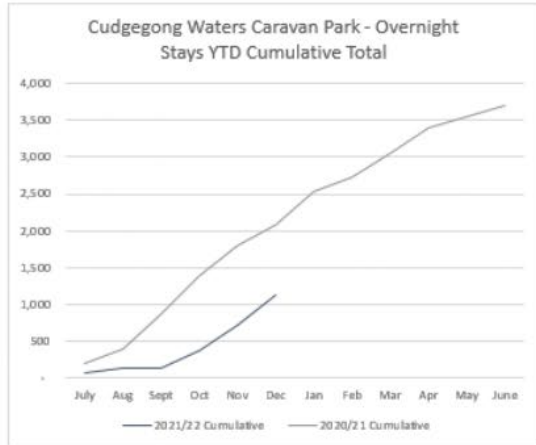
12.3 Looking after Our Community



12.4 Protecting our Natural Environment



12.5 Building a Strong Local Economy



13. Contract, Legal and Consultant Expenses

CONTRACTS > \$50,000

The following contracts with a value greater than \$50,000 were entered into during the period 1 July 2021 to 30 September 2021 and have yet to be fully performed.

Note that individual Panel Tender appointments are not included in the table below. For example, provision of general contractor services. Council creates panels of preferred suppliers from the tender responses received. Purchases are then made from the preferred supplier lists, and purchase decisions may vary for particular works depending upon availability and location.

Contractor	Contract Detail/Purpose	Contract Value (\$)	Commencement Date	Duration (Months)	Budgeted (Y/N)
SEMA OPERATIONS PTY LIMITED	Supply of Printing Services	\$60,000.00	1/10/2021	12	Y
LG Community Partners	Acting Finance Manager Agreement	\$133,700.00	7/12/2021	10	Y

LEGAL EXPENSES

This financial year to date, Council has incurred \$118,235 of legal expenses. The primary areas of expenditure are:

- Facility Lease
- Rent Valuation
- Revenue Collection
- Road land matters
- Caravan Park License
- Corporate Governance
- Development Control

CONSULTANCIES

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

This financial year to date, Council has incurred \$140,603 of consultancy expenses. The primary areas of expenditure are:

- Glen Willow Sports Ground
- Plans of Management – Crown Lands
- Leachate Pond Enlargement
- Corporate Governance
- Sewer Management studies
- Waste Management Strategy
- New Tip Cell Construction
- IT Corporate IT Software
- Goodiman Creek Bridge Replacement

14. Councillor Fees and Expenses Paid or Reimbursed as at 31 December 2021

Councillor Expenses												
	General Operations	Cr Cavalier	Cr Holden	Cr Karavas	Cr Kennedy	Cr Martens	Cr O'Neill	Cr Paine	Cr Shelley	Cr Thompson	TOTAL	
Councillor Fees	-	10,344.96	10,344.96	10,344.96	10,344.96	10,344.96	10,344.96	10,344.96	10,344.96	10,344.96	93,104.64	
Mayoral Fees	-	-	-	-	22,569.96	-	-	-	-	-	22,569.96	
Council Meeting Expenses (accommodation, travel and meals)	3,457.15	-	-	-	-	578.19	-	-	-	1,872.00	5,907.34	
Conferences, Seminars and Representational/Lobbying Expenses (accommodation, travel and meals)	-	-	-	-	-	753.44	-	-	617.76	-	1,371.20	
Provision of Vehicle	-	-	-	-	-	-	-	-	-	-	-	
Memberships & Subscriptions	-	-	-	-	-	-	-	-	-	-	-	
Miscellaneous expenses (meals, sundries, stationery, etc)	2,366.81	1,067.43	915.60	173.14	349.82	74.07	197.44	99.44	600.66	769.25	6,613.66	
Provision of office equipment, such as laptop computer and telephones	-	-	-	-	-	-	-	-	181.72	-	181.72	
Training and provision of skill development for Councillors	-	-	-	-	-	-	-	-	-	-	-	
Totals	-	5,505.33	11,412.39	11,260.56	10,518.10	33,793.56	11,750.66	10,542.40	10,444.40	11,745.10	12,986.21	129,748.52